



**SPECIAL
Board of
Trustees
2018**

December 3, 2018



SPECIAL

NMC Board of Trustees Meeting

Monday, December 3, 2018

9:00 AM

Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Pledge of Allegiance**
2. **Agenda Additions/Corrections** *Page 1-4 – Board Clerk*
3. **Minutes**
 - Approve the Minutes of November 2, 2018 *Page 5-10*
4. **Board Comments**
5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
6. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

 - a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - New Policies**
 - ANC-4546 Phlebotomy: Guidelines for Minimizing Blood Loss Due to Phlebotomy
 - DIAG-1410 C-Spine Collar Removal in Diagnostic Imaging
 - ED-1325 Search of Patient Property
 - PHAR-3100 Controlled Substance Inventory Reconciliation
 - Revised Policies**
 - 1:9200 Natividad Diet List
 - 1:9300 Trauma Activation
 - 1:9306 Performance Improvement and Patient Safety (PIPS) Plan
 - 7:0860 Quality Assessment and Performance Improvement Plan

7:7250 Management of Direct Patient Care Contract Services
ADMIT-0021 Cash Balancing
MIU-6510 Blood Glucose Monitoring: Newborn
PED-7015 Case Management, Discharge Planning & Referrals – Community Pediatric Unit
PED-7025 Collection of Specimens
PERI-6570 Hyperbilirubinemia: Phototherapy
PERI-6801 Preparation, Fortification and Storage of Fortified Breastmilk and Formula
POC-3912 Point of Care: Glucose Testing Using the Nova Statstrip Glucose Hospital Meter System
TPMG-010 Rib Fracture Management Guideline

Policies with No Changes

1:9321 Cardiopulmonary Bypass Contingency Plan
ED-1240 Emergency Department Decontamination Plan
OPST-6000 OT/PT/ST Services Department Description
OPST-6006 OT/PT/ST Services Cleaning Shared Non-Critical/Reusable Patient Care Equipment
OPST-6007 OT/PT/ST Services Cleaning Therapy Gait Belts
OPST-6009 OT/PT/ST Services Environmental Cleaning
OPST-6010 OT/PT/ST Services Therapy Services – Splint Pan Use and Cleaning
OPST-6700 OT/PT/ST Services Pediatric Feeding Evaluation and Treatment Policy and Procedures
OPST-6701 OT/PT/ST Services Speech Therapy Cognitive Communication Evaluation and Treatment
Policy and Procedure
OPST-6702 OT/PT/ST Services Speech Therapy Modified Barium Swallow Study Policy and Procedure
OPST-6703 OT/PT/ST Services Speech Therapy Swallow Evaluation and Treatment Policy and Procedure

Policies to be Retired

POC-3905 POC Glucose Testing by Accucheck Inform II System
POC-3971 Influenza A&B Antigen Tests by Binax

Order Sets

Hypoglycemia Protocol
PED Emergency Infusions

Manuals

Supplemental Diet Manual

Medical Staff Privilege Lists for Approval:

1. PA Psychiatric Privilege/Practice Prerogative form
2. NP Psychiatric Privilege/Practice Prerogative form
3. Removal of Procedural Sedation from PA and NP Practice Prerogatives

Medical Staff Policies for Approval:

Standardized Procedure, Psychiatric Mental Health NP

Medical Staff Actions for Approval:

Proposed Updates to Medical Staff Rules and Regulations

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6e of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Alpha Air Balance Agency, Inc., Page 11-12

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Alpha Air Balance Agency Inc. for Heating Ventilation Air Condition (HVAC) services, extending the agreement an additional two (2) year period (June 1, 2019 through May 31, 2021) for a revised full agreement term of June 1, 2016 through May 31, 2021, and adding \$150,000 for a revised total agreement amount not to exceed \$200,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$5,000) of the original cost of the agreement.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for Debt Collection Services, Page 13- 14

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 with Credit Consulting Services, Inc. and Receivable Solutions, Inc. for debt collection services at NMC pursuant to the Request for Proposals (RFP) #9600-64, extending the agreement an additional one (1) year period (October 1, 2019 through September 30, 2020) for a revised full agreement term of October 1, 2016 through September 30, 2020, with one remaining option to extend for one (1) additional year, and adding \$2,177,000 for a revised total aggregate amount not to exceed \$4,570,000.

6d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Focus One Solutions, LLC, Page 15-16

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13506) with Focus One Solutions, LLC for nursing and clinical registry, adding \$5,000,000 for a revised total agreement amount not to exceed \$12,000,000 with no change to the agreement term of April 19, 2017 through April 18, 2020.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements For Natividad Radiology Modernization Project, Page 17-18

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1, #1-FWH0E9, and #1-FVSZAS totaling \$483,855 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,422,548 (\$605,637 annually for four years) associated with the new radiology equipment for the Natividad Radiology Modernization Project.

- 7 **Accept Oral Report from NMC Chief Financial Officer** - *Daniel Leon, CFO*
 - October 2018 YTD Financial Reports *Page 19-31*
- 8 **Receive Oral Report from NMC Chief Executive Officer** - *Dr. Gary R. Gray, CEO*
- 9 **Receive Oral Report from Chief of Staff** – *Dr. Chad Harris, COS*
- 10 **Receive Oral Report from Chief Nursing Officer** – *Nancy Buscher, CNO*
- 11 **Receive Oral Report from Natividad Foundation Board** – *Mike Payne, Board Member*
- 12 **Recess to Closed Session under Government Code Section 54950**
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive:
Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- 13 **Accept and approve November 2018 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.** *Page 32-33*
- 14 **Accept and approve the 2019 Board of Trustee Scheduled Meeting Calendar** *Page 34*

Adjournment

**Next Board of Trustees Meeting
Friday, February 1, 2019
9:00 AM
Natividad Room
1st Floor, Building 200**



NMC Board of Trustees Meeting

Friday, November 2, 2018

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

MINUTES

Board of Trustees: Marcia Atkinson, Dr. Gary Gray, Mike Payne, Supervisor Simon Salinas, Dr. Chad Harris, Lew Bauman, Libby Downey, Fernando Elizondo, Britt Rios-Ellis

Absent: Mitch Winick, John Huerta,

NMC Staff/County: Stacy Saetta, Daniel Leon, Andrea Rosenberg, Ari Entin, Nancy Buscher, Dr. Andrew McCague, Monica Hamilton, Jeanne Ann Balza, Dr. Craig Walls, Cynthia Johnson,

1. **Pledge of Allegiance**

2. **Agenda Additions/Corrections** – Board Clerk

MOTION: Motion to accept and approve the agenda for November 2, 2018, BOT meeting by Supervisor Simon Salinas, seconded by Mike Payne.

3. **Minutes**

a. Approve the Minutes of October 5, 2018.

*MOTION: Motion to approve minutes of the October 5, 2018 BOT meeting by Supervisor Simon Salinas, seconded by Mike Payne.
Libby Downey, Abstained*

4. **Board Comment**

5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

NONE

6. Consent Calendar

6a. Policies/Procedures/Forms/Manuals

Medical Staff Policies for Approval:

- MSP001-5, Reinstatement
- MSP001-14, Verification of Renewals
- GME-9011, Resolution of Disputes / Grievance Procedures
Standardized Procedures, Competencies & List of Qualified Nurses for: Seclusion & Restraints Competencies & Face to Face Evaluations

Medical Staff Actions for Approval:

- Annual Approval of Clinical Contracts

Formularies:

- Formulary Request: Patiromer (Veltassa)

Revised Policies:

- 1:0750 Effective Communication Policy
- 1:0800 Patient Complaints and Grievances
- 1:9240 Massive Transfusion Policy
- 3:2110 Pain Management Policy
- 3:2160 Fentanyl Patch Black Box Warning Policy
- 3:9100 Anticoagulation (Warfarin) Clinic
- 3:9200 Pyxis and Pyxis Profile Medstation, Use of
- 6:0700 Registration and Referrals
- 6:0800 Consent, Documentation, and Release of information on HIV Testing
- 6:4100 Administrative Authentication of Transcribed Reports
- 7:0860 Risk Management and Patient Safety Plan
- 7:1400 Adverse Events and Unusual Occurrences: Governmental Reporting
- ARU-0014 Program Description
- 4:2951 Lost and Found
- 6:3100 Charity Care, Self Pay and High Medical Cost Discount Policy
- 7:0300 Administrative Call
- 7:0800 Nursing Department Philosophy, Organization and Function
- IC-200 Cleaning and Low-Level or Intermediate-Level Disinfection of Shared hospital Equipment

