

Board of Trustees 2019

June 7, 2019



NMC Board of Trustees Meeting

Friday, June 7, 2019
9:00 AM
Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

- 1. Pledge of Allegiance
- 2. Agenda Additions/Corrections Page 1-11 Board Clerk
- 3. Minutes
 - Approve the Minutes of May 3, 2019 Page 12-21
- 4. Board Comments
- This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
- 6. Consent Calendar

Approve the following policies, procedures, rules, and regulations:

6a. Policies/Procedures/Forms/Manuals (listed and available upon request)

Privilege Lists for Approval:

• Trauma Nurse Practitioner – Practice Prerogative

Medical Staff Policies for Approval:

- MSP001-13, Medical Staff and APC New Provider Orientation
- MSP001-6, Credentials files of Practitioners

List of Qualified Nurses (for Standardized Procedures):

- PICC Line Interventional Radiology
- Newborn SP for Administration of Vit K & Erythromycin

Standardized Procedure, Competency, Qualified Nurses:

- Lactation OP Clinic
- NP Hospitalist Standardized Procedure only
- Seclusions & Restraints Competency & List of Qualified Nurses

New Policies

ED-1330 Guidelines of Care

Revised Policies

1:1250 Discharge of Minors

1:3780 Code OB

1:9355 Autotransfusion of Blood from Chest Drainage System

DIAG-1740 MRI Hours and Call Policy

ED-1100 Positive Culture Follow-Up

ED-1230 Vital Sign Frequency

ED-1340 Urine Point of Care Testing Protocol

ICU-2600 Intubated Patient Care

LDU-6165 L&D: Surveillance of the OB Patient Outside Perinatal Services

MIU-6320 MIU: Admission and Care of Post-Op C-Section

MIU-6360 MIU: Discharge Teaching Program Newborn and Postpartum

MIU-6400 MIU: Rubella Vaccine for Postpartum Women

PERI-6625 Perinatal Bereavement

5:1300 HR: Professional Appearance Guidelines

5:7000 EH: Employee Health Program

5:7200 EH: Preplacement Health Screening

5:7500 EH: Employee Immunization Program

7:0560 Admin: Legal Counsel: Authorization to Contact

No Changes

PED-7062 Family Centered Care in the Pediatric Unit

PED-7065 PEDS: Gastric Gavage

PED-7100 PEDS: Neurological Assessments

PED-7115 Pediatric Emergencies

EVS-2010 Safety

Retire

ICU-2014 Intensive Care: Intubated Patient Care

PERI-6560 PERI: Home Health Agency

1:7400 Admission Policy for Intermediate Care Unit

2:1100 Traction Readiness Process

SUP-2003 EVS: Environment of Care

Order Sets

SURG General PreOp Consent

Bowel Care

Hyperkalemia

MED Insulin SubQ - Endotool

MHU Clozapine

MIU Circumcision

OB Insulin SubO Module - Endotool

OB Maternal Sepsis

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6w of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Everyone's Harvest, Page 22-23

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Everyone's Harvest for the operation and management of the certified Farmers' Market at NMC for an amount not to exceed \$130,080 with an agreement term July 1, 2019 through June 30, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,008) of the original cost of the agreement.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pacific Medical, Inc., Page 24-25

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13464) with Pacific Medical, Inc. for orthopedic soft goods, durable medical equipment and orthotics and prosthetics services, adding \$163,000 for a revised total agreement amount not to exceed \$488,000 and with the no change to the agreement term.

6d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Health Care Interpreter Network (HCIN), Page 26-27

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 3 to the agreement (A-12753) with Health Care Interpreter Network (HCIN) for shared interpreter services at NMC, adding \$50,000 for a revised total agreement amount not to exceed \$440,000 and with no change to the agreement term of July 1, 2015 through June 30, 2021.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,500) of the original cost of the agreement.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Cynthia Harlowe., Page 28-29

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Cynthia Harlowe for consulting services related to Joint Commission accreditation at NMC for an amount not to exceed \$500,000 with an agreement term of July 1, 2019 through June 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$50,000) of the original cost of the agreement.

6f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Foundation of Northern and Central California., Page 30-32

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the funding agreement with Healthcare Foundation of Northern and Central California ("Healthcare Foundation"), a California corporation, for assisting in meeting the direct costs of a Medical Respite Program ("MRP") for homeless persons in Monterey County (Resolution No. 16-093), to extend the agreement an additional three (3) year period (July 1, 2018 through June 30, 2021) for a revised full agreement term of April 19, 2016 through June 30, 2021, and adding \$300,000 for a revised total agreement amount not to exceed \$498,500.

6g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kevin Yoo, MD, Page 33-34

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Kevin Yoo MD, APC to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Neurorescu, a Profesional Medical Corp., Page 35-36

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Neurorescue, a Professional Medical Corp. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6i. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Minh Q. Tran, M.D., Page 37-38

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Minh Q. Tran M.D. Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6j. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with West Coast Brain And Spine Institute, Inc., 39-40

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with West Coast Brain and Spine Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6k. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement for Intergovernmental Transfer of Public Funds, Page 41-43

- a. Ratify execution by the Deputy Purchasing Agent of Natividad Medical Center ("NMC") of a Letter of Interest, dated May 17, 2019 to the California Department of Health Care Services ("State DHCS"), confirming the interest of the County of Monterey d/b/a NMC ("County") in working with State DHCS to participate in the Voluntary Rate Range Program for the period of July 1, 2018 to June 30, 2019, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds ("IGT") to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the Deputy Purchasing Agent of NMC to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, pursuant to Sections 14164 and 14301.4(b)(4) of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content, for a total amount not to exceed \$9,800,000, plus a 20 % assessment fee applicable to non-exempt funds; and
- c. Authorize the Deputy Purchasing Agent of NMC to execute amendments to the Health Plan-Provider Agreement with the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health ("CCAH") to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, at no less than 80.07% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County.

6l. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Clean Harbors Environmental Services, Inc., Page 44-45

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement (A-14126) with Clean Harbors Environmental Services, Inc. for waste transportation and disposal services of rendered non-retrievable and unusable pharmaceutical waste, extending the agreement an additional one (1) year period (October 1, 2019 through September 31, 2020) for a revised full agreement term of October 1, 2018 through September 31, 2020, and adding \$8,500 for a revised total agreement amount not to exceed \$12,000.

6m. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Thai Lan N. Tran, M.D., Page 46-47

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Thai Lan N. Tran MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed

- \$650,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

6n. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Brian Lugo, M.D. Medical Corp., Page 48-49

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Brian Lugo MD, Medical Corp. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Delphine Engle, M.D., Page 50-51

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Delphine Engel MD to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6p. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Boris H. Borazjani, M.D.Inc., Page 52-53

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Boris H. Borazjani MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6q. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Sweet, Renfer & Milanesa MD Page 54-55

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Sweet, Renfer & Milanesa MD to provide urology services at Natividad for an amount not to exceed \$625,500 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$62,550) of the original contract amount.

6r. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Radiologists, Inc., Page 56-57

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Radiologists, Inc. (SVR) to provide radiologist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$800,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$80,000) of the original contract amount.

6s. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with University of California, San Francisco, School of Medicine, Page 58-59

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional Services Agreement with the Regents of the University of California, on behalf of the University of California, San Francisco, School of Medicine, Department of Medicine (UCSF) to provide family medicine and pediatric hospitalist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$465,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$46,500) of the original contract amount.

6t. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic, Page 60-61

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$360,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,000) of the original contract amount.

6u. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Plastic Surgery Associates, Page 62-63

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates to provide plastic surgery services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$365,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,500) of the original contract amount.

6v. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Allen Radner, M.D., Page 64-65

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Allen Radner MD to provide infectious disease physician services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$185,400; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$18,540) of the original contract amount.

6w. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Meta Dynamic, Inc., Page 66-67

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13524) with Meta Dynamic, Inc. for rental of neurosurgery equipment plus associated services, adding \$95,000 for a revised total agreement amount not to exceed \$275,000, with no change to the term of the agreement April 15, 2015 through April 14, 2020.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The CBORD Group, Inc., which is in the final stages of negotiation Page 68-69 (Andrea Rosenberg)

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-13620) with The CBORD Group, Inc. for hospital food and nutrition software services, extending the agreement for an additional thirteen month period (July 11, 2019 through July 31, 2020) for a revised full agreement term of July 11, 2017 through July 31, 2020, and adding \$12,510 for a revised total agreement amount not to exceed \$134,426.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The Gordian Group, which is in the final stages of negotiation Page 70-71 (Andrea Rosenberg)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the Addendum with The Gordian Group to the SourceWell (formerly NJPA) Contract 071415 for administrative services of the Job Order Contracting (JOC) program, to increase the total amount an additional \$175,000 for a revised total spending limit not to exceed \$275,000, for JOC projects initiated during the term of the Sourcewell Contract September 15, 2015 through September 15, 2020.

9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Wolters Kluwer Health, Inc., which is in the final stages of negotiation Page 72-73 (Nancy Buscher)

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an non-standard agreement with Wolters Kluwer Health Inc. for Subscription services at NMC for an amount not to exceed \$187,658 with an agreement term July 1, 2019 through June 30, 2023 and;
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard language and provision within the agreement.

10 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Champion Healthcare Technologies, Inc., which is in the final stages of negotiation

Page 74-75 (Nancy Buscher)

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Champion Healthcare Technologies, Inc. for electronic tissue management software services at NMC for an amount not to exceed \$97,938 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

11 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Applied Statistics & Management, Inc., which is in the final stages of negotiation

Page 76-77 (Dr. Charles Harris)

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Applied Statistics & Management Inc. for subscription to access web-based medical staff database services for verifying and tracking medical care provider licenses, with no changes to the term of the Agreement and adding \$12,834 for a revised total agreement amount not to exceed \$112,634. b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2,375) of the original cost of the agreement.

12 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Change Healthcare Technologies, LLC., which is in the final stages of negotiation

Page 78-80 (Dr. Charles Harris)

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Change Healthcare Technologies, LLC for software and maintenance services at NMC for a total amount not to exceed \$4,326,883 with an agreement term of July 1, 2019 through June 30, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$432,688) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

13 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Cyxtera Technologies, Inc., which is in the final stages of negotiation Page 81-82 (Ari Entin)

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Service Order with Cyxtera Technologies, Inc. for co-location and disaster recovery services under the terms and conditions of the existing Master Agreement (A-14052) and at a cost of \$105,492, with no change to the agreement term of July 21, 2018 through June 30, 2020.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his

designee to execute amendment No. 6 to the Agreement with CenturyLink Communications LLC to add continued data circuit services for Natividad at a cost of \$168,000, with no change to the agreement term of July 21, 2015 through June 30, 2020.

14 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Professional Research Consultants, Inc., which is in the final stages of negotiation

Page 83-84 (Dr. Craig Walls)

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional nine (9) month period (July 1, 2019 through March 31, 2020) for a revised full agreement term of July 1, 2015 through March 31, 2020, and adding \$28,965 for a revised total agreement amount not to exceed \$154,965.

15 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with HealthStream, Inc., which is in the final stages of negotiation

Page 85-86 (Janine Bouyea)

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with HealthStream Inc. for Web based clinical education content services at NMC for an amount not to exceed \$137,474 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.
- 16 Accept Oral Report from Natividad Chief Financial Officer Daniel Leon, CFO April 2019 YTD Financial Reports Page 87-99
- 17 Receive Award for Peak Health Andrea Rosenberg, COO and Hillary Fish
- 18 Receive Oral Report from Natividad Chief Executive Officer Dr. Gary R. Gray, CEO
- 19 Receive Oral Report from Natividad Medical Foundation Board Mike Payne, NMF Board Member
- 20 Receive Oral Report from Natividad Chief of Staff Dr. Chad Harris, COS
- 21 Receive Oral Report from Natividad Chief Nursing Officer Nancy Buscher, CNO
- 22 Recess to Closed Session under Government Code Section 54950

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO
- 23 Accept and approve May 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 100-101
- 24 Discuss July meeting dates Dr. Gary R. Gray, CEO

Adjournment

Next Board of Trustees Meeting Friday, July 13, 2019 9:00 AM Natividad Room 1st Floor, Building 200



NMC Board of Trustees Meeting

Friday, May 03, 2019 9:00 AM Natividad Room 1st Floor, Building 200 1441 Constitution Blvd.

MINUTES

Board of Trustees:

Dr. Gary Gray, Mike Payne, Dr. Chad Harris, Libby Downey, Fernando Elizondo.

Lew Bauman, Supervisor Chris Lopez

Absent:

Marcia Atkinson, Mitch Winick, John Huerta, Britt Rios-Ellis

NMC Staff/County:

Anne Brereton, Daniel Leon, Ari Entin, Nancy Buscher, Andrea Rosenberg,

Monica Hamilton, Dr. Craig Walls, Dr. Chris Irvine, Jeanne Ann Balza, Janine

Bouyea, Victor Sosa, Angelica Isidro

1. Pledge of Allegiance

2. <u>Agenda Additions/Corrections</u> – Board Clerk

MOTION: Motion to accept and approve the agenda for April 5, 2019 BOT meeting, with the correction of pulling item: Privilege List for Approval – Radiology, by Libby Downey, seconded by Supervisor Chris Lopez

3. Minutes

a. Approve the Minutes of February 1, 2019.

MOTION: Motion to approve minutes of the February 1, 2019 BOT meeting by Libby Downey, seconded by Fernando Elizondo.

4. Board Comment

Libby Downey wanted to share with the group how beneficial it was to have attended the conference in Scottsdale, AZ. She learned a lot about healthcare governing boards and was appreciative of her realization that we as a Board of Trustees are very involved and up to date on our oversight objectives.

