



# **Board of Trustees 2019**

## **August 2, 2019**





## NMC Board of Trustees Meeting

Friday, August 2, 2019

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

### AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Pledge of Allegiance**
2. **Agenda Additions/Corrections** *Page 1-7 – Board Clerk*
3. **Minutes**
  - Approve the Minutes of June 7, 2019 *Page 8-18*
  - Approve the Minutes of July 2, 2019 Executive Committee *Page 19-30*
4. **Board Comments**
5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
6. **Consent Calendar**

**Approve the following policies, procedures, rules, and regulations:**

  - 6a. Policies/Procedures/Forms/Manuals (listed and available upon request)

#### **Medical Staff Policies for Approval:**

- GME-9004, Duty Hours Policy
- GME-9005, Special Review Policy

#### **Policies/Procedures/Forms/Manuals/ Order Sets**

##### **New Policies**

- 1:0035 ICU Patient Management Guidelines Utilizing the ABCDEF Bundle
- 1:1601 Medical Social Services for Medical Surgical Unit
- 1:1603 Medical Social Services for the Intensive Care Unit (ICU)



## Revised Policies

- 1:1300 NUR: Use of Restraint and/or Seclusion
- 1:1390 STAT Assist
- 1:1455 PERI: Oral Sucrose for Procedural Pain in Infants >27 6/7 Weeks and <4 Months
- 1:2355 Newborn Screening
- 1:4160 Fetal Fibronectin (FFN) Screening
- 1:9250 Guidelines for Activity Restrictions for Mobilizing Patients Based on Laboratory Values
- 1:9270 Early Exercise and Mobility for Critically Ill Patients in ICU
- 3:0010 Pharmacist Generic Substitution and Automatic Therapeutic Substitution Process
- 3:2105 Pharm: Medication Labeling On & Off Sterile Field
- 3:3340 Pharm: Drug Diversion Investigation and Reporting
- 3:3360 Pharm: Black Box Warnings
- 3:6000 Pharm: Chempack Request and Deployment Policy & Procedures
- 3:7100 Pharm: Discharge & Outpatient Medication Dispensing
- 3:7150 Pharm: Unit Dose Distribution System
- 3:7880 Pharm: Emergency Medication Kits
- 3:9400 Pharm: Outpatient Dispensing of Prescription Drugs and Devices Exceptions to Dispensing
- 3:9600 Pharm: Medication Error Reduction Plan (MERP)
- 4:0711 Radiation Safety Officer
- 5:7250 Employee Report of Communicable Diseases & Conditions / Work Restrictions
- ED-1395 Stroke Screening in the ED (Stroke Alert)
- EVS-2009 Pharmaceutical Waste Management
- LDU-6015 Antenatal Testing / OB Triage Unit Guidelines
- NICU-6540 Gavage Feedings
- NICU-6580 Isolation Policy
- NICU-6900 Admission Criteria
- PED-7075 General Nursing Assessment
- PED-7108 Pediatric Admissions
- PHAR-1140 Notification of Unscheduled Time Off
- PHAR-1220 Receiving Storage and Dispensation of Patient Controlled Substances
- PHAR-5254 Expiration Check Responsibilities
- 5:0550 Employee Job Transfer/Status Change Policy

## No Changes

- 1:1125 Passy Muir Valve Policy and Procedure
- 3:0300 Pharmacy: Solution Storage Intravenous and Irrigation
- 3:2010 Management of Concentrated Electrolytes
- 3:4450 Pharmacy: Suspect or Illegitimate Product
- 3:7850 Pharm: Reconciliation of Medications
- 3:9700 Operations of the Pharmacy During the Temporary Absence of the Pharmacist for Breaks and Meal Periods
- ARU-0001 Standards of Care
- LDU-6030 Communication of Urgency for Cesarean Section
- LDU-6055 Double Set-up for Delivery in Operating Room (OR)
- LDU-6140 Sponge and Needle Count – Vaginal Delivery
- NICU-6908 Cerebral Function Monitor
- NICU-6910 Co-Bedding of Multiples in the NICU
- NICU-6990 Umbilical Catheter Lines; Use in the Neonate
- PERI-6819 Breastmilk Misadministration
- PHAR-5253 NICU Starter TPNS

8:6005 Data Backup  
 8:6022 Security Incident Procedures: Reporting & Response  
 8:6016 Acceptable Use  
 ITD-6000 Patch Management Policy  
 ITD-6000 Patch Management Policy  
 ITD-6004 IT Contingency Plan  
 ITD-6010 Environmental Controls  
 ITD-6021 Anti-virus and Protection from Malicious Software  
 6:1300 Patient & Information Confidentiality  
 6:0338 Using Protected Health Information for Facility Directories  
 EVS-2008 Lost and Found

#### Order Sets

Clostridium Difficile Order Set  
 SURG Pre-Operative or Procedure Admitting Orders  
 ICU Ventilator Order Set  
 NICU Admission GA<=29 Weeks

#### Retired Policies

6:1500 Patient Satisfaction Survey Process  
 EVS-2102 Disciplinary Action  
 EVS-2106 Personal Telephone Calls To/From Employees  
 NUR-6545 Group Beta Strep (GBS) Screening  
 PHAR-0110 Outpatient Telephone Prescription Orders  
 PHAR-0130 Return to Stock Medications  
 PHAR-0140 Owed Medication Outpatient

#### Manuals

Administrative – Nursing Administration	Last Reviewed
Assignment Daily Patient Care	07/17
Charge Nurse Policy	09/17
Code for Professional Nurses	09/17
Committees/Staff Meetings	08/17
Discharge: Patient	09/18
Instruction/Teaching of Medications	08/17
Inter-Unit Floating of Nursing Staff	07/17
Nursing Documentation	09/17
Nursing Procedures and Skills	09/17
Nursing Process	08/17
Personal Attendant, The Utilization, Duties and Responsibilities of a	07/17
Staffing Office	07/17
Staffing Plan for Nursing	07/17
Standards of Care	07/17
Vacation Requests & Schedule Changes	07/17

#### Bariatrics

Bariatric Surgery: Medical Equipment Weight and Size Limits	5/18
Bariatrics Lap Band Adjustments (Standardized Procedure)	3/19

#### Surgical Services – Outpatient



ICU/OR/OPS: Transesophageal Echo (TEE)	02/18
OPPS Standardized Procedure for Patient Discharge by an RN	06/17
OR/OPS: Admission of Surgical and GI Client	06/17
OR/OPS: General Policies – OP Surgeries	06/17
OR/OPS: Outpatient Nursing Care Plan	11/17
OR/OPS: Pre-Op Patient Screening (POPS)	06/17
OR: Minor Surgical Procedures Done in OPSS	06/17

#### **Mother Infant Unit / Lactation**

Blood Glucose Monitoring: Newborn	12/18
Breast Milk Collection, Storage and Use	7/19
Breastfeeding Promotion and Support within all Hospital Departments	2/18
Lactation Outpatient Clinic	6/19
MIU: Admission of Patient to Mother Infant Unit	4/19
MIU: Admission & Care of Post-Op C-Section	6/19
MIU: Circumcision	12/16
MIU: Discharge Teaching Program Newborn and Postpartum	6/19
MIU: Fetal Monitoring on MIU	5/17
MIU: Rubella Vaccine for Postpartum Women	6/19
Post-Mortem Care – Fetal/Neonatal	11/17

#### **Central Sterile**

#### **Last Reviewed**

Care and Cleaning of Surgical Instruments	06/17
Central Sterile: Autoclave / Sterilizer Malfunctions	06/17
Central Sterile: Biological Indicators – Sterilizing	06/17
Central Sterile: Bowie Dick Test	06/17
Central Sterile: Disinfection Procedure for Endoscopes	06/17
Central Sterile: Dress Code	06/17
Central Sterile: Immediate Use (Flash Express) Sterilization Practices	06/17
Central Sterile: Immediate Use Cycle Sterilization Assurance	06/17
Central Sterile: Implantable Materials Sterilization Assurance	06/17
Central Sterile: Operation of Sonic Washer	06/17
Central Sterile: Operation of Steam Sterilizer	06/17
Central Sterile: Operation of Washer – Disinfector	06/17
Central Sterile: Orientation Program for Central Sterile (CS) Technician	06/17
Central Sterile: Plasma / Steam Sterilizer Test	06/17
Central Sterile: Preventive Maintenance and Cleaning	06/17
Central Sterile: Principles of Sterilization	06/17
Central Sterile: Product Recall	06/17
Central Sterile: Rapid Read Out Biological	06/17
Central Sterile: Returned Supplies	06/17
Central Sterile: Routine Collection & Decontamination of Supplies / Equipment	06/17
Central Sterile: Safety Precautions	06/17
Central Sterile: Sharps Containers, Management and Disposal of Container	06/17
Central Sterile: Shelf Life	06/17

Central Sterile: Staffing Guidelines for Central Sterile	06/17
Central Sterile: Steam Sterilizer Control Record	06/17
Central Sterile: Sterilization and Disinfection	06/17
Central Sterile: Sterilization of Instruments and Supplies	06/17
Central Sterile: STERRAD 100'S and STERRAD NX Cassette Handling and Storage	06/17
Central Sterile: Cidex OPA (Cidex Solution Test Strips	08/17
Central Sterile: Cleaning of the Department	06/17
Central Sterile: Detergents, Germicides and Instrument Milk	06/17
Central Sterile: Equipment From Central Sterile: Obtaining	06/17
Central Sterile: High Level Disinfection Using Cidex OPA (Ortho-Phthalaldehyde) Solution	06/17
Central Sterile: Incomplete Instrument Set	06/17
Central Sterile: Infection Control Issues in Central Sterile	06/17
Central Sterile: Processing of Reusable Instruments	06/17
Central Sterile: Selection & Use of Packaging Materials	06/17
OR: Autoclave Maintenance, Testing and Use	06/17
Sterile Storage Protocol	06/17
Sterilization-Disinfection of Critical & Semi-critical Equipment and Instruments	09/17

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6w of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**6b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Johnson Controls Inc., Page 31-32**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Johnson Controls Inc. for repair and maintenance services on automation for heating, ventilation, air conditioning and the variable frequency drive (VFD) system at NMC for an amount not to exceed \$150,000 with an agreement term September 1, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$15,000) of the original cost of the agreement.

**6c. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with UCSF School of Medicine, Department of Pediatrics., Page 33-34**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with The Regents of the University of California, a public corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric cardiology services extending the term by twenty-four months for a revised full agreement term of January 1, 2018 to December 31, 2021, and adding \$250,000 for a revised total not to exceed amount of \$350,000 in the aggregate; and



- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount per each amendment.

6d. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Muralidhara R. Raju, M.D., Page 35-36**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, adding \$300,000 for a revised amount not to exceed \$800,000 in the aggregate, but with no change to the contract term of March 1, 2016 to December 31, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount per each amendment.

6e. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Center for Improvement in Healthcare Quality (CIHQ), Page 37-38**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Center for Improvement in Healthcare Quality (CIHQ) for on site, Joint Commission mock survey services at NMC for an amount not to exceed \$20,000 with an agreement term September 1, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard insurance and limitations on damages provisions within the agreement.