Policies With No Changes

- 4:0600 Public Use of Hospital Facilities
- 7:0100 Authority in the Absence of the Chief Executive Officer

New Policies

- MHU-4500 MHU Utilization Review Plan

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 6b to 6o of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

- 6b. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement for RFP #9600-67, IT Services**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Navin Haffty & Associates LLC, Leidos Health LLC, and with Jacobus Consulting, Inc., pursuant to the Request for Proposal (RFP) #9600-67 for information technology (IT) consulting services, to extend the term of the agreements for an additional one (1) year period (January 11, 2019 through January 10, 2020) for a revised full agreement term of January 11, 2017 through January 10, 2020, plus the option to extend the agreements for two (2) additional one year periods.
 - b. Authorize an increase of \$2,700,000 to the aggregate total amount for all agreements for IT Consulting per RFP #9600-67 for the additional one (1) year of services for a revised total aggregate amount not to exceed \$10,281,000 across all agreements.
- 6c. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Marci Bracco Cain,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Marci Bracco Cain for Public Relations services at NMC for an amount not to exceed \$300,000 with an agreement term November 1, 2018 through October 31, 2023.
 - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$30,000) of the original cost of the agreement.
- 6d. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with First Databank, Inc.,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15-311) with First Databank, Inc. for pharmacy licensing services, extending the agreement an additional five (5) year period (January 1, 2019 through December 31, 2023) for a revised full agreement term of January 1, 2014 through December 31, 2023, and adding \$211,615 for a revised total agreement amount not to exceed \$365,073.
 - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,955) of the original cost of the agreement.
- 6e. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The Joint Commission**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with The Joint Commission on Accreditation of Healthcare Organizations Dba The Joint Commission for accreditation and/or certification services at NMC for an amount not to exceed \$150,000 with an agreement term January 1, 2019 through December 31, 2024.
 - b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement, and a non-standard Business Associates Agreement.
- 6f. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement for RFP #9600-70, Biomedical Services,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with the selected qualified contractor to whom notices of award are to be given using the County approved agreement template subject to negotiation with the awarded bidder, pursuant to the Request for Proposal (RFP) #9600-70 for Biomedical Services, with an initial

Agreement term of February 1, 2019 through January 31, 2022 including the option to extend for two (2) additional one year periods, and with a total agreement amount not to exceed \$2,500,000.

- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute two amendments to extend the Agreements for two (2) additional one year periods as per the Agreement provided there is no significant change to the scope of work.

6g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with First Security Services,

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with First Security Services, A First Alarm Security & Patrol Inc. Company for shuttle services at NMC, extending the agreement or an additional one (1) year period (January 9, 2019 through January 8, 2020) for a revised full agreement term of January 9, 2018 through January 8, 2020 and adding \$120,000 for a revised total agreement not to exceed \$224,048.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,404.80) of the original cost of the agreement.

6h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medical Information Technology, Inc.,

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 3 to the agreement (A-13067) with Medical Information Technology, Inc. (MEDITECH) for the addition of a scheduling interface for the MEDITECH system at NMC, adding \$11,750 for a revised total agreement amount not to exceed \$168,109, and with an implementation term effective on December 5, 2018 through December 4, 2019.

6i. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Automatic Door Systems, Inc.,

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 2 to the agreement (A-13410) with Automatic Door Systems, Inc. for maintenance and repair services of the automatic doors at NMC, extending the agreement an additional one (1) year period (January 1, 2019 through December 31, 2019) for a revised full agreement term of January 1, 2014 through December 31, 2019, and adding \$40,000 for a revised total agreement amount not to exceed \$240,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$9,000) of the original cost of the agreement.

6j. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with ThyssenKrupp Elevator Corporation,

- a. Authorize an increase to the total approved agreement amount for the elevator maintenance and repair service agreement with ThyssenKrupp Elevator Corporation, adding \$385,000 for a revised total amount not to exceed \$692,862.
- b. Ratify the emergency repair agreement with ThyssenKrupp signed on July 25, 2018 by the Chief Executive Officer of Natividad in the amount of \$25,218 for safety glass replacement and other critical repairs.
- c. Authorize the Deputy Purchasing Agent for NMC or his designee to execute Work Orders under this agreement with ThyssenKrupp for future repairs and component upgrades, provided County Counsel and the Auditor-Controller review and approve the Work Orders, and provided the total of such costs

fall with the \$692,862 approved total agreement amount.

6k. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Carefusion Solutions, LLC,

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) to execute Customer Order 1000141481, applying the terms and conditions of the previously Board-approved Master Agreement (A-12934) with Carefusion Solutions, LLC (collectively, "Agreement"), for the leasing of an additional Pyxis pharmaceutical supply automation machine at NMC for a five (5) year lease period estimated to be March 1, 2019 through February 29, 2024, and for a total amount not to exceed \$126,792.

6l. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kalle Varav, M.D.,

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Fourth Amendment to Professional Services Agreement (A-12830) with Kalle Varav, M.D. to provide pain management services at NMC, extending the term by twenty-four months (January 1, 2019 to December 20, 20120), for a revised term of January 1, 2013 to December 31, 2020 and a total not to exceed amount \$500,000 (no change from the previously approved amount) in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to execute up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

6m. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Ventana Faculty Medical Associates

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Ventana Faculty Medical Associates to provide family medicine services at NMC for an amount not to exceed \$600,000 for the period January 1, 2019 to December 31, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$60,000) of the original contract amount and do not significantly change the scope of work.

6n. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Databank IMX

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-12677) with Databank IMX for OnBase software maintenance, extending the agreement an additional two (2) year period (January 1, 2019 through December 31, 2020) for a revised full agreement term of January 1, 2015 through December 31, 2020, and adding \$146,769 for a revised total agreement amount not to exceed \$454,991.

6o. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Linda Joyce Garrett, dba Garrett Consulting Group, LLC,

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Linda Joyce Garrett dba Garrett Consulting Group LLC for consulting services at NMC for an amount not to exceed \$10,000 with an agreement term December 10, 2018 through December 9, 2020.

- a. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals item 6a-6h moved by Mike Payne, seconded by Dr. Charles Harris, and approved unanimously.

- 7 Approve for Submission to the Monterey County Board of Supervisors the Following Job Order Contracting (JOC) Construction Catalog., which is in the final stages of negotiation**
- Adopt the Natividad Medical Center (NMC) 2018 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2018, Project No. JOC Bid No. NMC 2018-01, Bid No. NMC 2018-02, and NMC 2018-03; and
 - Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.

MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved by Mike Payne, seconded by Supervisor Simon Salinas, and approved unanimously.

- 8 Accept Oral Reports from NMC Chief Financial Officer - Daniel Leon, CFO**
- September 2018 YTD Financial Reports
 - Natividad Funding for Resource Management Agency (RMA) Projects

MOTION: Motion to accept the report on September 2018 Financial Reports, moved by Supervisor Simon Salinas, seconded by Britt Rios-Ellis, and approved unanimously.

MOTION: Motion to accept the report on Natividad Funding for RMA road projects, moved by Supervisor Simon Salinas, seconded by Mike Payne, and approved unanimously.

- 9 Receive Oral Report from NMC Chief Executive Officer - Dr. Gary R. Gray, CEO**

- 10 Receive Oral Report from Chief of Staff – Dr. Chad Harris, COS**

- 11 Receive Oral Report from Chief Nursing Officer – Nancy Buscher, CNO**

- 12 Recess to Closed Session under Government Code Section 54950**

- Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO

- 13 Accept and approve October 2018 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

MOTION: Motion to accept the report on October 2018 Credentials Report, moved by Britt Rios-Ellis seconded by Mike Payne, and approved unanimously.