5. <u>Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)</u> None

6. Consent Calendar

6a. Policies/Procedures/Forms/Manuals

Privilege Lists for Approval:

- Radiology—REMOVED
- Update to Fluoroscopy Privilege for All Specialties

Medical Staff Policies for Approval:

GME Special Review Policy, GME 9014

New Policies

- 3:1250 Medication Extravasation
- 3:1260 Medications Requiring Filters
- 3:1270 Reversal Agents for Toxicological Emergencies
- 3:1280 IV to SQ Insulin Transition Protocol, Non-EndoTool
- PHAR-6320 Pharmacy Medication History, Profile, or List

Revised Policies

- 1:0090 Glucose Management System: EndoTool Intravenous (IV) & Subcutaneous (SO)
- 1:9307 Adult C-Spine in Trauma
- 3:1000 Clozapine Ordering
- 3:2130 Epidural Policy
- 3:2170 First Dose Medication Review and Overrides
- 3:6000 Chempack Request and Deployment Policy and Procedures
- 3:7000 Non-Sterile Medication Preparation, Compounding, and Storage
- 3:7750 Extended Infusion Piperacillin/Tazobactam (Zosyn)
- 3:7810 Medication Ordering/Prescribing
- 3:8000 Formulary Management
- CARD:0039 Mechanical Ventilation
- ED-1310 Initiation of Buprenorphine in the Emergency Department
- IMC-5002 MSU/ICU: Intermediate Care IV Medications
- PHAR-1100 Pharmacy Amerisource Bergen Distribution Center Ordering
- PHAR-4400 Vancomycin Pharmacist Dosing and Monitoring Protocol

PHAR-5100 Pharmacy Technician Policy

PHAR-5110 Pharmacy Code Blue / Code Backpack

PHAR-5200 Pharmacy Pyxis-Fill Procedure (Non-Controlled Items)

PHAR-6310 Pharmacy Security

No Changes

1:0010 Case Management Plan

1:0030 Surrogate Decision Making for Health Care

1:0100 Outpatient Observation Services

1:2500 Intimate Partner Violence (Domestic Violence)

PHAR-2000 Medication Dispensing and Safeguarding of Protected Health Information

PHAR-5210 Pharmacy NICU/PDU PO Unit Dosing

PHAR-6300 Pharmacy Licensed Employee; Theft or Impairment

ARU-0007 Charge Nurse Responsibilities

EVS-2000 EVS: Electrical Safety

EVS-2001 EVS: Equipment Condition and Safety

EVS-2004 EVS: Hazardous Materials and Waste -Directors Responsibilities

EVS-2006 EVS: Hazardous Materials and Waste Training

EVS-2007 EVS: Key Control

EVS-2011 EVS: Selection of Equipment

EVS-2103 EVS: Dress Code

EVS-2105 EVS: Meal Periods and Rest Breaks

EVS-2501 EVS: Rules and Regulations

EVS-2503 EVS: Storage and Moving of Beds

EVS-2532 EVS: Cleaning Restrooms

EVS-2533 EVS: Cleaning Stairwells

EVS-2540 EVS: Damp Dusting

EVS-2542 EVS: Dust Mopping

EVS-2543 EVS: Floor Finishing

EVS-2544 EVS: Floor Sealing

EVS-2545 EVS: Floor Stripping

EVS-2546 EVS: Furniture Cleaning

EVS-2549 EVS: Cleaning Paper Towel Dispensers

EVS-2550 EVS: Cleaning Soap/Alcohol Rub Dispensers

EVS-2551 EVS: Soiled Linen Room Cleaning

EVS-2552 EVS: Soiled Utility Room Cleaning

EVS-2553 EVS: Spray-Buffering Floor

EVS-2554 EVS: Stainless Steel or Metal Cleaning

EVS-2555 EVS: Cleaning Toilet Tissue Dispensers

EVS-2556 EVS: Vacuuming

EVS-2557 EVS: Vent Cleaning

EVS-2558 EVS: Cleaning Walls and Ceilings

EVS-2559 EVS: Cleaning Waste Containers

EVS-2560 EVS: Cleaning Water Fountains

EVS-2561 EVS: Maintenance of Stone Flooring

EVS-2562 EVS: Wet Mopping

EVS-2563 EVS: Wet Vacuuming

EVS-2564 EVS: Window Cleaning

PED-7050 PEDS: Department Plan for Competency

PED-7060 Evacuation of Pediatrics

PED-7105 PEDS: Parent Advisory Committee

PED-7130 PEDS: Safety Concerns

PED-7145 PEDS: Shift Responsibilities

6:0660 Daily Charge Audits

6:0820 Charge Description Master and Chare Forms

6:1320 Notification of Patient's Significant Others after Admission

Retired Policies

ARU-0002 Admissions/Discharges

ARU-0003 Diabetic Patient

ARU-0008 Room Set-up

SUP-2208 Patient Room – Occupied - Quality Control Survey

SUP-2209 Patient Room Discharge/Transfer - Quality Control Survey

SUP-2210 Corridors – Quality Control Survey

SUP-2211 Offices - Quality Control Survey

SUP-2212 Lobby/Waiting Room - Quality Control Survey

SUP-2213 EVS Supply Closets – Quality Control Survey

Manuals (policies available upon request)

HUMAN RESOURCES POLICIES & PROCEDURES

Attendance Guidelines 5/18

Breastfeeding Friendly Workplace 11/17

Competence Assessment of Employees, Volunteers & Contract Individuals Who Provide

Hospital Services 12/16

Content and Maintenance of Employee Personnel Files for All Hospital Staff 5/18

Current Licensure, Certification and Registration 12/16

Educational Leave 3/18

Employee Job Transfer / Status Change Policy 10/16

Employee Orientation, Training and Annual Education 11/17

Employee Recognition Program 410/16

Employee Step Increase 7/17

Employer Correspondence / Email 4/19

Employment and Separation of Hospital Personnel 11/17

Employment Reference Verification 7/17

Equal Employment Opportunity and Non-Discrimination Policy 5/18

Ethical, Cultural or Religious Staff Requests 4/19

Forensic Patient Care 5/18

HIPAA, Privacy Violation Sanctions 9/18

Immigrant Worker Protection Act 4/19

Jury Duty 12/16

Orientation of New Employees 7/18 Payroll Policies – Tardiness 3/18

Payroll Policies – Timekeeping 4/17

Personal Phone Calls 8/17
Personnel Identification 4/17

Professional Appearance Guidelines 12/16

Prohibiting Retaliation 7/17

Sanction Screening 3/18

Support for Staff Involved in Adverse Event 11/17

Temporary Disaster Relief Healthcare Professionals 7/17

Use of Arrest and Conviction Records when considering Employment or Assignment of

Hospital Staff 7/17

Workplace Violence Policy 4/19

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Stryker Sales Corporation, Page 17-18

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Stryker Sales Corporation d.b.a. Stryker Instruments for preventative maintenance services on surgical power tools and Neptune equipment for the period May 1, 2018 through April 30, 2020 with the addition of preventative maintenance service for endoscopes for the period May 15, 2019 through May 14, 2022, for a revised full agreement term of May 1, 2018 through May 14, 2022, and an additional cost of \$114,300 for a revised total agreement amount not to exceed \$184,089.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medical Information Technology, Inc., Page 19-20

Authorize payment to Medical Information Technology, Inc. (MEDITECH) for routine maintenance services on the various MEDITECH software system modules implemented at Natividad Medical Center in an amount not to exceed \$380,000 for Fiscal Year 2019-20.

6d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Smile Business Products, Inc., Page 21-22

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-12645) with Smile Business Products, Inc. (formerly Tri-County Business Systems Inc.) for copy machine rental and maintenance services, extending the agreement an additional one (1) year period (July 1, 2019 through June 30, 2020) for a revised full agreement term of July 1, 2013 through June 30, 2020, and adding \$305,000 for a revised total agreement amount not to exceed \$1,745,000.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Paragon Mechanical Inc., Page 23-24

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-A-13491) with Paragon Mechanical Inc. for maintenance and repair services to various mechanical systems, extending the agreement term an additional two (2) year period (July 1, 2019 through June 30, 2021) for a revised full agreement term of July 1, 2015 through June 30, 2021, and adding \$150,000 for a revised total agreement amount not to exceed \$310,000.

6f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Ode Keil Consulting Group, Inc., Page 25-26

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 1 to the agreement with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, extending the agreement an additional four (4) year period (May 14, 2019 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$112,000 for a revised total agreement amount not to exceed \$140,000.

6g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Reimbursement Solutions, LLC, Page 27-28

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 2 to the agreement with Healthcare Reimbursement Solutions, LLC for TRICARE Capital and Direct Medical Education reimbursement review services, extending the agreement an additional one (1) year period (July 1, 2019 through June 30, 2020) for a revised full agreement term of July 1, 2016 through June 30, 2020, and adding \$50,000 for a revised total agreement amount not to exceed \$150,000.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

6h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey County Eye Associates, Inc., Page 29-30

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Monterey County Eye

- Associates, Inc. to provide ophthalmology services for an amount not to exceed \$546,000 for the period June 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this agreement which do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$54,600) of the original cost of the agreement.

6i. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Christopher C. Carver, M.D., Page 31-32

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Christopher C. Carver, M.D. to provide neurosurgery services for an amount not to exceed \$500,000 for the period June 1, 2019 to June 30, 2021; and
- **b.** Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount per each amendment.

6j. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with University of California, San Francisco, Pediatrics, Page 33-34

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional Services Agreement with The Regents of the University of California, a public corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric gastroenterology services at NMC adding \$100,000, for a revised not to exceed amount of \$200,000 with no change to the agreement term of September 7, 2016 to June 30, 2020.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contracts items 6a-6j, moved by Chris Lopez, seconded by Libby Downey, and approved unanimously.

• Privilege List for Approval - Radiology, pulled from agenda.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Stericylcle, Inc., which is in the final stages of negotiation

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13152) with Stericycle, Inc. for Hazardous Waste Disposal Services, extending the agreement an additional seven (7) month period (July 1, 2019 through January 31, 2020) for a revised full agreement term of July 1, 2016 through January 31, 2020, and adding \$80,000 for a revised total agreement amount not to exceed \$710,000.

MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved Supervisor Chris Lopez, seconded by Libby Downey, and approved unanimously.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Press Ganey Associates, Inc., which is in the final stages of negotiation

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute two agreements with Press Ganey Associates, Inc. for performance measurement, improvement, and quality services at NMC for an aggregate total amount not to exceed \$422,994 (\$8,201 for NDNQI Participation Agreement and \$414,793 for Press Ganey Master Services Agreement) with an agreement term of June 1, 2019 through May 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$42,300) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

MOTION: Motion to approve Item 8 for submission to the Board of Supervisors so moved Libby Downey, seconded by Lew Bauman, and approved unanimously.

9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Integrated Archive Systems, Inc., which is in the final stages of negotiation

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 4 to the Agreement (A-12838) with Integrated Archive Systems Inc. for Hardware and Software Lifecycle purchases as well as Support Renewal of Data Backup and Storage Hardware, Software, Licensing Maintenance services, extending the agreement an additional thirty eight (38) month period (May 1, 2021 through June 30, 2024) for a revised full agreement term of February 1, 2015 through June 30, 2024, and adding \$646,727 for a revised total agreement amount not to exceed \$2,542,727.

MOTION: Motion to approve Item 9 for submission to the Board of Supervisors so moved Libby Downey, seconded by Fernando Elizondo, and approved unanimously.

10 <u>Approve for Submission to the Monterey County Board of Supervisors the Following Agreement</u> with Total Renal Care, which is in the final stages of negotiation

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Total Renal Care, Inc. for acute dialysis services at NMC for an amount not to exceed \$1,349,734 with an agreement term July 1, 2019 through June 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$134,973) of the original cost of the agreement.

MOTION: Motion to approve Item 10 for submission to the Board of Supervisors so moved Fernando Elizondo, seconded by Supervisor Chris Lopez, and approved unanimously.

11 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Foundation of Northern and Southern California, which is in the final stages of negotiation

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the funding agreement with Healthcare Foundation of Northern and Central California ("Healthcare Foundation"), a California corporation, for assisting in meeting the

direct costs of a Medical Respite Program ("MRP") for homeless persons in Monterey County (Resolution No. 16-093), to extend the agreement an additional three (3) year period (July 1, 2018 through June 30, 2021) for a revised full agreement term of April 19, 2016 through June 30, 2021, and adding \$300,000 for a revised total agreement amount not to exceed \$498,500.

MOTION: Motion to approve Item 11 for submission to the Board of Supervisors so moved Libby Downey, seconded by Fernando Elizondo, and approved unanimously.

12 <u>Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Vizient, Inc., which is in the final stages of negotiation</u>

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a master services agreement with Vizient, Inc. for participation in its no cost group purchasing program with an agreement term July 1, 2019 through June 30, 2022.

MOTION: Motion to approve Item 12 for submission to the Board of Supervisors so moved Lew Bauman, seconded by Libby Downey, and approved unanimously.

13 Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO

a. March 2019 YTD Financial Reports

MOTION: Motion to accept the report on March 2019 Financials, moved by Lew Bauman, seconded by Fernando Elizondo, and approved unanimously.

- 14 <u>Receive Informational Report from Natividad Interpreter Services Program</u> Victor Sosa, Hospital Interpreter Services Manager
- 15 Receive Oral Report from Natividad Chief Executive Officer Dr. Gary R. Gray, CEO
- 16 <u>Receive Oral Report from Natividad Medical Foundation Board</u> Mike Payne, NMF Board Member
- 17 Receive Oral Report from Natividad Chief of Staff Dr. Chad Harris, COS
- 18 Receive Oral Report from Natividad Chief Nursing Officer Nancy Buscher, CNO
- 19 Recess to Closed Session under Government Code Section 54950

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO
- 20 Accept and approve April 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

MOTION: Motion to accept the report on April 2019 Credentials Report, moved by Fernando Elizondo seconded by Supervisor Chris Lopez, and approved.

Adjournment:	With no other busin	ness before the	Board the meeting was adjourned at 10:12 am.
-			Recorded by Irene Zenk
Mitch Wi	nick, Chair		

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Everyon	e's	Harvest	A	greem	ent
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Legistar	Number:	
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- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Everyone's Harvest for the operation and management of the certified Farmers' Market at NMC for an amount not to exceed \$130,080 with an agreement term July 1, 2019 through June 30, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,008) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Everyone's Harvest for the operation and management of the certified Farmers' Market at NMC for an amount not to exceed \$130,080 with an agreement term July 1, 2019 through June 30, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,008) of the original cost of the agreement.

SUMMARY/DISCUSSION:

In an ongoing commitment to promote healthy eating and wellness to our patients, employees, and community, NMC desires to partner with Everyone's Harvest, a local non-profit organization, to manage its certified weekly Farmers' Market on its campus. NCM believes that the market is in line with its mission and new tag line of Inspiring Healthy Lives as the market exposes the medically underserved and poorer community to fresh, healthy options at an affordable price.

As NMC does not have experience running a certified Farmers' Market, it decided to partner with Everyone's Harvest, an experienced organization that currently operates the weekly Marina, Pacific Grove, and Seaside Farmers' Markets. NMC feels that Everyone's Harvest is a good partner as they support local farmers and they offer and facilitate Electronic Benefit Transfer (EBT) to allow low income families the ability to purchase fresh produce and accept Woman, Infants, Children (WIC) vouchers for produce at the market.

This agreement is from July 1, 2019 through June 30, 2022 (73 Farmers' Markets). The agreement includes the following: a Market Manager, Program Coordinator, and the Fresh Produce Prescription Program.

<u>Market Manager</u>: This individual is responsible for all operational aspects of the market including recruitment of vendors at the market, set up and break down of the market, enforcing the regulatory governmental rules and regulations, managing the farmers' documents and paperwork, and collecting all necessary fees from the farmers.

<u>Program Coordinator</u>: This individual is responsible for marketing the Farmers' Market to the local community adjacent to the hospital and to the county employees in the different departments that

share NMC's campus. This individual also coordinates the health and fitness events at the market to include healthy cooking demonstrations. Additionally, this individual will coordinate the Fresh Produce Prescription.

<u>Fresh Produce Prescription</u>: This program is an innovative partnership between the Health Department clinics and the NMC's Farmers' Market. The program focuses on preventive health care to fight the rise of chronic diseases related to obesity. The doctors in the Health Department clinics will identify and select patients to enroll in the program. The doctors will prescribe fresh fruits and vegetables to overweight patients and direct them to the Natividad Farmers' Market where they can redeem a weekly voucher to spend at the market. This program has been tested in other communities and research has shown an increased consumption of fruits and vegetables as well as improved health status of the participants.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This agreement has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this agreement is \$130,080, of which \$42,766 shall be included in the Fiscal Year 2019-20 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Farmers' Market at NMC promotes healthy eating and wellness to our patients, employees, and community. The Farmers' Market also exposes the medically underserved and underprivileged community to fresh, healthy options at an affordable price that is in line with NMC's mission and new tag line of Inspiring Healthy Lives.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Andrea Rosenberg, Hospital Assistant Administrator, 783-2562

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Everyone's Harvest Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

D	N. / 1 1	T	7	BT 3
Pacific	Medical	, Inc. A	Amendment	No. 3

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Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13464) with Pacific Medical, Inc. for orthopedic soft goods, durable medical equipment and orthotics and prosthetics services, adding \$163,000 for a revised total agreement amount not to exceed \$488,000 and with the no change to the agreement term.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13464) with Pacific Medical, Inc. for orthopedic soft goods, durable medical equipment and orthotics and prosthetics services, adding \$163,000 for a revised total agreement amount not to exceed \$488,000 and with the no change to the agreement term.