7 **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**  
May and June 2019 YTD Financial Reports Page 39-64

8 **Receive Annual Accomplishments Presentation** – Andrea Rosenberg, Assistant Administrator

9 **Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO**

10 **Receive Oral Report from Natividad Chief of Staff – Dr. Chad Harris, COS**

11 **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**

12 **Receive Oral Report from Natividad Community Relations Committee – Britt Rios-Ellis, Committee Chair**

- 13 **Receive Oral Report from Natividad Medical Foundation Board – Mike Payne, NMF Board Member**
- 14 **Recess to Closed Session under Government Code Section 54950**
  - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- 15 **Accept and approve July 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 65-70**

**Adjournment**

**Next Board of Trustees Meeting  
Friday, September 6, 2019  
9:00 AM  
Natividad Room  
1<sup>st</sup> Floor, Building 200**





## NMC Board of Trustees Meeting

Friday, June 7, 2019

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

### MINUTES

**Board of Trustees:** Dr. Gary Gray, Mike Payne, Dr. Chad Harris, Libby Downey, Lew Bauman, Supervisor Chris Lopez, Marcia Atkinson, Mitch Winick, John Huerta, Britt Rios-Ellis

**Absent:** Fernando Elizondo

**NMC Staff/County:** Stacy Saetta, Daniel Leon, Ari Entin, Nancy Buscher, Andrea Rosenberg, Monica Hamilton, Dr. Craig Walls, JeanneAnn Balza,

1. **Pledge of Allegiance**

2. **Agenda Additions/Corrections** – Board Clerk

*MOTION: Motion to accept and approve the agenda for June 7, 2019 BOT meeting, by Marcia Atkinson, seconded by Supervisor Chris Lopez*

3. **Minutes**

- a. Approve the Minutes of May 3, 2019.

*MOTION: Motion to approve minutes of May 3, 2019 BOT meeting by Marcia Atkinson, seconded by Supervisor Chris Lopez.*

4. **Board Comment**

Marcia Atkinson wanted to congratulate Dr. James Hlavacek, Anesthesiologist for receiving the honor of Physician of the Year by the Monterey County Medical Society.

Chris Lopez wanted to thank and congratulate Lew Bauman on his announced retirement. He has done a great job and will be missed. The BOS now begins the task of searching for a new CAO.

5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

None

6. **Consent Calendar**

6a. Policies/Procedures/Forms/Manuals

**Privilege Lists for Approval:**

- Trauma Nurse Practitioner – Practice Prerogative

**Medical Staff Policies for Approval:**

- MSP001-13, Medical Staff and APC New Provider Orientation
- MSP001-6, Credentials files of Practitioners

**List of Qualified Nurses (for Standardized Procedures):**

- PICC Line – Interventional Radiology
- Newborn SP for Administration of Vit K & Erythromycin

**Standardized Procedure, Competency, Qualified Nurses:**

- Lactation OP Clinic
- NP Hospitalist - Standardized Procedure only
- Seclusions & Restraints - Competency & List of Qualified Nurses

**New Policies**

ED-1330 Guidelines of Care

**Revised Policies**

1:1250 Discharge of Minors  
1:3780 Code OB  
1:9355 Autotransfusion of Blood from Chest Drainage System  
DIAG-1740 MRI Hours and Call Policy  
ED-1100 Positive Culture Follow-Up  
ED-1230 Vital Sign Frequency  
ED-1340 Urine Point of Care Testing Protocol  
ICU-2600 Intubated Patient Care  
LDU-6165 L&D: Surveillance of the OB Patient Outside Perinatal Services  
MIU-6320 MIU: Admission and Care of Post-Op C-Section  
MIU-6360 MIU: Discharge Teaching Program Newborn and Postpartum  
MIU-6400 MIU: Rubella Vaccine for Postpartum Women  
PERI-6625 Perinatal Bereavement  
5:1300 HR: Professional Appearance Guidelines  
5:7000 EH: Employee Health Program  
5:7200 EH: Preplacement Health Screening  
5:7500 EH: Employee Immunization Program  
7:0560 Admin: Legal Counsel: Authorization to Contact

**No Changes**

PED-7062 Family Centered Care in the Pediatric Unit



PED-7065 PEDS: Gastric Gavage  
PED-7100 PEDS: Neurological Assessments  
PED-7115 Pediatric Emergencies  
EVS-2010 Safety

**Retire**

ICU-2014 Intensive Care: Intubated Patient Care  
PERI-6560 PERI: Home Health Agency  
1:7400 Admission Policy for Intermediate Care Unit  
2:1100 Traction Readiness Process  
SUP-2003 EVS: Environment of Care

**Order Sets**

SURG General PreOp Consent  
Bowel Care  
Hyperkalemia  
MED Insulin SubQ – Endotool  
MHU Clozapine  
MIU Circumcision  
OB Insulin SubQ Module – Endotool  
OB Maternal Sepsis

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6w of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

- 6b. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Everyone's Harvest, Page 22-23**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Everyone's Harvest for the operation and management of the certified Farmers' Market at NMC for an amount not to exceed \$130,080 with an agreement term July 1, 2019 through June 30, 2022.
  - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,008) of the original cost of the agreement.
- 6c. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pacific Medical, Inc., Page 24-25**
- Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13464) with Pacific Medical, Inc. for orthopedic soft goods, durable medical equipment and orthotics and prosthetics services, adding \$163,000 for a revised total agreement amount not to exceed \$488,000 and with the no change to the agreement term.
- 6d. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Health Care Interpreter Network (HCIN), Page 26-27**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 3 to the agreement (A-12753) with Health Care Interpreter Network (HCIN) for

shared interpreter services at NMC, adding \$50,000 for a revised total agreement amount not to exceed \$440,000 and with no change to the agreement term of July 1, 2015 through June 30, 2021.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,500) of the original cost of the agreement.

6e. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Cynthia Harlowe., Page 28-29**

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Cynthia Harlowe for consulting services related to Joint Commission accreditation at NMC for an amount not to exceed \$500,000 with an agreement term of July 1, 2019 through June 30, 2021.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$50,000) of the original cost of the agreement.

6f. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Foundation of Northern and Central California., Page 30-32**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the funding agreement with Healthcare Foundation of Northern and Central California ("Healthcare Foundation"), a California corporation, for assisting in meeting the direct costs of a Medical Respite Program ("MRP") for homeless persons in Monterey County (Resolution No. 16-093), to extend the agreement an additional three (3) year period (July 1, 2018 through June 30, 2021) for a revised full agreement term of April 19, 2016 through June 30, 2021, and adding \$300,000 for a revised total agreement amount not to exceed \$498,500.

6g. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kevin Yoo, MD, Page 33-34**

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Kevin Yoo MD, APC to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

6h. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Neurorescu, a Profesional Medical Corp., Page 35-36**

a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Neurorescue, a Profesional Medical Corp. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and

b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

- 6i. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Minh Q. Tran, M.D., Page 37-38**
- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Minh Q. Tran M.D. Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
  - b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 6j. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with West Coast Brain And Spine Institute, Inc., 39-40**
- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with West Coast Brain and Spine Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
  - b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 6k. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement for Intergovernmental Transfer of Public Funds, Page 41-43**
- a. Ratify execution by the Deputy Purchasing Agent of Natividad Medical Center ("NMC") of a Letter of Interest, dated May 17, 2019 to the California Department of Health Care Services ("State DHCS"), confirming the interest of the County of Monterey d/b/a NMC ("County") in working with State DHCS to participate in the Voluntary Rate Range Program for the period of July 1, 2018 to June 30, 2019, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds ("IGT") to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments ;
  - b. Authorize the Deputy Purchasing Agent of NMC to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, pursuant to Sections 14164 and 14301.4(b)(4) of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content, for a total amount not to exceed \$9,800,000, plus a 20 % assessment fee applicable to non-exempt funds; and
  - c. Authorize the Deputy Purchasing Agent of NMC to execute amendments to the Health Plan-Provider Agreement with the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health ("CCAH") to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered in the period of July 1, 2018 to June 30, 2019, at no less than 80.07% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County.
- 6l. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Clean Harbors Environmental Services, Inc., Page 44-45**
- Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.1 to the agreement (A-14126) with Clean Harbors Environmental Services, Inc. for waste transportation and disposal services of rendered non-retrievable and unusable pharmaceutical waste,



extending the agreement an additional one (1) year period (October 1, 2019 through September 31, 2020) for a revised full agreement term of October 1, 2018 through September 31, 2020, and adding \$8,500 for a revised total agreement amount not to exceed \$12,000.

**6m. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Thai Lan N. Tran, M.D., Page 46-47**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Thai Lan N. Tran MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$650,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

**6n. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Brian Lugo, M.D. Medical Corp., Page 48-49**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Brian Lugo MD, Medical Corp. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

**6o. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Delphine Engle, M.D., Page 50-51**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Delphine Engel MD to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

**6p. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Boris H. Borazjani, M.D.Inc., Page 52-53**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Boris H. Borazjani MD, Inc. to provide general and acute care surgical services at Natividad for an amount not to exceed \$500,000 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

**6q. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Sweet, Renfer & Milanesa MD Page 54-55**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Sweet, Renfer & Milanesa MD to provide urology services

- at Natividad for an amount not to exceed \$625,500 for the period July 1, 2019 to June 30, 2021; and
- b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$62,550) of the original contract amount.

6r. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Radiologists, Inc., Page 56-57**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Radiologists, Inc. (SVR) to provide radiologist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$800,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$80,000) of the original contract amount.

6s. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with University of California, San Francisco, School of Medicine, Page 58-59**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional Services Agreement with the Regents of the University of California, on behalf of the University of California, San Francisco, School of Medicine, Department of Medicine (UCSF) to provide family medicine and pediatric hospitalist services for the period July 1, 2019 to June 30, 2020 for an amount not to exceed \$465,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$46,500) of the original contract amount.

6t. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic, Page 60-61**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$360,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,000) of the original contract amount.

6u. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Plastic Surgery Associates, Page 62-63**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Salinas Valley Plastic Surgery Associates to provide plastic surgery services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$365,000; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,500) of the original contract amount.



6v. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Allen Radner, M.D., Page 64-65**

- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Allen Radner MD to provide infectious disease physician services for the period July 1, 2019 to June 30, 2021 for an amount not to exceed \$185,400; and
- b. Authorize the Deputy Purchasing Agent for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$18,540) of the original contract amount.

6w. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Meta Dynamic, Inc., Page 66-67**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13524) with Meta Dynamic, Inc. for rental of neurosurgery equipment plus associated services, adding \$95,000 for a revised total agreement amount not to exceed \$275,000, with no change to the term of the agreement April 15, 2015 through April 14, 2020.

*MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contracts items 6a-6w, moved by Britt Rios-Ellis, seconded by Mike Payne, and approved unanimously.*

*MOTION: Motion to approve item 6b pulled for discussion, moved by Mike Payne, seconded by Supervisor Chris Lopez, and approved unanimously.*

7 **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The CBORD Group, Inc., which is in the final stages of negotiation**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-13620) with The CBORD Group, Inc. for hospital food and nutrition software services, extending the agreement for an additional thirteen month period (July 11, 2019 through July 31, 2020) for a revised full agreement term of July 11, 2017 through July 31, 2020, and adding \$12,510 for a revised total agreement amount not to exceed \$134,426.

*MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved Britt Rios-Ellis, seconded by Mike Payne, and approved unanimously.*

8 **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The Gordian Group, which is in the final stages of negotiation**

*(Andrea Rosenberg)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the Addendum with The Gordian Group to the SourceWell (formerly NJPA) Contract 071415 for administrative services of the Job Order Contracting (JOC) program, to increase the total amount an additional \$175,000 for a revised total spending limit not to exceed \$275,000, for JOC projects initiated during the term of the Sourcewell Contract September 15, 2015 through September 15, 2020.

