

Board of Trustees 2018

September 7, 2018



NMC Board of Trustees Meeting

Friday, September 7, 2018
9:00 AM
Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

- 1. Pledge of Allegiance
- 2. Agenda Additions/Corrections Page 1-5 Board Clerk
- 3. Minutes
 - Approve the Minutes of August 3, 2018 Page 6-10
- 4. **Board Comments**
- 5. Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)

 This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
- 6. Consent Calendar

Approve the following policies, procedures, rules, and regulations:

- a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - Proposed Amendment to Nurse Anesthetist Practice Prerogative
 - Medical Staff Policies for Approval:
 - GME-9013, Resident Recruitment & Appointment Policy
 - Standardized Procedures, Competencies & List of Qualified Nurses for:
 - Seclusion & Restraints Competencies & Face to Face Evaluations
 - Ultrasound Guided Peripheral IV Standardized procedure ICU, MS / IMCU (note IMCU competencies pending)
 - ICU RRT Competencies
 - Proposed Amendment to Rules & Regulations, Article 1, Section 1.3, Medical Attendance

Order Sets

- Clinic Vaccines
- Adult, ED STI Treatment
- NIDO Clinic Orders
- SURG Elastomeric Pump Orders
- MED IV to Subcut Insulin Transition
- SURG Neurosurgery Admit Orders

Manuals:

- Cardiopulmonary Policy Manual
- Lab Blood Gas Procedure Manual

Revised policies:

- 1:7270 GFR and Serum Creatinine Eval for Cases that involve IV Contrast Material
- 5:7355 N95 & PAPR Respirators
- DIET-1 Supplemental Diet Manual (only bariatric diet revised)
- EVS-2104 Vacation Requests
- IC-335 Aerosol Transmissible Disease & TB Exposure Control Plan (only the page with revised Fit Test column)
- LDU-6150 Shoulder Dystocia
- NURADM-0450 Discharge: Patient
- PERI-6080 Group Beta Strep
- Plan for Provision of Care
- TPMG:013 Venous Thromboembolism Treatment in Traumatic Brain Injury Guideline

New policies:

- 1:4245 Blood Bank Manual
- 5:2200 HIPAA, Privacy Violation Sanctions Policy
- CARD-0311 Echo for Dobutamine Testing in the Setting of Suspected Coronary Artery or Valve Disease
- CARD-0411 Adult Routine EEG
- CARD-0412 Assigning a Log Number
- CARD-0413 Bedside EEG
- CARD-0414 Electrocerebral Inactivity (ECI)
- CARD-0415 EEG Recordings
- CARD-0416 EEG Electrode Application
- CARD-0417 Hyperventilation
- CARD-0418 Intermittent Photic Stimulation
- CARD-0419 Neonatal EEG
- CARD-0421 On-call Policy
- CARD-0422 Pediatric Routine EEG
- CARD-0423 Photic: Abnormal
- CARD-0424 Photic: Normal
- CARD-0425 Portable EEG Monitoring on Inpatient Units
- CARD-0426 Seizure Assessment
- CARD-0427 Troubleshooting Artifact

- CARD-0428 Use of Collodion
- CARD-0429 Routine Electroencephalographic Procedures (General)

Policies with no changes:

Page 11

Policies being retired:

Page 12

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6m of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monarch Medical Technologies, LLC., Page 13-14

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an Agreement with Monarch Medical Technologies, LLC for glucose management system enterprise software subscription at NMC for an amount not to exceed \$190,015 for the term October 1, 2018 through September 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pam Ishimoto, Page 15-16

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement with Pam Ishimoto for Consulting with NMC Trauma Department on the National Trauma Data Bank and Trauma Quality Improvement, extending the agreement an additional four (4) year period (October 16, 2018 through October 15, 2022) for a revised full agreement term of October 16, 2017 through October 15, 2022, and adding \$575,000 for a revised total agreement amount not to exceed \$675,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.
- * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding and Consulting Services, LLC, Page 17-18

 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional two (2) year period (August 22, 2019 through August 21, 2021) for a revised full agreement term of August 22, 2016 through August 21, 2021, and adding \$1,167,000 for a revised total agreement amount not to exceed \$1,827,000.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey Spine and Joint, PC, Page 19-20

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-12752) with Monterey Spine and Joint, PC, a California professional corporation to provide neurosurgery services at NMC, extending the term by twelve months (October 1, 2018 to September 30, 2019) and adding \$600,000 for a revised not to exceed amount of \$2,950,000 for the full term of the Agreement October 1, 2014 to September 30, 2019; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) amendments to this Agreement where the total amendments do not exceed 10% of the original contract amount (\$125,000) and do not significantly change the scope of work.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medamerica Consulting Services, LLC, which is in the final stages of negotiation

Page 21-22

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Medamerica Consulting Services, LLC for Emergency Department strategic planning services at NMC for an amount not to exceed \$160,000 with an agreement term August 1, 2018 through July 31, 2019.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$16,000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard provisions within the Agreement.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Linda Raby, which is in the final stages of negotiation Page 23-24

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Linda Raby for Assessment of Trauma Program Verification Review Readiness services, extending the agreement an additional four (4) year period (October 15, 2018 through October 14, 2022) for a revised full agreement term of October 15, 2017 through October 14, 2022, and adding \$260,000 for a revised total agreement amount not to exceed \$360,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Nextgate Solutions, Inc., which is in the final stages of negotiation Page 25-27

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Nextgate Solutions, Inc. for Enterprise Master Person Index System services for an amount not to exceed \$1,387,049 with an agreement term of October 1, 2018 through September 30, 2023.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do

not cause an increase of more than ten percent (10%) (\$138,705) of the original cost of the agreement.

10 Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for Natividad Radiology Modernization Project, which is in the final stages of negotiation

Page 28-29

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1 and #1-FVSZAS totaling \$443,444 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,422,548 associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- c. Authorize the purchase of new radiology equipment totaling \$5,804,806 for the Natividad Modernization Project.
- 11 Accept Oral Report from NMC Chief Financial Officer Daniel Leon, CFO
 - a. July 2018 YTD Financial Reports Page 30-42
- 12 Accept Oral Report from NMC Compliance Officer Teri Ransbury, CO
- 13 Receive Oral Report from NMC Chief Executive Officer Dr. Gary R. Gray, CEO
- 14 Receive Oral Report from Chief of Staff Dr. Chad Harris, COS
- 15 Receive Oral Report from Chief Nursing Officer Nancy Buscher, CNO
- 16 Recess to Closed Session under Government Code Section 54950
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO
- 17 <u>Accept and approve August 2018 Credentials Report from Medical Staff Office</u> relating to appointment of medical staff and allied health professionals. *Page 43-44*

Adjournment

Next Board of Trustees Meeting Friday, October 5, 2018 9:00 AM Natividad Room 1st Floor, Building 200



NMC Board of Trustees Meeting

Friday, August 3, 2018 9:00 AM Natividad Room 1st Floor, Building 200 1441 Constitution Blvd.

MINUTES

Board of Trustees:

Mitch Winick, Marcia Atkinson, Dr. Gary Gray, Mike Payne,

Dr. Chad Harris, Lew Bauman

Absent:

Britt Rios-Ellis, Fernando Elizondo, Supervisor Simon Salinas, John Huerta,

NMC Staff/County:

Stacy Saetta, Daniel Leon, Andrea Rosenberg, Ari Entin, Nancy Buscher, Nathan

Fuentes, Monica Hamilton, Jeanne Ann Balza, Dr. Craig Walls, Tim Fitzgerald

1. Pledge of Allegiance

2. <u>Agenda Additions/Corrections</u> – Board Clerk

MOTION: Motion to accept and approve the agenda for August 3, 2018, BOT meeting with correction of deleting number 8 item b added via addendum but noticed at less than 72 hours by Mike Payne, seconded by Marcia Atkinson.

3. Minutes

a. Approve the Minutes of July 13, 2018.

MOTION: Motion to approve minutes of the July 13, 2018 BOT meeting by Marcia Atkinson, seconded by Mike Payne.

4. Board Comment

- a. Irene Zenk, Clerk
- 5. <u>Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)</u>
 NONE

6. Consent Calendar

6a. Policies/Procedures/Forms/Manuals

Medical Staff Policy Approvals

- Natividad Institutional Review Board Policies and Procedures
- Reinstitute Coding Categories, MSP005-01, v2014.06 (MSQRC)
- Approve Policy MSP001-1, Credentialing & Privileging of Medical Staff & Allied Health Professional Staff
- Retire Policies (these policies are now included in the above policy)
- MSP001-7, Pre-Application Process
- MSP001-2, Processing Reappointment Application
- MSP001-11, Criminal Background Check
- MSP001-12, Requests for Additional Privileges (keep form)
- Proposed Amendment to Policy MSP003-3, Medical Staff Funds

Proposed Addition/Amendments to Rules and Regulations

- Add Institutional Review Board as a Standing Committee, R&R, V, 6.18
- Split Med Usage/ Infection Control, Article V, 6.8, to:
 - Pharmacy and Therapeutics Committee
 - o Infection Prevention / Antibiotic Stewardship Committee
- Patient Safety Quality Council Composition, Article V, 6.3-1:
 - o Include CMIO and Trauma Director as voting members
- IDPC meetings and reporting, Article V, 6.11-3: add IDPC reports to Credentials Committee (in addition to MEC and BOT)
- Recommend OR Assistants as an AHP Category (AHP R&R Article II)

Privilege Delineation List Approvals / Credentialing Forms

- Add VBAC Privileges: Nurse Midwife & Family Med Privilege Forms
- Proposed Update to Application Attestation (TJC MS 0606.01.05.09)
- Proposed Update to Service Director Summary Report, Initial Applications
- Proposed Update to Service Director Summary Report, Reappointment

Manuals for approval

ARU Policies

Revised policies for approval

• 4:3400 Medical Gas Procurement Storage & Handling

Policies with no changes for approval

Policies being retired

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 6b to 6g of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Richard Moore, M.D.,

- a. Authorize Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Richard Moore M.D., Inc. to provide general and critical care surgery services at NMC for an amount not to exceed \$500,000 for the period September 1, 2018 to September 30, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount per each amendment.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pacific Health Alliance,

Authorize the Chief Executive Officer of Natividad to sign Amendment No. 1 ("Amendment") to the Pacific Health Alliance Pilot Project Agreement to extend the provision of program administration ("PA") services for the County of Monterey's Pilot Project for the Remaining Uninsured for an additional year, replace Exhibit A with a new Exhibit A and add an additional amount not to exceed \$300,000 for a total of \$500,000, effective July 1, 2018 through a run out period of December 31, 2019.