SUMMARY/DISCUSSION:

NMC routinely requires durable medical equipment (DME) and orthotics and prosthetics (O&P) with fitting services for its patients. In order to maintain consistent quality and improve cost effectiveness, NMC established an agreement with Pacific Medical in 2015 so it could simplify its processes for obtaining and dispensing DME products and services through one single vendor. Pacific Medical maintains facilities near the NMC campus in Salinas and is able to provide products and services to NMC's patients regularly and promptly. Pacific Medical manufactures much of its own equipment as well and is able to provide heavily discounted pricing for NMC and its patients. Additionally, Pacific Medical provides services to NMC on-call 24 hours a day for 7 days a week due to trauma center patient needs. NMC is requesting approval to add additional funds to the Agreement in order to continue using this vendor's services.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 3 is \$163,000 of which \$163,000 is included in the Fiscal Year 2019-20 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC the additional support it needs to be able to provide patients with durable medical equipment and orthotics and prosthetics through a simplified one single vendor process.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Elizabeth Vanoy, Director of Materials Management, 783-2645

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Pacific Medical Inc. Amendment 3 Pacific Medical Inc. Amendment 2 Pacific Medical Inc. Amendment 1 Pacific Medical Inc. Agreement Pacific Medical Inc. Spend Sheet

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Health	Care	Interpreter	Network	Amendment	No.	3
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..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 3 to the agreement (A-12753) with Health Care Interpreter Network (HCIN) for shared interpreter services at NMC, adding \$50,000 for a revised total agreement amount not to exceed \$440,000 and with no change to the agreement term of July 1, 2015 through June 30, 2021. b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,500) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 3 to the agreement (A-12753) with Health Care Interpreter Network (HCIN) for shared interpreter services at NMC, adding \$50,000 for a revised total agreement amount not to exceed \$440,000 and with no change to the agreement term of July 1, 2015 through June 30, 2021. b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,500) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Federal and state laws including, but not limited to Section 1557 of the Affordable Care Act (ACA) require healthcare organizations to provide patients with access to qualified interpreters. Approximately 42% of the patient population at NMC identify themselves as limited English proficient (LEP). Health Care Interpreter Network's (HCIN) automated video/voice call center system provides NMC with 24/7 access to trained healthcare interpreters in 170 languages, including American Sign Language (ASL) using video conferencing devices and various forms of telephone interpreter services.

NMC has been using HCIN's network to stay compliant with the ever-changing rules and regulations as well as maintaining Joint Commission accreditation. The provision of interpretation services also helps NMC to improve the quality of healthcare and reduce liability for medical errors due to a breakdown in communication.

Due to the recent wireless upgrade at NMC, video conferencing devices purchased over 10 years ago are no longer supported. NMC is requesting an increase of \$50,000 to replace the older devices with current model devices.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment no. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment no. 3 has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment no. 3 is \$50,000, all of which shall be included in the Fiscal Year 2020-21 Recommended Budget. Should NMC seek extensions of the original agreement, amounts for any extensions will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The agreement provides NMC with the additional support it needs to maintain compliant with multiple federal and state laws while providing reliable and quality patient care, the outcome of which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Victor Sosa, CMI, Hospital Interpreter Services Manager, 796-1612

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Health Care Interpreter Network Amendment 3 Health Care Interpreter Network Amendment 2 Health Care Interpreter Network Amendment 1 Health Care Interpreter Network Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Cynthia Harlowe Agreement	Legistar Number:
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..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Cynthia Harlowe for consulting services related to Joint Commission accreditation at NMC for an amount not to exceed \$500,000 with an agreement term of July 1, 2019 through June 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$50,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Cynthia Harlowe for consulting services related to Joint Commission accreditation at NMC for an amount not to exceed \$500,000 with an agreement term of July 1, 2019 through June 30, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$50,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Healthcare organizations are faced with an increase in patients with mental illness requiring hospitalization. Due to the vulnerability of such patients, psychiatric units are heavily regulated. The Joint Commission, California Department of Public Health, and Centers for Medicare and Medicaid Services each have regulations and standards specific to psychiatric units that require compliance in order to maintain licensure, accreditation, and participation in federally funded programs.

The Consultant shall provide support and guidance to the Mental Health Unit Nursing Director related to specific requirements for psychiatric units and best practices for care of patients with mental illness. Contractor will help ensure ongoing compliance with accreditation and regulatory requirements and develop plans of correction, as needed.

The Consultant will be available to NMC for consulting on other licensing and accreditation issues as determined by the hospital Chief Executive Officer. Potential areas of consultation may include matters related to the Joint Commission, Centers for Medicare & Medicaid Services (CMS) and the California Department of Public Health (CDPH).

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This agreement has also been reviewed and approved by NMC's Special Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this agreement is \$500,000, of which \$250,000 shall be included in the Fiscal Year 2019-20 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The consulting services in this agreement ensure that NMC remains compliant with Healthcare standards as required by The Joint Commission.

Economic Development
X Administration
Health and Human Services
Infrastructure
Public Safety
Prepared by: Janine Bouyea, Human Resources Administrator, 783-2701 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504
Attachments:

Attachments on file with the Clerk of the Board

Cynthia Harlowe Agreement

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT Healthcare Foundation Renewal and Amendment No. 2 to Funding Agreement for Respite Program Legistar item:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the funding agreement with Healthcare Foundation of Northern and Central California ("Healthcare Foundation"), a California corporation, for assisting in meeting the direct costs of a Medical Respite Program ("MRP") for homeless persons in Monterey County (Resolution No. 16-093), to extend the agreement an additional three (3) year period (July 1, 2018 through June 30, 2021) for a revised full agreement term of April 19, 2016 through June 30, 2021, and adding \$300,000 for a revised total agreement amount not to exceed \$498,500.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the funding agreement with Healthcare Foundation of Northern and Central California ("Healthcare Foundation"), a California corporation, for assisting in meeting the direct costs of a Medical Respite Program ("MRP") for homeless persons in Monterey County (Resolution No. 16-093), to extend the agreement an additional three (3) year period (July 1, 2018 through June 30, 2021) for a revised full agreement term of April 19, 2016 through June 30, 2021, and adding \$300,000 for a revised total agreement amount not to exceed \$498,500.

SUMMARY/DISCUSSION:

In 2013, the hospitals of Monterey County convened and collaborated with the Hospital Council of Northern and Central California to search for a solution to meet the needs of the homeless population as they are discharged from hospital stays. All hospitals have struggled with increasing readmissions that require a solution that supports timely, post-acute safe discharges for these members of the county homeless population. Historically, there are a limited number of safe discharge options for homeless individuals and hospitals often rely on motels, board and care facilities, Skilled Nursing Facilities ("SNFs") or extended inpatient stays.

On April 19, 2016, the Monterey County Board of Supervisors approved a Resolution authorizing Natividad Medical Center to contribute to the development of a Respite Program for the homeless via a funding agreement with an initial contribution of \$105,000. The respite facility is a collaboration among Community Hospital of the Monterey Peninsula, Salinas Valley Memorial Hospital and Natividad Medical Center, and Community Homeless Solutions.

On October 10, 2017, the Monterey County Board of Supervisors approved a Resolution authorizing Natividad Medical Center to contribute to the development of a Respite Program for

the homeless via funding agreement with an additional contribution of \$93,500.

This request per Amendment No. 2 is to extend the term of the funding agreement and to add an additional contribution of \$300,000 for continuation of this critical service to the homeless population.

Continued availability of the medical respite program will enable hospitals to continue to implement discharge plans for clinically appropriate homeless patients that better manage hospital utilization. Homeless patients who receive post discharge care at the respite experience reduced re-hospitalizations and emergency department visits.

Hospital Council of Northern and Central California is co-collaborator, process facilitator, and convener. Healthcare Foundation of Northern and Central California is the fiscal intermediary between the three hospitals, Community Homeless Solutions, and the respite facility.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this renewal and amendment No. 2 as to legal form and risk provisions, and the Auditor-Controller and Budget Office have reviewed and approved as to payment provisions. The renewal and amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on April 25, 2019 and by its Board of Trustees on May 3, 2019.

FINANCING:

This action does not impact the General Fund contribution as the changes will be contained within the approved Natividad Medical Center's Adopted FY18-19 budget, and future costs will be included in future budgets respectively.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Extending the funding agreement an additional year allows for the much needed continued monetary support to ensure the Respite program becomes successful. The program provides primary and behavioral healthcare to the homeless and helps break the cycle of homelessness by working with the client to create connections to family and friends, and offers assistance with benefit enrollment, transitional or permanent housing, and job training.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Daniel Leon, Chief Financial Officer, 783-2561

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Healthcare Foundation Renewal and Amendment No. 2 to Funding Agreement Healthcare Foundation Renewal and Amendment No. 1 to Funding Agreement Healthcare Foundation Funding Agreement for Respite Facility with Resolution

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Kevin Yoo MD Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Kevin Yoo MD, APC to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Kevin Yoo MD, APC to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into an agreement with Kevin Yoo MD, APC, for which Dr. Yoo, a board certified neurosurgeon, provides neurosurgery services as part of the comprehensive trauma services required for the Level II Trauma Center activation. Dr. Yoo is paid a daily rate for coverage services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Yoo's participation in the call panel which may fluctuated based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Neurorescue Agreement

..Title

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Neurorescue, a Professional Medical Corp. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Neurorescue, a Professional Medical Corp. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into an agreement with Neurorescue, a Professional Medical Corp., for which Dr. Mohsin Shah, a board certified neurosurgeon, provides neurosurgery services as part of the comprehensive trauma services required for the Level II Trauma Center activation. Dr. Shah is paid a daily rate for coverage services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Shah's participation in the call panel which may fluctuated based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Minh Q. Tran MD Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Minh Q. Tran M.D. Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Minh Q. Tran M.D. Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into an agreement with Minh Q. Tran M.D., Inc., for which Dr. Tran, a board certified neurosurgeon, provides neurosurgery services as part of the comprehensive trauma services required for the Level II Trauma Center activation. Dr. Tran is paid a daily rate for coverage services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Tran's participation in the call panel which may fluctuated based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

West Coast Brain and Spine Institute Inc. Agreement

..Title

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with West Coast Brain and Spine Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with West Coast Brain and Spine Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into an agreement with West Coast Brain and Spine Institute, Inc., for which Dr. Peyman Tabrizi, a board certified neurosurgeon, provides neurosurgery services as part of the comprehensive trauma services required for the Level II Trauma Center activation. Dr. Tabrizi is paid a daily rate for coverage services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Tabrizi's participation in the call panel which may fluctuated based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

TITLE:

- a. Ratify execution by the Deputy Purchasing Agent of Natividad Medical Center ("NMC") of a Letter of Interest, dated May 17, 2019 to the California Department of Health Care Services ("State DHCS"), confirming the interest of the County of Monterey d/b/a NMC ("County") in working with State DHCS to participate in the Voluntary Rate Range Program for the period of July 1, 2018 to June 30, 2019, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds ("IGT") to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the Deputy Purchasing Agent of NMC to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, pursuant to Sections 14164 and 14301.4(b)(4) of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content, for a total amount not to exceed \$9,800,000, plus a 20 % assessment fee applicable to non-exempt funds; and
- c. Authorize the Deputy Purchasing Agent of NMC to execute amendments to the Health Plan-Provider Agreement with the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health ("CCAH") to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, at no less than 80.07% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Ratify execution by the Deputy Purchasing Agent of Natividad Medical Center ("NMC") of a Letter of Interest, dated May 17, 2019, to the California Department of Health Care Services ("State DHCS"), confirming the interest of the County of Monterey d/b/a NMC ("County") in working with State DHCS to participate in the Voluntary Rate Range Program for the period of July 1, 2018 to June 30, 2019, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds ("IGT") to fund the nonfederal share of the Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the Deputy Purchasing Agent of NMC to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of the Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, pursuant to Sections 14164 and 14301.4(b)(4) of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content, for a total amount not to exceed \$9,800,000 plus a 20 % assessment fee applicable to non-exempt funds; and

c. Authorize the Deputy Purchasing Agent of NMC to execute the execute amendments to the Health Plan-Provider Agreement with the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health ("CCAH") to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, at no less than 80.07% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County.

SUMMARY/DISCUSSION:

DHCS administers the Medi-Cal program, under which health care services are provided to qualified low-income persons. Inpatient and outpatient hospital services are a covered benefit under the Medi-Cal program, subject to utilization controls. Existing law provides for Medi-Cal payments to hospitals.

An IGT is an elective transfer of eligible local dollars to the State DHCS in support of the Medi-Cal program, which is authorized in accordance with Section 14164 and other provisions of the Welfare and Institutions Code that are typically program specific. If the State accepts the transfer, the State shall obtain Federal Financial Participation ("FFP") to the full extent permitted by federal law.

In the past, NMC has voluntarily provided IGTs to DHCS in support of the Medi-Cal managed care program as authorized pursuant to Section 14301.4 of the Welfare and Institutions Code. The local fund transfers are effectuated pursuant to an IGT agreement (and an IGT fee assessment agreement if applicable) between the State DHCS and the participating public provider/entity. The opportunity to participate in providing such voluntary IGTs allows for the use of local dollars to make increased payments from plans available to public providers such as NMC to preserve and strengthen the availability and quality of services provided by such providers. In Monterey County, the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health ("CCAH") is the local County Organized Health System, which has an existing agreement with NMC to provide clinical and other medical care services covered by Medi-Cal to enrollees of the Plan. NMC participated in the voluntary Rate Range IGT program for the 2017-18 rate year and has received approximately 82.55% of the available rate increases from CCAH.

In order to participate in the voluntary Rate Range IGT program relating to the Medi-Cal managed care capitation rates for the period of July 1, 2018 to June 30, 2019, State DHCS has requested the execution of an IGT Agreement for the amount of IGTs based on relevant enrollment figures, and includes a 20% assessment fee applicable to non-exempt funds as determined by State DHCS. DHCS will perform periodic reconciliations using actual enrollment figures, including actual member months per rate category. The reconciliations can result in increased or decreased IGT amounts from NMC, and, correspondingly, the available amounts of rate range payments will vary. The enrollment figures will be considered final two years after June 30, 2019. The IGT Agreement estimated due date is July 31, 2019. The transfer is to occur in Fiscal Year 2019-20 or FY 2020-21.

Additionally, amendments to the current Health Plan-Provider Agreement between NMC and CCAH will be necessary to provide for the negotiated payment increases for services rendered during the period of July 1, 2018 to June 30, 2019, at no less than 80.07% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County. As described above, the total amount that is actually available will vary.

The Board could choose not to participate, in which case NMC and the County would be precluded from participating in the IGT program for the period of January 1, 2018 to June 30, 2019.

OTHER AGENCY INVOLVMENT:

County Counsel has reviewed and approved the IGT Agreement as to legal form. The Auditor-Controller has reviewed and approved the Agreement as to fiscal provisions. The IGT Agreement has been reviewed and approved by the NMC Finance Committee and the Board of Trustees on June 7, 2019.

FINANCING:

The expected IGT transfer will be financed by NMC. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The opportunity to participate in an IGT allows for the use of local dollars to obtain the federal matching in payments designed for public providers such as NMC and preserve and strengthen the safety net services in Monterey County.