Adjournment: With no other business before the Board the meeting was adjourned at 10:30am.

Mitch Winick, Chair

Recorded by Irene Zenk

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Alpha Air Balance Agency Inc. /Amendment No. 1

Legistar Number:

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Alpha Air Balance Agency Inc. for Heating Ventilation Air Condition (HVAC) services, extending the agreement an additional two (2) year period (June 1, 2019 through May 31, 2021) for a revised full agreement term of June 1, 2016 through May 31, 2021, and adding \$150,000 for a revised total agreement amount not to exceed \$200,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$5,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Alpha Air Balance Agency Inc. for Heating Ventilation Air Condition (HVAC) services, extending the agreement an additional two (2) year period (June 1, 2019 through May 31, 2021) for a revised full agreement term of June 1, 2016 through May 31, 2021, and adding \$150,000 for a revised total agreement amount not to exceed \$200,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$5,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Natividad Medical Center (NMC) uses Alpha Air Balance Agency to providing air and hydronic Heating Ventilation and Air Conditioning (HVAC) test and balancing and cleanroom certification services. These services are required to verify the hospitals negative, positive pressure and pharmacy clean rooms are in compliance which are requirement by The Joint Commission (TJC). NMC also uses Alpha Air Balance Agency to verify room air flow and hydronic balancing prior and after construction activities required by the Office of Statewide Health Planning and Development (OSHDP).

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 was reviewed and approved by NMC's Finance Committee on November 29, 2018 and by its Board of Trustees on December 3, 2018.

FINANCING:

The cost for this amendment No. 1 is \$150,000 of which \$50,000 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

These services verify proper HVAC air flow annually and during construction activities to provide reliable and quality patient care which improves the health and quality for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Brian Griffin, Project Manager III, 783-2605

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Alpha Air Balance Agency Inc. Amendment No. 1

Alpha Air Balance Agency Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Multiple Agreements for Debt Collection Services per RFP#9600-64 Legistar Number: _____

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 with Credit Consulting Services, Inc. and Receivable Solutions, Inc. for debt collection services at NMC pursuant to the Request for Proposals (RFP) #9600-64, extending the agreement an additional one (1) year period (October 1, 2019 through September 30, 2020) for a revised full agreement term of October 1, 2016 through September 30, 2020, with one remaining option to extend for one (1) additional year, and adding \$2,177,000 for a revised total aggregate amount not to exceed \$4,570,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 with Credit Consulting Services, Inc. and Receivable Solutions, Inc. for debt collection services at NMC pursuant to the Request for Proposals (RFP) #9600-64, extending the agreement an additional one (1) year period (October 1, 2019 through September 30, 2020) for a revised full agreement term of October 1, 2016 through September 30, 2020, with one remaining option to extend for one (1) additional year, and adding \$2,177,000 for a revised total aggregate amount not to exceed \$4,570,000.

SUMMARY/DISCUSSION:

NMC utilizes two outside contractors to collect on NMC's self-pay patients and bad debt collections as a result of RFP 9600-64. These contractors shall receive a daily data file of all self-pay patients from NMC's Meditech system and will be responsible to send three (3) collection notices to the patient within a 150 day time frame requesting payment. If no response is received from the patient the account is put into bad debt collections.

The agreement documents themselves do not state a total agreement amount specifically. Payment is based on the amount of debt collected and is, therefore, an unknown. NMC is requesting an increased aggregate dollar limit for both agreements not to exceed \$4,570,000 which reflects an estimated amount NMC might pay for debt collection fees through the end of the full five year term September 30, 2021.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved amendment No.1 to both agreements as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 to both agreements has also been reviewed and approved by NMC's Finance Committee on November 29, 2018 and by its Board of Trustees on December 3, 2018.

FINANCING:

The total aggregate cost for this item is \$2,177,000, of which \$1,400,000 is included in the Fiscal Year 2018-19 Adopted Budget for debt collection services fees. Amounts for remaining years of the Agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The collection agencies are a critical part of the collections efforts on patient's accounts. They help to collect the patient's monetary responsibilities for the services they received.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Vince Carr, Patient Financial Services Director, 783-2345
Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Credit Consulting Services, Inc. Amendment No. 1
Receivable Solutions, Inc. Amendment No. 1
Credit Consulting Services, Inc. Agreement
Receivable Solutions, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Focus One Solutions, LLC Amendment No. 3

Legistar Number: A 18-425

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13506) with Focus One Solutions, LLC for nursing and clinical registry, adding \$5,000,000 for a revised total agreement amount not to exceed \$12,000,000 with no change to the agreement term of April 19, 2017 through April 18, 2020.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13506) with Focus One Solutions, LLC for nursing and clinical registry, adding \$5,000,000 for a revised total agreement amount not to exceed \$12,000,000 with no change to the agreement term of April 19, 2017 through April 18, 2020.

SUMMARY/DISCUSSION:

Natividad Medical Center utilizes the registry services provided by Focus One to staff hard to fill clinical positions in order to meet the hospital's staffing needs to ensure high quality patient care. Focus One Solutions provides NMC a one stop search agency for nurses and clinical technicians. In turn, Focus One has a network of over two dozen independent agencies that provides the needed personnel.

On an average per month, NMC spends approximately \$400,000 in temporary or registry positions to fill positions in areas on a temporary basis: Emergency department, Intensive Care, Labor and Delivery, Surgery, Neonatal Intensive Care, Behavioral department, Rehabilitation, Physical and Occupational therapy, Radiology, Ultrasound, Interventional Radiology, Clinical Lab and Pharmacy.

Focus One Solutions, LLC was selected through a competitive solicitation process. NMC issued a Request for Proposal (RFP) #9600-62 on August 22, 2016 to solicit for a new agreement for a healthcare vendor management system from a qualified contractor. Four (4) proposals were received for consideration from interested vendors. Upon a thorough selection process by NMC which included online demonstrations of the vendor management system, Focus One Solutions, LLC was selected.

There is no cost to NMC for utilization of the Vendor Management System as the vendor is paid by the registry companies for their services. Therefore, the total amount paid by NMC is for services performed by the registry staff.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment has also been reviewed and approved by NMC's Finance Committee on November 29, 2018 and by its Board of Trustees on December 3, 2018.

FINANCING:

The cost for this amendment is \$5,000,000 of which \$3,000,000 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement greatly improves the responsiveness to critical staffing needs at NMC. This agreement ensures that requests for qualified nurses and other clinical staff at NMC are met in a timely manner. This enables NMC to provide high quality patient care thereby improving the health and quality of life for patients and their families.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 831-783-2701

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Focus One Solutions, LLC Amendment No. 3
Focus One Solutions, LLC Amendment No. 2
Focus One Solutions, LLC Amendment No. 1
Focus One Solutions, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Siemens Quotations for Radiology Upgrade Services

Legistar Number: A 18-474

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1, #1-FWH0E9, and #1-FVSZAS totaling \$483,855 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,422,548 (\$605,637 annually for four years) associated with the new radiology equipment for the Natividad Radiology Modernization Project.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Quotations #1FWKEGS, #1-FWJ9PU, #1-FVNNFJ, #1-FWJTL1, #1-FWH0E9, and #1-FVSZAS totaling \$483,855 for installation and training services associated with the new radiology equipment for the Natividad Radiology Modernization Project.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Proposal #1-O73OSY for the purchase of the extended 5 year warranties totaling \$2,402,500 (\$605,637 annually for four years) associated with the new radiology equipment for the Natividad Radiology Modernization Project.

SUMMARY/DISCUSSION:

Natividad began working on the Radiology Modernization project three years ago. The equipment was added as a capital project and selected with binding quotes in 2016. Due to the complexity of remodeling an imaging department, equipment has to be selected first then the architects work with the vendors for equipment specific plans. These plans are submitted to OSPD for approval before the construction project can start. Once the plans are approved by the state the process for awarding a construction company the project was started.