6d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Memorial Hospital,

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement (A-12966) with Salinas Valley Memorial Hospital (SVMH) for laboratory testing services, extending the agreement an additional thirty-six (36) month period (November 1, 2018 through October 31, 2021) for a revised full agreement term of July 1, 2015 through October 31, 2021, and adding \$500,000 for a revised total agreement amount not to exceed \$932,000.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The Advisory Board Company,

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Addendum No. 2 to the Letter of Agreement (A-13407) with The Advisory Board Company for iRound, Nursing Executive Center, Health Care IT Advisor, and Healthcare Advisory services, extending the agreement from September 1, 2018 through August 31, 2023, for a revised full agreement term of December 31, 2015 through August 31, 2023, adding \$857,396 for a revised total agreement amount not to exceed \$1,163,342.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future addendums to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$20,492) of the original cost of the agreement.

6f. * Approve for Submission to the Monterey County Board of Supervisors the Following Transfer Appropriations with Inter-Governmental (IGT) Fund,

a. Authorize the Auditor-Controller to establish and transfer appropriations from Natividad Medical Center's Enterprise Fund NMC001-451-9600-8142 to a Natividad Medical Center Inter-Governmental (IGT) Fund. Amounts will be requested by California's Department of Healthcare

Services subject to review and determination of amounts by Natividad Medical Center's CEO beginning in September 1, 2018.

b. Authorize the Auditor-Controller to transfer funds from Natividad Medical Center's Inter-Governmental (IGT) Fund to Natividad Medical Center Fund 451, Appropriation Unit NMC001 (Enterprise Fund) for reimbursement of on-going payments to California's Department of Healthcare Services for intergovernmental transfers.

6g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with West Interactive Services Corporation,

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with West Interactive Services Corporation for patient notification services at NMC for an amount not to exceed \$100,000 with an agreement term September 1, 2018 through August 31, 2023.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance and limitations on liability provisions within the agreement.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals item 6a-6g moved by Marcia Atkinson, seconded by Mike Payne, and approved unanimously.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with ZBS Incorporated dba Audac, which is in the final stages of negotiation

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with ZBS Incorporated dba Audac for maintenance and repair of nurse call system services, extending the agreement an additional three (3) year period (January 1, 2019 through December 31, 2021) for a revised full agreement term of July 1, 2015 through December 31, 2021, and adding \$80,000 for a revised total agreement amount not to exceed \$150,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$15,000) of the original cost of the agreement.

MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved Mike Payne, seconded by Marcia Atkinson, and approved unanimously.

8 Accept Oral Reports from NMC Chief Financial Officer - Daniel Leon, CFO

a. June 2018 YTD Financial Reports

MOTION: Motion to accept the report on June 2018 Financial Reports, moved by Marcia Atkinson, seconded by Dr. Gary Gray, and approved unanimously.

- 9 Receive Oral Report from NMC Chief Executive Officer Dr. Gary R. Gray, CEO
- 10 Receive Oral Report on Accomplishments Fiscal Year 2018 Andrea Rosenberg, Assistant Administrator

- 11 Receive Oral Report from Chief of Staff Dr. Chad Harris, COS
- 12 Receive Oral Report from Chief Nursing Officer Nancy Buscher, CNO
- 13 Recess to Closed Session under Government Code Section 54950
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO

14 Accept and approve July 2018 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.
MOTION: Motion to accept the report on July 2018 Credential Report, moved by Mike Payn seconded by Marcia Atkinson, and approved unanimously.
Adjournment: With no other business before the Board the meeting was adjourned at 10:35 am.
Mitch Winick, Chair Recorded by Irene Zenk

M Natividad

POLICIES FOR JOINT CONFERENCE/BOARD APPROVAL WITH NO CHANGES

TITLE	POLICY NUMBER	DATE REVIEWED
Assessment of Patient Nutritional Status	1:1900	7//18
Neurosurgical Trauma Contingency Plan	1:9315	7/18
Annual Tuberculosis Screening	5:7400	8/18
Contrast Extravasation	DIAG-1710	7/18
In-service/Continuing Education	PED-7080	8/18
Pediatric Discharge Routine	PED-7110	8/18
Staffing - Patient Acuities	PED-7150	8/18
Transport within Hospital – Peds	PED-7160	8/18
Admitting Postpartum & Newborn Patients (Couplets) to the Pediatric Unit	PED-7170	8/18
Pediatric Services Chain of Command	PED-7175	8/18
Activity Program	PED-7005	8/18
Consultation on the Pediatric Unit	PED-7035	8/18
Bed Assignments	PED-7040	8/18



TITLE	POLICY NUMBER	COMMENTS
Accuchek Flow Chart	POC-3906	Retire – no longer needed
Accidents - Injuries	PED-7000	Covered by hospital IDP
Isolation Policy – Peds Unit	PED-7085	Covered by hospital IDP
Verbal and Telephone Orders	CARD NICU-0016	Covered by hospital IDP

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Monarch	Medical	Technologies,	LLC Agreement
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Legistar	Number:	
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.. Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an Agreement with Monarch Medical Technologies, LLC for glucose management system enterprise software subscription at NMC for an amount not to exceed \$190,015 for the term October 1, 2018 through September 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an Agreement with Monarch Medical Technologies, LLC for glucose management system enterprise software subscription at NMC for an amount not to exceed \$190,015 for the term October 1, 2018 through September 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.

SUMMARY/DISCUSSION:

NMC's existing process for glucose control and insulin therapy management consists of multiple order sets for the provider to choose from and complicated protocols for nursing staff to follow. With the current non automated process glycemic control (hyper- and hypoglycemia) can be suboptimal.

Endotool is a clinical decision support software that integrates with MEDITECH providing personalized recommendations for insulin therapy to better control the patient's glycemic rates in a more automated fashion. The provider will no longer choose from multiple order sets but instead orders Endotool management. The nurse then follows the instructions from Endotool. The software is built using NMC's policies, procedures and protocols that define insulin management and glycemic control. Endotool has been proven to facilitate rapid glycemic control reducing hyper- and hypoglycemic events and improving patient outcomes and care.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this agreement is \$190,015 of which \$76,271 is included in the Adopted Budget for Fiscal Year 2018-19. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates the enhanced operational performance of Natividad Medical Center. This provides NMC with the additional support it needs to be able to provide reliable and quality patient care thus improving the health and quality of life for patients and their families.

Economic Development Administration
X Health and Human Services
Infrastructure
Public Safety
Prepared by: Dr. Charles Harris, Chief Medical Information Officer, 783-2785 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504
Attachments: Monarch Medical Technologies LLC Agreement

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Amendment No. 1 to Pam Ishimoto Agreement Legistar Number:

.. Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement with Pam Ishimoto for Consulting with NMC Trauma Department on the National Trauma Data Bank and Trauma Quality Improvement, extending the agreement an additional four (4) year period (October 16, 2018 through October 15, 2022) for a revised full agreement term of October 16, 2017 through October 15, 2022, and adding \$575,000 for a revised total agreement amount not to exceed \$675,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement with Pam Ishimoto for Consulting with NMC Trauma Department on the National Trauma Data Bank and Trauma Quality Improvement, extending the agreement an additional four (4) year period (October 16, 2018 through October 15, 2022) for a revised full agreement term of October 16, 2017 through October 15, 2022, and adding \$575,000 for a revised total agreement amount not to exceed \$675,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Pam Ishimoto is a Trauma Data Analyst contracted to provided accuracy and validity of trauma data registry and reports required for National Trauma Data Bank and Trauma Quality Improvement Program for American College of Surgeons (ACS). There are five submission periods throughout the year. The Data Analyst ensures data is accurate, submission frequency reports match and data maps over correctly to reporting bodies. This vendor prepares reports and provides data for ACS for verification visit. This vendor also provides performance measures reports to continually benchmark best practices.

The original agreement was for \$100,000. Natividad has determined these services to be much needed on an ongoing basis and is now requesting to extend the agreement an additional four (4) years and to add \$575,000. \$25,000 of the additional \$575,000 being requested specifically to cover costs for services used up through October 15, 2018.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 was reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this amendment No. 1 is \$575,000, of which \$150,000 is included in the Fiscal Year 2018-19 Adopted Budget for this agreement. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to be able to provide reliable and quality patient care which improves the health and quality of life for patients and their families as well as supporting the on-going quality of trauma care at Natividad.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Julie Ramirez, Trauma Program Manager, 387-8104 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments: Pam Ishimoto Amendment 1 Pam Ishimoto Agreement

Attachments on file with the Clerk of the Board

The MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Healthcare Coding and Consulting Services, LLC Amendment No. 2 Legistar Number:

.. Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional two (2) year period (August 22, 2019 through August 21, 2021) for a revised full agreement term of August 22, 2016 through August 21, 2021, and adding \$1,167,000 for a revised total agreement amount not to exceed \$1,827,000.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional two (2) year period (August 22, 2019 through August 21, 2021) for a revised full agreement term of August 22, 2016 through August 21, 2021, and adding \$1,167,000 for a revised total agreement amount not to exceed \$1,827,000.

SUMMARY/DISCUSSION:

Healthcare Coding and Consulting Services (HCCS) provides remote coding support, by utilizing International Classification of Diseases Tenth Revision (ICD10-CM/PCS), Current Procedural Terminology (CPT), Evaluation/Management Levels (E/M), HCPCs Medical Supply conventions to NMC's designated medical encounters.

HCCS requires their coding staff to possess coding credentials. The coders must maintain their credentials annually, by attending education, mandated annual coding convention updates and training for their specific coding discipline.