Economic Development
Administration
$\overline{\underline{X}}$ Health and Human Services
Infrastructure
Public Safety

Prepared by: Daniel Leon, Chief Financial Officer 783-2561

Approved by: Gary R. Gray, DO Chief Executive Officer, 783-2504

Attachments:

Letter of Interest to DCHS
2018-19 IGT Agreement # 18-95654
Health Plan-Provider Agreement Amendment Thirty Two

Clean Harbors Environmental Services, Inc. Amendment No.1 Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement (A-14126) with Clean Harbors Environmental Services, Inc. for waste transportation and disposal services of rendered non-retrievable and unusable pharmaceutical waste, extending the agreement an additional one (1) year period (October 1, 2019 through September 31, 2020) for a revised full agreement term of October 1, 2018 through September 31, 2020, and adding \$8,500 for a revised total agreement amount not to exceed \$12,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

.. Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement (A-14126) with Clean Harbors Environmental Services, Inc. for waste transportation and disposal services of rendered non-retrievable and unusable pharmaceutical waste, extending the agreement an additional one (1) year period (October 1, 2019 through September 31, 2020) for a revised full agreement term of October 1, 2018 through September 31, 2020, and adding \$8,500 for a revised total agreement amount not to exceed \$12,000.

SUMMARY/DISCUSSION:

Clean Harbors Environmental Services Inc. specializes in providing environmental and hazardous waste management services to private and government agencies. It is based in Quincy, Massachusetts with a local office in San Jose, California.

Clean Harbors provides services to NMC including, but not limited to remediation services, industrial maintenance services, lab pack and waste transportation and disposal services of rendered non-retrievable and unusable pharmaceutical waste on an as-needed basis.

Clean Harbors Environmental Services Inc. allows NMC to maintain a strong program related to collection, transportation, and disposal of medical waste materials that accumulate in a medical facility. This is the best possible environmentally friendly solution to our controlled substance, biohazards, & pathogens mitigation as they are rendered irretrievable and non-unusable through incineration at an approved and licensed facility. Clean Harbors offers sound liability protection, while meeting Federal and State regulations.

We are amending this agreement to extend for one more year at a cost of \$6000. The other \$2500 being requested in the amendment is to cover service fees for FY 18-19.

OTHER AGENCY INVOLVEMENT:

County Counsel reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No.1 was reviewed and approved by NMC's Special Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 1 is \$8500 of which \$2500 is included in the Fiscal Year 2018-19 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

These services offer us the ability to keep serving our patients to safely dispose of the hazardous waste that is generated through such care.

	Economic Development
	Administration
$\overline{\mathbf{X}}$	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Richard Magana, Director, Environmental Services, 783-2654 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Clean Harbors Environmental Services, Inc. Amendment No. 1

Clean Harbors Environmental Services, Inc.

Attachments on file with the Clerk of the Board

Thai Lan N. Tran MD Inc. Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Thai Lan N. Tran MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$650,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Thai Lan N. Tran MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$650,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires acute critical care surgeons to be available in-house with a 15 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to maintain a core team of quality surgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit.

Natividad would like to enter into an agreement with Thai Lan N. Tran MD, Inc., for which Dr. Tran, a board certified fellowship trained trauma surgeon provides general and critical care surgical services as part of the comprehensive trauma services required for a Level II Trauma Center. Dr. Tran will participate in the on-call panel and will be paid a daily rate for the coverage services, which may increase due to availability and the need for coverage, but the rate of pay for services remains the same. In addition to her on-call panel participation, Dr. Tran will also provide outpatient clinic services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been

reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$650,000. The actual cost is contingent upon Dr. Tran's participation in the call panel which may fluctuate based on her availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the trauma services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

Brian Lugo MD, Medical Corp. Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Brian Lugo MD, Medical Corp. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Brian Lugo MD, Medical Corp. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires acute critical care surgeons to be available in-house with a 15 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to maintain a core team of quality surgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit.

Natividad would like to enter into an agreement with Brian Lugo MD, Medical Corp, for which Dr. Lugo, a board certified fellowship trained trauma surgeon provides general and critical care surgical services as part of the comprehensive trauma services required for a Level II Trauma Center. Dr. Lugo will participate in the on-call panel and will be paid a daily rate for the coverage services, which may increase due to availability and the need for coverage, but the rate of pay for services remains the same. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been

reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Lugo's participation in the call panel which may fluctuate based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the trauma services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Delphine Engel MD Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Delphine Engel MD to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Delphine Engel MD to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires acute critical care surgeons to be available in-house with a 15 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to maintain a core team of quality surgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit.

Natividad would like to enter into an agreement with Delphine Engel MD, a board certified fellowship trained trauma surgeon to provide general and critical care surgical services as part of the comprehensive trauma services required for a Level II Trauma Center. Dr. Engel will participate in the on-call panel and will be paid a daily rate for the coverage services, which may increase due to availability and the need for coverage, but the rate of pay for services remains the same. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been

reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Engel's participation in the call panel which may fluctuate based on her availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the trauma services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Boris H. Borazjani MD, Inc. Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Boris H. Borazjani MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Boris H. Borazjani MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires acute critical care surgeons to be available in-house with a 15 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to maintain a core team of quality surgeons made up of employed and independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit.

Natividad would like to enter into an agreement with Boris H. Borazjani MD, Inc., for which Dr. Borazjani, a board certified fellowship trained trauma surgeon provides general and critical care surgical services as part of the comprehensive trauma services required for a Level II Trauma Center. Dr. Borazjani will participate in the on-call panel and will be paid a daily rate for the coverage services, which may increase due to availability and the need for coverage, but the rate of pay for services remains the same. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been

reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$500,000. The actual cost is contingent upon Dr. Borazjani's participation in the call panel which may fluctuate based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the trauma services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Sweet, Renfer & Milanesa MD Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Sweet, Renfer & Milanesa MD to provide urology services at Natividad for an amount not to exceed \$625,500 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$62,550) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Sweet, Renfer & Milanesa MD to provide urology services at Natividad for an amount not to exceed \$625,500 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$62,550) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad operates the D'Arrigo Family Specialty Services Outpatient Clinic offering over fifteen different specialty care services including urology. Natividad must also arrange for the care and treatment of patients who present to the emergency department or outpatient clinic in need of medical care in the specialty of urology. Natividad would like to enter into this Agreement with Sweet, Renfer & Milanesa MD, for which board certified physicians provide 24/7/365 coverage of the emergency department and at least one day per week of outpatient clinic services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The total cost of this Agreement is \$625,500. \$312,750 is included in Fiscal Year 2019/2020 recommended budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Salinas Valley Radiologist Inc. Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Radiologists, Inc. (SVR) to provide radiologist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$800,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$80,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Radiologists, Inc. (SVR) to provide radiologist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$800,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$80,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad would like to enter into an agreement with Salinas Valley Radiologists Inc., for which board certified radiologists provide exclusive radiology services at Natividad 24/7/365. Radiology services include inpatient and outpatient diagnostic imaging services, mammography and interventional radiology services, according to the American College of Surgeons for Level II Trauma Centers, as well as a radiology physician to provide general direction and oversight of the Radiology Department. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The cost of this Agreement is \$800,000 for the period July 1, 2019 to June 30, 2020. \$800,000 is included the Fiscal Year 2019/2020 Recommended Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

UCSF HEAL Fellow Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional Services Agreement with the Regents of the University of California, on behalf of the University of California, San Francisco, School of Medicine, Department of Medicine (UCSF) to provide family medicine and pediatric hospitalist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$465,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$46,500) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional Services Agreement with the Regents of the University of California, on behalf of the University of California, San Francisco, School of Medicine, Department of Medicine (UCSF) to provide family medicine and pediatric hospitalist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$465,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$46,500) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of its pediatric population and adult patients admitted to the hospital in the family medicine service as well supervision of Residents in the Family Practice Residency Program. In order to provide 24/7 care, it is necessary to maintain a core team of employed and independent contractor physicians to provide the services. Natividad wishes to enter into an agreement with UCSF to provide a full-time family medicine physician and a full-time pediatric hospitalist physician to provide these services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The cost of this Agreement is \$465,000 for the period July 1, 2019 to June 30, 2020. \$465,000 is included the Fiscal Year 2019/2020 Recommended Budget. There is no impact to the General

Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

Salinas Valley Medical Clinic Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$360,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$360,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of hospitalized patients and patients who present to the emergency department and outpatient clinic in need of medical care in the specialty of hematology oncology. Natividad wishes to enter into an agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic, for which board certified hematology oncology physicians provide 24/7/365 call coverage and one day a week patient care in Natividad's D'Arrigo Family Specialty Clinic. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The cost of this Agreement is \$360,000 for the period July 1, 2019 to June 30, 2021. \$180,000 is included the Fiscal Year 2019/2020 Recommended Budget. The remaining balance will be

budget in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

Salinas Valley Plastic Surgery Associates Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates to provide plastic surgery services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$365,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,500) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates to provide plastic surgery services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$365,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,500) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of hospitalized patients and patients who present to the emergency department in need of medical care in the specialty of plastic surgery. Natividad wishes to enter into an agreement with Salinas Valley Plastic Surgery Associates, for which board certified plastic surgeons provide 24/7/365 emergency department call coverage. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The cost of this Agreement is \$365,000 for the period July 1, 2019 to June 30, 2021. \$182,500 is included the Fiscal Year 2019/2020 Recommended Budget. The remaining balance will be budget in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

Allen Radner MD Agreement

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Allen Radner MD to provide infectious disease physician services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$185,400; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$18,540) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Allen Radner MD to provide infectious disease physician services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$185,400; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$18,540) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of hospitalized patients and patients who present to the emergency department in need of medical care in the area of infectious disease as well as the Natividad Immunology Division Outpatient (NIDO) Clinic, a comprehensive primary care clinic serving adults with HIV/AIDS and other infectious diseases, such as tuberculosis, sexually transmitted infections, and more. Natividad wishes to enter into this agreement with Dr. Radner, a board certified infectious disease physician, to provide 24/7 call coverage; specialty services to NIDO clinic patients and oversight to the infection control department practices and policies. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees on June 7, 2019.

FINANCING:

The cost of this Agreement is \$185,400 for the period July 1, 2019 to June 30, 2021. \$92,700 is included the Fiscal Year 2019/2020 Recommended Budget. The remaining balance will be

budget in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Meta Dynamic Amendm	ent No.	3
Legistar Number:		

.. Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13524) with Meta Dynamic, Inc. for rental of neurosurgery equipment plus associated services, adding \$95,000 for a revised total agreement amount not to exceed \$275,000, with no change to the term of the agreement April 15, 2015 through April 14, 2020.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13524) with Meta Dynamic, Inc. for rental of neurosurgery equipment plus associated services, adding \$95,000 for a revised total agreement amount not to exceed \$275,000, with no change to the term of the agreement April 15, 2015 through April 14, 2020.

SUMMARY/DISCUSSION:

Intraoperative image guided navigational surgery (IGS) allows the surgeon to operate within a surgical site whose standard anatomical landmarks may be ambiguous because of tumor, infection, fracture or previous surgery. Studies suggest that IGS may result in decreased complications, increased disease removal, decreased length of stay and in some cases decreased operative time.

Meta Dynamic supplies the Brainlab Neuro Navigation system which includes the equipment, hardware and software to perform image guided neurosurgery. Digital patient data is uploaded from the computed tomography (CT) or magnetic resonance imaging (MRI) located at Natividad Medical Center to the Brainlab Neuro Navigation system in the Operating Room (OR) assisting the surgeon in identifying the right surgical approach and more specifically landmarks. Surgeons are guided through procedures with real time data allowing for smaller skull and back (spine surgery) incisions thereby minimizing damage to healthy structures. With the universal instrument holder (VarioGuideTM), preplanned trajectories can be targeted systematically within seconds and anytime during the surgery.

The equipment arrives from Meta Dynamic within twenty-four (24) hours of surgery. The Meta Dynamic technician arrives within one (1) hour of surgery and sets up the equipment. The technician assists the surgeon with the operation of the equipment. The equipment and services provided by Meta Dynamic have aided Natividad's surgical staff tremendously in performing complex surgeries and it utilized quite a bit. This amendment is to add funds to the agreement to cover current costs and includes enough additional which is projected to last through expiration of the agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of

Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 6 is \$95,000, of which \$60,000 is included in the Fiscal Year 2019-20 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement supports the Board of Supervisor's strategic initiative to "improve the health and quality of life through County supported programs and services" by providing the technology necessary for these type of procedures to be performed locally, keeping families at home.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
5-60-6	Public Safety

Prepared by: Donna Tinkham, Surgical Services Director, 772-7789 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Meta Dynamic Amendment 3 Meta Dynamic Renewal and Amendment 2 Meta Dynamic Amendment 1 Meta Dynamic Agreement

Attachments on file with the Clerk of the Board

The CBORD Group, Inc. Amendment No. 2

Legistar Number

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-13620) with The CBORD Group, Inc. for hospital food and nutrition software services, extending the agreement for an additional thirteen month period (July 11, 2019 through July 31, 2020) for a revised full agreement term of July 11, 2017 through July 31, 2020, and adding \$12,510 for a revised total agreement amount not to exceed \$134,426.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-13620) with The CBORD Group, Inc. for hospital food and nutrition software services, extending the agreement for an additional thirteen month period (July 11, 2019 through July 31, 2020) for a revised full agreement term of July 11, 2017 through July 31, 2020, and adding \$12,510 for a revised total agreement amount not to exceed \$134,426.

SUMMARY/DISCUSSION:

Natividad Medical Center, as part of its operations, provides food and nutritional services to patients, visitors and employees. Providing patients a range of dining options, with clear notification of allergen and nutritional information, greatly increases overall wellness and satisfaction and shortens lengths of stay. CBORD's patient nutrition solutions helps Natividad manage multiple complex diet orders, meeting individual nutritional requirements and ensuring patient safety and regulatory compliance with Joint Commission (TJC) and Centers for Medicare and Medicaid Services (CMS) food services standards.

The CBORD software provides automation to the process of patient meal service, reporting, and analysis. This includes interfacing with our current Meditech system, improved diet order accuracy, production standards, and reduced waste. In addition, CBORD supports our future goal of expansion of meal service to the room service model where patients would be able to order meals from bedside.

NMC requests an amendment to the existing agreement to extend service and maintenance for an additional one year and 20 days. The additional 20 days is added to account for an anomaly within CBORD's system which causes all agreements to terminate at the end of a month. The 20 days brings the County's termination date in line with CBORD's termination date.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 1 is \$12,510 which is included in the Fiscal Year 2019-20 Recommended Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which will improve food and nutrition services for NMC patients and will directly contribute to a more efficient and effective use of resources within the organization

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Cori Thomas, Hospital Director of Food Service, 769-8679 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

The CBORD Group Inc. Amendment No. 2 The CBORD Group Inc. Amendment No. 1 The CBORD Group Inc. Agreement

Attachments on file with the Clerk of the Board

Gordian	Group	Amendment	No.	1
Legistar	Numbe	er:		

.. Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the Addendum with The Gordian Group to the SourceWell (formerly NJPA) Contract 071415 for administrative services of the Job Order Contracting (JOC) program, to increase the total amount an additional \$175,000 for a revised total spending limit not to exceed \$275,000, for JOC projects initiated during the term of the Sourcewell Contract September 15, 2015 through September 15, 2020.