*MOTION: Motion to approve Item 8 for submission to the Board of Supervisors so moved Mike Payne, seconded by Lew Bauman, and approved unanimously.*



**9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Wolters Kluwer Health, Inc., which is in the final stages of negotiation**

*(Nancy Buscher)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with Wolters Kluwer Health Inc. for Subscription services at NMC for an amount not to exceed \$187,658 with an agreement term July 1, 2019 through June 30, 2023 and;
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard language and provision within the agreement.

*MOTION: Motion to approve Item 9 for submission to the Board of Supervisors so moved Supervisor Chris Lopez, seconded by Britt Rios-Ellis, and approved unanimously.*

**10 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Champion Healthcare Technologies, Inc., which is in the final stages of negotiation**

*(Nancy Buscher)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Champion Healthcare Technologies, Inc. for electronic tissue management software services at NMC for an amount not to exceed \$97,938 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

*MOTION: Motion to approve Item 10 for submission to the Board of Supervisors so moved Fernando Elizondo, seconded by Supervisor Chris Lopez, and approved unanimously.*

**11 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Applied Statistics & Management, Inc., which is in the final stages of negotiation**

*(Dr. Charles Harris)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Applied Statistics & Management Inc. for subscription to access web-based medical staff database services for verifying and tracking medical care provider licenses, with no changes to the term of the Agreement and adding \$12,834 for a revised total agreement amount not to exceed \$112,634.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2,375) of the original cost of the agreement.

*MOTION: Motion to approve Item 11 for submission to the Board of Supervisors so moved Mike Payne, seconded by John Huerta, and approved unanimously.*

**12 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Change Healthcare Technologies, LLC., which is in the final stages of negotiation**

*(Dr. Charles Harris)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Change Healthcare Technologies, LLC for software and maintenance services at NMC for a total amount not to exceed \$4,326,883 with an agreement term of July 1, 2019 through June 30, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an



increase of more than ten percent (10%) (\$432,688) of the original cost of the agreement.

- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

*MOTION: Motion to approve Item 12 for submission to the Board of Supervisors so moved Libby Downey, seconded by Marcia Atkinson, and approved unanimously.*

**13 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Cyxtera Technologies, Inc., which is in the final stages of negotiation**

*(Ari Entin)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Service Order with Cyxtera Technologies, Inc. for co-location and disaster recovery services under the terms and conditions of the existing Master Agreement (A-14052) and at a cost of \$105,492, with no change to the agreement term of July 21, 2018 through June 30, 2020.
- b. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the Agreement with CenturyLink Communications LLC to add continued data circuit services for Natividad at a cost of \$168,000, with no change to the agreement term of July 21, 2015 through June 30, 2020.

*MOTION: Motion to approve Item 13 for submission to the Board of Supervisors so moved Mike Payne, seconded by Marcia Atkinson, and approved unanimously.*

**14 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Professional Research Consultants, Inc., which is in the final stages of negotiation**

*(Dr. Craig Walls)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional nine (9) month period (July 1, 2019 through March 31, 2020) for a revised full agreement term of July 1, 2015 through March 31, 2020, and adding \$28,965 for a revised total agreement amount not to exceed \$154,965.

*MOTION: Motion to approve Item 14 for submission to the Board of Supervisors so moved Supervisor Chris Lopez, seconded by Britt Rios-Ellis, and approved unanimously.*

**15 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with HealthStream, Inc., which is in the final stages of negotiation**

*(Janine Bouyea)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with HealthStream Inc. for Web based clinical education content services at NMC for an amount not to exceed \$137,474 with an agreement term July 1, 2019 through June 30, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

*MOTION: Motion to approve Item 15 for submission to the Board of Supervisors so moved John Huerta, seconded by Libby Downey, and approved unanimously.*

**16 Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**

- a. April 2019 YTD Financial Reports

*MOTION: Motion to accept the report on April 2019 Financials, moved by Mike Payne, seconded by Britt Rios-Ellis, and approved unanimously.*

**17 Receive Award for Peak Health – Andrea Rosenberg, COO and Hillary Fish**

**18 Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO**

**19 Receive Oral Report from Natividad Medical Foundation Board – Mike Payne, NMF Board Member**

**20 Receive Oral Report from Natividad Chief of Staff – Dr. Chad Harris, COS**

**21 Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**

**22 Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO

**23 Accept and approve May 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

*MOTION: Motion to accept the report on May 2019 Credentials Report, moved by Libby Downey seconded by Mike Payne, and approved unanimously.*

**24 Discuss July meeting dates – Dr. Gary R. Gray, CEO**

**Adjournment:** With no other business before the Board the meeting was adjourned at 10:48 am.

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Mitch Winick, Chair

*Recorded by Irene Zenk*





## Executive Committee

Tuesday, July 2, 2019

11:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

### MINUTES

**Executive Committee:** Dr. Gary Gray, Dr. Chad Harris, Mike Payne, Marcia Atkinson, Mitch Winick

**Absent:**

**NMC Staff/County:** Anne Brereton, Andrea Rosenberg, Ari Entin, Andrea Rosenberg, Dr. Craig Walls, Jeanne-Ann Balza,

1. **Pledge of Allegiance**

2. **Agenda Additions/Corrections** – Board Clerk

*MOTION: Motion to accept and approve the agenda for July 2, 2019 Executive Committee meeting, by Marcia Atkinson, seconded by Mike Payne*

3. **Public Comment (Limited up to 3 minutes per speaker at the discretion of the Chair)**

The portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a questions for clarification; make a referral to staff or factual information, or request staff to report back to the Board at a future meeting.

4. **Consent Calendar**

4a. **Medical Staff Rules & Regulations for Approval:**

- R&R 6.18, IRB Meeting Frequency
- R&R 6.10-5, MSQRC Quorum
- R&R 6.10-6, MSQRC Meeting Frequency
- R&R 6.3, Patient Safety Quality Committee

## **Policies/Procedures/Forms/Manuals/ Order Sets**

### **New Policies**

- IT Mobile Device
- IT Standards, Procedures, Exceptions Process
- IT Systems and Applications Data Integrity
- CM-1000 Case Mgmt.: Post Discharge Follow-up Phone Calls
- ICU-2030 Targeted Temperature Management (Therapeutic Hypothermia)

### **Revised Policies**

- 1:0240 NUR: Bedside Swallow Screen
- 1:1853 Breast Milk Collection, Storage and Use
- EVS-2511 EVS: Cleaning Elevators
- EVS-2515 EVS: Cleaning Examination and Treatment Rooms
- EVS-2616 EVS: Cleaning Imaging Services/Radiology Department
- EVS-2527 EVS: Cleaning Isolation Patient Room – Discharge/Transfer
- EVS-2528 EVS: Cleaning Isolation Patient Room – Occupied
- IC-90 Infection Control Program
- IC-400 Pertussis Control Measures
- OR-7025 Operating Room Attire
- PED-7030 PED: Community Pediatric Unit General Policy
- PED-7070 PED: Gastric Washing
- PED-7090 PED: Management of Toys
- PED-7095 PED: Medication Administration
- PED-7108 Pediatric Admissions
- PED-7135 Security on the Pediatric Unit
- PED-7155 PED: Transfer of Patient to Other Facility
- PERI-6555 PERI: Hepatitis B Immunoprophylaxis in the Newborn
- PERI-6578 PERI: Infant Security System Transponder Management
- PERI-6680 PERI: Thermal Management of the Newborn
- 4:0718 Managing Lead Apron Inventory
- 5:0750 Use of Arrest and Conviction Records when Considering Employment or Assignment of Hospital Staff
- 7:5700 Conference / Meeting Room Booking

### **No Changes**

- 4:0713 Nuclear Medicine Area Radiation Surveys
- 4:1520 Project Safety Compliance
- 4:6250 Electrical Device Safety and Maintenance

### **Manuals (policies available upon request)**

<b>General Lab Policy Manual</b>	<b>Last Reviewed</b>
• Adverse Reactions to Phlebotomy and Patient Blood Volumes	1/19
• Back Up Laboratories for Essential Testing	2/19
• Calling Back or Redrawing Outpatients	2/19
• Comparison of Results	2/19
• Competency Plan for Training, Education & Competency Assess.	2/19
• Compliance with Accreditation Bodies	1/19

• Creating, Revising Test Procedures and Policies	2/19
• Critical Result Policy	5/18
• Daily Surveillance of Results	2/19
• Emergency Power Check Schedule & Unscheduled	2/19
• Employee Orientation & Training	2/19
• Equipment Failure causing Adverse Patient Event	2/19
• General Scheduling Policy	1/19
• Guidelines for Contacting Laboratory Supervisor At Home	2/19
• How to Use the SPOK Paging System	2/19
• Individual Quality Control Plan Procedure	2/19
• Intermittent Testing	9/18
• Inventory Management	2/19
• LAB Plan for Provision of Care	2/19
• Labeling, Acceptance and Rejection of Specimens	2/19
• Laboratory Coat Laundering	1/19
• Laboratory Equipment Acquisition & Maintenance Policy	2/19
• Laboratory Response to Trauma	1/19
• Laboratory Staff Meetings	2/19
• Level of Service	1/19
• Managing Change	1/19
• Method Performance Policy	2/19
• New Product Method Equipment Review Policy	1/19
• New Test Request for LIS Build	2/19
• Natividad Instrument List 2017	2/19
• Notification to Critical Areas of Laboratory Equipment Failure	2/19
• Overtime Approval Authorization	1/19
• Patient & Information Confidentiality	2/19
• Patient Education Policy	2/19
• Proficiency Testing	2/19
• Quality Assurance Program	2/19
• Quality Control Testing	2/19
• Reagent Use and Labeling	2/19
• Reference Laboratories	2/19
• Report Correction Policy	2/19
• Reporting of Laboratory Results	2/19
• Requests for Laboratory Tests	2/19
• Restricted Access	2/19
• Scheduled Time Off Policy	2/19
• Sick Leave Unexpected Absence Policy	2/19
• Signature List of Employees	1/19
• Specimen Retention	2/19
• Specimen Transport Policy	2/19
• STAT Testing Availability	2/19
• Technical Personnel Responsibilities	12/18
• Telephone Communications Policy	2/19
• Thermometer and Scale Accuracy Verification	2/19



- Verbal Orders 2/19
- Water Testing 2/19
- Weekend and Holiday Schedule Projection 2/19