NMC began utilizing HCCS coding support for the Emergency Department in September of 2016. This component was chosen due to the complexity and distinctiveness of our Emergency and Trauma encounters, which are comprised of multiple layers of treatment management, equipment, procedures and extensive documentation. HCCS appends the medical charges to the Emergency and Labor Delivery Emergency Department accounts, which allows the supportive medical staff to provide care to the patients. In addition to the tremendous mandate and obligation for the accounts to be assigned the accurate code conventions for all services provided, there must also be timeliness with finalizing the coding within the designated period, and confidence with submission for optimum reimbursement.

HCCS has layers of auditors review complicated encounters and conduct monthly audits of the coding staff assigned to the NMC account, thus meeting the compliance requirement. The results are distributed, reviewed, discussed, and recommendations to enhance beneficial outcomes for the organization are considered and often executed.

NMC recognized that with the increased volume of emergency and labor delivery emergency, trauma encounters, and inpatient, and the level of complexity with accurate coding of these services, NMC's existing coding and supportive coding staff were not capable of meeting the managements' level of expectations and demand.

As HCCS adheres to NMC's mandated completion turnaround times, accuracy, compliance requirements and standards, it is critical and favorable to NMC to retain HCCS as their coding support vendor.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this amendment No. 2 is \$1,167,000 of which \$400,000 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provides NMC with the additional support which is needed due to the credential requirements to ensure accurate appending coding for reimbursement, regulatory, patient care initiatives and data reporting.

_ Economic Development
Administration
X Health and Human Services
Infrastructure
Public Safety

Prepared by: Kim Williams-Neal, Director of HIM, 831-783-2440 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Healthcare Coding and Consulting Services, LLC Amendment 2 Healthcare Coding and Consulting Services, LLC Amendment 1 Healthcare Coding and Consulting Services, LLC Agreement Healthcare Coding and Consulting Services, LLC Spend Sheet

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Monterey Spine & Joint Third Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-12752) with Monterey Spine and Joint, PC, a California professional corporation to provide neurosurgery services at NMC, extending the term by twelve months (October 1, 2018 to September 30, 2019) and adding \$600,000 for a revised not to exceed amount of \$2,950,000 for the full term of the Agreement October 1, 2014 to September 30, 2019; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) amendments to this Agreement where the total amendments do not exceed 10% of the original contract amount (\$125,000) and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-12752) with Monterey Spine and Joint, PC, a California professional corporation to provide neurosurgery services at NMC, extending the term by twelve months (October 1, 2018 to September 30, 2019) and adding \$600,000 for a revised not to exceed amount of \$2,950,000 for the full term of the Agreement October 1, 2014 to September 30, 2019; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) amendments to this Agreement where the total amendments do not exceed 10% of the original contract amount (\$125,000) and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad Medical Center (NMC) received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

NMC has an agreement with Monterey Spine and Joint to provide neurosurgery call coverage, outpatient clinic services and medical director services at NMC as part of the comprehensive trauma services required for the Level II Trauma Center activation. NMC wishes to amend the agreement to extend the term by twelve months and to add to the amount payable for services during the extended term so the group can continue to provide services without interruption. Monterey Spine and Joint is paid a daily rate for coverage services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost for this Amendment is \$600,000. The total not to exceed amount of this Agreement is \$2,950,000 for the period October 1, 2014 to September 30, 2018 (48 months). The actual cost is contingent upon Monterey Spine and Joint's level of participation, in the call panel which may fluctuate based on availability. NMC has agreements with multiple providers to cover this service the total expenditure will not exceed \$1,300,000 annually which is included in the Fiscal Year 2018/2019 Adopted Budget. There is no impact to the General Fund.

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506

Approved by: Gary Gray D.O., Interim Chief Executive Officer, 783.2553

Attachments:

Agreement; First-Third Amendment

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Medamerica Consulting Services, LL	(
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Legistar	Number:	
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..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Medamerica Consulting Services, LLC for Emergency Department strategic planning services at NMC for an amount not to exceed \$160,000 with an agreement term August 1, 2018 through July 31, 2019.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$16,000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard provisions within the Agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Medamerica Consulting Services, LLC for Emergency Department strategic planning services at NMC for an amount not to exceed \$160,000 with an agreement term August 1, 2018 through July 31, 2019.

Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$16,000) of the original cost of the agreement.

Approve the NMC Chief Executive Officer's recommendation to accept non-standard provisions within the Agreement.

SUMMARY/DISCUSSION:

Natividad's Emergency department is comprised of nineteen (19) beds/ bays which includes the trauma bays as well as the fast track section of the Emergency department for the less acutely ill patients. During Fiscal Year (FY) 18 Natividad treated more than 53,000 patients in the Emergency Department.

Natividad desires to partner with Medamerica Consulting Services to work collaboratively on a strategic plan for the hospital's Emergency Department. The engagement will focus on strategic issues, operational patient flow (improving turnaround time) and national benchmarking to look at future volume and patient mix trends. The engagement will include an Emergency Department scope definition study which will quantify future Emergency Department visits, define future workflow, and develop a future concept plan of the Emergency Department with a proposed project budget. The study will take into account the potential changes to patient demographics, patient acuities (how sick the patients are) and other key variables.

OTHER AGENCY INVOLVEMENT:

the Auditor-Controller has reviewed and approved as to payment provisions. The agreement was also reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this agreement is \$160,000 which is included in the Fiscal Year 2018-19 Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

A strategic initiative of the Board of Supervisors is to improve health and quality of life through County supported policies, programs, and services. Natividad's Emergency Department is the Level II Trauma facility for the County and treats more than 50,000 patients each year. Natividad feels that the contract with Medamerica will allow for system redesign to improve workflow and ultimately improve patient turnaround time, which will enhance the emergency healthcare delivered to Monterey County residents.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Andrea Rosenberg, Assistant Administrator, 783-2562 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Medamerica Consulting Services, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Linda Ra	by Amen	dment No. 1
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..Title

a.. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Linda Raby for Assessment of Trauma Program Verification Review Readiness services, extending the agreement an additional four (4) year period (October 15, 2018 through October 14, 2022) for a revised full agreement term of October 15, 2017 through October 14, 2022, and adding \$260,000 for a revised total agreement amount not to exceed \$360,000.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Linda Raby for Assessment of Trauma Program Verification Review Readiness services, extending the agreement an additional four (4) year period (October 15, 2018 through October 14, 2022) for a revised full agreement term of October 15, 2017 through October 14, 2022, and adding \$260,000 for a revised total agreement amount not to exceed \$360,000.

Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

- a. Assess Trauma Program readiness for a verification review:
 - i. Interview staff
 - ii. Review policies, procedures, guidelines and current practices
 - iii. Review previous consultative reports
 - iv. Assess Trauma Registry reports and data integrity
 - v. Review Trauma Committee minutes with focus on performance improvement activities
 - vi. Submit comprehensive report of findings with recommendations
- b. On-going consultation if requested:
 - i. Policy/guideline development
 - ii. Mentoring of Trauma Program staff
 - iii. Assist with implementation of report recommendations
 - iv. Assist with written Pre-Review Questionnaire
 - v. Assist with verification review preparations
 - vi. Provide on-site assistance at the time of review

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 was reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this amendment No. 1 is \$260,000 of which \$90,000 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to be able to provide reliable and quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Julie Ramirez, Trauma Program Manager, 387-8104 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments: Linda Raby Amendment No. 1 Lindy Raby Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

ar Number:

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Nextgate Solutions, Inc. for Enterprise Master Person Index System services for an amount not to exceed \$1,387,049 with an agreement term of October 1, 2018 through September 30, 2023.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$138,705) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Nextgate Solutions, Inc. for Enterprise Master Person Index System services for an amount not to exceed \$1,387,049 with an agreement term of October 1, 2018 through September 30, 2023.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$138,705) of the original cost of the agreement.

SUMMARY/DISCUSSION:

California's Section 1115(a) Medicaid Waiver Renewal, entitled Medi-Cal 2020, was approved by the Centers for Medicare and Medicaid Services in late 2015. The goals of the waiver are to transform and improve the quality of care, access, and efficiency of health care services.

Natividad and the Monterey County Health Department (MCHD) are participating in two of the waiver programs:

- a) The Public Hospital Redesign and Incentives in Medi-Cal (PRIME) program builds upon the Bridge to Reform 2010-2015 California Waiver's Delivery System Reform Incentive Payments (DSRIP) program to improve the quality and value of care provided by California's safety net hospitals and hospital systems.
- b) The Whole Person Care (WPC) regional pilots focus on the coordination of health, behavioral health, and social services, as applicable, in a patient-centered manner with the goals of improved beneficiary health and well-being through more efficient and effective use of resources.

For effective care coordination and collaboration to exist, Natividad and MCHD will need to leverage its Electronic Health Record (EHR) system to seamlessly transition patients between inpatient and outpatient clinic facilities. A challenge exists in that both entities operate three disparate EHR systems:

- 1) Meditech (Hospital Inpatient);
- 2) EPIC (Clinic Outpatient); and
- 3) Avatar (Behavioral Health)

makes identifying each other's patients difficult at times and complicates the implementation of future population health capabilities that are intended to create a single health record per person.

The solution to this challenge is to put in place an "Enterprise Master Patient Index" (EMPI) solution that will match patients and ensure that their data is correct and consistent between the three EHR systems. Patients will be assigned a unique identifier so they are represented only once across the spectrum of care.

To address this emerging need, the County of Monterey published an open and competitive "Request for Proposal" in September 2017 for an EMPI system. For a proposal to receive consideration, it would need to be scalable and allow for the future onboarding of additional County agencies. The outcome we're anticipating is to maintain a single shared longitudinal patient identifier.

A committee comprising of Natividad, MCHD and County ITD staff reviewed 9 RFP responses. Four of the proposals were selected and invited to demonstrate their solutions. The Nextgate MatchMetrix EMPI service received the highest score by the committee and was selected to move forward. The decision was based on meeting established criteria, quality of service, cost/value and their experience with County governments. Nextgate's proposal also met the County's requirement for a system that did not tax existing resources by offering their EMPI as a vendor hosted and supported "Software as a Service" solution. In this arrangement, Nextgate will fully operate and manage the Matchmatrix system internals in a secure cloud while the County focuses on using the system's capabilities.

This proposal is a five-year agreement which includes professional implementation services for installation, system integration, deduplication of existing records, travel, training, licensing, hosting and ongoing support.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 7, 2018.