..Report **RECOMMENDATION:**

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the Addendum with The Gordian Group to the SourceWell (formerly NJPA) Contract 071415 for administrative services of the Job Order Contracting (JOC) program, to increase the total amount an additional \$175,000 for a revised total spending limit not to exceed \$275,000, for JOC projects initiated during the term of the Sourcewell Contract September 15, 2015 through September 15, 2020.

SUMMARY/DISCUSSION:

Sourcewell (formerly the National Joint Powers Alliance, aka "NJPA") is a public agency operating under the enabling authority outlined in Minnesota Statute 123A.21, which allows participating nationwide government and education agencies ("Members") to reduce the cost of purchasing by leveraging their combined national purchasing power through cooperative efforts. On July 15, 2015 NJPA released RFP 071415 for Indefinite Quantity Construction Contracting Systems and Related Services and The Gordian Group (Gordian) responded and was awarded a service contract.

The County of Monterey is a member of Sourcewell and as such, and as per the terms of the RFP 071415 which allows all public agencies within the U.S. to procure off of the contract awarded from RFP 071415, Natividad is procuring administrative services for the Job Order Contracting (JOC) projects from Gordian piggybacking off the Sourcewell Contract during its current Contract term of September 15, 2015 through September 15, 2020.

To incorporate the County's standard risk provisions and other relevant terms and conditions into the service obligations, Natividad and Gordian agreed to execute an Addendum to the Sourcewell Contract and did so on April 25, 2018 which included a total amount of \$100,000. Since that time the full amount has almost been exceeded, therefore, this amendment includes an increase to the total amount of an additional \$175,000 to cover JOC administrative services for Natividad through September 15, 2020.

Some of the more significant JOC projects currently underway at Natividad include Natividad Medical Group Tenant Improvement, Wireless Upgrade and Central Plant Repairs.

OTHER AGENCY INVOLVEMENT:

Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 1 is \$175,000 of which \$110,000 is included in the Fiscal Year 2019-20 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Construction projects help facilitate the overall patient experience, and improve physical hospital infrastructure.

	Economic Development
	Administration
	Health and Human Services
X	Infrastructure
	Public Safety
	1170

Prepared by: Brian Griffin, Project Manager, 783-2605

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Amendment No. 1 to Addendum with The Gordian Group Addendum with The Gordian Group to the Sourcewell Contract 071415 Sourcewell (NJPA) Contract 071415 with Gordian Group NJPA RFP 071415 for Construction Contracting System Services

Attachments on file with the Clerk of the Board

Wolters Kluwer Health Inc.	Legistar Number:
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.. Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an non-standard agreement with Wolters Kluwer Health Inc. for Subscription services at NMC for an amount not to exceed \$187,658 with an agreement term July 1, 2019 through June 30, 2023 and;
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard language and provision within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an non-standard agreement with Wolters Kluwer Health Inc. for Subscription services at NMC for an amount not to exceed \$187,658 with an agreement term July 1, 2019 through June 30, 2023 and;
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard language and provision within the agreement.

SUMMARY/DISCUSSION:

Lippincott Evidenced Based Programs are accepted as expert resources for clinical practice nationwide. Lippincott Procedures: Is a web-based, go-to source for step-by-step procedure guidelines to assist clinicians with the most current evidenced based practice and procedures. This includes over 1,700 procedures and skills for nursing, respiratory therapy and physical therapy that support safe and standardized delivery of patient care. It is a regulatory requirement that we provide current evidence based resources for staff. Lippincott and Blended Learning: Is an online, evidenced based, staff education and competency validation tool. It includes 370 plus evidenced-based online courses many offer continuing education credits for nursing. The material includes courses developed in partnership with Joint Commission Resources. Courses are easily assigned for training and completion is electronically tracked. The library includes customizable, evidenced based, online lessons that support instructor led training. These courses will be used in orientation, unit based clinical practice training, remediation and validating clinical competency.

This agreement underwent extensive vetting by County approvers. There are numerous technical aspects and non-standard risk provisions that were negotiated and rewritten, such as Indemnification, Confidentiality, Payments, Warranty Disclaimer, Insurance, Term and Termination, Modification, Assignment, Limitations on Liability, and Limitations on Damages.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and Board of Trustees on June 7, 2019.

The cost for this agreement is \$187,658 of which \$59,527 which is included in the Fiscal Year 2019-2020 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Natividad is dedicated to the people of Monterey County to provide the best possible care to each patient. It is critical that resources are available to staff that are evidenced based and current for delivering high quality and safe patient care.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
$\overline{\mathbf{X}}$	Public Safety

Prepared by: Sue Lindeman, Director of Nursing Education, 783-2851 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Wolters Kluwer Health Inc. Agreement

Champion Healthcare Technologies, Inc.	Legistar Number <mark>:</mark>	

..Report

.. Title

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Champion Healthcare Technologies, Inc. for electronic tissue management software services at NMC for an amount not to exceed \$97,938 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

Champion's tissue management software will assist Natividad in meeting The Joint Commission's regulatory requirements on tissue management. This software will help improve patient safety related to implanted tissue management procedures in Natividad's operating room. Currently, the operating room staff use a paper trail system that is not a best practice for hospital operating rooms. This software will help track tissues from the point of entry into Natividad until it is implanted into a patient. This software will also help Natividad track reactions patients may experience after having received the transplanted tissue.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this agreement is \$97,938 of which \$58,689 is included in the Fiscal Year 2019-20 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Champion Healthcare Technologies, Inc. Software as a Service License Agreement Business Associate Agreement

Applied Statistics & Management Inc. Amendment No. 2 Legistar Number: ____

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Applied Statistics & Management Inc. for subscription to access web-based medical staff database services for verifying and tracking medical care provider licenses, with no changes to the term of the Agreement and adding \$12,834 for a revised total agreement amount not to exceed \$112,634.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2,375) of the original cost of the agreement.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Applied Statistics & Management Inc. for subscription to access web-based medical staff database services for verifying and tracking medical care provider licenses, with no changes to the term of the Agreement and adding \$12,834 for a revised total agreement amount not to exceed \$112,634.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2,375) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Applied Statistics' MD-Staff software is an enterprise level healthcare provider credentialing system that Natividad Medical Center (NMC) utilizes to automate the credentialing process at the hospital. MD-Staff is built on a relational database which allows NMC to store all required credentialing information related to our providers.

In order to help reduce the amount of paperwork at NMC, MD-Staff integrates state license verification with websites from nearly every state. With MD-Staff, the hospital is able to visit a state license website, verify the provider's license, and capture information such as license number, expiration date, and a copy of the license verification. MD-Staff's ability to collect and report providers' clinical privileges takes NMC a step further towards paperless credentialing.

This amendment to the Applied Statistics agreement would add an interface from MD-Staff through a VPN tunnel to NMC's Electronic Medical Record (EMR) system, Medical Information Technology, Inc. (MEDITECH). This will allow automatic provider credentialing and privilege updates to flow from MD-Staff directly to MEDITECH's provider dictionary. The amendment adds training hours to allow the hospital's Medical Staff Office to become familiar with the features of the interface and software modules. The amendment also adds \$3,000 to cover per-page faxing charges, as some universities cannot yet support electronic credentialing.

OTHER AGENCY INVOLVEMENT:

Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 2 is \$12,834, all of which is included in the Fiscal Year 2018-19 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment facilitates the automatic flow of healthcare provider credentialing and privilege data between the hospitals' credentialing system and the Electronic Medical Record. This improves efficiency and accuracy with regards to provider access to facilities and patients.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Tim Fitzgerald, IT Project Manager, 783-2716

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Applied Statistics & Management Inc Amendment 2 Applied Statistics & Management Inc Amendment 1 Applied Statistics & Management Inc Agreement

Change Healthcare Tech	inologies, LLC
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Legistar	NIIM	her.
Legistai	Lium	DCI •

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Change Healthcare Technologies, LLC for software and maintenance services at NMC for a total amount not to exceed \$4,326,883 with an agreement term of July 1, 2019 through June 30, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$432,688) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Change Healthcare Technologies, LLC for software and maintenance services at NMC for a total amount not to exceed \$4,326,883 with an agreement term of July 1, 2019 through June 30, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$432,688) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

Relay Health:

RelayHealth provides Health Information Exchange (HIE) software which, in collaboration with Salinas Valley Medical Healthcare Systems (SVMHS) and Community Hospital of the Monterey Peninsula (CHOMP), provides County healthcare providers with a longitudinal view of patient care. Our HIE allows Natividad to better track and securely share patients' complete medical histories which helps facilitate coordinated patient care, reduce duplicative treatments, avoid costly mistakes and reduce health related costs.

PACS/Radiology:

The Picture Archiving and Communication System (PACS) is an imaging medical software that provides an electronic process for Radiologists to view images. The Radiologists use the system to manipulate the digital images and are then able to provide diagnostic information to the care providers. The agreement includes installation of Change PACS version 12.4. The agreement includes installing up to date servers to host the software.

Conserus Workflow Intelligence (CWI):

The CWI software solution is a peer review component that allows the Radiologist to quality check reports. The software provides a tool to automatically select at random various imaging studies to

have a second radiologist review for quality and completeness. The software allows for the radiologist to over read any preliminary reports completed by an emergency room physician or a teleradiologist. The software has a radiologic technologist workflow to provide a platform for the radiologist to give feedback to the technologist.

Datatility:

The Datatility package is the storage component of DICOM images from the PACS and the CPACS software. This is a hosted storage component. Older images are archived and stored through Change Healthcare software rather than storing the older images directly in the PACS and CPACS software.

InterQual:

InterQual is a software program used as a guide in determining the need for hospitalization or continued inpatient stay. This is a review tool used by Case Management Nurses at Natividad to justify hospital stay, insurance reimbursement, and avoid payment denials. Centers for Medicare & Medicaid Services (CMS) require the use of admission screening tool, such as InterQual, as part of the medical review process. In addition, a standardized medical criteria review system is required to participate in the Public Hospital Project, which allows participating hospitals such as Natividad to process authorizations for Medi-Cal admissions efficiently.

Cardiology:

Cardiology Picture Archiving and Communication Systems or CPACS allows us the ability to create a single platform and storage for echocardiograms. Therefore establishing a single point of entry and access for our cardiologists and referring physicians. CPACS would provide an immediate access to information and cardiovascular images (both current and historical) over local and remote networks regardless of your location by providing anytime, anywhere access to our Cardiologist and referring physicians, ultimately providing faster and better patient care.

This agreement includes:

- A version update from 13.2 to the latest version 14.1.1
- An update of 3 Cardiology review workstations. The existing stations are 6 years old.
- One (1) license for power scribe connectivity.
- An updated storage system to a Hosted storage system for greater storage space and efficiency as department grows.

This agreement underwent extensive vetting by County approvers. There are numerous technical aspects and non-standard risk provisions that were negotiated and rewritten, such as Indemnification, Confidentiality, Payments, Warranty Disclaimer, Insurance, Term and Termination, Modification, Assignment, Limitations on Liability, and Limitations on Damages.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this agreement is \$4,326,883 of which \$1,016,578 is included in the Fiscal Year 2019-20 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

	Economic Development
X	Administration
	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Charles Harris, MD, Medical Staff, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Change Healthcare Master Relationship Agreement Business Associate Agreement

Cyxtera Technologies, Inc. Service Order No. Q-16809-1 plus Amendment No. 6 to
CenturyLink Communication LLC Agreement
Legistar Number:

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Service Order with Cyxtera Technologies, Inc. for co-location and disaster recovery services under the terms and conditions of the existing Master Agreement (A-14052) and at a cost of \$105,492, with no change to the agreement term of July 21, 2018 through June 30, 2020. b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the Agreement with CenturyLink Communications LLC to add continued data circuit services for Natividad at a cost of \$168,000, with no change to the agreement term of July 21, 2015 through June 30, 2020.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Service Order with Cyxtera Technologies, Inc. for co-location and disaster recovery services under the terms and conditions of the existing Master Agreement (A-14052) and at a cost of \$105,492, with no change to the agreement term of July 21, 2018 through June 30, 2020. b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the Agreement with CenturyLink Communications LLC to add continued data circuit services for Natividad at a cost of \$168,000, with no change to the agreement term of July 21, 2015 through June 30, 2020.

SUMMARY/DISCUSSION:

On July 21, 2015, the Board of Supervisors approved a three-year Master Agreement with CenturyLink Communications (CenturyLink) to provide managed hosting, data circuits and colocation and disaster recovery services, supporting the Enterprise Resource Planning (ERP) System for Monterey County and also for Natividad Medical Center systems. Thereafter, in May 2017, Cyxtera Technologies, Inc. (Cyxtera) acquired CenturyLink's co-location and disaster recovery business while CenturyLink retained their data circuit and hosting services. On July 17, 2018 the Board of Supervisors approved a one (1) year Agreement with Cyxtera for these services to continue with a term July 21, 2018 through June 30, 2019. In summary, CenturyLink continues to provide hosting and data circuit services to the county and to NMC, and Cyxtera continues to provide the colocation and disaster recovery services to the county and to NMC.

This request includes the Cyxtera Service Order No. Q-16809-1 that extends the co-location and disaster recovery services for Natividad's portion only. County ITD has submitted their own Service Order to the Board of Supervisors separately for their portion of the extended services that they utilize and at the same time they also extended the agreement term through 2020. There is no amendment associated with this request. The Service Order outlines the services going forward with the term and the cost. The Service Order references the Master Agreement which contains the boilerplate contractual terms and conditions. Since none of the terms within the Master Agreement are changing, there is no amendment to that agreement.

This request also includes amendment No. 6 to the agreement with CenturyLink which extends only Natividad's portion of data circuit services provided. ITD has drafted its own amendment to extend their portion of the hosting services and also to extend the term of that agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved these documents as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The documents have also been reviewed and approved by NMC's Finance Committee on June 7, 2019 and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for the Cyxtera Service Order is \$105,492.50 and the cost for the CenturyLink amendment No. 6 is \$168,000, all of which has been included in the Fiscal Year 2019-20 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This initiative supports the timely recovery of the infrastructure and the critical electronic patient care systems which rely on it in the event of a disaster situation. Without a geographically separated data center, the hospital's information systems would be vulnerable to regional disaster events. This will have a high likelihood of having a negative impact the County's health and human services.

_ Economic Development

X Administration

X Health and Human Services

 \underline{X} Infrastructure

Public Safety

Prepared by: Ari Entin, Chief Information Officer at Natividad, 783-2564 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Cyxtera Technologies, Inc. Service Order Q-16809-1

Cyxtera Technologies, Inc. Master Agreement

CenturyLink Communications LLC Amendment No. 6

CenturyLink Communications LLC Amendment No. 5

CenturyLink Communications LLC Amendment No. 4

CenturyLink Communications LLC Amendment No. 3

CenturyLink Communications LLC Amendment No. 2

CenturyLink Communications LLC Amendment No. 1

CenturyLink Communications LLC Agreement

Amendment No. 2 to Professional Research Consultants, Inc. Agreement Legistar Number:

.. Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional nine (9) month period (July 1, 2019 through March 31, 2020) for a revised full agreement term of July 1, 2015 through March 31, 2020, and adding \$28,965 for a revised total agreement amount not to exceed \$154,965.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional nine (9) month period (July 1, 2019 through March 31, 2020) for a revised full agreement term of July 1, 2015 through March 31, 2020, and adding \$28,965 for a revised total agreement amount not to exceed \$154,965.