Approval was received in the board of supervisor meeting from July 10, 2018 to award the Radiology Modernization project to the Otto Construction. Siemens was selected as the vendor for all the new equipment. Included in the Radiology Modernization project is installation of a new 3.0 Magnetic Resonance Imaging (MRI) , 2 new Computed Topography (CT) scanners, new nuclear medicine equipment, and new Interventional Radiology equipment with a hemodynamic monitoring system. This contract includes installation, training and ongoing maintenance for each new piece of equipment.

The construction project is predicted to be a two year project. The project has 4 phases. In the first phase, construction will be getting small spaces ready for new purposes during the construction. This is a short phase. The second phase will remodeling the current vacant space for the new equipment. The second phase includes the installation of the MRI, Nuclear Medicine, and Interventional Radiology equipment. The third phase will be installing one new CT scanner. The fourth phase is installing the second new CT scanner and expanding the ultrasound equipment.

The equipment, including installation and training services, are being purchased under the MedAssets/Vizient Group Purchasing Organization (GPO). The extended warranty for maintenance and repairs is being purchased outside the GPO. Natividad believes it is in its best interest to have the manufacturer provide ongoing maintenance during and after the initial warranty period.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this request and the Auditor-Controller has reviewed and approved as to payment provisions. This request has also been reviewed and approved by NMC's Finance Committee on November 29, 2018 and by its Board of Trustees on December 3, 2018.

FINANCING:

The cost for this request is \$2,906,403, of which \$1,049,081 has been included in the Fiscal Year 2018-19 Adopted Budget. Amounts for the remaining balance will be included in future years' budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement with Siemens meets the County initiatives in the Health and Human Services area by providing safe imaging utilizing new equipment which offers reduced doses of radiation to the patrons of Monterey County. This request also includes the ongoing maintenance component to ensure all safety checks are completed and the equipment is kept safe and functional.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Heidi Dormody, Laboratory Manager, 783-7660

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Siemens Installation & Training Quotation #1FWKEGS
Siemens Installation & Training Quotation #1-FWJ9PU
Siemens Installation & Training Quotation #1-FVNNFJ
Siemens Installation & Training Quotation #1-FWJTL1
Siemens Installation & Training Quotation #1-FVSZAS
Siemens Installation & Training Quotation #1-FWH0E9
Siemens Extended Warranties Proposal #1-O73OSY

Attachments on file with the Clerk of the Board

FINANCIAL STATEMENTS

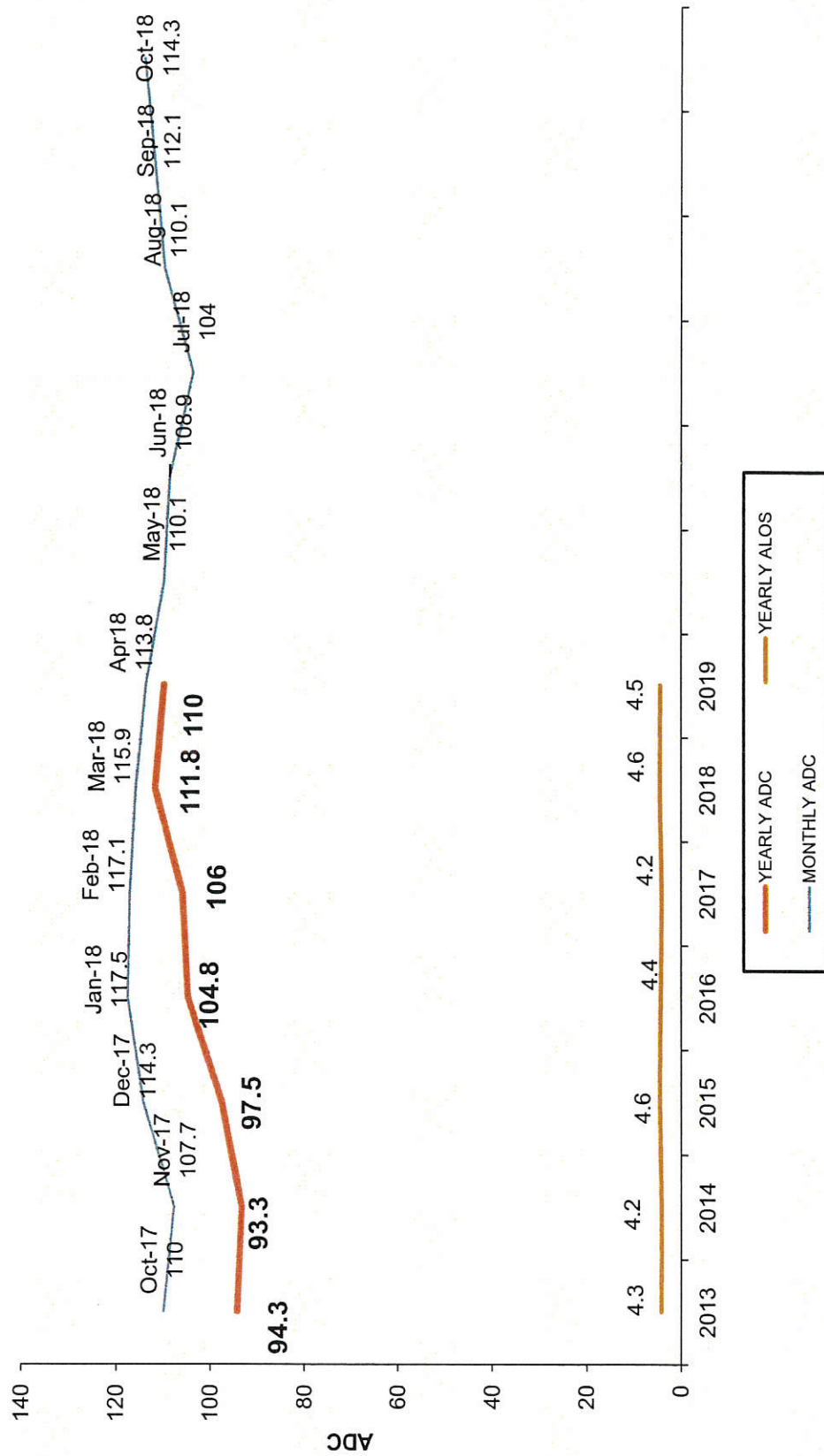
OCTOBER 31, 2018

FINANCIAL STATEMENTS

OCTOBER 31, 2018

I N D E X

<u>PAGE #</u>	<u>DESCRIPTION</u>
1	TOTAL ADC TREND GRAPH - 2013-2019
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y18-19 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y18-19