FINANCING:

The cost for this agreement is \$1,387,049 of which \$596,813 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement will support the County strategic initiative for Health and Human Services by supporting the County's PRIME and Whole Person Care. An EMPI system will help facilitate these efforts by establishing and maintaining a single longitudinal patient identifier across the spectrum of care.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Ari Entin, Chief Information Officer, 783-2564 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Agreement per RFP# 9600-71 Business Associate Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Siemens	Quotations for Radiolog	y Upgrade	Equipment and	Associated	Services
	Number:				

.. Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1 and #1-FVSZAS totaling \$443,444 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,422,548 associated with the new radiology equipment for the Natividad Radiology Modernization Project. c. Authorize the purchase of new radiology equipment totaling \$5,804,806 for the Natividad Modernization Project.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1 and #1-FVSZAS totaling \$443,444 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,422,548 associated with the new radiology equipment for the Natividad Radiology Modernization Project. c. Authorize the purchase of new radiology equipment totaling \$5,804,806 for the Natividad Modernization Project.

SUMMARY/DISCUSSION:

Natividad began working on the Radiology Modernization project three years ago. The equipment was added as a capital project and selected with binding quotes in 2016. Due to the complexity of remodeling an imaging department, equipment has to be selected first then the architects work with the vendors for equipment specific plans. These plans are submitted to OSPD for approval before the construction project can start. Once the plans are approved by the state the process for awarding a construction company he project was started.

Approval was received in the board of supervisor meeting from July 10, 2018 to award the Radiology Modernization project to the Otto Construction. Siemens was selected as the vendor for all the new equipment. Included in the Radiology Modernization project is installation of a new 3.0 Magnetic Resonance Imaging (MRI) , 2 new Computed Topography (CT) scanners, new nuclear medicine equipment, and new Interventional Radiology equipment with a hemodynamic monitoring system. This contract includes installation, training and ongoing maintenance for each new piece of equipment.

The construction project is predicted to be a two year project. The project has 4 phases. In the first phase, construction will be getting small spaces ready for new purposes during the construction. This is a short phase. The second phase will remodeling the current vacant space for the new equipment. The second phase includes the installation of the MRI, Nuclear Medicine, and Interventional

Radiology equipment. The third phase will be installing one new CT scanner. The fourth phase is installing the second new CT scanner and expanding the ultrasound equipment.

The equipment, including installation and training services, are being purchased under the MedAssets/Vizient Group Purchasing Organization (GPO). The extended warranty for maintenance and repairs is being purchased outside the GPO. Natividad believes it is in its best interest to have the manufacturer provide ongoing maintenance during and after the initial warranty period.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this request and the Auditor-Controller has reviewed and approved as to payment provisions. This request has also been reviewed and approved by NMC's Finance Committee on August 23, 2018 and by its Board of Trustees on September 3, 2018.

FINANCING:

The cost for this request is \$8,670,798 of which \$3,924,002 has been included in the Fiscal Year 2018-19 Adopted Budget. Amounts for the remaining balance will be included in future years budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement with Siemens meets the County initiatives in the Health and Human Services area by providing safe imaging utilizing new equipment which offers reduced doses of radiation to the patrons of Monterey County. This request also includes the ongoing maintenance component to ensure all safety checks are completed and the equipment is kept safe and functional.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Heidi Dormody, Radiology and Laboratory Director, 783-7660 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Siemens Installation & Training Quotation #1FWKEGS

Siemens Installation & Training Quotation #1-FWJ9PU

Siemens Installation & Training Quotation #1-FVNNFJ

Siemens Installation & Training Quotation #1-FWJTL1

Siemens Installation & Training Quotation #1-FVSZAS

Siemens Proposal #1-O73OSY for Extended Warranties for all new equipment

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

JULY 31, 2018

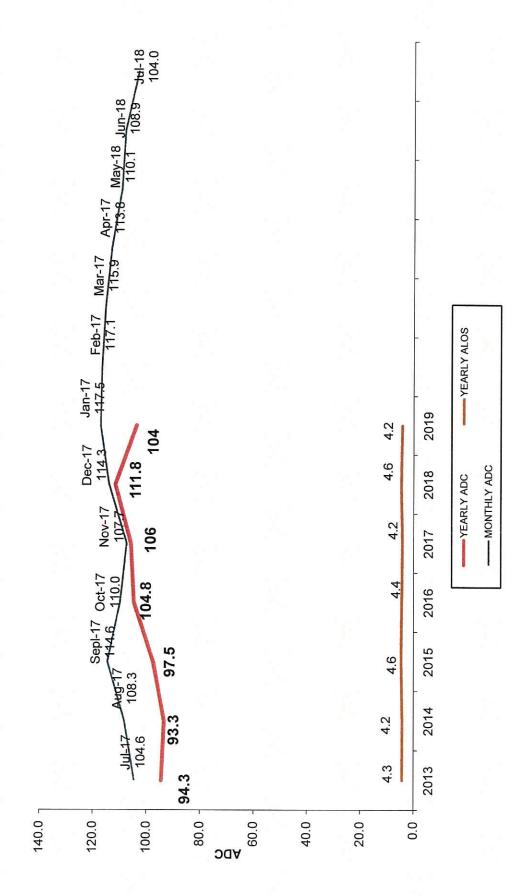


FINANCIAL STATEMENTS

JULY 31, 2018

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NATIVIDAD STATISTICAL REPORT JULY, 2018

		Month-T	To-Date					Year-To	-Date	
	05-18	06-18	07-18	Budget			Budget	Current	Prior Yr	%
					PT DAYS BY SERVICE	STAFFED BEDS				CY/PY
1	252	214	204	235	NICU	15	235	204	218	-6.42%
2	1,424	1,349	1,272	1,291	Med/Surg	61	1,291	1,272	1,296	-1.85%
3	215	227	215	218	ICU	10	218	215	216	-0.46%
4 5	94 662	44 659	104 606	90 675	Peds Acute Rehab	12 24	90 675	104 606	52 707	100.00%
6	350	325	325	504	OB/Gyn	27	504	325	418	-14.29% -22.25%
7 -	2,997	2,818	2,726	3,013	TOTAL ACUTE	149	3,013	2,726	2,907	-6.23%
8	417	450	497	408	Psychiatric	19	408	497	331	50.15%
9	3,414	3,268	3,223	3,421	TOTAL DAYS	168	3,421	3,223	3,238	-0.46%
10	349	324	303	321	Nursery	18	321	303	374	-18.98%
					AVERAGE DAILY CENSU	JS				
11	75.3	72.0	68.4	75.4	Acute	125	75.4	68.4	71.0	-3.66%
12	21.4	22.0	19.5	21.8	Acute Rehab	24	21.8	19.5	22.8	-14.47%
13	13.5	15.0	16.0	13.2	Psychiatric	19	13.2	16.0	10.7	49.53%
14	110.1	108.9	104.0	110.4	TOTAL	168	110.4	104.0	104.5	-0.48%
15	11.3	10.8	9.8	10.4	Nursery	18	10.4	9.8	12.1	-19.01%
					PERCENTAGE OF OCCU					
16	60.2%	57.6%	54.7%	60.3%	Acute		60.3%	54.7%	56.8%	-3.7%
17	89.2%	91.7%	81.3%	90.8%	Acute Rehab		90.8%	81.3%	114.0%	-28.7%
18	71.1%	78.9%	84.2%	69.5%	Psychiatric		69.5%	84.2%	56.3%	49.5%
19	65.5%	64.8%	61.9%	65.7%	TOTAL	-	65.7%	61.9%		
						1			63.7%	-2.8%
20	62.8%	60.0%	54.4%	57.8%	Nursery	on enterement of the same	57.8%	54.4%	67.2%	-19.0%
					ADMISSIONS					
21	639	608	641	713	Acute		713	641	601	6.66%
22	55	46	56	49	Acute Rehab		49	56	44	27.27%
23	60	59	63	59	Psychiatric		59	63	66	-4.55%
24	754	713 179	760	821	TOTAL	:	821	760	711	6.89%
25	192	179	180	184	Nursery		184	180	201	-10.45%
26	197	182	184	217	Deliveries		217	184	208	-11.54%
Talk to			计算机		DISCHARGES					
27	666	619	658	713	Acute		713	658	619	6.30%
28	57	45	60	49	Acute Rehab		49	60	48	25.00%
29	61	54	50	59	Psychiatric	a 11 <u>mar</u>	59	50	65	-23.08%
30	784	718	768	821	TOTAL	_	821	768	732	4.92%
31	175	164	165	184	Nursery		184	165	187	-11.76%
					AVERAGE LENGTH OF S	STAY				
32	4.5	4.6	4.2	4.2	Acute(Hospital wide no	babies)	4.2	4.2	4.6	-8.70%
33	12.0	14.3	10.8	13.8	Acute Rehab		13.8	10.8	16.1	-32.92%
34	2.6	2.5	2.3	3.5	OB/Gyn		3.5	2.3	2.9	-20.69%
35	7.0	7.6	7.9	6.9	Psychiatric		6.9	7.9	5.0	58.00%
36	1.8	1.8	1.7	1.7	Nursery		1.7	1.7	1.9	-10.53%
					OUTPATIENT VISITS			科技 技术		
37	4,516	4,116	4,118	4,348	Emergency Room		4,348	4,118	4,237	-2.81%
38	424	429	437	522	ER Admits		522	437	395	10.63%
39	56.2%	60.2%	57.5%	63.6%	ER Admits as a % of Ad	imissions	63.6%	57.5%	55.6%	3.50%
40	5,997	5,707	6,055	6,063	Clinic Visits ANCILLARY PROCEDUR	ES BILLED	6,063	6,055	5,680	6.60%
41	46,825	45,005	45,923	44,312	Lab Tests	LO DILLED	44,312	45,923	41,691	10.15%
42	3,539	3,482	3,450	2,781	Radiology Procedures		2,781	3,450	3,188	8.22%
43	237	212	189	195	MRI Procedures		195	189	144	31.25%
44	127	98	172	35	Nuclear Med Procedure	s	35	172	136	26.47%
45	1,167	1,116	1,096	1,078	Ultrasound Procedures		1,078	1,096	1,070	2.43%
46	1,410	1,590	1,570	1,480	CT Scans		1,480	1,570	1,416	10.88%
47	349	363	364	310	Surgeries		310	364	286	27.27%
48	7.81	8.19	8.41	7.66	FTE'S PER AOB		7.66	8.41	8.02	4.86%
49	1,227.9	1,256.8	1,271.5	1,200.5	TOTAL PAID FTE'S		1,200.5	1,271.5	1,191.7	6.70%
50	4,873	4,873	4,683	4,858	ADJUSTED PATIENT DAY	YS	4,858	4,683	4,607	1.65%
11	-						,		,	