**See Manuals, following pages**

Chemistry Procedure Manual	Last Reviewed
ANC-3157 Comparison of Results	4/19
ANC-3400 Daily Start-Up Procedure	2/19
ANC-3403 Chemistry Position Assignments	2/19
ANC-3406 Routinely Available Chemistry Tests	2/19
ANC-3409 Test Panels	10/18
ANC-3412 Batch Testing	2/19
ANC-3415 Emergency Power Check Scheduled & Unscheduled	2/19
ANC-3425 Chemistry Assay Dilutions	4/19
ANC-3427 Tests That Require, Recommend Fasting Specimens	2/19
ANC-3430 Chemistry Use of Purified Water	2/19
ANC-3434 Parallel Testing of New Lot of Controls	2/19
ANC-3436 Analytical Measurement Range	4/19
ANC-3438 Chemistry Calculations (Formula)	2/19
ANC-3441 Vitros 5600 Operation	12/18
ANC-3442 Vitros 5600 Maintenance	10/18
ANC-3443 Vitros 5600 Start Up and Shutdown	2/19
ANC-3444 Change Date&Time on Vitros5600 Analyzer	2/19
ANC-3445 Vitros Daily QC & Corrective Action	2/19
ANC-3446 Quality Control Schedule	1/19
ANC-3447 Vitros Calibration, Recalibration and Cal Verification	2/19
ANC-3448 Load Assay Disc	2/19
ANC-3449 Receiving, Storing & Handling Ortho Reagents & Supplies	2/19
ANC-3450 User Defined Assays	2/19
ANC-3452 V DOCS	2/19
ANC-3453 Monitoring Sample Hemolysis	9/18
ANC-3456 Vitros Test Menus	2/19
ANC-3457 MicroSlide Assays	2/19
ANC-3458 MicroTip Assays	8/18
ANC-3459 MicroWell Assays	2/19
ANC-3461 Hepatitis Panel, HIV and Rubella Testing Algorithm and Interpretation	4/19
ANC-3462 HBsAg Confirmatory (HBCon) Testing Procedure	2/19
ANC-3463 Urine Creatinine and Creatinine Clearance Test	2/19
ANC-3467 Direct % Glycated Hemoglobin (d% A1c) on V5600	1/19
ANC-3469 BHOB by Stanbio Laboratory	1/19
ANC-3471 Urine Fentanyl Assay	2/19
ANC-3473 Levetiracetam Assay (KEPPRA)	2/19

ANC-3476 VITROS Flags Displayed on Laboratory, Patient and Quality Control Report	12/18
ANC-3478 Checking the EMR for Patient History of Reactive Hep C to Avoid Duplicate Testing & Charging of HCVRNA Quant	11/18
ANC-3540 Osmolality Determination	2/19
ANC-3553 Pipette Calibration	2/19

Coagulation Procedure Manual	Last Reviewed
ANC-3600 Daily Coagulation Startup	2/19
ANC-3601 Preventive Maintenance Sysmex CA1500	2/19
ANC-3602 Sysmex CA1500 Instrument Operation&Sample Pro	6/18
ANC-3603 Changing Printer Setting for Analysis Data Format	4/19
ANC-3604 Rehydration of Coagulation Controls and Reagents	2/19
ANC-3605 Testing New Coagulation Controls & Reagents	4/19
ANC-3606 Coagulation Quality Control Schedule	1/19
ANC-3615 Coagulation Testing Guideline	4/19
ANC-3620 Coagulation Assays Calibration Procedure	4/19
ANC-3621 Fibrinogen Linearity Verification	4/19
ANC-3625 Fibrinogen Degradation Products	4/19
ANC-3630 PT,PTT,FIB Assays	1/19
ANC-3631 INR Reporting and Therapeutic Ranges	7/18
ANC-3635 Innovance D-Dimer	10/18
ANC-3640 Heparin Response	4/19
ANC-3645 Heparin Anti-Xa Assay	1/19
ANC-3665 Platelet Function Analysis (PFA)	1/19
ANC-3666 PFA-100 Instrument Maintenance Troubleshooting	4/19
ANC-3667 Platelet Function Analysis Control Validation	4/19



## Hematology Procedure Manual

ANC-3157 Comparison of Results	4/19
ANC-3700 Start-Up and Position Assignments HemoUACoag	2/19
ANC-3703 Instruments Date and Time Change	3/19
ANC-3704 Hematology-Urinalysis-Coag Computer Failure Procedure	3/19
ANC-3706 Hematology Temperature Corrective Action Code	4/19
ANC-3710 Quality Control Policy (Hemo, UA, Coag, ESR)	7/18
ANC-3717 Surveillance Guide HemoUACoag	4/19
ANC-3721 Entering Hematology Results	4/19
ANC-3723 Time Limitations for Specimen Integrity	4/19
ANC-3735 Preparation of Blood Smears by Wedge Method	3/19
ANC-3740 HemaTek Slide Stainer (Routine Operation&Maintenance)	4/19
ANC-3745 Evaluation of Blood Smears with WBC and Platelet Estimates	4/19
ANC-3748 Bone Marrow Procedure	4/19
ANC-3750 Seditrol (ALCOR QA Program) for ISED ESR	5/18
ANC-3751 ISED Automated ESR	4/19

Serology Procedure Manual	Last Reviewed
ANC-4486 Mini Vidas Basic Operation Procedure	3/18
ANC-4487 Mini-Vidas Maintenance Procedure	10/18
ANC-4489 Vidas Varicella-Zoster IgG	3/18
ANC-4490 Vidas BRAHMS PCT Procalcitonin	3/18
ANC-4491 Vidas Measles IgG	3/18
ANC-4494 Vidas Quality Control	3/18
ANC-4495 Vidas Tests Corrective Action Codes for Quality Control	3/18
ANC-4430 Cepheid Xpert CTNG Assay by PCR	4/19
ANC-4435 CdifficileEPI Assay by GeneXpert	4/19
ANC-4437 Cepheid Xpert GBS Assay by PCR	4/19
ANC-4442 Importing GeneXpert New Assay Definition File (ADF)	4/19
ANC-4443 GeneXpert Maintenance	4/19
ANC-4444 Xpert Calibration	4/19
ANC-4463 Monitoring Positive CTNG	4/19
ANC-4433 Carba-R Assay by GeneXpert	1/19
ANC-4400 Parallel Testing of Reagent Kits (Serology)	4/19
ANC-4401 Serology Quality Control of Reagents, Kits and Cartridges	4/19
ANC-4402 Out of Control Algorithm	4/19
ANC-4404 Troubleshooting the RPR Test Card	4/19
ANC-4410 Infectious Mononucleosis Screen	4/19
ANC-4412 BinaxNOW Malaria	4/19
ANC-4413 Malaria Smears (Preparation and Processing)	4/19
ANC-4415 Rheumatoid Factor Testing	4/19
ANC-4420 Rapid Fetal Fibronectin	4/19
ANC-4425 Rapid Plasma Reagin by Surevue	4/19
ANC-4427 Checking the EMR for Patient History of Reactive RF	11/18
ANC-4440 AmniSure ROM Test	1/19
ANC-4448 Worksheet Prep SerolImmuno Results Entry Via Word	4/19
ANC-4454 Serology Daily Surveillance	4/19
ANC-4460 Serology Downtime Procedure	4/19

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 4b to 4l of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

- 4b. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Mohamed Kerala Serio, M.D.,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2019 to July 31, 2020) for a revised full agreement term of July 1, 2017 to July 31, 2020, and adding \$610,000 for a revised total not to exceed amount of \$1,880,000 in the aggregate; and

- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$122,000) of the original contract amount.
- 4c. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Advanced Gastroenterology of Monterey County.**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Advanced Gastroenterology of Monterey County to provide gastroenterology services for an amount not to exceed \$650,000 for the period August 1, 2019 to July 31, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.
- 4d. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Affiliation Agreement with Alexander Izmailov, M.D.,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-13546) with Alexander Izmailov, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2019 to July 31, 2020) for a revised full agreement term of July 1, 2017 to July 31, 2020, and adding \$330,000 for a revised total not to exceed amount of \$990,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$60,000) of the original contract amount.
- 4e. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with University of Nevada, Reno.,**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a program letter of agreement with the University of Nevada, Reno for the purpose of offering clinical rotations outside of Natividad Medical Center (NMC) for residents currently working at NMC with an agreement term September 1, 2019 through August 31, 2022.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability provisions within the agreement.
- 4f. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Personnel Policies and Practices Resolution No. 98-394,**
- a. Amend Personnel Policies and Practices Resolution (PPPR) No. 98-394 and Appendices A and B to create the classifications of Hospital Chief Medical Information Officer and Hospital Chief Medical Director of Ambulatory Care Services;
- b. Amend Natividad (Unit 9600) FY 2019-20 Adopted Budget to approve reallocations/reclassifications as indicated by position numbers in the attached Resolution;
- c. Authorize the Auditor-Controller to incorporate the approved changes in the Natividad (Unit 9600) FY 2019-20 Adopted Budget;
- d. Direct the County Administrative Office to incorporate the new classifications and approved position changes in the Natividad (Unit 9600) FY 2019-20 Adopted Budget; and
- e. Direct the Human Resources Department to implement the changes in the Advantage HRM System.



- 4g. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pacific Health Alliance,**  
Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-17-287) with Pacific Health Alliance for project administration ("PA") services for the County of Monterey's Pilot Project for the Remaining Uninsured, extending the agreement an additional eighteen (18) month period (July 1, 2019 through a run out period of December 31, 2020) for a revised full agreement term of August 1, 2017 through December 31, 2020, and adding \$400,000 for a revised total agreement amount not to exceed \$900,000.
- 4h. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Personnel Policies and Practices Resolution No. 98-394.,**  
a. Amend Personnel Policies and Practices Resolution No. 98-394 and Appendix B to adjust the salary ranges for the classifications of: Hospital Director of Nursing Education and Hospital Chief Nursing Officer as indicated in the attached resolution;  
b. Authorize the County Administrative Office to incorporate the approved changes in the Natividad FY 19-20 Adopted Budget; and  
c. Direct the Monterey County Human Resources Department to implement the changes in the Advantage HRM System.
- 4i. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Forward Advantage, Inc.,**  
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-12885) with Forward Advantage, Inc. for Forward Advantage File Pick-Up module and support services and adding \$10,250 for a revised total agreement amount not to exceed \$199,457.  
b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$800) of the original cost of the agreement per each amendment.
- 4j. \* **Approve for Submission to the Monterey County Board of Supervisors the Following MOU with CSUMB for MSPA Program at Natividad.,**  
Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Memorandum of Understanding (MOU) with California State University at Monterey Bay (CSUMB) for a Master of Science Physician's Assistant (MSPA) Program at Natividad, with an agreement term July 1, 2019 through June 30, 2024.
- 4k. \* **Approve for Submission to the Monterey County Board of Supervisors the Following MOU with CSUMB for MSPA Program Director,**  
Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Memorandum of Understanding (MOU) with California State University at Monterey Bay (CSUMB) for a Master of Science Physician's Assistant (MSPA) Program at Natividad, with an agreement term July 1, 2019 through June 30, 2024.
- 4l. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Program Letter of Agreement with Companeros en Salud.,**  
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a Program Letter of Agreement with Companeros en Salud for rotation of Natividad physician Residents with an agreement term August 1, 2019 through July 31, 2021.

- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.

*MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contracts items 4a-4l, moved by Mike Payne, seconded by Marcia Atkinson, and approved unanimously.*

**5. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with GE Healthcare, which is in the final stages of negotiation**

*(Andrea Rosenberg)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-12086) with GE Healthcare for maintenance and repair services of diagnostic equipment at Natividad, extending the agreement an additional two (2) year period (September 1, 2019 through August 31, 2021) for a revised full agreement term of September 1, 2011 through August 31, 2021, and adding \$680,000 for a revised total agreement amount not to exceed \$5,566,166.

*MOTION: Motion to approve Item 5 for submission to the Board of Supervisors so moved Supervisor Marcia Atkinson, seconded by Mike Payne, and approved unanimously.*

**6. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with DrFirst.com, Inc., which is in the final stages of negotiation**

*(Dr Chad Harris)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13725) with DrFirst.com Inc. (DrFirst) for the Controlled Substance Utilization Review and Evaluation System (CURES), which gives access to California's Prescription Drug Monitoring Program (PDMP), adding \$18,060 for a revised total agreement amount not to exceed \$267,060, with no changes to the term of the Agreement of July 1, 2017 through June 30, 2020.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification provisions within the amendment.