NATIVIDAD STATISTICAL REPORT OCTOBER, 2018

Month-To-Date					Year-To-Date					
08-18	09-18	10-18	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PY					
1	298	339	288	240	NICU	15	952	1,129	928	21.66%
2	1,318	1,310	1,484	1,430	Med/Surg	61	5,674	5,378	5,637	-4.59%
3	220	220	243	212	ICU	10	841	899	879	2.28%
4	89	41	76	68	Peds	12	270	310	284	9.15%
5	694	693	673	684	Acute Rehab	24	2,714	2,666	2,679	-0.49%
6	331	325	323	384	OB/Gyn	27	1,524	1,306	1,588	-17.76%
7	2,950	2,928	3,087	3,018	TOTAL ACUTE	149	11,975	11,688	11,995	-2.56%
8	462	431	457	404	Psychiatric	19	1,603	1,846	1,436	28.55%
9	3,412	3,359	3,544	3,422	TOTAL DAYS	168	13,578	13,534	13,431	0.77%
10	285	262	286	321	Nursery	18	1,274	1,136	1,294	-12.21%
AVERAGE DAILY CENSUS										
11	72.8	74.5	77.9	75.3	Acute	125	75.3	73.3	75.7	-3.17%
12	22.4	23.1	21.7	22.1	Acute Rehab	24	22.1	21.7	21.8	-0.46%
13	14.9	14.4	14.7	13.0	Psychiatric	19	13.0	15.0	11.7	28.21%
14	110.1	112.0	114.3	110.4	TOTAL	168	110.4	110.0	109.2	0.73%
15	9.2	8.7	9.2	10.4	Nursery	18	10.4	9.2	10.5	-12.38%
PERCENTAGE OF OCCUPANCY										
16	58.2%	59.6%	62.3%	60.2%	Acute		60.2%	58.6%	60.6%	-3.2%
17	93.3%	96.3%	90.4%	92.1%	Acute Rehab		92.1%	90.4%	109.0%	-17.0%
18	78.4%	75.8%	77.4%	68.4%	Psychiatric		68.4%	78.9%	61.6%	28.2%
19	65.5%	66.7%	68.0%	65.7%	TOTAL		65.7%	65.5%	66.6%	-1.7%
20	51.1%	48.3%	51.1%	57.8%	Nursery		57.8%	51.1%	58.3%	-12.4%
ADMISSIONS										
21	658	579	634	635	Acute		2,520	2,508	2,482	1.05%
22	60	47	58	48	Acute Rehab		190	221	190	16.32%
23	75	56	68	63	Psychiatric		250	262	255	2.75%
24	793	682	760	746	TOTAL		2,960	2,991	2,927	2.19%
25	180	162	165	184	Nursery		730	687	723	-4.98%
26	187	166	176	217	Deliveries		861	713	749	-4.81%
DISCHARGES										
27	677	584	654	635	Acute		2,520	2,567	2,538	1.14%
28	62	44	60	48	Acute Rehab		190	216	189	14.29%
29	79	57	67	63	Psychiatric		250	263	252	4.37%
30	818	685	781	746	TOTAL		2,960	3,046	2,979	2.25%
31	155	140	152	181	Nursery		719	612	672	-8.93%
AVERAGE LENGTH OF STAY										
32	4.3	4.9	4.7	4.6	Acute(Hospital wide no babies)		4.6	4.5	4.6	-2.17%
33	11.6	14.7	11.6	14.3	Acute Rehab		14.3	12.1	14.1	-14.18%
34	2.4	2.7	2.5	2.6	OB/Gyn		3.5	2.5	2.7	-7.41%
35	6.2	7.7	6.7	6.4	Psychiatric		6.4	7.0	5.6	25.00%
36	1.6	1.6	1.7	1.7	Nursery		1.7	1.7	1.8	-5.56%
OUTPATIENT VISITS										
37	4,394	3,883	4,031	3,823	Emergency Room		15,169	16,426	17,786	-7.65%
38	494	399	440	441	ER Admits		1,750	1,770	1,699	4.18%
39	62.3%	58.5%	57.9%	59.1%	ER Admits as a % of Admissions		59.1%	59.2%	58.0%	1.95%
40	6,416	5,618	7,397	6,063	Clinic Visits		24,056	25,486	23,967	6.34%
ANCILLARY PROCEDURES BILLED										
41	50,769	45,839	47,911	43,950	Lab Tests		174,383	190,442	171,917	10.78%
42	3,774	3,519	3,743	3,210	Radiology Procedures		12,737	14,486	12,844	12.78%
43	193	195	263	193	MRI Procedures		766	840	735	14.29%
44	125	126	123	112	Nuclear Med Procedures		445	546	466	17.17%
45	1,226	979	1,198	933	Ultrasound Procedures		3,701	4,499	4,155	8.28%
46	1,639	1,664	1,624	1,327	CT Scans		5,266	6,497	5,863	10.81%
47	409	412	369	310	Surgeries		1,240	1,554	1,457	6.66%
48	8.11	8.26	8.04	7.66	FTE'S PER AOB		7.66	8.21	7.76	5.80%
49	1,301.2	1,309.8	1,316.7	1,200.5	TOTAL PAID FTE'S		1,200.5	1,300.3	1,206.3	7.79%
50	4,975	4,755	5,076	4,860	ADJUSTED PATIENT DAYS		19,281	19,482	19,109	1.95%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2019

	JUL-18	AUG-18	SEP-18	OCT-18	NOV-18	DEC-18	JAN-19	FEB-19	MAR-19	APR-19	MAY-19	JUN-19	YTD
R E V E N U E													
Patient Revenue:													
1 Inpatient	\$ 64,473,390	\$ 71,901,255	\$ 66,786,949	\$ 72,616,703	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 275,778,297
2 Pro Fees	1,572,206	1,769,731	1,475,144	2,512,622	-	-	-	-	-	-	-	-	7,329,703
3 Outpatient	29,913,075	33,743,000	28,280,118	32,483,101	-	-	-	-	-	-	-	-	124,419,294
4 Total Patient Revenue	95,958,671	107,413,986	96,542,211	107,612,426	-	-	-	-	-	-	-	-	407,527,294
Deductions from revenue													
5 Contractual Deductions	70,756,336	74,819,777	72,913,275	82,639,436	-	-	-	-	-	-	-	-	301,128,824
6 Bad Debt	4,776,136	3,750,055	2,609,655	2,540,065	-	-	-	-	-	-	-	-	13,675,911
7 Unable to Pay	344,030	350,912	345,098	610,585	-	-	-	-	-	-	-	-	1,650,625
8 Total Contractual Discounts	75,876,502	78,920,744	75,868,028	85,790,086	-	-	-	-	-	-	-	-	316,455,360
9 Net Patient Revenue	20,082,169	28,493,242	20,674,183	21,822,340	-	-	-	-	-	-	-	-	91,071,934
10 As a percent of Gross Revenue	20.93	26.53%	21.41%	20.28%	-	-	-	-	-	-	-	-	22.35%
Total Government Funding	4,482,724	6,075,362	4,673,373	4,297,874	-	-	-	-	-	-	-	-	19,529,333
Other Operating Revenue:													
12 Rent Income	118,471	131,766	198,583	124,907	-	-	-	-	-	-	-	-	573,727
13 Interest Income	126,000	983,306	126,000	340,489	-	-	-	-	-	-	-	-	1,575,795
14 NMF Contribution	60,000	60,000	60,000	60,000	-	-	-	-	-	-	-	-	240,000
15 Other Income	230,650	316,343	279,568	556,471	-	-	-	-	-	-	-	-	1,383,032
16 Total Other Operating Revenue	535,121	1,491,415	664,151	1,081,867	-	-	-	-	-	-	-	-	3,772,554
TOTAL REVENUE	25,100,014	36,080,019	26,011,707	27,202,081	-	-	-	-	-	-	-	-	114,373,821
EXPENSE													
18 Salaries, Wages & Benefits	14,293,172	13,873,837	14,016,741	14,433,536	-	-	-	-	-	-	-	-	56,617,286
19 Registry	353,506	420,445	399,584	522,356	-	-	-	-	-	-	-	-	1,695,891
20 Phys/Residents SWB & Contract Fees	2,993,599	3,148,485	3,037,696	3,093,954	-	-	-	-	-	-	-	-	12,273,734
21 Purchased Services	2,289,056	2,999,680	2,999,644	2,938,736	-	-	-	-	-	-	-	-	10,867,116
22 Supplies	1,991,987	2,610,211	2,132,523	2,608,981	-	-	-	-	-	-	-	-	9,343,702
23 Insurance	217,205	217,205	217,205	217,205	-	-	-	-	-	-	-	-	868,820
24 Utilities and Telephone	153,964	292,473	295,416	282,957	-	-	-	-	-	-	-	-	1,024,810
25 Interest Expense	196,259	196,026	196,097	196,026	-	-	-	-	-	-	-	-	784,408
26 Depreciation & Amortization	984,657	953,089	997,679	995,749	-	-	-	-	-	-	-	-	3,931,174
27 Other Operating Expense	386,921	501,686	464,479	548,090	-	-	-	-	-	-	-	-	1,901,176
28 TOTAL EXPENSE	23,860,326	24,853,137	24,757,064	25,837,590	-	-	-	-	-	-	-	-	99,306,117
NET INCOME(LOSS)	1,239,688	11,206,882	1,254,643	1,364,491	-	-	-	-	-	-	-	-	15,065,704
Normalization for Extraordinary Items													
30 Interest Anthem Arbitration	-	(857,306)	-	-	-	-	-	-	-	-	-	-	(857,306)
31 Anthem Arbitration Payment	-	(5,206,202)	-	-	-	-	-	-	-	-	-	-	(5,206,202)
32 Metro Initial Settlement	-	-	-	(150,000)	-	-	-	-	-	-	-	-	(150,000)
33 Total Extraordinary Items	-	(6,063,508)	-	(150,000)	-	-	-	-	-	-	-	-	(6,213,508)
NET INCOME BEFORE Extraordinary Items	\$ 1,239,688	\$ 5,143,374	\$ 1,254,643	\$ 1,214,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,852,196
CAPITAL CONTRIBUTIONS													
35 County Contribution													
CHANGE IN NET ASSETS	\$ 1,239,688	\$ 11,206,882	\$ 1,254,643	\$ 1,364,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,065,704