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NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED

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		JUL-18	AUG-18	SEP-18	OCT-18	NOV-18	DEC-18	JAN-19	FEB-19	MAR-19	APR-19	MAY-19	JUN-19	Ę
	Patient Revenue:													
-	Inpatient	\$ 64,473,390	s	s	s	s	69	69	ur.	υ. •	e.	ď	U	£ 64 473 300
2	Pro Fees		•		•					•	•		9	
ო	Outpatient	29,913,075			•	1	•				٠	•		29 913 075
4	Total Patient Revenue	95,958,671			•			31	1	1				95,958,671
ч	Contraction Trom revenue	200 220 02												
חע	Collinaciual Deductions	10,735,335		(F)	•	•			1	1	•	•		70,756,336
o 1~	Unable to Pav	344 030				1	1		1	i i	1		r	4,776,136
- «	Total Confractual Discounts	75 876 502					1				•			344,030
о от	Net Patient Revenue	20,076,502	• 1		1 3	1	ľ		î	1		•	ı	75,876,502
5	As a percent of Gross Revenue	20.93%				' '		1: 1	10 1				1. 8	20,082,169
										•	•		•	20.93%
7	Total Government Funding	4,482,724	ı	1	1	1	1	1	(14)	ı			1	4 482 724
	Other Operating Revenue:													1
12	Rent Income	118,471	•	3	1	•	,			•	,			110 171
13	Interest Income	126,000	•	10	•	•		(S	E 9	•	()			1.44,01
4	NMF Contribution	000'09			1	1	1		1	•				60,000
15	Other Income	230,650		3	•	•	•	•	1	•	•	•	. 1	230,650
16	Total Other Operating Revenue	535,121	•	•	f.	1	ı	10	ı				,	535,121
17	TOTAL REVENUE	25,100,014	,	з	1	1	1		91	,	,			100004
								E.	is:					410,001,62
1	EXPENSE													
8 9		14,347,604		•	•	•	•	5 1 5		t	•	ı		14,347,604
2 6	Dhurbonidade SMB 8 Contract Free	353,506			•	6	•	1	r	•	•	ì	3	353,506
3 5		7,939,167	ı	•		•	•		a .	•	•	•		2,939,167
2 6		1 991 987	1 3		•	•	•	1						2,289,056
23		217 205		C 1			•	E 9	e p	•	•	•	1	1,991,987
24		153.964		G ar	•			E gi	•					217,205
25		196 259		1	•						•			103,904
26		984,657		8 1	,	•	•	0 1	F 21			•		190,239
27		386,921			•	1			1					386 921
28		23,860,326	1		1	•	r			1				23.860.326
90	NET INCOME(I OSS)	1 239 688	,	1	1									
2	(600)	000'00'		r						1	,	•	•	1,239,688
	Normalization for Extraordinary Items													
Ġ														
30	For Future Use													
E 1	For Future Use			1	•	•			1	1	1	1	e	I)
32	For Future Use												1	•
33	Total Extraordinary Items			1	1		E	c		ı	1	1	1	
34	NET INCOME BEFORE Extraordinary Items	\$ 1,239,688		6	s		G			· •	•		· •	\$ 1,239,688
35	CAPITAL CONTRIBUTIONS													
36	County Contribution													
				•			104	e.			-	4		
3/	CHANGE IN NET ASSETS	\$ 1,239,688		· ·			· ·	1			9	69	65	\$ 1,239,688

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NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF JULY, 2018

I		CURRENT MONTH	MONTH				YEAR -TO -DATE	DATE		S	UNAUDITED
	Actual	Budget	Variance fav. (unfav) \$ VAR. % V⊅	. (unfav) % VAR		Actual	Budget	Variance fav. (unfav) \$ VAR. % VA	· (unfav) % VAR	4	Prior Yr AVERAGE
					REVENUE						
←	64.473.390	\$ 66.117.749	\$ (1644359)	(2.5)	Patient Revenue:	\$ 64.473.300	\$ 66 117 740	(1 644 960)	í c	6	040 500 50
	1,572,206			(23.6)	Pro Fees				(23.6)	9	2,205,726
8	29,913,075	29,495,410	417,665	1.4	Outpatient	29,913,075	29,495,410	417,665	1.4		29,350,826
4	95,958,671	97,671,515	(1,712,844)	(1.8)	Total Patient Revenue	95,958,671	97,671,515	(1,712,844)	(1.8)		98,784,164
ĸ	70 756 336	73 437 593	2 681 257	7.5	Deductions from Revenue	70 756 336	79 497 509	130 100 0	1		
. c	4 776 136	3 498 417	,	(36.5)	Bod Debt	4 776 436	13,437,593	7,581,257	3.7		74,666,723
۸ د	344.030	712.836		51.7	Unable to Pav	4,776,136	3,498,417	(1,277,719)	(36.5)		2,684,462
	75.876.502	77.648.846		23	Total Contractual Discounts	75 876 502	77 648 846	308,806	7.10		632,652
თ	20,082,169	20,022,669		0.3	Net Patient Revenue	20,032,032	940,040	59 500	2.2 2.3		70,505,037
9	20.93%	20.50%			As a percent of Gross Revenue	20.93%	20.50%		3		21.06%
7	4,482,724	4,489,159	(6,435)	(0.1)		4,482,724	4,489,159	(6,435)	(0.1)		4.284.581
17	4,482,724	4,489,159	(6,435)		Total Government Funding	4,482,724	4,489,159	(6,435)	(0.14)		4,284,581
					Other Operating Revenue:						
7 5	118,471	107,027	11,444	10.7	Rent Income	118,471	107,027	11,444	10.7		141,286
n ;	126,000	83,333	42,667	51.2	Interest Income	126,000	83,333	42,667	51.2		133,026
<u>τ</u> ή	230,650	966,000	, , , ,	90	Office I common	60,000	000'09	0	. 5		000'09
2 5	230,030	062,662	(24,000)	(9.0)	Other income	230,650	755,250	(24,600)	(9.6)		392,952
9	535,121	505,610	29,511	89	l otal Other Operating Revenue	535,121	505,610	29,511	5.8		727,264
17	25,100,014	25,017,438	82,576	0.3	TOTAL REVENUE	25,100,014	25,017,438	82,576	0.3		25,812,173
0	100 170 17	400 04	7000 000 17	Ş	EXPENSE				;		
ō <u>ō</u>	353 506	13, 145, 324	(1,202,260)	(473.6)	Designs, Wages & Benefits	14,347,604	13,145,324	(1,202,280)	(9.1)		12,686,940
20	2.939.167	2.949.239	10.072	0.3	Phys/Residents SWB & Contract Fees	2 939 167	7 949 239	(224,282)	(1/3.6)		342,068
21	2,289,056	3,270,487	981,431	30.0	Purchased Services	2,289,056	3,270,487	981,431	30.0		2,513,630
22	1,991,987	2,104,757	112,770	5.4	Supplies	1,991,987	2,104,757	112,770	5.4		2,061,464
23	217,205	211,333	(5,872)	(2.8)	Insurance	217,205	211,333	(5,872)	(2.8)		198,363
24	153,964	297,533	143,569	48.3	Utilities and Telephone	153,964	297,533	143,569	48.3		262,969
07 %	190,239	207,539	11,280	9.C	Demoisting 6 Amedication	196,259	207,539	11,280	4. ć		195,052
27	386,921	555,695	168,774	30.4	Other Operating Expense	386.921	555,695	168.774	30.4		489,653
28	23,860,326	23,808,315	(52,011)	(0.2)	TOTAL EXPENSE	23,860,326	23,808,315	(52,011)	(0.2)		22,711,119
59	1,239,688	1,209,123	30,565	2.5	NET INCOME(LOSS)	1,239,688	1,209,123	30,565	2.5		3,101,054
30					CAPITAL CONTRIBUTIONS						
31	ì	j	į	,) THE ST					
32	i i	i i				. 1	1 3				
33	1	ì	ï	1	County Contribution	1		1	ı		ı
34	1,239,688	\$ 1,209,123	\$ 30,565	2.5 %	% CHANGE IN NET ASSETS	\$ 1,239,688	\$ 1,209,123	\$ 30,565	2.5 %	69	3,101,054