*MOTION: Motion to approve Item 6 for submission to the Board of Supervisors so moved Marcia Atkinson, seconded by Mike Payne, and approved unanimously.*

**7. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Specialists on Call, Inc., which is in the final stages of negotiation**

*(Jeanne-Ann Balza)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Service Agreement (A-13548) with Specialists on Call, Inc., (SOC), a Delaware corporation and Tele-Physicians, P.C., a California professional corporation doing business as Specialists on Call Physicians and as California Tele-Physicians to provide tele-neurology services, adding \$63,300 for a revised not to exceed amount of \$563,300, but with no change to the agreement term of February 1, 2018 to March 31, 2020.

*MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved Mike Payne, seconded by Marcia Atkinson, and approved unanimously.*

8. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**  
May 2019 YTD Financial Reports

*MOTION: Motion to postpone the report on May 2019 Financials to next regular meeting on August 2, 2019, moved by Dr. Gray, seconded by Marcia Atkinson, and approved unanimously.*

9. **Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports  
*Dr. Craig Walls, CMO*

10. **Accept and approve June 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

*MOTION: Motion to accept the report on June 2019 Credentials Report, moved by Mike Payne seconded by Marcia Atkinson, and approved.*

**Adjournment:** With no other business before the Committee the meeting was adjourned at 11:30 am.

---

Mitch Winick, Chair

*Recorded by Irene Zenk*



## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Johnson Controls Inc. Agreement**

**Legistar Number:** \_\_\_\_\_

#### **..Title**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Johnson Controls Inc. for repair and maintenance services on automation for heating, ventilation, air conditioning and the variable frequency drive (VFD) system at NMC for an amount not to exceed \$150,000 with an agreement term September 1, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$15,000) of the original cost of the agreement.

#### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Johnson Controls Inc. for repair and maintenance services on automation for heating, ventilation, air conditioning and the variable frequency drive (VFD) system at NMC for an amount not to exceed \$150,000 with an agreement term September 1, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$15,000) of the original cost of the agreement.

#### **SUMMARY/DISCUSSION:**

Johnson Controls provides repair and maintenance services for Natividad Medical Center's mechanical controls, Building Automation System, and variable frequency drives. Johnson Control's propriety Metasys building automation system monitors and controls various building mechanical and electrical system functions critical for regulatory compliance, infection control, and patient and staff safety. These systems and components are regulated and audited by the Joint Commission and the state of California through Title 22 and Title 24. The systems are also vital to supporting equipment and processes in the Laboratory, Radiology, and the Pharmacy. The Metasys system also provides monitor and control functions for the medical center's heating, ventilation, and air conditioning systems serving patient care and staff areas.

There were some recent changes of personnel within JCI, during the revision of the scope, this unfortunately caused a delay in renewing the contract.

#### **OTHER AGENCY INVOLVEMENT:**

County Counsel reviewed and approved this agreement as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. The agreement was reviewed and approved by NMC's Finance Committee on July 25, 2019 and by its Board of Trustees on August 2, 2019.

#### **FINANCING:**

The cost for this agreement is \$150,000 of which \$ 50,000 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

The BMS monitors and controls various building mechanical and electrical system functions critical for regulatory compliance, energy efficiency infection control, and patient and staff safety

- ☐ Economic Development
- ☐ Administration
- ☐ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Jeff Cleek, Director of Engineering & Safety, 783-2614

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Johnson Controls Inc. Agreement

Attachments on file with the Clerk of the Board

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **UCSF Pediatric Cardiology Services First Amendment**

#### **TITLE:**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with The Regents of the University of California, a public corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric cardiology services extending the term by twenty-four months for a revised full agreement term of January 1, 2018 to December 31, 2021, and adding \$250,000 for a revised total not to exceed amount of \$350,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount per each amendment.

#### **RECOMMENDATION:**

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with The Regents of the University of California, a public corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric cardiology services extending the term by twenty-four months for a revised full agreement term of January 1, 2018 to December 31, 2021, and adding \$250,000 for a revised total not to exceed amount of \$350,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount per each amendment.

#### **SUMMARY/DISCUSSION:**

Natividad operates the D'Arrigo Family Specialty Services Outpatient Clinic offering over 15 different specialty care services including pediatric cardiology. NMC has an agreement with UCSF, for which J. Emilio Quezada Liuti, M.D., a board certified pediatric cardiologist, provides outpatient specialty care one day per week, thus allowing Monterey County children and their families to remain closer to home for specialized pediatric care. UCSF is paid a daily rate for services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

#### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

#### **FINANCING:**

The cost of this amendment is \$250,000. The total not to exceed amount of the Agreement is \$350,000 for the period January 1, 2018 to December 31, 2021 (48 months). \$80,000 is included in the Fiscal Year 2019/2020 Adopted Budget. There is no impact to the General Fund.



BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506

Approved by: Gary Gray, Chief Executive Officer, 783.2553

Attachments: Agreement; First Amendment

Attachments on File at the Clerk of the Board

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Muralidhara R. Raju M.D. Second Amendment**

#### **TITLE:**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, adding \$300,000 for a revised amount not to exceed \$800,000 in the aggregate, but with no change to the contract term of March 1, 2016 to December 31, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount per each amendment.

#### **RECOMMENDATION:**

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, adding \$300,000 for a revised amount not to exceed \$800,000 in the aggregate, but with no change to the contract term of March 1, 2016 to December 31, 2020; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount per each amendment.

#### **SUMMARY/DISCUSSION:**

Natividad Medical Center (NMC) received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

NMC has an agreement with Muralidhara R. Raju M.D., a board certified neurosurgeon, to provide neurosurgery services at NMC as part of the comprehensive trauma services required for the Level II Trauma Center. Dr. Raju is paid a daily rate for coverage and over the past twelve months he provided more call coverage than other providers on the call panel, therefore NMC wishes to amend the agreement to increase the not to exceed amount by \$300,000 so that Dr. Raju can continue to provide services without interruption. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. [The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee on July 25, 2019 and Board of Trustees on August 2, 2019]

FINANCING:

The cost for this Amendment is \$300,000. The total not to exceed amount of this Agreement is \$800,000 for the period March 1, 2016 to December 31, 2020 (58 months). The actual cost is contingent upon the Dr. Raju's level of participation, in the call panel which may fluctuate based on availability. NMC has agreements with multiple neurosurgical providers to ensure sufficient coverage of this service for which the total expenditure will not exceed \$1,300,000 annually and is included in the Fiscal Year 2019/2020 Adopted Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Management Analyst, 783.2506

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First-Second Amendment



## MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

### Center for Improvement in Healthcare Quality Agreement

Legistar Number: \_\_\_\_\_

#### **..Title**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Center for Improvement in Healthcare Quality (CIHQ) for on site, Joint Commission mock survey services at NMC for an amount not to exceed \$20,000 with an agreement term September 1, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard insurance and limitations on damages provisions within the agreement.

#### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Center for Improvement in Healthcare Quality (CIHQ) for on site, Joint Commission mock survey services at NMC for an amount not to exceed \$20,000 with an agreement term September 1, 2019, 2019 through August 31, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$2000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard insurance and limitations on damages provisions within the agreement.

#### **SUMMARY/DISCUSSION:**

CIHQ is an accreditation organization that provides on-site consulting services to hospitals for the purpose of regulatory survey readiness assessment and preparation. CIHQ is a comprehensive program that is designed to ensure a successful Joint Commission accreditation survey which is anticipated to occur at Natividad in June or July of 2020.

The first CIHQ mock survey will be conducted on October 29-30 in 2019. This survey will focus on the Environment of Care standards that include Life Safety, Emergency Preparedness, and Building Safety.

The second CIHQ mock survey will be conducted on January 29-31 in 2020. This survey will focus on the clinical aspects of a Joint Commission survey. This is a more extensive survey that will encompass Provision of Care, National Patient Safety Goals, Infection Prevention, Medication Management, Waived Testing, Performance Improvement, Information Management, and Medical Staff standards.

### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement was also reviewed and approved by NMC's Finance Committee on 07/25/19 and by its Board of Trustees on 08/02/19.

### **FINANCING:**

The cost for this agreement is \$20,000 of which \$19,000 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

Maintaining The Joint Commission accreditation is vital to Natividad. Many of our professional and insurance contracts require TJC accreditation. TJC is recognized world-wide as a symbol of quality which reflects our commitment to ensure that evidence-based quality and safety standards are followed.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Monica Hamilton, Quality Administrator, 783-2502  
Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:  
Center for Improvement in Healthcare Quality Agreement

Attachments on file with the Clerk of the Board

# FINANCIAL STATEMENTS

MAY 31, 2019

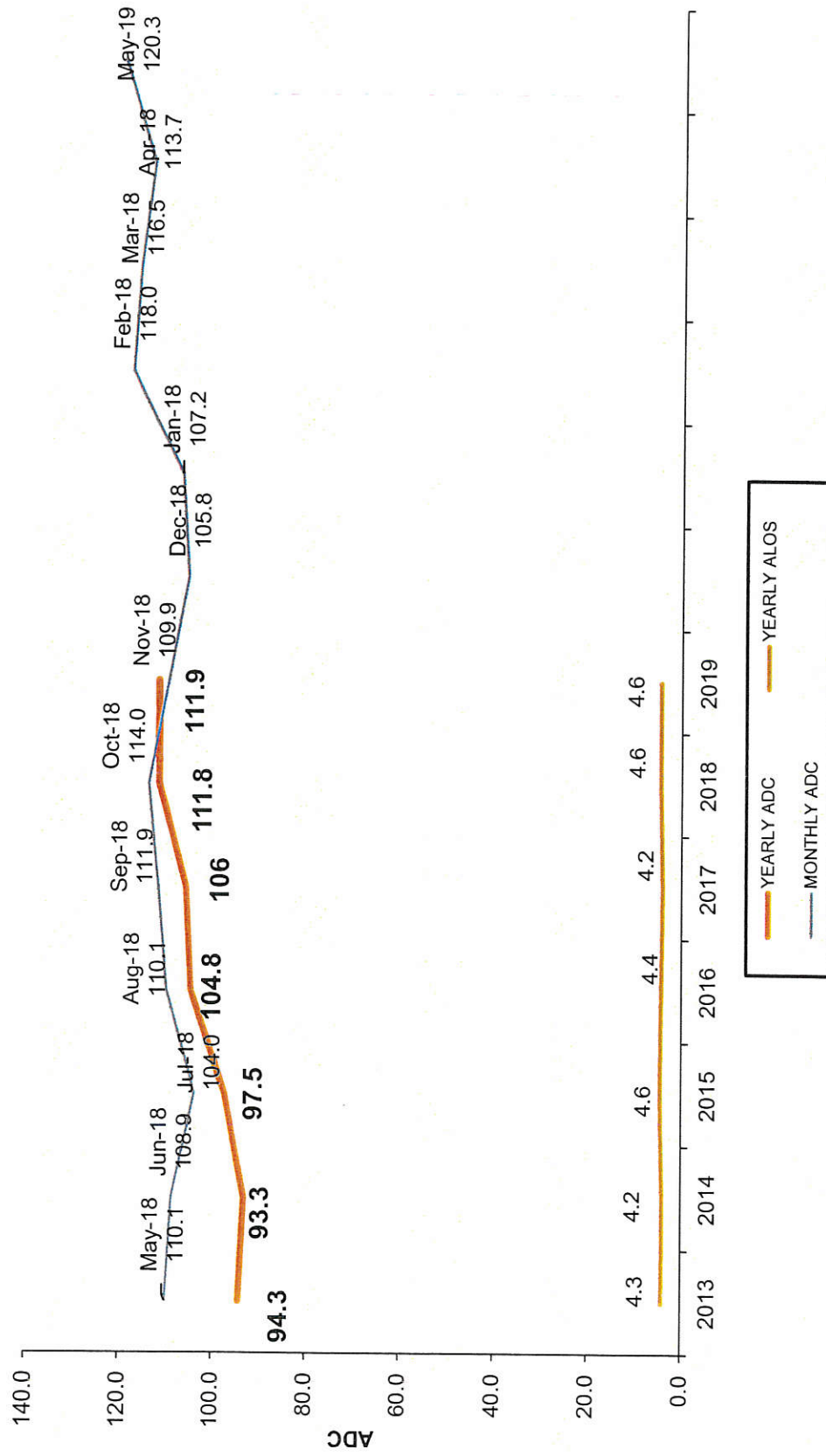


## **FINANCIAL STATEMENTS**

**MAY 31, 2019**

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# NATIVIDAD STATISTICAL REPORT MAY 31, 2019