SUMMARY/DISCUSSION:

The purpose of this extension is to provide continued patient satisfaction measurement until the time the new Press Ganey system is fully functional. Measuring patient satisfaction is vital for any healthcare organization to collect information on patient perceptions of their hospital experience that allows us to improve the quality of care and also to benchmark progress with other hospitals. Measuring patient satisfaction is a requirement for The Joint Commission accreditation and part of the federal government's Value-Based Purchasing Program which links Medicare reimbursement to performance.

Professional Research Consultants (PRC) has been assisting NMC measure patient satisfaction for five years. PRC uses a telephone methodology to conduct the HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) survey. PRC provides NMC with survey results and offers educational and networking opportunities designed to help organizations improve patient satisfaction scores.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on June 7, 2019.

FINANCING:

The cost for this amendment No. 1 is \$28,965, all of which has been included in the Fiscal Year 2019-20 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Improving patient experience scores is a priority for Natividad. The HCAHPS surveys also contribute to compliance with Joint Commission and Medicare and are therefore considered by hospital administration to be an essential function.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Monica Hamilton, Quality Administrator, 783-2502 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Professional Research Consultants Amendment 2 Professional Research Consultants Amendment 1 Professional Research Consultants Agreement

HealthStream Inc. Agreement	Legistar Number <mark>:</mark>
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..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with HealthStream Inc. for Web based clinical education content services at NMC for an amount not to exceed \$137,474 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with HealthStream Inc. for Web based clinical education content services at NMC for an amount not to exceed \$137,474 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

HealthStream is a well-known online hospital education company that NMC has contracted with since October 2009 to provide required educational services to hospital staff to meet The Joint Commission and other state regulations and requirements. This renewal agreement will allow NMC to continue to contract with HealthStream in order to meet the needs of the hospital, as wells as to ensure compliance with The Joint Commission education recommendations.

This renewal consists of new terms and conditions required by HealthStream as they have grown and evolved in their market over the last ten (10) years. It also includes four software modules, which will continue to enhance NMC's education program: 1) Knowledge Q; 2) HealthStream Performance Center; 3) hStream and 4) Checklist Management.

Knowledge Q is a program that allows NMC administrators responsible for annual mandatory training to invest training resources smarter by better understanding where NMC is at risk. It allows NMC to gauge the annual mandatory training program and how NMC compares to the industry standard; the overall performance of employees on annual mandatory training measures. It is a solution that delivers, tests, and measures the knowledge in NMC to increase the effectiveness of staff and to improve the efficiency of training initiatives.

HealthStream Performance Center simplifies annual reviews by moving from paper-based processes to online assessments. The complete solution gives NMC tools such as Cascading Goal Management and Succession Planning to help develop a workforce that is engaged and performing. It is designed to create an environment of accountability and ensure everyone in the organization is working toward the same strategic initiatives.

HealthStream Checklist Management provides direct tools that support any situation, from the simplest to the most complex faced in healthcare on a daily basis. It is automated to improve any educational initiatives with the addition of checklists. The checklists are a resource for managers to track the validation of skill-based competencies, and they ensure only qualified and pre-approved evaluators work with employees to certify their skills and knowledge. The checklist method validates technical skills and moves beyond testing knowledge (documents observation of technical skills). It ensures standardized methods and also has additional tools, such as coaching prompts and the ability to assign targeted learning based on the observation, making the checklist experience more valuable.

NMC has been in the negotiation process with HealthStream since October 2018 and during that process, HealthStream ended their partnership with Wolters Kluwer who provided Lippincott Procedures, which was an additional service utilized by the clinical staff through HealthStream. This lengthened our negotiation process as we had to start our contract with Wolters Kluwer separately and ensure that the two contracts did not overlap/leave gaps and previous commitments were honored.

This agreement underwent extensive vetting by County approvers. There are numerous technical aspects and non-standard risk provisions that were negotiated and rewritten, such as Indemnification, Confidentiality, Payments, Warranty Disclaimer, Insurance, Term and Termination, Modification, Assignment, Order forms, Limitations on Liability, and Limitations on Damages.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and Board of Trustees on 6/6/2019.

FINANCING:

The cost for this agreement is \$ 137,474 of which \$40,815 which is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement brings improved technological capabilities and functionality to NMC, enhancing and strengthening its technological functionality and reliability which fosters a sound, secure and sustainable physical infrastructure.

	Economic Development
	Administration
	Health and Human Services
X	Infrastructure
	Public Safety

Prepared by: Janine Bouyea Director Human Resource, 783-2701 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

HealthStream Agreement Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

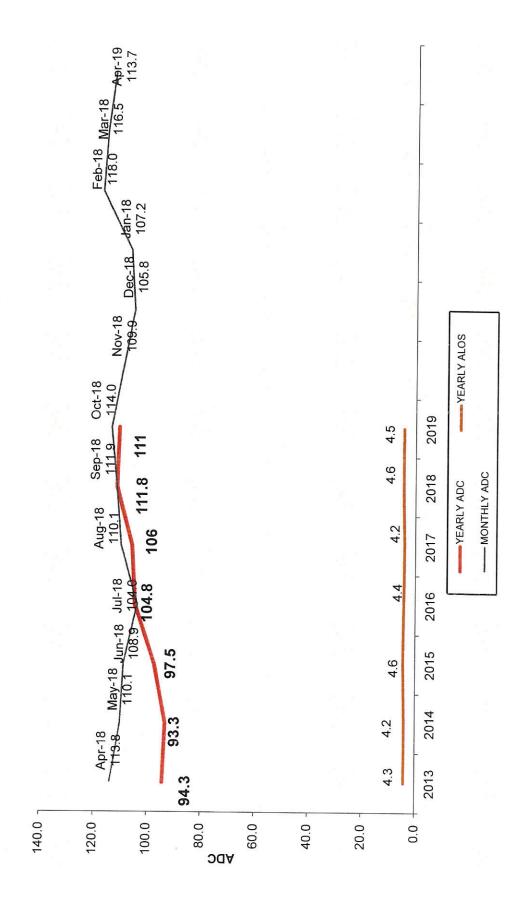
APRIL 30, 2019



FINANCIAL STATEMENTS

APRIL 30, 2019

INDEX



PAGE 1 OF 11 PAGES

NATIVIDAD STATISTICAL REPORT APRIL 30, 2019

		Month-	To-Date					Year-To	-Date	
_	02-19	03-19	04-19	Budget			Budget	Current		%
1					PT DAYS BY SERVICE	STAFFED BED	S			CY/PY
1		206		232	NICU	15	2,353	2,540	2,347	8.22%
2		1,556		1,384	Med/Surg	61	14,025	13,798	14,440	-4.45%
3	206 79	210		205	ICU	10	2,080	2,101	2,130	-1.36%
4 5	662	118 729		66 662	Peds	12	670	776	701	10.70%
6	352	365		372	Acute Rehab OB/Gyn	24	6,707	6,809	6,726	1.23%
7	2,874	3,184		2,921	TOTAL ACUTE	<u>27</u> 149	29,603	3,394	3,710	-8.52%
8	431	426		391	Psychiatric	19	3,959	29,418 4,328	30,054	-2.12%
9	3,305	3,610	3,412	3,312	TOTAL DAYS	168	33,562	And Indiana de la constantina della constantina	4,065	6.47%
10		346		311	Nursery	18	3,148	33,746 3,041	34,119 3,087	-1.09%
		No. of the last of			AVERAGE DAILY CENSU		3,140	3,041	3,007	-1.49%
11	79.0	79.2	74.1	75.3	Acute		75.2	74.4	70.7	
12		23.5	22.7	22.1		125	75.3	74.4	76.7	-3.00%
13	15.4	13.7	16.9	13.0	Acute Rehab Psychiatric	24	22.1	22.4	22.1	1.36%
14		116.5	113.7			19	13.0	14.2	13.4	5.97%
15	10.2	11.2	10.4	110.4	TOTAL	168	110.4	111.0	112.2	-1.07%
10	10.2		10.4	10.4	Nursery	18	10.4	10.0	10.2	-1.96%
1000	00.00/	00.40/		是10年10年10年10日	PERCENTAGE OF OCCU	PANCY				
16	63.2%				Acute		60.2%	59.5%	61.4%	-3.0%
17	98.3%			92.1%	Acute Rehab		92.1%	93.3%	110.5%	-15.5%
18	81.1%	72.1%	88.9%	68.4%	Psychiatric	100	68.4%	74.7%	70.5%	6.0%
19	70.2%	69.3%	67.7%	65.7%	TOTAL		65.7%	66.1%	68.4%	-3.4%
20	56.7%	62.2%	57.8%	57.8%	Nursery	•	57.8%	55.6%	56.7%	-2.0%
					ADMISSIONS	Carlo Carlone				210 70
21	582	712	628	615	Acute		6,229	6,284	6,237	0.75%
22	46	60	53	46	Acute Rehab		469			
23	62	58	60	61	Psychiatric			542	484	11.98%
24	690	830	741	722	TOTAL		7,316	617	595	3.70%
25	174	200	184	178	Nursery	%€	1,804	7,443 1,811	7,316 1,573	1.74%
				-			1,004	1,011	1,575	15.13%
26	182	206	189	210	Deliveries		2,128	1,875	1,826	2.68%
14					DISCHARGES				- 3 (1) (4)	
27	605	723	631	615	Acute		6,229	6,430	6,412	0.28%
28	47	59	53	46	Acute Rehab		469	536	483	10.97%
29	61.	. 59	58	61	Psychiatric		618	612	591	3.55%
30	713	841	742	722	TOTAL		7,316	7,578	7,486	1.23%
31	159	192	168	176	Nursery	-	1,778	1,648	1,609	2.42%
					AVERAGE LENGTH OF S	TAY				
32	4.8	4.3	4.6	4.6	Acute(Hospital wide no	babies)	4.6	4.5	4.7	-4.26%
					And the second s		ACT	4.0	4.1	-4.2070
33	14.4	12.2	12.9	14.4	Acute Rehab		14.3	12.6	13.9	-9.35%
34	2.6	2.5	2.8	2.6	OB/Gyn		2.6	2.5	2.6	-3.85%
35 36	7.0 1.6	7.3 1.7	8.4	6.4	Psychiatric		6.4	7.0	6.8	2.94%
30	1.0	I./	1.7	1.7	Nursery	Kanada and Reference and	1.7	1.7	2.0	-15.00%
37	3,942	4 202	4 462	2 700	OUTPATIENT VISITS		07 404	· 1000000000000000000000000000000000000		
38	456	4,292 486	4,162 428	3,700 427	Emergency Room ER Admits		37,491	40,182	43,965	-8.60%
39	66.1%	58.6%	57.8%	59.1%	ER Admits ER Admits as a % of Adr	niceiono	4,326	4,401	4,289	2.61%
40	5,988	6,397	6,356	5,867	Clinic Visits	1115510115	59.1% 59,455	59.1%	58.6%	0.86%
			5,500		ANCILLARY PROCEDURE	SBILLED	JJ,433	61,685	58,975	4.60%
41	40,771	49,979	47,755	42,533	Lab Tests		430,996	465,162	447,305	3.99%
42	3,452	3,625	3,218	3,107	Radiology Procedures		31,481	34,629	32,822	5.51%
43	198	224	231	187	MRI Procedures		1,894	2,048	1,881	8.88%
44	159	131	148	109	Nuclear Med Procedures	;	1,101	1,307	1,060	23.30%
45	928	1,014	963	902	Ultrasound Procedures		9,146	10,411	10,559	-1.40%
46	1,211	1,359	1,475	1,285	CT Scans		13,016	14,599	14,485	0.79%
47	285	333	346	310	Surgeries		3,100	3,475	3,564	-2.50%
48	7.61	7.84	7.59	7 66					7/20/20/20/20	2 PARAGON
49	1,293.8	1,300.0	1,273.2	7.66 1,200.5	FTE'S PER AOB TOTAL PAID FTE'S		7.66	8.08	7.61	6.18%
/			1000 Table 177 and 187	4/4/2017 HE COL			1,200.5	1,289.4	1,215.3	6.09%
50	4,769	5,140	5,032	4,704	ADJUSTED PATIENT DAY	5	47,659	48,495	48,542	-0.10%

PAGE 3 OF 11 PAGES

NATIVIDAD	STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
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				200	MEN OF NE	VENUES AN	STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2019	S & CHANGE 2019	S IN NE I AS	SETS-IRENI	O-NORMALIZ			
		JUL-18	AUG-18	SEP-18	OCT-18	NOV-18	DEC-18	JAN-19	FEB-19	MAR-19	ADD 49	4400	, mm	
	R E V E N U E Patient Revenue:											EI-1AW	EL-NOC	AID.
- 0	Inpatient	\$ 64,473,390 \$	7	66,786,949 \$	72,616,703 \$	67,018,471 \$	63,859,557 \$	66 670 217 \$	64 088 556 \$	68 180 327 e	25.000.00			
Nη	Pro Fees Outpatient	1,572,206	1,769,731	1,475,144	2,512,622	1,314,466	1,809,675	2,253,687				 A	. I	\$ 671,489,766
4	Total Patient Revenue	95,958,671	107,413,986	96,542,211	107,612,426	97.075.254	93 075 356	29,827,369	29,514,788	29,867,039	32,455,367		1	302,232,298
4	Deductions from revenue							217,101,00	90, 133,400	100,346,574	100,822,118			993,733,335
റ ധ	Contractual Deductions	70,756,336	74,819,777	72,913,275	82,639,436	74,549,026	70,091,707	77,725,120	71,334,155	76,906,992	77.577.978	ı	ļ	740 212 002
·	Unable to Pay	344.030	3,750,055	2,609,655	2,540,065	947,672	3,319,574	280,000	4,215,366	1,595,512	1,258,607			25,292,642
œ	Total Contractual Discounts	75,876,502	78 920 744	75 868 028	85 790 086	26 067 638	72 656 469	492,681	273,548	649,582	710,931		•	4,593,494
o	Net Patient Revenue	20,082,169	28,493,242	20,674,183	21,822,340	21,007,616	19 418 888	78,497,801	75,823,069	79,152,086	79,547,516			779,199,938
9	As a percent of Gross Revenue	20.93	26.53%	21.41%	20.28%	21.64%	20.86%	20.51%	21.13%	21.12%	21,274,602	1 1		214,533,397
Ξ	Total Government Funding	4,482,724	6,075,362	4,673,373	4.297.874	4 653 550	4 663 910	A 749 676	1 256 464	100 011				0,00.14
	Other Operating Revenue:				L		0.000	0.0'6	4,336,184	4,749,731	4,350,157	ı	•	47,052,521
12	Rent Income	118,471	131.766	198 583	124 907	125,001	100 276	750 001	0.00					
5	Interest Income	126,000	983,306	126,000	340,489	126,000	126.000	304 000	109,276	109,275	109,276	É	٠	1,245,106
4 t	Other Income	000'09	000'09	000'09	000'09	000'09	000'09	000'09	000'09	60,000	60,000	1		2,773,758
9 9	Total Other Operating Revenue	530,650	316,343	279,568	556,471	302,801	211,571	269,099	265,755	373,038	243,032			3.048.328
	0	71.	7	101,400	1,08,180,1	513,802	506,847	742,374	561,031	818,313	652,271	1		7,667,192
17	TOTAL REVENUE	25,100,014	36,060,019	26,011,707	27,202,081	26,274,968	24,589,645	25,745,522	25,229,592	26,762,532	26.277.030	,	j	000 000
	EXPENSE								•			Ċ	i	011,552,802
18	3	14,293,172	13,873,837	14,016,741	14,433,536	13 396 844	14 029 215	14 206 B34	13 822 700	000 710 77				
6 6	Registry	353,506	420,445	399,584	522,356	556,263	332,677	488,267	311 916	19,234,303	14,059,413	•	i	140,386,604
2 20	Phys/Residents SWB & Contract Fees	2,993,599	3,148,485	3,037,696	3,093,954	3,028,034	2,989,336	3,374,141	3.107.355	3.578.120	3 314 39B			3,806,501
22	Supplies	2,289,056	2,639,680	2,999,644	2,938,736	2,564,672	3,003,715	3,160,938	2,826,879	3,266,020	2,995,112		. 1	28,682,118
23	Insurance	217 205	217,010,2	2,132,523	2,608,981	2,117,299	1,964,031	2,076,653	2,403,371	2,343,205	2,345,674			22,593,935
24	Utilities and Telephone	153,964	292,473	295,416	282,957	207,204	202,172	217,205	217,205	217,205	217,205	,	•	2,172,049
52	Interest Expense	196,259	196,026	196,097	196,026	196,025	196,027	196,025	106,025	1280,827	297,428	Ē	c	2,768,445
56	Depreciation & Amortization	984,657	953,089	629'266	995,749	999,115	997,316	1.021.914	1 028 683	196,026	196,026	1		1,960,562
27	Other Operating Expense	386,921	501,686	464,479	- 1	726,439		545,646	482,485	717,670	569,064		10.0	9,948,189
9	O AL EXPENSE	23,860,326	24,853,137	24,757,064	25,837,590	24,099,816	24,535,397	25,585,761	24,660,854	26,045,983	25,203,988			249,439,916
59	NET INCOME(LOSS)	1,239,688	11,206,882	1,254,643	1,364,491	2,175,152	54,248	159,761	568,738	716,549	1,073,042			19,813,194
	Normalization for Extraordinary Items													-8
ć														
36	Interest Anthem Arbitration		(857,306)	ı	•		ì	,	•	ı	ř			(857.306)
5 6	Motor Initial Seulement		(5,206,202)	•		r.	ï	ï	•	11	•		•	(5.206.202)
3 5	Metro Initial Settlement				(150,000)			100		(6,250)	(6,250)			(162,500)
5	lotal Extraordinary Items		(6,063,508)	1	(150,000)				ř	(6,250)	(6,250)			(6,226,008)
34	NET INCOME BEFORE Extraordinary Items \$	1,239,688 \$	5 143 374 \$	1 254 643 \$	1 214 401	2 175 152 6								
					1		94,240	# LQ/'SCI	\$ 867,890	710,299 \$	1,066,792 \$		9	\$ 13,587,186
35	CAPITAL CONTRIBUTIONS													
36	County Contribution													
۶ ۲	CHANGE IN NET ASSETS	1,239,688 \$	11,206,882 \$	1,254,643 \$	1,364,491 \$	2,175,152 \$	54,248 \$	159,761 \$	568,738 \$	716,549 \$	1,073,042 \$			\$ 19,813,194