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF JULY, 2018

1 1	Actual 4.683	CU Budget	CURRENT MONTH Var get	NT MON	IONTH Variance fav. (unfav) \$ VAR.	(unfav) % VAR -3 6%	REVENUE AD.IISTED PATIENT DAYS	Actual 4 683		YEAR -TO -DATE Budget \$		ance fav. (L	w VAR	Pric	UNAUDITED Prior Yr Average
	4,003	280	600,		(0/1)	-3.5%	ADJOSTED PATIENT DATS	4,683	_	4,858		(1/5)	-3.6%		4,837
₩	13,768	€9	13,608	€9	161	1.2 %	Patient Revenue:	\$ 13,768	€	13,610	69	158	1.2%	69	13.899
2	336		424		(88)	_				424	e e	(88)	(20.8)	·	456
_د	6,388		6,070		317	5.2	Outpatient	6,388		6,072		316	5.2		6,068
4	20,492	7	20,102		390	1.9	Total Patient Revenue Deductions from revenue	20,492		20,105		387	1.9		20,423
5	15,110		15,114		4	0.0	Contractual Deductions	15,110	0	15,117		7	0.0		15.437
9	1,020		720		(300)	(41.7)	Bad Debt	1,020	0	720		(300)	(41.6)		555
7	73		147		73	49.9	Unable to Pay	73	e	147		, 73	49.9		131
80	16,203		15,981		(222)	(1.4)	Total Contractual Discounts	16,203	 e	15,984		(220)	(1.4)		16,122
6 0	4,289	Č	4,121		168	4.1	Net Patient Revenue	4,289	_ <	4,122		167	4.1		4,300
2		1					As a perceit of Gloss Neverine	20.83	o	20.30%					21.06%
7	957		924		33	3.6	Total Government Funding	296		924		33	3.6		886
							Other Operating Revenue:								
12	25		22		ო	14.9	Rent Income	25		22		ဗ	14.8		29
13	27		17		10	56.9	Interest Income	27		17		10	6.95		28
4 :	13		15		0 !	8. 9.	NMF Contribution	13		12		0	3.7		12
5 5	49		23		(8)	(6.2)	Other Income	49		53		(3)	(6.3)		81
16	114		4 5		0 70	80. 1	Total Other Operating Revenue	114		104		10	8.6		150
-	095,6		5,149		717	4 .1	IOIAL KEVENUE	098'9	_	5,150		210	4.1		5,336
							EXPENSE								
18	3,064		2,705		(358)	(13.3)	Salaries, Wages & Benefits	3,064		2,706		(358)	(13.2)		2.623
19	75		27		(49)	(183.8)	Registry	75		27		(49)	(183.8)		71
20	628		209		(21)	(3.4)	Phys/Residents SWB & Contract Fees	628		209		(21)	(3.4)		614
7	489		673		184	27.4	Purchased Services	489		673		184	27.4		520
22	425		433		80	1.8	Supplies	425		433		80	1.8		426
23	46		43		(3)	(9.9)	Insurance	46		44		(3)	(9.9)		41
24	33		61		28	46.3	Utilities and Telephone	33		61		28	46.3		54
25	42		43		-	1.9	Interest Expense	42		43		-	1.9		40
56	210		193		(17)	(0.6)	Depreciation & Amortization	210	_	193		(17)	(0.0)		205
27	83		114		32	27.8	Other Operating Expense	83		114		32	27.8		101
28	5,095	195	4,900		(195)	(4.0)	TOTAL EXPENSE	5,095		4,901		(195)	(4.0)		4,695
59	265		249		16	6.4	NET INCOME(LOSS)	265		249		16	6.4		641
30							CAPITAL CONTRIBUTIONS								
31	r		ï			ı		•		•		ı	ī		
32	1		à		3	i i		ì		ì)	ī		1
33	1					1	County Contribution	•		1		1	1		r
34	265	€	249	€	16	8 9	6 % CHANGE IN NET ASSETS	\$ 265	↔	249	€9	16	6.365 %	€	641
3 6															
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NATIVIDAD BALANCE SHEET AS OF JULY 31, 2018

		δį	14.8 %	ć	(7.9)	0.9	14.5	(0.3)	1	(9)	(0.5)	(0.0)			;	(0.1)	(0.3) %	ų	(20.0)	60	4.5	9.0	1.3			5	(8.4)		•	0.5	(0.3) %
		% CHG.	7	. !	<u> </u>	3	14	9		, 9	9	9			E.	98	0)	,	06/		. 4	0	_		•	. 5	8		, 00		0)
		INC/(DEC)	11,398,048	- 000 0	(3,090,603)	47,455	797,873	(453,674)	399,155	(984,657)	(585,502)	(49,446)				(285)	(1,088,907)	2442 405	(4 687 373)	571.659	170,000	60,190	1,227,881				(3,556,477)		1 239 688	1,239,688	(1,088,908)
	-DATE	N	•														ø														4
	YEAR - TO - DATE	ENDING	\$ 88,172,992	3,200,000	17.755.140	5,375,940	6,286,533	157,038,116	294.531.305	(175,478,136)	119,053,169	103,875,366		•		325,127	\$ 380,291,778	14 960 466	3 961 716	64.976.088	3,922,345	10,429,133	98,249,448		•	- 20 707 950	38,734,258		242,068,383	243,308,071	\$ 380,291,777
ITED		BEGINNING	76,774,944	3,200,000	27.361.587	5,328,485	5,488,660	157,491,790	294.132.150	(174,493,479)	119,638,671	103,924,812				325,412	381,380,685	12 846 764	5 649 089	64,404,429	3,752,345	10,368,943	97,021,567			- 42 200 42 E	42,290,735		242,068,383	242,068,383	381,380,685
UNAUDITED		BEG	\$ 76,7	3,5	27.3	5, 50	5,4	157,4	294.1	(174,4	119,6	103,9			•	,,,,,	\$ 381,3	200	7. 7.	64.4	3,7	10,3	94,0			45.	42,2		242,0	242,0	\$ 381,3
			CORRENT ASSETS CASH	SEASIDE CLINICS CASH RESERVE FUND	STATE/COUNTY RECEIVABLES	INVENTORY	PREPAID EXPENSE	TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT	LESS: ACCUMULATED DEPRECIATION	NET PROPERTY, PLANT& EQUIPMENT	OTHER ASSETS	INVESTMENTS	ACCRITICATION CONSTRUCTION	ACCRUED INTEREST RECEIVABLE	TOTAL INVESTMENTS	TOTAL ASSETS	CURRENT LIABILITIES ACCRIED PAYROLI	ACCOUNTS PAYABLE	MCARE/MEDICAL LIABILITIES	CURRENT PORTION OF DEBT	OTHER ACCRUALS	TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES	CAPITAL LEASE	ONE TERM DOCTION OF C.O. D.	TOTAL LONG TERM DEBT	FUND BALANCES	ACCUMULATED FUND CHANGE IN NET ASSETS	TOTAL FUND BALANCES	TOTAL LIAB. & FUND BALANCES
ſ		% CHG.	14.8 %	. (6.4)	(35.1)	6.0	14.5	(0.3)	0.1	(9.0)	(0.5)	(0.0)			. 3	0.7	(0.3) %	, 7,	(29.9)	0.9	4.5	9.0	6.	1	•	. (8	(8.4)		18.2	0.5	(0.3) %
	MONTH	INC/(DEC)	\$ 11,398,048	(3.090.603)	(9,606,447)	47,455	797,873	(453,674)	399,155	(984,657)	(585,502)	(49,446)	1		. (305)	(285)	\$ (1,088,907)	2 113 405	(1,687.373)	571,659	170,000	60,190	1,227,881		ř	73 EEE A77)	(3,556,477)		37,212,646	1,239,688	\$ (1,088,908)
	CURRENT MONTH	ENDING	\$ 88,172,992	3,200,000	17,755,140	5,375,940	6,286,533	157,038,116	294,531,305	(175,478,136)	119,053,169	103,875,366	Ì		20E 407	325,127	\$ 380,291,778	14 960 166	3.961.716	64,976,088	3,922,345	10,429,133	98,249,448		i	38 734 958	38,734,258		242,068,383	243,308,071	\$ 380,291,777
		BEGINNING	7	39,338,114	27,361,587	5,328,485	5,488,660	157,491,790	294,132,150	(174,493,479)	119,638,671	103,924,812	,		325 412	325,412	381,380,685	12,846,761	5,649,089	64,404,429	3,752,345	10,368,943	97,021,567		•	42 290 735	42,290,735		204,855,737 37,242,646	242,068,383	381,380,685
L			-	0 m) 4	ĸ	9	ν α	. თ	9	F	2		ç	<u>.</u> .	‡ 1 5	56 ₹	1	. 8	6 6	20	21	22		5 3	4 4	92 23		27	8	90

NATIVIDAD STATE AND COUNTY RECEIVABLES

Medi-Cal Reversals and AS OF 07/31/18

	1720		Reversals and	Medi-Cal	GPP /PRIME			
BALANCE SHEET	Beg. Balance	Accruals	Keclasses	Waiver		<u>16T</u>	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 20,001,573	2,244,167					(14,484,561)	7,761,179
EHR Meaningfull Use	520,990							520,990
Hospital Fee	1,506,108	79,167						1,585,275
Rate Range IGT-CCAH-	ı	677,647						677,647
MCMC EPP	1	360,907						360,907
MCMC QIP	1	410,438						410,438
SB1732	ı	325,000						325,000.00
AB 915	2,379,992	300,000						2,679,992
A/R Office Buildings	(106,918)	118,470					(33,174)	(21,622)
A/R Manco Abbott	(58,146)	94,635					(45,269)	(8,780)
Interest Accrued Positive Cash	378,000	126,000						504,000
Accrued Donations	1,834,847	60,000						1,894,847
A/R Jail-PG&E	333,308	15,263						348,571
Health Department	587,955	140,000					377	728,332
Ryan White & EIP A/R STATE RECEIVABLES	(16,123) \$ 27,361,586 \$	20,833 4,972,527	ب ب	, су	φ	1	(16,347) \$ (14,578,974)	(11,637) \$ 17,755,140

YTD Jul-18	\$ 1,051,664	1,192,500	677,647	79,167	360,907	(41,667)	410,438	300,000	106,235	325,000	20,833 \$ 4,482,724 PAGE 7 OF 11 PAGES
P&L	Medi-Cal DSH /SNCP/PHYS SPA	PRIME Y3	Rate Range IGT-CCAH-	Hospital Fee	MCMC EPP	HD Residency Support	MCMC QIP	AB915	Medicare GME	SB 1732	⇔ nan White & SAMHSA GRANTS ⇒ OVERNMENT FUNDING INCOME =

NATIVIDAD STATEMENT OF CASH FLOWS AS OF JULY 31, 2018

8	CURRENT MONTH		YEAR -	YEAR - TO - DATE
€	79,974,944	CASH AT BEGINNING OF PERIOD	₩	79,974,944
	1,239,688 984,657 2,224,345	FROM OPERATIONS: NET INCOME/(LOSS) NET INCOME ADJ - PRIOR YEAR DEPRECIATION/AMORT SUBTOTAL	69	1,239,688 - 984,657 2,224,345
		CHANGES IN WORKING CAPITAL:		
	3,090,603	ACCOUNTS RECEIVABLE		3,090,603
	(845,328)	PREPAID EXPENSE & INVENTORY		9,606,447 (845,328)
	2,113,405	ACCRUED PAYROLL ACCOUNTS PAYABLE		2,113,405
	571,659	MCARE/MEDICAL LIABILITIES		571,659
	60,190 12,909,603	SHORT TERM DEBT ACCRUED LIABILITIES NET (DECREASE)/INCREASE		60,190 12,909,603
1	(399,155)	CAPITAL ADDITIONS: PP&E ADDITIONS NBV OF ASSETS DISPOSED		(399,155)
	(399,155)	TOTAL CAPITAL (Use of Cash)		(399,155)
	170,000 (3,556,477) 49,446 285 (3,336,746)	FINANCING ACTIVITY: Short Term Debt LONG TERM BOND DEBT OTHER ASSETS INVESTMENTS TOTAL FINANCING		170,000 (3,556,477) 49,446 285 (3,336,746)
	11,398,047	ING./(DEC.) IN CASH BALANCE		11,398,047
€9	91,372,991	CASH BALANCE - END OF PERIOD	φ.	91,372,991