Month-To-Date					Year-To-Date					
03-19	04-19	05-19	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PLY					
1	206	174	246	240	NICU	15	2,593	2,786	2,599	7.20%
2	1,556	1,520	1,748	1,430	Med/Surg	61	15,455	15,546	15,864	-2.00%
3	210	159	182	212	ICU	10	2,292	2,283	2,345	-2.64%
4	118	63	83	68	Peds	12	738	859	795	8.05%
5	729	682	718	684	Acute Rehab	24	7,391	7,527	7,388	1.88%
6	365	308	249	384	OB/Gyn	27	4,152	3,643	4,060	-10.27%
7	3,184	2,906	3,226	3,018	TOTAL ACUTE	149	32,621	32,644	33,051	-1.23%
8	426	506	503	404	Psychiatric	19	4,363	4,831	4,482	7.79%
9	3,610	3,412	3,729	3,422	TOTAL DAYS	168	36,984	37,475	37,533	-0.15%
10	346	312	334	321	Nursery	18	3,469	3,375	3,436	-1.78%
AVERAGE DAILY CENSUS										
11	79.2	74.1	80.9	75.3	Acute	125	75.3	75.0	76.6	-2.09%
12	23.5	22.7	23.2	22.1	Acute Rehab	24	22.1	22.5	22.1	1.81%
13	13.7	16.9	16.2	13.0	Psychiatric	19	13.0	14.4	13.4	7.46%
14	116.5	113.7	120.3	110.4	TOTAL	168	110.4	111.9	112.0	-0.09%
15	11.2	10.4	10.8	10.4	Nursery	18	10.4	10.1	10.3	-1.94%
PERCENTAGE OF OCCUPANCY										
16	63.4%	59.3%	64.7%	60.2%	Acute		60.2%	60.0%	61.3%	-2.1%
17	97.9%	94.6%	96.7%	92.1%	Acute Rehab		92.1%	93.8%	110.5%	-15.2%
18	72.1%	88.9%	85.3%	68.4%	Psychiatric		68.4%	75.8%	70.5%	7.5%
19	69.3%	67.7%	71.6%	65.7%	TOTAL		65.7%	66.6%	68.3%	-2.5%
20	62.2%	57.8%	60.0%	57.8%	Nursery		57.8%	56.1%	57.2%	-1.9%
ADMISSIONS										
21	712	628	657	635	Acute		6,864	6,941	6,876	0.95%
22	60	53	55	48	Acute Rehab		517	597	539	10.76%
23	58	60	63	63	Psychiatric		681	680	655	3.82%
24	830	741	775	746	TOTAL		8,062	8,218	8,070	1.83%
25	200	184	197	181	Nursery		1,985	2,008	1,963	2.29%
26	206	189	206	217	Deliveries		2,345	2,081	2,023	2.87%
DISCHARGES										
27	723	631	683	635	Acute		6,864	7,113	7,078	0.49%
28	59	53	54	48	Acute Rehab		517	590	540	9.26%
29	59	58	68	63	Psychiatric		681	680	652	4.29%
30	841	742	805	746	TOTAL		8,062	8,383	8,270	1.37%
31	192	168	173	181	Nursery		1,959	1,821	1,784	2.07%
AVERAGE LENGTH OF STAY										
32	4.3	4.6	4.8	4.6	Acute(Hospital wide no babies)		4.6	4.6	4.7	-2.13%
33	12.2	12.9	13.1	14.3	Acute Rehab		14.3	12.6	13.7	-8.03%
34	2.5	2.8	2.6	2.6	OB/Gyn		2.6	2.5	2.6	-3.85%
35	7.3	8.4	8.0	6.4	Psychiatric		6.4	7.1	6.8	4.41%
36	1.7	1.7	1.7	1.8	Nursery		1.7	1.7	1.8	-5.56%
OUTPATIENT VISITS										
37	4,292	4,162	4,117	3,823	Emergency Room		41,314	44,299	48,481	-8.63%
38	486	428	455	441	ER Admits		4,767	4,856	4,713	3.03%
39	58.6%	57.8%	58.7%	59.1%	ER Admits as a % of Admission:		59.1%	59.1%	58.4%	1.18%
40	6,397	6,356	6,600	6,063	Clinic Visits		65,518	68,285	64,972	5.10%
ANCILLARY PROCEDURES BILLED										
41	49,979	47,755	50,360	43,950	Lab Tests		474,946	515,522	494,130	4.33%
42	3,625	3,218	3,682	3,210	Radiology Procedures		34,691	38,311	36,361	5.36%
43	224	231	233	193	MRI Procedures		2,087	2,281	2,118	7.70%
44	131	148	146	112	Nuclear Med Procedures		1,213	1,453	1,187	22.41%
45	1,014	963	1,082	933	Ultrasound Procedures		10,079	11,493	11,726	-1.99%
46	1,359	1,475	1,687	1,327	CT Scans		14,343	16,286	15,895	2.46%
47	333	346	354	310	Surgeries		3,410	3,829	3,913	-2.15%
48	7.84	7.59	7.62	7.66	FTE'S PER AOB		7.66	8.04	7.63	5.37%
49	1,300.0	1,273.2	1,291.6	1,200.5	TOTAL PAID FTE'S		1,200.5	1,289.8	1,216.4	6.03%
50	5,140	5,032	5,251	4,860	ADJUSTED PATIENT DAYS		52,518	53,748	53,399	0.65%



**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2019**

	JUL-18	AUG-18	SEP-18	OCT-18	NOV-18	DEC-18	JAN-19	FEB-19	MAR-19	APR-19	MAY-19	JUN-19	YTD
<b>R E V E N U E</b>													
<b>Revenue:</b>													
1 Patient Revenue:													
2 Inpatient	\$ 64,473,390	\$ 71,901,255	\$ 66,786,949	\$ 72,616,703	\$ 67,018,471	\$ 63,859,557	\$ 66,670,217	\$ 64,088,556	\$ 68,180,327	\$ 65,894,341	\$ 72,855,482	\$ -	\$ 744,345,248
3 Pro Fees	1,572,206	1,769,731	1,475,144	2,512,622	1,314,466	1,809,875	2,253,687	2,532,122	2,299,208	2,472,410	2,285,784	-	22,297,055
4 Outpatient	29,913,075	33,743,000	28,280,118	32,483,101	28,742,317	27,406,124	29,827,369	29,514,788	29,867,039	32,455,367	30,674,657	-	332,906,955
5 Deductions from revenue	95,958,671	107,413,986	96,542,211	107,612,426	97,075,254	93,075,356	98,751,273	96,135,466	100,346,574	100,822,118	105,815,923	-	1,099,549,258
6 Contractual Deductions	70,756,336	74,819,777	72,913,275	82,639,436	74,549,026	70,091,707	77,725,120	71,334,155	76,906,992	77,577,978	81,607,912	-	830,921,714
7 Bad Debt	4,776,136	3,750,055	2,609,655	2,540,065	947,672	3,319,574	280,000	4,215,366	1,595,512	1,258,607	1,593,701	-	26,886,343
8 Unable to Pay	344,030	350,912	345,098	610,585	570,940	245,187	492,681	273,548	649,582	710,931	591,331	-	5,184,825
9 Total Contractual Discounts	75,876,502	78,920,744	75,868,028	85,790,086	76,067,638	73,656,468	78,497,801	75,823,069	79,152,086	79,547,516	83,792,944	-	862,992,882
10 Net Patient Revenue	20,082,169	28,493,242	20,674,183	21,822,340	21,007,616	19,418,888	20,253,472	20,312,397	21,194,488	21,274,602	22,022,979	-	236,556,376
11 As a percent of Gross Revenue	20.93	26.53%	21.41%	20.28%	21.64%	20.86%	20.51%	21.13%	21.12%	21.10%	20.81%	-	21.51%
<b>Total Government Funding</b>	4,482,724	6,075,362	4,673,373	4,297,874	4,653,550	4,663,910	4,749,676	4,356,164	4,749,731	4,350,157	4,834,457	-	51,886,978
<b>Other Operating Revenue:</b>													
12 Rent Income	118,471	131,766	198,583	124,907	125,001	109,276	109,275	109,276	109,275	109,276	109,275	-	1,354,381
13 Interest Income	126,000	983,306	126,000	126,000	126,000	126,000	304,000	126,000	276,000	239,963	239,964	-	3,013,722
14 NMF Contribution	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	-	660,000
15 Other Income	230,650	316,343	279,568	558,471	302,801	211,571	289,099	265,755	373,038	243,032	678,032	-	3,726,360
16 Total Other Operating Revenue	535,121	1,491,415	664,151	1,087,867	613,802	506,847	742,374	561,031	818,313	652,271	1,087,271	-	8,754,463
<b>TOTAL REVENUE</b>	25,100,014	36,060,019	26,011,707	27,202,081	26,274,968	24,589,645	25,745,522	25,229,592	26,762,532	26,277,030	27,944,707	-	297,197,817
<b>EXPENSE</b>													
18 Salaries, Wages & Benefits	14,293,172	13,873,837	14,016,741	14,433,536	13,396,844	14,029,215	14,206,834	13,822,709	14,254,303	14,059,413	14,154,629	-	154,541,233
19 Registry	353,506	420,445	399,584	522,356	556,263	332,677	488,267	311,916	197,684	223,803	199,298	-	4,005,799
20 Phys/Residents SWB & Contract Fees	2,993,599	3,148,485	3,037,696	3,093,954	3,028,034	2,989,336	3,374,141	3,107,355	3,578,120	3,314,398	3,346,465	-	35,011,583
21 Purchased Services	2,289,056	2,639,680	2,999,644	2,938,736	2,564,672	3,003,731	3,160,938	2,826,879	3,266,020	2,995,112	3,189,951	-	31,874,403
22 Supplies	1,991,987	2,610,211	2,132,523	2,608,981	2,117,299	1,964,031	2,076,653	2,403,371	2,343,205	2,345,674	2,333,314	-	24,927,249
23 Insurance	217,205	217,205	217,205	217,205	217,205	217,205	217,205	217,205	217,205	217,205	217,205	-	2,389,254
24 Utilities and Telephone	153,964	292,473	295,416	282,957	297,921	295,095	298,138	264,226	290,827	297,428	289,750	-	3,058,195
25 Interest Expense	196,259	196,026	196,097	196,026	196,025	196,027	196,025	196,025	196,026	196,026	196,025	-	2,156,587
26 Depreciation & Amortization	984,657	953,089	997,679	995,749	999,115	997,316	1,021,914	1,028,683	984,923	985,064	986,036	-	10,934,225
27 Other Operating Expense	386,921	501,686	464,479	548,090	726,439	510,780	545,646	482,485	717,670	569,865	554,824	-	6,008,885
28 TOTAL EXPENSE	23,860,326	24,853,137	24,757,064	25,837,590	24,099,816	24,535,397	25,585,761	24,660,854	26,045,983	25,203,988	25,467,497	-	274,907,413
<b>NET INCOME(LOSS)</b>	1,239,688	11,206,882	1,254,643	1,364,491	2,175,152	54,248	159,761	568,738	716,549	1,073,042	2,477,210	-	22,290,404
<b>Normalization for Extraordinary Items</b>													
30 Interest Anthem Arbitration	-	(857,306)	-	-	-	-	-	-	-	-	-	-	(857,306)
31 Anthem Arbitration Payment	-	(5,206,202)	-	-	-	-	-	-	-	-	-	-	(5,206,202)
32 Metro Initial Settlement	-	-	-	(150,000)	-	-	-	-	(6,250)	(6,250)	(6,250)	-	(168,750)
33 Total Extraordinary Items	-	(6,063,508)	-	(150,000)	-	-	-	-	(6,250)	(6,250)	(6,250)	-	(6,232,258)
<b>NET INCOME BEFORE Extraordinary Items</b>	\$ 1,239,688	\$ 5,143,374	\$ 1,254,643	\$ 1,214,491	\$ 2,175,152	\$ 54,248	\$ 159,761	\$ 568,738	\$ 710,299	\$ 1,066,792	\$ 2,470,960	\$ -	\$ 16,058,146
<b>CAPITAL CONTRIBUTIONS</b>													
35 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>CHANGE IN NET ASSETS</b>	\$ 1,239,688	\$ 11,206,882	\$ 1,254,643	\$ 1,364,491	\$ 2,175,152	\$ 54,248	\$ 159,761	\$ 568,738	\$ 716,549	\$ 1,073,042	\$ 2,477,210	\$ -	\$ 22,290,404