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF OCTOBER, 2018

CURRENT MONTH					YEAR-TO-DATE					UNAUDITED	
	Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR		Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr AVERAGE	
R E V E N U E											
Patient Revenue:											
1	\$	72,616,703	\$	6,498,954	9.8	\$	275,778,297	\$	11,307,301	\$	268,910,449
2		2,512,622		454,266	22.1		7,329,703		8,233,424		8,822,904
3		32,483,101		2,987,691	10.1		124,419,294		6,437,654		117,403,302
4		107,612,426		9,940,911	10.2		407,527,294		16,841,234		395,136,655
Deductions from Revenue											
5		82,639,436		(9,201,843)	(12.5)		301,128,824		(7,378,452)		298,666,892
6		2,540,065		958,352	27.4		13,675,911		317,757		10,737,848
7		610,585		102,251	14.3		1,650,625		1,200,719		2,530,607
8		85,790,086		(8,141,240)	(10.5)		316,455,360		(5,859,976)		311,935,346
9		21,822,340		1,799,671	9.0		91,071,934		10,981,258		83,201,309
10		20.28%		20.50%			22.35%		20.50%		21.06%
11		4,297,874		(191,285)	(4.3)		19,529,333		1,572,697		22,023,366
Total Government Funding											
Other Operating Revenue:											
12		124,907		17,880	16.7		573,727		145,619		626,945
13		340,489		257,156	308.6		1,575,795		1,242,463		602,004
14		60,000		-	-		240,000		0		240,000
15		556,471		301,221	118.0		1,383,032		362,032		2,402,601
16		1,081,867		576,257	114.0		3,772,554		1,750,114		3,871,550
Total Other Operating Revenue											
17		27,202,081		2,184,643	8.7		114,373,821		14,304,069		109,096,225
TOTAL REVENUE											
EXPENSE											
18		14,433,536		(1,285,083)	(9.8)		56,617,266		(4,023,474)		51,632,828
19		522,356		(390,749)	(296.9)		1,695,891		(1,169,463)		1,725,823
20		3,093,954		(144,715)	(4.9)		12,269,706		(472,750)		12,085,241
21		2,938,736		331,751	10.1		10,871,144		2,210,804		11,037,396
22		2,608,981		(504,224)	(24.0)		9,343,702		(924,674)		8,654,324
23		217,205		(5,872)	(2.8)		868,820		(23,488)		793,454
24		282,957		14,576	4.9		1,024,810		165,322		1,037,108
25		196,026		11,513	5.5		784,408		45,748		809,718
26		995,749		(58,565)	(6.2)		3,931,174		(182,438)		3,958,612
27		548,090		8,417	1.5		1,901,176		324,852		2,129,151
28		25,837,590		(2,022,951)	(8.5)		99,308,117		(4,049,561)		93,863,656
TOTAL EXPENSE											
29		1,364,491		161,692	13.4		15,065,704		10,254,508		15,232,569
NET INCOME(LOSS)											
CAPITAL CONTRIBUTIONS											
30											
31		-		-	-		-		-		-
32		-		-	-		-		-		-
33		-		-	-		-		-		-
34	\$	1,364,491	\$	1,202,799	13.4	%	15,065,704	\$	4,811,196	\$	10,254,508
CHANGE IN NET ASSETS											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County Contribution											
County											

NATIVIDAD

CAPITAL CONTRIBUTIONS

NATIVIDAD

BALANCE SHEET

AS OF OCTOBER 31, 2018

	BEGINNING	CURRENT MONTH ENDING	INC/(DEC)	% CHG.
1	\$ 44,720,765	\$ 56,628,891	\$ 11,908,126	26.6
2	3,200,000	3,200,000	-	-
3	36,290,658	35,607,689	(682,969)	(1.9)
4	49,098,571	35,891,626	(13,206,945)	(26.9)
5	4,146,931	4,187,057	40,126	1.0
6	6,142,992	5,769,975	(373,017)	(6.1)
7	143,599,917	141,285,238	(2,314,679)	(1.6)
8				
9	294,938,302	295,950,988	1,012,686	0.3
10	(177,428,903)	(178,424,653)	(995,750)	(0.6)
11	117,509,399	117,526,335	16,936	0.0
12	148,088,801	147,641,244	(447,557)	(0.3)
13	-	-	-	-
14	162,685	162,685	-	-
15	162,685	162,685	-	-
16	\$ 409,360,802	\$ 406,615,502	\$ (2,745,300)	(0.7)
17	19,846,563	15,118,402	(4,728,161)	(23.8)
18	7,719,250	7,478,598	(240,652)	(3.1)
19	41,008,317	40,992,605	(15,712)	(0.0)
20	3,193,625	3,193,625	0	-
21	14,857,967	15,749,178	891,211	6.0
22	86,625,722	82,532,408	(4,093,314)	(4.7)
23	-	-	-	-
24	-	-	-	-
25	38,503,603	38,487,126	(16,477)	(0.0)
26	38,503,603	38,487,126	(16,477)	(0.0)
27	270,530,264	270,530,264	-	-
28	13,701,213	15,065,704	1,364,491	(10.0)
29	284,231,477	285,595,968	1,364,491	0.5
30	\$ 409,360,802	\$ 406,615,502	\$ (2,745,300)	(0.7)

NATIVIDAD
STATE AND COUNTY RECEIVABLES

AS OF 10/31/18

BALANCE SHEET

	Req. Balance	Accruals	Reversals and Reclassifies	ADJ	Medi-Cal Waiver	GPP /PRIME	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 20,001,573	9,852,105					10,374,772	(31,855,345)	8,373,105
EHR Meaningfull Use	520,990								520,990
Hospital Fee	1,506,108	316,668						(595,518)	1,227,259
Rate Range IGT-CCAH-	14,411,372	2,710,588							17,121,960
MCMC EPP	-	1,443,628							1,443,628
MCMC QIP	-	1,641,752							1,641,752
SB1732	-	1,300,000							1,300,000
AB 915	3,254,442	1,200,000						(3,249,958)	1,204,484
A/R Office Buildings	78,488	573,725						(255,895)	396,319
A/R Manco Abbott	-	205,566						(186,334)	19,232
Interest Accrued Positive Cash	-	718,489						(718,489)	-
Accrued Donations	1,834,852	240,000						(50,536)	2,024,316
A/R Jail-PG&E	74,114	330,485						(189,703)	214,896
Health Department	-	560,000						(151,349)	408,651
Ryan White & EIP A/R	-	83,332						(88,299)	(4,967)
STATE RECEIVABLES	\$ 41,681,940	\$ 21,176,339	\$ -	\$ -	\$ -	\$ -	\$ 10,374,772	\$ (37,341,425)	\$ 35,891,626