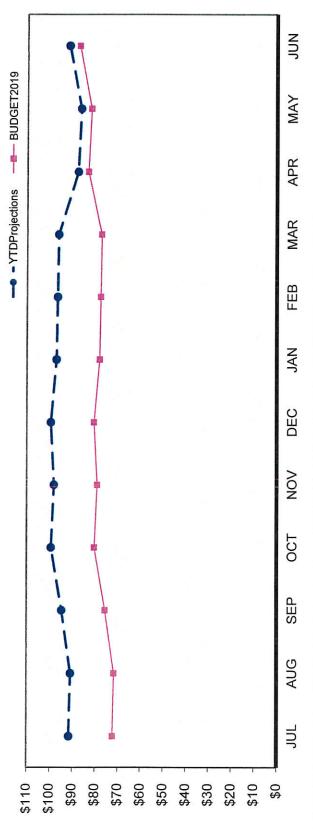
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NATIVIDAD RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2019

	variance to Budget	ï	1	1	ī	r	1	ī	1	î	1	1	ı	ı
Verily	Varia	↔	↔	↔	S	()	8	↔	₩.	€	€	↔	↔	€
ESTIMATE	FY2019	11,820,000	14,310,000	4,330,881	4,925,261	3,600,000	3,900,000	8,131,758	250,000	800,000	(200,000)	1,352,000	950,000	53,869,900
		8												ક
	BDGT-19	11,820,000	14,310,000	4,330,881	4,925,261	3,600,000	3,900,000	8,131,758	250,000	800,000	(200,000)	1,352,000	950,000	53,869,900
		↔											l	€9
		Medi-Cal DSH Waiver	PRIME Y4	EPP	QIP	AB915	SB1732	CCAH Rate Range	HIV Grants	Physician SPA	HD Residency Support	Medicare GME & B/D	Provider Fee	



Cash Flow Performance Fiscal Year 2019 (in Millions)



FOTHMANTE FOTHMANTE FOTHMANTE FOTHMANTE FOTHMANTE FOTHMANTE	. ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE	Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun	99.4 98.1 99.5 97.1 96.6 96.2 87.8 86.5 6	71.5 75.4 80.2 79.0 80.4 78.0 77.6 77.2 83.1 81.8 87.0	19.2 19.2 19.1 19.1 19.1 19.1 19.0 47 47 47
TENTANT	ESTIMATE	Aug	90.7	71.5	19.2
IVITOV	ACIONE ACIONE	Jul	91.4	72.1	19.3
		Months	YTD	BDGT	Variance

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AD MEDICAL CENTER	RECAST	. YEAR 18-19
NATIVIDAD MEDICAL	CASH FORECAST	FISCAL YEAR 1

	ACTUAL JUL	PROJECTION AUG	PROJECTION SEP	PROJECTION OCT	PROJECTION NOV	PROJECTION DEC	PROJECTION I	PROJECTION FEB	PROJECTION MAR	PROJECTION APR	PROJECTION MAY	PROJECTION	Total YTD
Beginning Balance	79,966,190	91,360,001	90,683,333	94,626,152	99,367,760	. 98,107,465	99,502,179	97,074,125	96.642.711	96,244,610	87.802.608	. 86,522,050	79,966,190
CASH RECEIPTS Patient Revenues (incl pro fees and lab cap)	23,038,784	20,233,195	19,574,916	20,233,195	19 574 916	20 233 195	20 233 195	18 258 357	20 233 105	10 574 014	301 555 05		
Provider Fee		79,167	79,167	79,167	79,167	79,167	79,167	79,167	79,167	79,167	79,167	79.163	240,995,971
SHORT DON'S		1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	15,938,912
HIV GRANTS	16 347	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,454	1,908,054
HEALTH DEPARTMENT REIMB	10.01	350,000	175,000	175,000	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	245,510
Juvenile Hall Medical Services-Probation-		on'orr	000'0	000'62	000,671	000,671	175,000	175,000	175,000	175,000	175,000	175,000	2,100,000
AB915												3.600.000	3.600.000
6PP V3 Final Payment 6PP V3 4th OTR	661,027												661,027
БРРУ4			7,217,779			7217779			7 247 770				
PRIME DY13 & DY14 IGT	13,823,534			14,310,000					611,112,1			7,244,503	28,897,840
PHYS SPA												800,000	800,000
Foundation			2,900,000									1,000,000	3,900,000
IME BIWEEKLY	106,232	112,667	112.667	112.667	112 667	112 667	112 667	112 667	142 667	140 044	100 011		
Rent Income	33,174	94,667	94,667	94,667	94,667	94,667	94,667	94,667	94 667	94 667	112,007	112,663	1,345,565
CCAH MCE to Cost FY15-16 & FY16-17	571,659									00'50	DO't	200,4	571 650
Fund 404 Transfer		472,640	794,132	2,492,937	1,254,418	332,348	1,500,193	446,408	2,357,825	1,284,590	1,213,089	2.251.420	14.400.000
Anterest Income	100		175,000			175,000			175,000			175,000	700,000
Total Cash Receipts	38 343 044	735,844	135,944	135,944	135,944	135,944	135,944	135,944	135,944	135,944	135,944	135,944	1,587,671
	10000	20,121,00	32,302,337	38,270,802	23,070,064	30,189,052	23,974,118	20,945,495	32,224,529	23,100,236	23,687,014	36,886,547	347,731,083
CACIL NTONINGENERAL													
CASH CLOBOROGMENTO													
Purchased Services and Supplies	8,710,801	7,401,175	7,162,427	7,401,175	7,162,427	7,401,175	7,401,175	6,684,932	7,401,175	7,162,427	7,401,175	7,162,437	88,452,501
GPP V2 Final Proment				7,155,000						7,155,000			14,310,000
6PP V3 4th QTR													
БРРУ4			4 269 460			4 280 480			007 000 7				
Building Lease / Rental Equipment	145,541	285,438	285,438	285.438	285 438	285 438	285 438	285 438	4,203,400	205 430	007 300	4,269,460	17,077,840
COP Principal & Interest Payments	4,256,349					200	893,371	000	954,003	200,438	269,438	285,438	3,285,359
Payroll and Benefits	13,419,886	14,767,621	14,291,246	14,767,621	14,291,246	14,767,621	14,767,621	13,338,496	14,767,621	14,291,246	14,767,621	14,291,246	172,529,092
COWCAP	17,500		4 207 640										17,500
FY18-19 MH MOU			610,722,1			1,227,619		1	1,227,619			1,227,619	4,910,476
Data Processing		453,010	226.505	226.505	226 505	228 505	228 505	228 F.D.F.	208 805	303 806	303 900	101 000	
Transfer from Fund 451 to Fund 001 Strategic			200	000'044	200,022	000,033	550,000	606,922	506,022	cnc'077	526,505	226,505	2,718,060
Transfer from Fund 451 to Fund 404													
Capital Expenditures FY18													
Capital Expenditures	399,156	686'068	1,497,043	4,699,515	2,364,743	626,520	2,828,062	841,538	4,444,812	2,421,622	2,286,833	4,244,224	27,545,057
lotal Cash Disbursements	26,949,233	23,798,233	28,959,738	34,535,254	24,330,359	28,804,338	26,402,172	21,376,909	32,622,630	31,542,238	24,967,572	31,706,929	335,995,605
Increase/(Decrease)	11,393,811	(676,668)	3,942,819	4,741,608	(1,260,295)	1,394,714	(2,428,054)	(431,414)	(398,101)	(8,442,002)	(1,280,558)	5,179,618	11,735,478
Ending Cash Fund 451	91,360,001	90,683,333	94,626,152	99,367,760	98,107,465	99,502,179	97,074,125	96,642,711	96,244,610	87,802,608	86,522,050	91,701,668	91,701,668
(+) Credit Card Account + Fund 27	9,311												
(+)Petty Cash	3,680												
Ending Cash as per G/L	91,372,992	90,683,333	94,626,152	99,367,760	98,107,465	99,502,179	97,074,125	96,642,711	96,244,610	87,802,608	86,522,050	91,701,668	
Fund 404	75 674 000	75 674 000	45 400 240	21, 201, 17	25, 050					100000000000000000000000000000000000000	100000000000000000000000000000000000000		
Transfer In/Out fund 451	900'1 70'67	(472,640)	(794,132)	(2,492,937)	(1,254,418)	(332,348)	(1,500,193)	(446,408)	(2.357.825)	(1 284 590)	64,736,397	63,523,308	
Ending Cash Fund 404	75,671,888	75,199,248	74,405,116	71,912,179	70,657,761	70,325,413	68,825,220	68,378,812	66,020,987	64,736,397	63,523,308	61,271,888	
Ending Cash Fund 451 & 404	167,031,889	165,882,581	169,031,268	171,279,939	168.765.226	169 827 592	165 899 345	165 021 523	162 285 507	462 530 005	450 046 960	933 620 631	
				20010121111	100,100,100	100,120,100	1	626,120,601	102,205,397	152,539,005	150,045,358	152,973,556	



CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL

Friday, September 7, 2018

(Per recommendation of the August 14, 2018 Medical Executive Committee)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