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS**  
**AS OF MAY 31, 2019**

		CURRENT MONTH			YEAR-TO-DATE		
		Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR	Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR
		<b>R E V E N U E</b>					
		<b>Patient Revenue:</b>					
1	\$	72,855,482	\$ 66,117,749	\$ 6,737,733 10.2	\$ 744,345,248	\$ 727,295,239	\$ 17,050,009 2.3
2		2,265,784	2,058,356	227,428 11.0	22,297,055	22,641,916	(344,861) (1.5)
3		30,674,657	29,495,410	1,179,247 4.0	332,906,955	324,449,510	8,457,445 2.6
4		105,815,923	97,671,515	8,144,408 8.3	1,099,549,258	1,074,386,665	25,162,593 2.3
5		81,607,912	73,437,593	(8,170,319) (11.1)	830,921,714	807,813,523	(23,108,191) (2.9)
6		1,593,701	3,498,417	1,904,716 54.4	26,886,343	38,482,587	11,596,244 30.1
7		591,331	712,836	121,505 17.0	5,184,825	7,841,196	2,656,371 33.9
8		83,792,944	77,648,846	(6,144,098) (7.9)	862,992,882	854,137,306	(8,855,576) (1.0)
9		22,022,979	20,022,669	2,000,310 10.0	236,556,376	220,249,359	16,307,017 7.4
10		20.81%	20.50%		21.51%	20.50%	
11		4,834,457	4,489,159	345,298 7.7	51,886,978	49,380,749	2,506,229 5.08
12		109,275	107,027	2,248 2.1	1,354,381	1,177,297	177,084 15.0
13		239,964	83,333	156,631 188.0	3,013,722	916,663	2,097,059 228.8
14		60,000	60,000	-	660,000	660,000	0 -
15		678,032	255,250	422,782 165.6	3,726,360	2,807,750	918,610 32.7
16		1,087,271	505,610	581,661 115.0	8,754,463	5,561,710	3,192,753 57.4
17		27,944,707	25,017,438	2,927,269 11.7	297,197,817	275,191,818	22,005,999 8.0
18		14,154,629	13,148,453	(1,006,176) (7.7)	154,541,233	144,632,983	(9,908,250) (6.9)
19		199,298	131,607	(67,691) (51.4)	4,005,799	1,447,677	(2,558,122) (176.7)
20		3,346,465	2,949,239	(397,226) (13.5)	34,981,439	32,441,629	(2,539,810) (7.8)
21		3,189,951	3,270,487	80,536 2.5	31,904,547	35,975,357	4,070,810 11.3
22		2,333,314	2,104,757	(228,557) (10.9)	24,927,249	23,152,327	(1,774,922) (7.7)
23		217,205	211,333	(5,872) (2.8)	2,389,254	2,324,663	(64,591) (2.8)
24		289,750	297,533	7,783 2.6	3,058,195	3,272,863	214,668 6.6
25		196,025	207,539	11,514 5.5	2,156,587	2,282,929	126,342 5.5
26		986,036	937,184	(48,852) (5.2)	10,934,225	10,309,024	(625,201) (6.1)
27		554,824	556,507	1,683 0.3	6,008,885	6,121,577	112,692 1.8
28		25,467,497	23,814,639	(1,652,858) (6.9)	274,907,413	261,961,029	(12,946,384) (4.9)
29		2,477,210	1,202,799	1,274,411 106.0	22,290,404	13,230,789	9,059,615 68.5
30							
31		-	-	-	-	-	-
32		-	-	-	-	-	-
33		-	-	-	-	-	-
34	\$	2,477,210	\$ 1,202,799	\$ 1,274,411 106.0	\$ 22,290,404	\$ 13,230,789	\$ 9,059,615 68.5
		<b>EXPENSE</b>					
		<b>Salaries, Wages &amp; Benefits</b>					
18		14,154,629	13,148,453	(1,006,176) (7.7)	154,541,233	144,632,983	(9,908,250) (6.9)
19		199,298	131,607	(67,691) (51.4)	4,005,799	1,447,677	(2,558,122) (176.7)
20		3,346,465	2,949,239	(397,226) (13.5)	34,981,439	32,441,629	(2,539,810) (7.8)
21		3,189,951	3,270,487	80,536 2.5	31,904,547	35,975,357	4,070,810 11.3
22		2,333,314	2,104,757	(228,557) (10.9)	24,927,249	23,152,327	(1,774,922) (7.7)
23		217,205	211,333	(5,872) (2.8)	2,389,254	2,324,663	(64,591) (2.8)
24		289,750	297,533	7,783 2.6	3,058,195	3,272,863	214,668 6.6
25		196,025	207,539	11,514 5.5	2,156,587	2,282,929	126,342 5.5
26		986,036	937,184	(48,852) (5.2)	10,934,225	10,309,024	(625,201) (6.1)
27		554,824	556,507	1,683 0.3	6,008,885	6,121,577	112,692 1.8
28		25,467,497	23,814,639	(1,652,858) (6.9)	274,907,413	261,961,029	(12,946,384) (4.9)
29		2,477,210	1,202,799	1,274,411 106.0	22,290,404	13,230,789	9,059,615 68.5
30							
31		-	-	-	-	-	-
32		-	-	-	-	-	-
33		-	-	-	-	-	-
34	\$	2,477,210	\$ 1,202,799	\$ 1,274,411 106.0	\$ 22,290,404	\$ 13,230,789	\$ 9,059,615 68.5
		<b>CAPITAL CONTRIBUTIONS</b>					
		<b>County Contribution</b>					
31		-	-	-	-	-	-
32		-	-	-	-	-	-
33		-	-	-	-	-	-
34	\$	2,477,210	\$ 1,202,799	\$ 1,274,411 106.0	\$ 22,290,404	\$ 13,230,789	\$ 9,059,615 68.5
		<b>CHANGE IN NET ASSETS</b>					
31		-	-	-	-	-	-
32		-	-	-	-	-	-
33		-	-	-	-	-	-
34	\$	2,477,210	\$ 1,202,799	\$ 1,274,411 106.0	\$ 22,290,404	\$ 13,230,789	\$ 9,059,615 68.5
		<b>NET INCOME(LOSS)</b>					
29		2,477,210	1,202,799	1,274,411 106.0	22,290,404	13,230,789	9,059,615 68.5
30							
31		-	-	-	-	-	-
32		-	-	-	-	-	-
33		-	-	-	-	-	-
34	\$	2,477,210	\$ 1,202,799	\$ 1,274,411 106.0	\$ 22,290,404	\$ 13,230,789	\$ 9,059,615 68.5
		<b>Prior Yr</b>					
1	\$	738,871,977			\$ 738,871,977		
2		24,109,411			24,109,411		
3		323,439,324			323,439,324		
4		1,086,420,712			1,086,420,712		
5		820,904,851			820,904,851		
6		30,885,366			30,885,366		
7		7,090,001			7,090,001		
8		858,880,218			858,880,218		
9		227,540,494			227,540,494		
10		20.94%			20.94%		
11		45,456,379			45,456,379		
12		1,577,369			1,577,369		
13		1,470,315			1,470,315		
14		660,000			660,000		
15		3,776,567			3,776,567		
16		7,484,251			7,484,251		
17		280,481,124			280,481,124		
18		139,508,512			139,508,512		
19		3,720,284			3,720,284		
20		32,597,969			32,597,969		
21		27,075,909			27,075,909		
22		22,622,230			22,622,230		
23		2,182,653			2,182,653		
24		2,949,909			2,949,909		
25		2,144,368			2,144,368		
26		10,879,305			10,879,305		
27		5,408,750			5,408,750		
28		249,089,899			249,089,899		