PAGE 4 OF 11 PAGES

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF APRIL 30, 2019

		CURRENT MONTH	MONTH					YEAR -TO -DATE	-DATE			
	Actual	Budget	>1 97	Variance fav. (unfav) \$ VAR. % V/	(unfav) % VAR		Actual	topping	Variance fav. (unfav)	(unfav)		2
l						REVENUE		Jahnna	e VAR.	% VAR		Prior Yr
← 69	65.894.341	\$ 66 117 749	6	(223 408)	(0.3)	Patient Revenue:)		
. 2	2,472,410		•	414,054	20.1	Pro Fees	20,011,271	\$ 661,177,490	\$ 10,312,276	1.6	ь	670,127,391
ص ص	32,455,367	29,495,410		2,959,957	10.0	Outpatient	302,232,298	294,954,100	7 278 198	2.5		21,979,372
4	100,822,118	97,671,515		3,150,603	3.2	Total Patient Revenue	993,733,335	976,715,150	17,018,185	1.7		985.018.778
72	879 772 77	73 437 503		(4 140 385)	(5.6)	Deductions from Revenue						
. c	1 258 607	3 498 417		(4,140,363)	(9.6)	Contractual Deductions	749,313,802	_	೭	(2.0)		743,669,915
· /	710 931	712 836		1 905	5.4.0	Dad Debt	25,292,642	.,		27.7		28,944,754
. «	79 547 516	77 648 846		11 808 6701	6.0	Total Contracting Discourts	4,593,494			35.6		6,413,398
ത	21 274 602	20 02 669		1 251 933	(A:4)	Not Define Descounts	779,199,938			(0.3)		779,028,067
10	21.10%	20.50%			S	As a percent of Gross Revenue	21.59%	200,226,690 20.50%	14,306,707	7.1		205,990,711 20.91%
7	4,350,157	4,489,159		(139,002)	(3.1)	Total Government Funding	47,052,521	44,891,590	2,160,931	4.81		41,460,520
						Other Operating Revenue:						
12	109,276	107,027		2,249	2.1	Rent Income	1,245,106	1,070,270	174,836	16.3		1,459,308
<u>. 3</u>	239,963	83,333		156,630	188.0	Interest Income	2,773,758	833,330	1,940,428	232.9		1.218.315
7 ,	000'09	000'09		1	ı	NMF Contribution	000'009	000'009	0	1		000'009
٠ ا	243,032	255,250		(12,218)	(4.8)	Other Income	3,048,328	2,552,500	495,828	19.4		3,327,532
9	652,271	505,610		146,661	29.0	Total Other Operating Revenue	7,667,192	5,056,100	2,611,092	51.6		6,605,155
17	26,277,030	25,017,438		1,259,592	5.0	TOTAL REVENUE	269,253,110	250,174,380	19,078,730	7.6		254,056,386
						EXPENSE						
8 :	14,059,413	13,148,453		(910,960)	(6.9)	Salaries, Wages & Benefits	140,386,604	131,484,530	(8,902,074)	(6.8)		126,625,663
9 9	223,803	131,607		(95,196)	(70.1)	Registry	3,806,501	1,316,070	(2,490,431)	(189.2)		3,347,692
50	3,314,398	2,949,239		(365, 159)	(12.4)	Phys/Residents SWB & Contract Fees	31,634,974	29,492,390	(2,142,584)	(7.3)		29,515,012
21	2,995,112	3,270,487		275,375	8.4	Purchased Services	28,714,596	32,704,870	3,990,274	12.2		24,763,613
22 52	2,345,674	2,104,757		(240,917)	(11.4)	Supplies	22,593,935	21,047,570	(1,546,365)	(7.3)		20,279,069
5 5	217,205	211,333		(5,872)	(2.8)	Insurance	2,172,049	2,113,330	(58,719)	(2.8)		1,983,372
47	297,428	297,533		105	0.0	Utilities and Telephone	2,768,445	2,975,330	206,885	7.0		2,760,340
0 6	196,026	207,539		11,513	5.5	Interest Expense	1,960,562	2,075,390	114,828	5.5		1,958,280
97	985,064	937,184		(47,880)	(5.1)	Depreciation & Amortization	9,948,189	9,371,840	(576,349)	(6.1)		9,877,286
1 %	000,000	250,500		(10,000)	(2.4)	Office Operating Expense	5,454,061	5,565,070	111,009	2.0		4,922,802
07	25,203,988	23,814,639	_	(1,389,349)	(5.8)	IOTAL EXPENSE	249,439,916	238,146,390	(11,293,526)	(4.7)		226,033,129
29	1,073,042	1,202,799		(129,757)	(10.8)	NET INCOME(LOSS)	19,813,194	12,027,990	7,785,204	64.7		28,023,257
30						CAPITAL CONTRIBUTIONS						
31	Þ	,		1			ē		,	1		,
32	1	1		j	2		ï	ı		1		н
33	1 00			1	r.	County Contribution			1			(1)
φ •	1,073,042	\$ 1,202,799	€9	(129,757)	(10.8) %	% CHANGE IN NET ASSETS	\$ 19,813,194	\$ 12,027,990	\$ 7,785,204	64.7 %	69	28,023,257

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF APRIL 30, 2019

									TEAR -10 -DAIE	-CAIE				
	Actual	Budget		Variance fav. (unfav) \$ VAR. % VA	v. (unfav) % VAR	REVENUE	Actual		Budget	7 3	Variance fav. (unfav)	(unfav)	;	
	5,032	4,704	4 	328	7.0%	ADJUSTED PATIENT DAYS	48,495		47,659	-	836	7. VAK 1.8%	Prior Yr	Yr 48,373
						à								
- с		\$ 14,056	99 199	9)	(8.8) %		\$ 13,847	B	13,873	ь	(27)	-0.2%	69	13.853
νm	6 450	438 6 270	מ כ	40 0 40 0	12.3	Pro Fees	413		432		(19)	(4.5)		454
0 4	750.00	012.0	 	1001	6.7	Outpatient	6,232		6,189		43	0.7		6,055
٢	000	70,04	2	(120)	(3.5)	Lotal Patient Revenue Deductions from revenue	20,491		20,494		(2)	(0.0)	i cu	20,363
2	15,418	15,612	2	194	1.2	Contractual Deductions	15 151		100		ć	j		
9	250	744	4	494	66.4	Bad Debt	10,401		15,409		(42)	(0.3)	_	15,374
7	141	152	2	10	8	Inable to Day	250		40,		213	28.9		298
8	15 809	16 507		808	0.0	Total Contractual Discounts	Ch		150		55	36.7		133
6	4 228	4 256	: "	960	4 6	I otal Contractual Discounts	16,068	_	16,293		225	1.4		16,105
	21 10%	202,1) ×	(50)	(0.7)	Net Patient Revenue	4,424		4,201		223	5.3		4,258
2	21:12/8	20.30	8			As a percent of Gross Revenue	21.59%	•	20.50%				N	20.91%
7	865	954	₹†	(06)	(9.4)	Total Government Funding	970		942		28	6		0.67
									1		24	o.		/69
	9					Other Operating Revenue:								
15	22	23	3	Ξ	(4.5)	Rent Income	26		22		ю	14.3		30
ر س	48	18	m	30	169.2	Interest Income	57		17		40	227.1		25.
4	12	13	е.	Ξ	(6.5)	NMF Contribution	12		13		(5		7 7
15	48	54	.	(9)	(11.0)	Other Income	63		54) თ	17.4		7 0
16	130	107	_	22	20.6	Total Other Operating Revenue	158		106		52	49.0		137
17	5,222	5,318		(96)	(1.8)	TOTAL REVENUE	5,552		5,249		303	8 5		5 252
														1010
,	(EXPENSE								
8 .	2,794	2,795		-	0.0	Salaries, Wages & Benefits	2,895		2,759		(136)	(4.9)		2 618
19	44	28	~	(17)	(29.0)	Registry	78		28		(51)	(184.2)		9 9
20	629	627		(32)	(5.1)	Phys/Residents SWB & Contract Fees	652		619		(34)	(5.4)		010
21	295	695	10	100	14.4	Purchased Services	592		989		94	13.7		10 10
22	466	447		(19)	(4.2)	Supplies	466		442		(24)	(5.5)		4 6
23	43	45	10	2	3.9	Insurance	45		44		<u> </u>	(0.5)		5 - 5
24	9	63	~	4	6.5	Utilities and Telephone	57		62) u	(0.1)		1 1
25	39	44	-	5	11.7	Interest Expense	40		44		o "	2.5		5 5
56	196	199	-	က	1.7	Depreciation & Amortization	205		197		0 (8)	7. 6. 7.		5 5
27	113	118	**	5	4.3	Other Operating Expense	112		127		<u>)</u> <	(+,0)		4 704
28	5,009	5,063	 -	54	1.1	TOTAL EXPENSE	5 144		4 997		1447	1000		701
							•					(5.9)		6,0,4
29	213	256		(42)	(16.6)	NET INCOME(LOSS)	409		252		156	61.9		629
30						CAPITAL CONTRIBUTIONS								
5														
3.0	6 1				ï		r		ï			ı		i
4 6							ı		•		1	1		r.
8	í			I.	ı	County Contribution	1		9		ı	i		Û
34 \$	213 \$	256	€9	(42)	(17) %	(17) % CHANGE IN NET ASSETS	\$ 409	69	252	6	156	61 885 %		670
9											8	e'		6/6
3														

PAGE 5 OF 11 PAGES

PAGE 6 OF 11 PAGES

NATIVIDAD BALANCE SHEET AS OF APRIL 30, 2019

	% CHG.	(52.0) %	(23.6)	30.4	(0.7)	(21.3)	3.3	(5.7)	42.0	,	, 3	(1.8)	1.6 %	ē	(73.5)	(3.7) (0.4)	(23.5)	3 10 10		(8.8)	,	100.0	1.6 %
	DATE INC/(DEC)	\$ (40,897,319)	(9,226,360)	12,657,591	(27,987) 879 167	(36,614,908)	9,597,524	(350,665)	43,327,908	,	,070 67	(2,970)	\$ 6,359,365	(457,005)	(4,123,608)	(1,556,907) (11,375)	(3,600,163)	,		(3,704,771)	y. 4	19,813,194	\$ 6,359,365
	YEAR - TO - DATE ENDING	\$ 37,791,497	29,900,615	54,339,531	6.240.280	135,434,918	303,034,520	118,592,852	146,565,118		160 461	160,461	\$ 400,753,349	14,916,610	1,484,154	3,193,625	11,743,249 72,021,628			38,388,263	270.530.264	19,813,194	\$ 400,753,349
AUDITED	BEGINNING	\$ 78,688,816	39,126,975	41,681,940	5,361,113	172,049,826	293,436,996	118,943,517	103,237,210	ř	163.431	163,431	\$ 394,393,984	15,373,615	5,607,762	3,205,000	15,343,412	a		42,093,034	270,530,264	270,530,264	\$ 394,393,984
		CORRENT ASSETS CASH SEASIDE CLINICS CASH RESERVE FUND	ACCOUNTS RECEIVABLE NET	INVENTORY	PREPAID EXPENSE	TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT LESS: ACCUMULATED DEPRECIATION	NET PROPERTY, PLANT& EQUIPMENT	OTHER ASSETS	INVESTMENTS HELD FOR CONSTRUCTION	ACCRUED INTEREST RECEIVABLE FUNDS IN TRUST	TOTAL INVESTMENTS	TOTAL ASSETS	CURRENT LIABILITIES ACCRUED PAYROLL	ACCOUNTS PAYABLE MCARE/MEDICAL LIABILITIES	CURRENT PORTION OF DEBT	TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES CAPITAL LEASE	UN EARNED CONTRIBUTIONS	TOTAL LONG TERM DEBT	FUND BALANCES ACCUMULATED FUND	CHANGE IN NET ASSETS TOTAL FUND BALANCES	TOTAL LIAB. & FUND BALANCES
	% CHG.	(2.8) %	2.1	(1.5)	5.6	(2.6)	0.5 (0.5)	0.4	(0.0)	r	• •	•	(0.8) %	(26.2)	(36.6) (0.0)	5	(5.6)		- 0	(0.0)	*	(5.7)	(0.8) %
MONTH	INC/(DEC)	\$ (1,075,301)	601,888 (3,433,201)	(60,381)	329,540	(3,63,7,455)	1,429,417 (985,064)	444,353	(49,445)		. ,	,	\$ (3,242,547)	(5,309,272)	(857,418)	1.885.102	(4,299,112)	•	(16.477)	(16,477)	ř	1,073,042	\$ (3,242,547)
CURBENT MONTH	ENDING	\$ 37,791,497 3,200,000	29,900,615 54,339,531	3,962,995	6,240,280	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	303,034,520 (184,441,668)	118,592,852	146,565,118		160,461	160,461	\$ 400,753,349	14,916,610	1,484,154	3,193,625	72,021,628		38,388,263	38,388,263	270,530,264	19,813,194 290,343,458	\$ 400,753,349
	BEGINNING	1 \$ 38,866,798 2 3,200,000	3 29,298,727 4 57,772,732		5,910,740			118,148,499	12 146,614,563	ç			16 \$ 403,995,896	20,225,882	4	20 3,193,625 21 9,858,147	7	23	25 38,404,740		N	29 289,270,416	30 \$ 403,995,896