NAME	SPECIALTY		SERVICE	APPOINTMENT PERIOD
Andersen, Carl-Erik S.,	Psychiatry	Psych	iatry	09/07/18 – 09/01/20 Temporary Privileges
Carter, Sommer L, ACNP	Trauma/Acute Care Nurse Practitioner	Traum	na (AHP)	09/07/18 – 09/01/20 Temporary Privileges
Fafinski, Stephen, MD	Radiology	Radio	logy	09/07/18 – 09/01/20 Temporary Privileges
Galloway, Michael T., MD	Cardiovascular Medicine	Medic	al Specialties	09/07/18 – 09/01/20 Temporary Privileges
Gover, David D., MD	Interventional Radiology	Radio	logy	09/07/18 – 09/01/20 Temporary Privileges
Kumar, Deepak, MD	Psychiatry	Psych	iatry	09/07/18 – 09/01/20 Temporary Privileges
Rallabandi, Srujana, MD	Neonatology	Pediat	rics	09/07/18 – 09/01/20 Temporary Privileges
Zanevchic, Carolina, MD	Family Medicine	Family	Medicine	09/07/18 – 09/01/20 Temporary Privileges
REAPPOINTMENTS				
NAME	SPECIALTY		STAFF STATUS	REAPPOINTMENT PERIOD
Bautista, Jennifer D., MD Initial appt. date:10/01/2010	Pulmonary / Critical Medicine	Care	Active	09/01/18 – 09/01/20
Duesdieker, Giles A., MD Initial appt. date:10/12/1982	Radiology	_ 8	Active	09/01/18 – 09/01/20
Lavaisse, Anita E., PA-C Initial appt. date:09/02/2016	Physician Assistant - Psychiatry		AHP	09/01/18 – 09/01/20
Pauda, J. Mario, MD	Family Medicine		Active	09/01/18 – 09/01/20
Romans, Matthew L., MD	Plastic Surgery		Active	09/01/18 - 09/01/20
Initial appt. date: 10/04/1996 Scarlet, Darrell, CRNA Initial appt. date: 10/19/2016	Nurse Anesthetist		AHP	09/01/18 – 09/01/20
Selke, Henry M., DO Initial appt. date: 10/19/2016	Internal Medicine		Provisional to Active	09/01/18 – 09/01/20
Shah, M. Mohsin, MD Initial appt. date: 10/09/2014	Neurosurgery		Active	09/01/18 – 09/01/20
Tabrizi, Peyman R., MD Initial appt. date: 10/09/2014	Neurosurgery	=	Active	09/01/18 – 09/01/20
Taher, Heather F., MD Initial appt. date: 10/03/2008	Emergency Medicine		Active	09/01/18 – 09/01/20
Tran, Minh Q., MD Initial appt. date: 10/09/2014	Neurosurgery		Active	09/01/18 – 09/01/20
Villalobos, Raymond, MD	Physical Med/Rehab		Provisional to Active	09/01/18 – 09/01/20

Initial appt. date: 10/09/2014	Neurosurgery		Courte	esy	0	9/01/18 – 09/01/20
RELEASE FROM PROCTOR	RING					
NAME	SPECIALTY			REASON		RECOMMEND
Gates, Cristina G., PA-C	Emergency Medicine			oroctoring	Recomme	
Jung, Julie M., PA-C	Emergency Medicine		Basic	ements completed proctoring	Recomme	nd
Lee, Sky W., MD	Family Medicine / Hosp	oitalist	Basic	ements completed proctoring	Recomme	nd
Nothnagle, Melissa B., MD	Family Medicine	-	Basic p	ements completed proctoring	Recomme	nd
Palha De Sousa, Chiquita	Pediatrics		Basic p	ements completed proctoring	Recomme	nd
A., MD Raymond, Rebecca, MD	Family Medicine		-	ments completed proctoring	Recomme	
Villalobos, Raymond, MD	Physical Med. & Rehab		require	ments completed proctoring		
Yoo, Frank Kevin, MD	Neurosurgery		require	ments completed	Recomme	
			require	proctoring ments completed	Recomme	
CHANGES IN STAFF STATU	JS: The following practition	ers have	automat	ically been transferre	d to the appr	opriate staff category.
NAME	SPECIALTY	SERV	ICE	Current / Request	ed Status	RECOMMEND
Harrison, Steven, MD	Family Medicine	Family Medic		Active to Affiliate		Recommend
Schulman, Robert, MD	Physical Medicine/Rehab	Medic Specia		Locums Tenens to	Provisional	Recommend
						_
Sun, Yao, MD	Physical Medicine/Rehab	Medic Specia		Locums Tenens to	Provisional	Recommend
REQUESTS FOR ADDITIONAL completed additional training of the current appointment	Medicine/Rehab AL PRIVILEGES: The folions and/or have otherwise period.	Special Specia	alties ractitione criteria.	ers have requested Approved privilege	additional pr es shall be g	ivileges and have
REQUESTS FOR ADDITION/completed additional training	Medicine/Rehab AL PRIVILEGES: The follog and/or have otherwise	Special Specia	alties ractitione criteria.	ers have requested	additional pr es shall be g	ivileges and have
REQUESTS FOR ADDITIONAL completed additional training of the current appointment	Medicine/Rehab AL PRIVILEGES: The folions and/or have otherwise period.	Admin control inclusi supervisubsta	ister, pro lled subs ve with a vising phy ister, pro t for Sche	Privilege Requested vide, or transmit a privilent specific orde vsician.	escription for dules II to V r by the order to a partrolled all by a	rivileges and have ranted for the remainder
REQUESTS FOR ADDITIONAL completed additional training of the current appointment	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED	Admin control inclusi supervisubsta	ister, pro lled subs ve with a vising phy ister, pro t for Sche	Privilege Requested vide, or transmit a protances listed in Sche patient specific orde vsician.	escription for dules II to V r by the order to a partrolled all by a	rivileges and have ranted for the remainder
REQUESTS FOR ADDITION/ completed additional training of the current appointment NAME Gates, Cristina, PA-C	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED	Admin control inclusi supervisubsta	ister, pro lled subs ve with a vising phy ister, pro t for Sche	Privilege Requested vide, or transmit a privilent specific orde vsician.	escription for dules II to V r by the order to a partrolled all by a	rivileges and have ranted for the remainder
REQUESTS FOR ADDITIONAL completed additional training of the current appointment pointment point	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED	Admin control inclusi supervisubsta	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with	Privilege Requested vide, or transmit a pristances listed in Sche patient specific orde vsician. Vide, or issue a drug edules II through V cohout advance approvisician for that particular	escription for dules II to V r by the order to a partrolled all by a	Recommend Recommend
REQUESTS FOR ADDITIONAL completed additional training of the current appointment pointment point	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED IS SPECIALTY	Admin control inclusi supervisubsta supervisus Retired	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with	Privilege Requested vide, or transmit a privilent specific order vician. Privilege Requested in Schematical patient specific order vician. Privilege Requested in Schematical in Schemat	escription for dules II to V r by the order to a partrolled all by a	Recommend Recommend Recommend
REQUESTS FOR ADDITIONAL completed additional training of the current appointment pointment point	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED SPECIALTY Phys Assistant - AHP	Admin contro inclusi supervisubsta supervisus Retirect	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with rising phy	Privilege Requested vide, or transmit a protances listed in Sche patient specific ordersician. Vide, or issue a drug edules II through V contout advance approvisician for that particular REASON	escription for dules II to V r by the order to a partrolled all by a	Recommend Recommend Recommend Recommend Recommend Recommend
REQUESTS FOR ADDITIONAL completed additional training of the current appointment pointment point	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED SPECIALTY Phys Assistant - AHP Otolaryngology	Admin contro inclusi superval Admin patient substate superval Retirect Volunt	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with vising phy	Privilege Requested vide, or transmit a protances listed in Sche patient specific ordersician. Vide, or issue a drug edules II through V contout advance approvisician for that particular REASON	es shall be go es shall be go escription for dules II to V r by the order to a ontrolled al by a ular patient.	Recommend Recommend Recommend Recommend 10/01/2018
REQUESTS FOR ADDITIONAL completed additional training of the current appointment produced in the current produced in the curre	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED SPECIALTY Phys Assistant - AHP Otolaryngology Emergency Med- SART	Admin contro inclusi superval Admin patient substate superval Retirect Volunt Failure	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with vising phy	Privilege Requested Approved privilege Privilege Requested vide, or transmit a protances listed in Sche patient specific orde vician. vide, or issue a drug edules II through V co hout advance approv visician for that particu	es shall be go es shall be go escription for dules II to V r by the order to a ontrolled al by a ular patient.	Recommend Recommend Recommend SEFFECTIVE DATE 03/29/2018 10/01/2018 07/15/2018
REQUESTS FOR ADDITIONAL completed additional training of the current appointment produced in the current produced in the curre	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED SPECIALTY Phys Assistant - AHP Otolaryngology Emergency Med- SART Nurse Anesthetist- AHP Psychiatry	Admin contro inclusi superval Admin patient substate superval Retired Volunt Failure Volunt	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with vising phy ary resign ary resign	Privilege Requested Approved privilege Requested vide, or transmit a protances listed in Schematican. Vide, or issue a drugue advide, or issue a drugue advide, or issue a drugue advide approved by a contract and the particular advance approved approved and the particular advance approved and the particular advance and the particular advance approved and the particular advance approved and the particular advance approved and the particular and the particular advance approved and the particular	es shall be go es shall be go escription for dules II to V r by the order to a ontrolled al by a ular patient.	Recommend Recommend Recommend Recommend O3/29/2018 10/01/2018 07/15/2018 07/13/2018
REQUESTS FOR ADDITIONAL completed additional training of the current appointment appointme	Medicine/Rehab AL PRIVILEGES: The folion and/or have otherwise period. SPECIALTY Physician Assistant — ED SPECIALTY Phys Assistant - AHP Otolaryngology Emergency Med- SART Nurse Anesthetist- AHP Psychiatry	Admin contro inclusi superval Admin patient substate superval Retired Volunt Failure Volunt	ister, pro lled subs ve with a vising phy ister, pro t for Sche inces with vising phy ary resign ary resign	Privilege Requested Approved privilege Requested vide, or transmit a protances listed in Schematican. Vide, or issue a drugue advide, or issue a drugue advide, or issue a drugue advide approved by a contract and the particular advance approved approved and the particular advance approved and the particular advance and the particular advance approved and the particular advance approved and the particular advance approved and the particular and the particular advance approved and the particular	es shall be go es shall be go escription for dules II to V r by the order to a ontrolled al by a ular patient.	Recommend Recommend Recommend Output Beffective Date 03/29/2018 10/01/2018 07/15/2018 07/13/2018