P & L

YTD
Oct-18

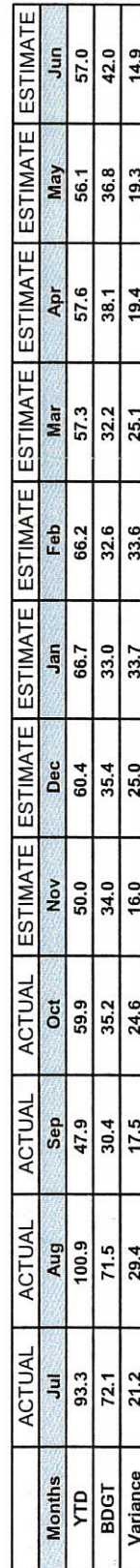
Medi-Cal DSH /SNCP/PHYS SPA	\$ 5,082,105
PRIME Y4	4,770,000
Rate Range IGT-CCAH-	2,710,588
AB 85 New Eligible Reconciled	444,962
Esperanza Care	(460,129)
MCE to Cost Reconciled	738,167
Hospital Fee	316,668
MCMC EPP	1,443,628
HD Residency Support	(166,668)
MCMC QIP	1,641,752
AB915	1,200,000
Medicare GME	424,928
SB 1732	1,300,000
in White & SAMHSA GRANTS	83,332
VERNMINT FUNDING INCOME	\$ 19,529,333

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF OCTOBER 31, 2018**

	CURRENT MONTH	YEAR - TO - DATE
1	\$ 47,920,765	\$ 81,888,816
2		
3	1,364,491	15,065,704
4	-	-
5	995,750	3,931,174
6	2,360,241	18,996,878
7		
8	682,969	3,519,286
9	13,206,945	5,790,314
10	332,891	(604,937)
11	(4,728,161)	(255,213)
12	(240,652)	1,870,836
13	(15,712)	(1,248,292)
14	-	-
15	891,211	405,766
16	10,129,491	9,477,760
17		
18		
19	(1,012,686)	(2,513,992)
20	-	-
21	(1,012,686)	(2,513,992)
22		
23	-	(11,375)
24	(16,477)	(3,605,908)
25	447,557	(44,404,034)
26	-	746
27	431,080	(48,020,571)
28		
29	11,908,126	(22,059,925)
30	\$ 59,828,891	\$ 59,828,891

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2019

	<u>BDGT-19</u>	<u>ESTIMATE</u> <u>FY2019</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver	\$ 11,820,000	\$ 14,446,320	\$ 2,626,320
PRIME Y4	14,310,000	14,310,000	-
EPP	4,330,881	4,330,881	-
QIP	4,925,261	4,925,261	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,131,758	8,131,758	-
HIV Grants	250,000	250,000	-
MCE to Cost	-	738,167	738,167
Physician SPA	800,000	800,000	-
Esperanza Care Outside Purchased Service	-	(2,000,000)	(2,000,000)
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,352,000	-
Provider Fee	950,000	950,000	-
	<u>\$ 53,869,900</u>	<u>\$ 55,234,387</u>	<u>\$ 1,364,487</u>



NATIVIDAD
CASH FORECAST
FISCAL YEAR 18-19

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	PROJECTION NOV	PROJECTION DEC	PROJECTION JAN	PROJECTION FEB	PROJECTION MAR	PROJECTION APR	PROJECTION MAY	PROJECTION JUN	Total YTD
Beginning Balance	- 81,880,062	- 93,273,873	- 100,850,021	- 47,901,621	- 59,828,891	- 50,036,537	- 60,423,749	- 66,651,179	- 66,162,439	- 57,315,930	- 57,553,991	- 56,128,705	81,880,062
CASH RECEIPTS													
Patient Revenues (incl pro fees and lab cap)	23,038,764	23,436,414	20,175,085	22,039,915	19,574,916	20,233,195	20,233,195	18,258,397	19,574,916	19,574,916	20,233,195	19,574,916	246,606,079
Provider Fee	-	363,075	-	395,804	79,167	79,167	79,167	79,167	79,167	79,167	79,167	79,167	1,392,211
RR 161 / EPP QIP	-	-	-	-	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	1,448,992	11,991,996
SHORT DOYLE	-	-	-	319,376	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	2,045,871
HEU GRANTS	16,347	-	338,819	29,935	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	262,048
HEALTH DEPARTMENT REIMB	-	153,365	49,102	29,935	175,000	175,000	175,000	175,000	175,000	175,000	175,000	175,000	1,553,365
Antihem Abirction	-	857,306	-	-	-	-	-	-	-	-	-	-	857,306
AB915	-	-	3,208,951	-	-	-	-	-	-	-	-	-	6,808,951
GPP Y2 Final Payment	661,027	5,206,202	-	-	-	-	-	-	-	-	-	-	6,867,229
Antihem Abirction Patient Services	-	-	-	8,537,842	-	-	-	-	-	-	-	-	8,537,842
GPP Y3 4Q	-	-	-	8,832,942	-	-	8,832,942	-	-	-	-	-	26,498,826
PRIME DV13 & DY14 1G T	13,823,534	-	-	-	-	14,310,000	-	-	-	-	-	-	28,133,534
PHYS SPA	-	-	-	-	-	-	-	-	-	-	-	-	800,000
SB1732	-	-	-	-	-	2,900,000	-	-	-	-	-	-	1,000,000
Foundation	-	-	50,574	-	-	-	-	-	-	-	-	-	50,574
TIME BETWEENLY	106,232	112,867	106,232	106,232	106,232	106,232	106,232	106,232	106,232	106,232	106,232	106,232	1,261,219
Rent Income	33,174	46,869	33,084	143,959	94,667	94,667	94,667	94,667	94,667	94,667	94,667	94,667	1,014,438
CAHAI MCE to Cost FY15-16 & FY16-17	571,659	611,471	-	-	-	-	-	-	-	-	-	-	1,183,130
Fund 404 Transfer	-	-	-	398,111	1,650,727	437,347	1,974,150	587,442	3,102,734	1,890,431	1,596,340	2,982,718	14,400,000
Interest Income	-	-	-	718,489	-	175,000	175,000	-	175,000	-	-	-	1,243,489
Miscellaneous Revenue	92,287	81,632	132,544	551,318	135,944	135,944	135,944	135,944	135,944	135,944	135,944	135,944	1,945,333
Total Cash Receipts	38,343,044	30,869,021	24,094,391	42,073,925	23,459,938	40,289,837	33,274,582	21,080,094	25,745,224	32,332,564	24,063,830	30,346,911	365,973,381
CASH DISBURSEMENTS													
Purchased Services and Supplies	8,710,801	7,481,819	6,412,873	7,568,759	7,162,427	7,401,175	7,401,175	6,684,932	7,401,175	7,162,427	7,401,175	7,162,437	87,960,975
PRIME DV13 & DY14 1G T	-	-	-	-	7,155,000	-	-	-	-	7,155,000	-	-	14,310,000
GPP Y2 & Y1	-	1,232,580	-	55,890	-	-	-	-	-	-	-	-	1,288,470
GPP Y3 4Q	-	-	5,094,022	-	-	-	-	-	-	-	-	-	5,094,022
GPPV4	-	-	5,224,860	-	5,224,860	-	-	-	5,224,860	-	-	-	15,674,580
Building Lease / Rental Equipment	145,541	277,848	311,453	281,687	285,438	285,438	285,438	285,438	285,438	285,438	285,438	285,438	3,300,033
COP Principal & Interest Payments	4,266,349	274,022	274,022	893,371	-	-	-	-	-	-	-	-	5,423,742
Payroll and Benefits	13,419,866	13,809,554	13,911,702	20,232,466	14,291,246	14,767,621	14,767,621	13,330,496	14,767,621	14,291,246	14,767,621	14,291,246	176,656,326
Egonize Care	17,500	-	28,210	403,708	-	-	-	-	-	-	-	-	449,418
CONCAP	-	-	-	-	1,227,619	1,227,619	-	-	1,227,619	-	-	-	4,910,476
FY16-19 MH MOU	-	-	-	99,986	-	-	-	-	-	-	-	-	1,092,000
Data Processing	-	-	174,770	88,619	226,505	226,505	226,505	226,505	226,505	226,505	226,505	226,505	1,191,986
BETA Insurance Premium	-	-	-	402,654	-	-	-	-	-	-	-	-	2,075,629
Transfer from Fund 451 to Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	402,654
I6 T Transfer Subfund	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	399,156	491,072	611,079	1,012,686	2,904,057	769,407	3,473,042	1,033,463	5,458,515	2,973,907	2,808,377	5,212,186	45,000,000
Total Cash Disbursements	26,949,233	23,292,873	77,042,791	30,146,655	33,252,292	29,902,625	27,047,152	21,568,834	34,591,733	32,094,523	25,489,116	29,497,431	390,875,258
Increase/(Decrease)	11,393,811	7,576,148	(62,948,400)	11,927,270	(8,792,354)	10,387,212	6,227,430	(488,740)	(8,846,509)	238,061	(1,425,286)	849,460	(24,901,877)
Ending Cash Fund 451	93,273,873	100,850,021	47,901,621	59,828,891	50,036,537	60,423,749	66,651,179	66,162,439	57,315,930	57,553,991	56,128,705	56,978,185	56,978,185
(-) Credit Card Account + Fund 27	-	15,544	15,464	18,915	-	-	-	-	-	-	-	-	-
(+) Petty Cash	3,680	3,680	3,680	3,680	-	-	-	-	-	-	-	-	-
Ending Cash as per 6/L	93,288,864	100,869,245	47,920,765	59,851,486	50,036,537	60,423,749	66,651,179	66,162,439	57,315,930	57,553,991	56,128,705	56,978,185	56,978,185
Fund 404													
Beginning Balance	74,868,144	74,868,144	74,868,144	74,868,144	74,470,033	72,819,306	72,381,959	70,407,809	69,820,367	68,717,633	65,027,202	63,430,862	-
Transfer To/Out fund 451	-	-	-	(398,111)	(1,650,727)	(437,347)	(1,974,150)	(587,442)	(3,102,734)	(1,890,431)	(1,596,340)	(2,982,718)	-
Ending Cash Fund 404	74,868,144	74,868,144	74,868,144	74,470,033	72,819,306	72,381,959	70,407,809	69,820,367	68,717,633	65,027,202	63,430,862	60,448,144	-
Ending Cash Fund 451 & 404	168,142,017	175,718,165	122,769,765	134,298,924	122,855,843	132,805,708	137,058,988	135,982,806	124,033,563	122,581,193	119,559,567	117,446,329	-