NATIVIDAD
STATE AND COUNTY RECEIVABLES

AS OF 04/30/19

ADJ

(69,962) 54,339,531 1,530,165 (18,674)4,104,380 16,674 3,004,484 344,729 378,000 2,384,318 195,836 332,345 29,567,014 3,609,070 Payments Ending Balance (65,167,863) (420,234) (767,614) (3,233,326)(3,249,958)(978,864)(50,534)(1,588,380)(689,903) (1,067,655)\$37,355,364 \$ (77,492,624) 28,976,192 8,379,172 <u>6</u> GPP /PRIME Medi-Cal Waiver Reversals and Reclasses 208,330 52,794,852 3,609,070 1,245,105 791,670 401,560 600,000 811,625 1,400,000 6,776,470 4,104,380 3,250,000 3,000,000 1,966,380 24,630,261 Accruals \$ 41,681,940 \$ 78,488 \$ 20,001,573 520,990 74,114 1,506,108 14,411,372 1,834,852 3,254,442 Beg. Balance Medi-Cal Waiver (DSH +SNCP) Interest Accrued Positive Cash BALANCE SHEET Rate Range IGT-CCAH-Ryan White & EIP A/R STATE RECEIVABLES EHR Meaningfull Use A/R Office Buildings Health Department Accrued Donations A/R Manco Abbott A/R Jail-PG&E Hospital Fee MCMC EPP MCMC QIP SB1732 AB 915

YTD Apr-19	\$ 12,705,261	11,925,000	6,776,470	444,962	(1,370,149)	738,167	791,670	3,609,070	(416,670)	4,104,380	3,000,000	1,259,300	3,250,000	235,061 \$ 47,052,522
P&L	Medi-Cal DSH /SNCP/PHYS SPA	PRIME Y4	Rate Range IGT-CCAH-	AB 85 New Eligible Reconciled	Esperanza Care	MCE to Cost Reconciled	Hospital Fee	MCMC EPP	HD Residency Support	MCMC QIP	AB915	Medicare GME	SB 1732	Ο an White & SAMHSA GRANTS () VERNMENT FUNDING INCOME

PAGE 7 OF 11 PAGES

NATIVIDAD STATEMENT OF CASH FLOWS AS OF APRIL 30, 2019

42,066,798 1,073,042 2,058,106 2,058,106 (601,888) 3,433,201 (269,159) (5,309,272) (857,418) (17,524)

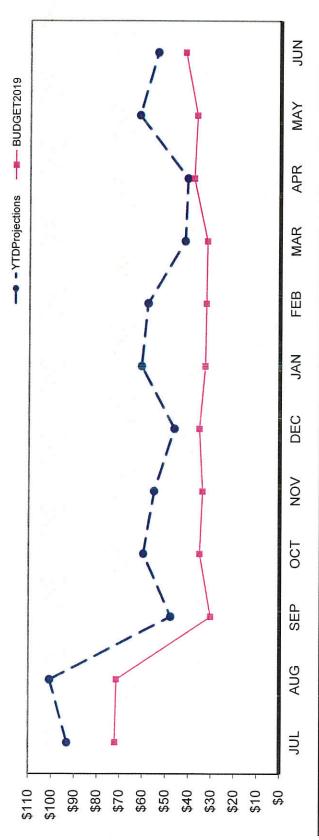
PAGE 8 OF 11 PAGES

NATIVIDAD RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2019

			_	ESTIMATE	;	81
		BDGT-19		FY2019	Variar	Variance to Budget
Medi-Cal DSH Waiver	()	11,820,000	↔	14,446,320	s	2.626.320
PRIME Y4		14,310,000		14,310,000	G	
EPP		4,330,881		4,330,881	()	1
QIP		4,925,261		4,925,261	· ()	11
AB915		3,600,000		3,600,000	49	1
SB1732		3,900,000		3,900,000	· 6 9	
CCAH Rate Range		8,131,758		8,131,758	₩	•
HIV Grants		250,000		250,000	မ	,
MCE to Cost		1		738,167	- €9	738.167
Physician SPA		800,000		800,000	- 69	· ·
Esperanza Care Outside Purchased Service		1		(2,000,000)	₩	(2.000.000)
HD Residency Support		(200,000)		(200,000)	- 69	
Medicare GME & B/D		1,352,000		1,603,084	₩.	251.084
Provider Fee		950,000		950,000	€9-	
	↔	53,869,900	6 9	55,485,471	69	1.615.571



Cash Flow Performance Fiscal Year 2019 (in Millions)



	ACTUAL	ESTIMATE	ESTIMATE									
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	93.3	100.9	47.9	6'69	55.3	46.5	6.09	58.1	42.1	41.0	62.1	54.3
BDGT	72.1	71.5	30.4	35.2	34.0	35.4	33.0	32.6	32.2	38.1	36.8	42.0
Variance	21.2	29.4	17.5	24.6	21.3	11.1	27.9	25.6	9.6	2.9	25.3	12.2

PAGE 10 OF 11 PAGES

	ACTUAL JUL	ACTUAL	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL	ACTUAL FEB	ACTUAL MAR	ACTUAL	PROJECTION	PROJECTION	Total
Beginning Balance	. 81.880.062	93,273,873	100.850.021	47.901.621	59,828,891	. 55.243,338	41,983,474	60,877,439	58,105,745	42,021,444	40,946,144	62,142,314	81,880,062
CASH RECEIPTS													
Patient Revenues (incl pro fees and lab cap) Provider Fee	23,038,784	23,436,414	20,175,085	22,039,915 395,804	22,376,407	16,686,716	25,370,193	22,354,022	20,384,337	20,490,434	20,233,195	19,574,912	256,160,414
SHORT DOVIE				0.00							22,778,868		22,778,868
HILV GRANTS	16,347		49,102	29,935	26,731	273,235	808,693	57 678	569,198 47 ROB	92,631	173,460	173,454	2,748,868
MEALTH DEPARTMENT RETMB		153,365			279,096	269,337			378,759		175,000	175,000	1,430,557
AB915		905,738	3.208.951										857,306
CCAH Capital Grant									242,968			3,600,000	6,808,951
Anthem Arbitration Potient Services	661,027	5008000											661,027
GPP Y3 4Q		0,400,404		8.537.842	117 485								5,206,202
GPPY4				8,832,942			8,832,942			8 832 942			8,655,327
PRIME DVI3 & DVI4 IG I	13,823,534						15,529,149						29,352,683
581732							3 233 327						
Foundation			50,574				100000					000'096	3,793,327
IME BIWEEKLY	106,232	112,667	106,232	106,232	106,232	106,232	106,232	106,232	171,892	171,892	171,892	171.892	1 543 859
CCAH MCE to Cost FY15-16 & FY16-17	33,174	46,889	33,084	143,959	492,435	44,788	24,550	71,621	45,288	44,288	94,667	94,663	1,169,406
Fund 404 Transfer		,	Ī.	398,111	-	1.	1.	779.453			A 670 708	0.502.0	1,183,130
IGT Sub-Fund Transfer In/(Out)						5,224,860	(5,224,860)				00,000,0	0,052,040	14,400,000
Alice Inner Devente	200 000	000 80		718,489			068,698			964,481		175,000	2,727,860
Total Cash Receipts	38.343.044	30 869 021	132,344	351,318 42 077 054	323,274	26,937	99,947	584,312	306,410	162,896	135,944	135,944	2,633,445
				25,010,25	200,000	22,032,103	49,092,104	23,953,318	099'141'77	30,804,265	50,335,655	33,274,338	392,107,642
CASH DISBORDEMENTS													
PRIME DY13 & DY14 IGT	108,017,8	7,481,819	6,412,673	7,568,759	9,361,559	7,760,858	12,694,141	9,820,174	7,460,113	8,432,412	7,401,175	7,162,437	100,266,921
RR IGT FY17-18						7			7 080 705	387,126		7,155,000	15,306,700
Assessment Fee RR IGT FY17-18									1 318 377				7,060,795
6PP Y2 & Y1		1,232,580		55,890									1.288.470
GPP V3 4Q			5,094,022										5,094,022
Building Lease / Rental Fauitment	145 541	277 R4R	5,224,860	797 180	533 665	5,224,860	007	, , , ,	5,224,860				15,674,580
COP Principal & Interest Payments	4,256,349	2007	274.022	700,103	663,533	320,900	265,436	236,106	285,438	285,438	285,438	285,438	3,231,886
Payroll and Benefits	13,419,886	13,809,554	13,911,702	20,232,466	13,607,251	13,776,922	14,915,082	14,941,368	14.468.672	20.456 170	14 767 621	14 291 248	5,421,518
Esperanza Care	17,500		28,210	403,708	37,382		37,673	411,078	17,513	398,328			1,351,392
FYIB.19 MH MOU				960 00	4,910,476	000 30	070						4,910,476
Data Processing	-	1	174.770	88.819	1.	87.386	175,079	88 541	190,470	PG0 88	305 500	546,000	1,154,800
BETA Insurance Premium				402,654						402,654		000'037	805 308
Transter GPP Y2 to Health			45 000 000	1			454,573						454,573
Capital Expenditures	399.156	491.072	611.079	1 012 686	339 487	RF2 463	2 013 867	1 227 745	1 220 666	400 447	0450040	100 000 11	45,000,000
Total Cash Disbursements	26,949,233	23,292,873	77,042,791	30,146,655	28,479,308	35,891,969	30,798,199	26,725,012	38,225,961	31,879,566	29,139,485	41,155,410	419,726,462
Increase/(Decrease)	11 393 811	7 576 148	(52 048 400)	11 927 220	(4 595 EE2)	113 050 0541	100000	100 100	100 100 011				
			(20, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2, 2,		(000,000,0)	(100,002,01)	000,000,01	(460'1 77'7)	(10,004,301)	(1,05,570,1)	0/1,981,12	(7,081,0/2)	(27,618,820)
(+) Cash In Transit	93,273,873	100,850,021	47,901,621	59,828,891	55,243,338	41,983,474	60,877,439	58,105,745	42,021,444	40,946,144	62,142,314	54,261,242	54,261,242
(+) Credit Card Account + Fund 27	9,311	15,544	15,464	18,915	18,967	28,631	32,296	36,458	41,674	41,674			
(+)Petty Cash	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680			
Ending Cash as per 6/L	93,286,864	100,869,245	47,920,765	59,851,486	55,265,985	46,462,920	60,913,415	58,145,883	42,066,798	40,991,498	62,142,314	54,261,242	
Fund 404													
Beginning Balance	74,868,144	74,868,144	74,868,144	74,868,144	74,470,033	74,470,033	74,470,033	74,470,033	73,690,580	73,690,580	73,690,580	69,060,784	
Ending Cash Fund 404	74,868,144	74,868,144	74,868,144	74.470.033	74.470.033	74 470 033	74 470 033	73 690 580	73 690 580	73 690 580	(4,629,796)	(8,592,640)	
											50000	100	
Ending Cash Fund 451 & 404	168,142,017	175,718,165	122,769,765	134,298,924	129.713.371	116 453 507	135 347 472	121 706 326	ACD C17 314	NCT 202 NY	900 500 +61	996 604 777	
						300'001'01	-	675'061'151	115,712,024	114,635,724	131,203,098	114,729,386	



CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL Friday, June 7, 2019

(Per recommendation of the May 14, 2019 Medical Executive Committee)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

records, blood review, medic	ation usage, litigation history, utilization	and continuity of care.		
INITIAL APPOINTMENTS				
NAME	SPECIALTY SERVICE		APPOINTMENT PERIOD	
Markham, Morgan A., PA	Plastic Surgery	Surgical Specialties	06/07/2019 – 06/01/2021	
Refaat, Motasem I., MD	Orthopedic Surgery	Surgical Specialties	06/07/2019 – 06/01/2021	
Shi, Anna J., MD	Ophthalmology	Surgical Specialties 06/07/2019 – 06/01/2 Temporary privileg		
REAPPOINTMENTS				
NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD	
Aziz, Shehzad, MD	Hematology / Medical Specialties	Courtesy	07/01/2019 – 07/01/2021	
Ganji, Shiva K,. MD	Int. Medicine – Hospitalist / Medical Specialties	Provisional to Active	07/07/2019 – 07/01/2021	
Guez, Ghislaine Y., MD	Int. Medicine – Hospitalist / Medical Specialties	Active	07/01/2019 – 07/01/202	
zmailov, Alexander, MD	Cardiovascular Medicine / Medical Specialties	Provisional to Active	07/07/2019 – 07/01/2021	
Jung, Julie M., PA-C	Physician Assistant / Emergency Department	AHP	07/07/2019 – 07/01/2021	
Tabbaa, Mumtaz G., MD	Gastroenterology / Medical Specialties	Active	07/01/2019 – 07/01/2021	
RELEASE FROM PROCTOR	ING: Basic Proctoring			
NAME	SPECIALTY	Service	RECOMMEND	
Clark, Paula A., CRNA	Anesthesia	Anesthesia	Recommend	
zmailov, Alexander, MD	Cardiovascular Medicine	Medical Specialties	Recommend	
∟eBleu, Gregory E., MD	Acute Rehab	Medical Specialties	Recommend	
Orduno, Ramon R., CRNA	Anesthesia	Anesthesia	Recommend	
Zanevchic, Carolina, MD	Family Medicine - Hospitalist	Family Medicine	Recommend	

NAME	SPECIALTY / SERVICE	Current / Requested Status	REASON	Recommend
Ganji, Shiva K., MD	Int. Medicine – Hospitalist / Medical Specialties	Provisional to Active	Completed Basic Proctoring	Recommend
Izmailov, Alexander, MD	Cardiovascular Medicine / Medical Specialties	Provisional to Active	Completed Basic Proctoring	Recommend

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Pellegrin, Katharina, MD	Gen Surgery/ Surgical Critical Care / Trauma	Locum Tenens coverage; Urgent patient care need	5/25/19-5/27/19	Recommend
Skolnick, Sara A., MD	OBGYN / OBGYN	Locum Tenens coverage; Urgent patient care need	5/1/19-6/30/19	Recommend
REQUESTS FOR ADDITION additional training and/or has current appointment period.	NAL PRIVILEGES: The following ave otherwise met the privilege cri	practitioners have requiteria. Approved privileg	uested additional privileges and ges shall be granted for the rem	I have completed nainder of the
NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Lavaisse, Anita E, PA-C	Physician Assistant - Psychiatry	Psychiatry	Administer, provide, or transmit a prescription for controlled substances listed in Schedules II through V inclusive with a patient specific order by the supervising physician Administer, provide, or issue a drug order to a patient for Schedules II through V controlled substances without advance approval by a supervising physician for that particular patient	Recommend
			Critical Care Medicine	

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Lee, Sky W., MD	Hospitalist	Family Medicine	04/15/2019	Acknowledge