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL
Monday, December 3, 2018
(Per recommendation of the November 13, 2018 Medical Executive Committee)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY	SERVICE	APPOINTMENT PERIOD
Kaupp, Christina B., RN	SART	Emergency Medicine	12/03/18 – 12/01/20 Temporary privileges
Martinez-Gonzalez, Juancarlo, MD	Internal Medicine / Hospitalist	Medical Specialties	12/03/18 – 12/01/20
Ngann, Kuong, DO	Surgery/Trauma Critical Care	Trauma	12/03/18 – 12/01/20 Temporary privileges
Shiow, Lawrence R., MD	Neonatology	Pediatrics	12/03/18 – 12/01/20 Temporary privileges
Kashif, Farheen, MD	Internal Medicine	Medical Specialties	12/03/18 – 12/01/20
Kemp, Benjamin M, DO	Teleradiology	Radiology	12/03/18 – 12/01/20
Eghbalieh, Navid, M	Radiology	Radiology	12/03/18 – 12/01/20
Rostami, Nahid, MD	Neonatology	Pediatrics	12/03/18 – 12/01/20
Bradfield, Harold A., MD	Teleradiology	Radiology	12/03/18 – 12/01/20
Rozenfeld, Michael, DO	Teleradiology	Radiology	12/03/18 – 12/01/20

REAPPOINTMENTS

NAME	SPECIALTY	STAFF STATUS	REAPPOINTMENT PERIOD
Weinstein, Joel A., MD <i>Initial appt. date: 10/20/06</i>	General Surgery / Surgical Specialties	Active	12/01/18 – 12/01/20
Hanlon, Stacey C., MD <i>Initial appt. date: 12/13/02</i>	Anesthesia	Active	01/01/19 – 01/01/21
Adams, Marian M., MD <i>Initial appt. date: 01/05/17</i>	Neonatology / Pediatrics	Active	02/01/19 – 02/01/21
Chiang, Peter C., DDS <i>Initial appt. date: 04/23/96</i>	Pediatric Dentistry / Surgical Specialties	Active	02/01/19 – 02/01/21
Dudley, Pamela, ACNP-BC <i>Initial appt. date: 02/03/17</i>	Acute Care Nurse Practitioner / Trauma	AHP	02/01/19 – 02/01/21
Gram, Kelly B., MD <i>Initial appt. date: 02/03/17</i>	Hospitalist / Family Medicine	Active	02/01/19 – 02/01/21
Harris, Charles R., MD <i>Initial appt. date: 02/04/11</i>	Family Medicine	Active	02/01/19 – 02/01/21
Kasle, Douglas T., PhD <i>Initial appt. date: 02/01/13</i>	Clinical Psychology / Psychiatry	Active	02/01/19 – 02/01/21
McRoberts, Sean E., MD <i>Initial appt. date: 02/06/15</i>	Emergency Medicine	Active	02/01/19 – 02/01/21
Mrelashvili, Davit, MD <i>Initial appt. date: 02/06/15</i>	Teleneurology / Medical Specialties	Courtesy	02/01/19 – 02/01/21
Quezada Liuti Emilio, MD <i>Initial appt. date: 01/05/17</i>	Pediatric Cardiology / Pediatrics	Active	02/01/19 – 02/01/21
Rodriguez, Sergio E., PA-C <i>Initial appt. date: 01/05/17</i>	Physician Assistant / Emergency Medicine	AHP	02/01/19 – 02/01/21
Vigil, Valerie A., MD <i>Initial appt. date: 02/03/17</i>	Emergency Medicine	Active	02/01/19 – 02/01/21

RELEASE FROM PROCTORING

NAME	SPECIALTY	REASON	RECOMMEND
Rallabandi, Srujana, MD	NICU / Pediatrics	Completed basic proctoring	Recommend
Grodman, Samuel W., MD	Emergency Medicine	Completed basic proctoring	Recommend
Gregorius, Melissa, CRNA	Anesthesia	Completed basic proctoring	Recommend

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	REASON
Rostami, Nahid, MD	Neonatology	Pediatrics	Locum Tenens to Provisional	Coverage

REQUESTS FOR ADDITIONAL PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	Privilege Requested	Recommend
Zaro, Christina M., MD	Family Medicine	VBAC	Recommend

VOLUNTARY RESIGNATIONS

NAME	SPECIALTY	REASON	EFFECTIVE DATE
Amoussou, Dela, MD	Teleneurology / Medical Specialties	Voluntary resignation	10/05/18
Adrouny, Adour R., MD	Int Medi/ Hospitalist / Medical Specialist	Failure to reappoint – Voluntary resignation	02/01/19
Becker-Schwarm, Candice, CNM	Nurse Midwife / OB/GYN	Failure to reappoint – Voluntary resignation	02/01/19
Cho, Jae S., MD	Vascular Surgery / Surgical Specialties	Failure to reappoint – Voluntary resignation	02/01/19
Klassen, Michael G., MD	Orthopedic Surgery / Surgical Specialties	Voluntary resignation	08/01/2018
Patel, Mihir H., MD	Int Medi/ Hospitalist / Medical Specialist	Failure to maintain malpractice insurance – Voluntary resignation	10/17/18
Ayyoub, Shadi M., MD	Int Medi/ Hospitalist / Medical Specialist	Failure to maintain malpractice insurance – Voluntary resignation	10/17/18



NMC Board of Trustees Meeting

2019 Meeting Dates

Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

Regular Board of Trustees Committee meetings take place the first Friday monthly at 9:00 am in the Natividad Room, except where otherwise noted on this calendar. All cancellations and Special meetings scheduled are subject to Brown Act.

January – NO MEETING

Friday, February 1st

Friday, March 1st

Friday, April 5th

Friday, May 3rd

Friday, June 7th

Friday, July 12th (second Friday)

Friday, August 2nd

Friday, September 6th

Friday, October 4th

Friday, November 1st

Friday, December 6th