## NATIVIDAD

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**NATIVIDAD**

## BALANCE SHEET

**AS OF MAY 31, 2019**

		CURRENT MONTH			YEAR - TO - DATE			
		BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)	% CHG.
AUDITED								
CURRENT ASSETS								
1	\$	37,791,497	\$ 54,262,658	\$ 16,471,161	\$ 78,688,816	\$ 54,262,658	\$ (24,426,158)	%(31.0)
2		3,200,000	3,200,000	-	3,200,000	3,200,000	-	-
3		29,900,615	29,053,683	(846,932)	39,126,975	29,053,683	(10,073,292)	%(25.7)
4		54,339,531	30,060,905	(24,278,626)	41,681,940	30,060,905	(11,621,035)	%(27.9)
5		3,962,995	4,029,980	66,985	3,990,982	4,029,980	38,998	1.0
6		6,240,280	5,617,266	(623,014)	5,361,113	5,617,266	256,153	4.8
7		135,434,918	126,224,492	(9,210,426)	172,049,826	126,224,492	(45,825,334)	%(26.6)
8								
9		303,034,520	304,646,382	1,611,862	293,436,996	304,646,382	11,209,386	3.8
10		(184,441,668)	(185,427,704)	(986,036)	(174,493,479)	(185,427,704)	(10,934,225)	%(6.3)
11		118,592,852	119,218,678	625,826	118,943,517	119,218,678	275,161	0.2
12		146,565,118	163,635,451	17,070,333	103,237,210	163,635,451	60,398,241	58.5
OTHER ASSETS								
INVESTMENTS								
13		-	-	-	-	-	-	-
14		-	-	-	-	-	-	-
15		160,461	160,461	-	163,431	160,461	(2,970)	%(1.8)
16		160,461	160,461	-	163,431	160,461	(2,970)	%(1.8)
16	\$	400,753,349	\$ 409,239,082	\$ 8,485,733	\$ 394,393,984	\$ 409,239,082	\$ 14,845,098	3.8 %
CURRENT LIABILITIES								
17		14,916,610	15,500,975	584,365	15,373,615	15,500,975	127,360	0.8
18		1,484,154	6,967,731	5,483,577	5,607,762	6,967,731	1,359,969	24.3
19		40,683,990	40,683,990	0	42,240,897	40,683,990	(1,556,907)	%(3.7)
20		3,193,625	3,193,625	0	3,205,000	3,193,625	(1,375)	%(0.4)
21		11,743,249	11,700,307	(42,942)	15,343,412	11,700,307	(3,643,105)	%(23.7)
22		72,021,628	78,046,628	6,025,000	81,770,686	78,046,628	(3,724,058)	%(4.6)
LONG TERM LIABILITIES								
23		-	-	-	-	-	-	-
24		-	-	-	-	-	-	-
25		38,388,263	38,371,786	(16,477)	42,093,034	38,371,786	(3,721,248)	%(8.8)
26		38,388,263	38,371,786	(16,477)	42,093,034	38,371,786	(3,721,248)	%(8.8)
FUND BALANCES								
27		270,530,264	270,530,264	-	270,530,264	270,530,264	-	-
28		19,813,194	22,290,404	2,477,210	-	22,290,404	22,290,404	100.0
29		290,343,458	292,820,668	2,477,210	270,530,264	292,820,668	22,290,404	8.2
30	\$	400,753,349	\$ 409,239,082	\$ 8,485,733	\$ 394,393,984	\$ 409,239,082	\$ 14,845,098	3.8 %

NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 05/31/19

**BALANCE SHEET**

	Req. Balance	Accruals	ADJ Reversals and Reclassess	Medi-Cal Waiver	GPP /PRIME	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 20,001,573	27,093,287				28,976,192	(65,942,114)	10,128,938
EHR Meaningfull Use	520,990							520,990
Hospital Fee	1,506,108	870,837					(2,689,513)	(312,568)
Rate Range IGT-CCAH-	14,411,372	7,454,117				8,379,172	(22,675,373)	7,569,288
MCMC EPP	-	3,969,977						3,969,977
MCMC QIP	-	4,514,818						4,514,818
SB1732	-	3,575,000					(3,233,326)	341,674
AB 915	3,254,442	3,300,000					(6,846,730)	(292,288)
A/R Office Buildings	78,488	1,354,381					(1,408,939)	23,930
A/R Manco Abbott	-	401,560					(420,234)	(18,674)
Interest Accrued Positive Cash	-	2,092,380					(1,588,380)	504,000
Accrued Donations	1,834,852	660,000					(50,534)	2,444,318
A/R Jail-PG&E	74,114	893,088					(703,801)	263,401
Health Department	-	1,540,000					(1,067,655)	472,345
Ryan White & EIP A/R	-	229,163					(298,406)	(69,243)
<b>STATE RECEIVABLES</b>	<b>\$ 41,681,940</b>	<b>\$ 57,948,609</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,355,364</b>	<b>\$ (106,925,006)</b>	<b>\$ 30,060,906</b>

**P & L**

	YTD May-19
Medi-Cal DSH /SNCP/PHYS SPA	\$ 13,975,787
PRIME Y4	13,117,500
Rate Range IGT-CCAH-	7,454,117
AB 85 New Eligible Reconciled	444,962
Esperanza Care	(1,388,881)
MCE to Cost Reconciled	738,167
Hospital Fee	870,837
MCMC EPP	3,969,977
HD Residency Support	(458,337)
MCMC QIP	4,514,818
AB915	3,300,000
Medicare GME	1,517,138
SB 1732	3,575,000
<b>n White &amp; SAMHSA GRANTS</b>	<b>255,894</b>
<b>VERNMMENT FUNDING INCOME</b>	<b>\$ 51,886,979</b>

**NATIVIDAD**  
**STATEMENT OF CASH FLOWS**  
**AS OF MAY 31, 2019**

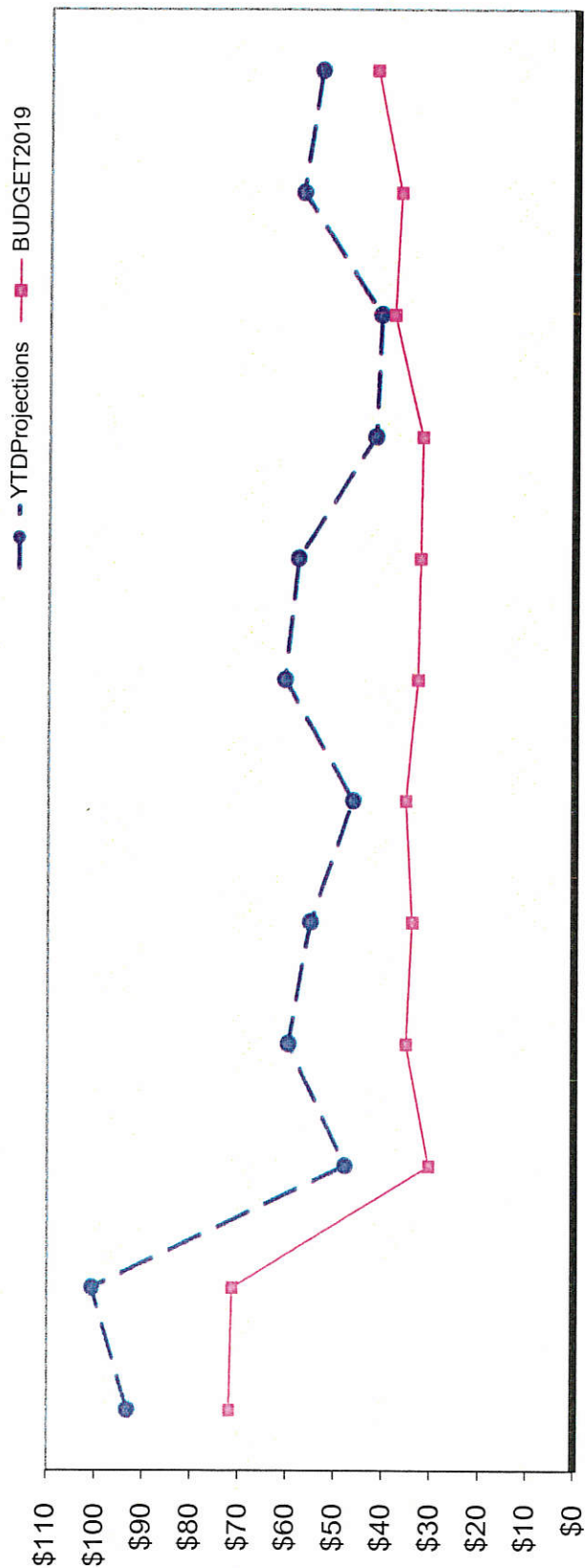
	CURRENT MONTH	YEAR - TO - DATE
1	\$ 40,991,497	\$ 81,888,816
2		
3	2,477,210	22,290,404
4	-	-
5	986,036	\$ 10,934,225
6	3,463,246	33,224,629
7		
8	846,932	10,073,292
9	24,278,626	11,621,035
10	556,029	(295,151)
11	584,365	127,360
12	5,483,577	1,359,969
13	-	(1,556,907)
15	-	(11,375)
16	(42,942)	(3,643,105)
17	31,706,587	17,675,118
18		
19	(1,611,862)	(11,209,386)
20	-	-
19	-	-
21	(1,611,862)	(11,209,386)
22		
23	(16,477)	(3,721,248)
24	(17,070,333)	(60,398,241)
25	-	2,970
26	(17,086,810)	(64,116,519)
27	16,471,161	(24,426,158)
28	\$ 57,462,658	\$ 57,462,658



NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2019

	<u>BDGT-19</u>	<u>ESTIMATE</u> <u>FY2019</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver	\$ 11,820,000	\$ 14,446,320	\$ 2,626,320
PRIME Y4	14,310,000	14,310,000	-
EPP	4,330,881	4,330,881	-
QIP	4,925,261	4,925,261	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,131,758	8,131,758	-
HIV Grants	250,000	250,000	-
MCE to Cost	-	738,167	738,167
Physician SPA	800,000	800,000	-
Esperanza Care Outside Purchased Service	-	(2,000,000)	(2,000,000)
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,603,084	251,084
Provider Fee	950,000	950,000	-
	<u>\$ 53,869,900</u>	<u>\$ 55,485,471</u>	<u>\$ 1,615,571</u>

## Cash Flow Performance Fiscal Year 2019 (in Millions)



Months	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
YTD	93.3	100.9	47.9	59.9	55.3	46.5	60.9	58.1	42.1	41.0	57.5	53.7
BDGT	72.1	71.5	30.4	35.2	34.0	35.4	33.0	32.6	32.2	38.1	36.8	42.0
Variance	21.2	29.4	17.5	24.6	21.3	11.1	27.9	25.6	9.9	2.9	20.6	11.7

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 18-19

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ACTUAL APR	ACTUAL MAY	PROJECTION JUN	Total YTD
Beginning Balance	81,880,062	93,273,873	100,850,021	97,901,621	59,828,891	55,243,338	41,983,474	60,877,439	58,105,745	42,021,444	40,946,144	57,417,304	81,880,062
<b>CASH RECEIPTS</b>													
Patient Revenues (incl pro fees and lab cop)	23,038,784	23,436,414	20,175,085	22,039,915	22,376,407	16,584,716	25,370,193	22,354,022	20,384,337	20,490,434	23,062,916	19,574,912	258,990,135
Provider Fee	-	363,076	-	385,804	172,006	-	-	-	-	-	1,921,899	-	2,852,874
RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	22,075,899	-	22,075,899
SHORT DOYLE	-	-	338,819	319,378	-	273,235	808,693	-	569,198	92,631	340,719	173,454	2,916,127
HIV GRANTS	16,347	-	48,102	20,935	26,731	-	42,101	57,678	42,808	44,701	20,114	20,833	350,350
HEALTH DEPARTMENT REIMB	-	153,365	-	-	279,006	266,337	-	-	378,750	-	-	280,000	1,360,557
ANTHEM ARBITRATION	-	857,306	-	-	-	-	-	-	-	-	-	-	857,306
AB915	-	-	3,208,951	-	-	-	-	-	-	-	3,566,772	-	6,805,723
CCAH Capital Grant	-	-	-	-	-	-	-	-	242,968	-	-	-	242,968
GPP Y2 Final Payment	661,027	-	-	-	-	-	-	-	-	-	-	-	661,027
Anthem Arbitration Patient Services	-	5,206,202	-	-	-	-	-	-	-	-	-	-	5,206,202
GPP Y3 4Q	-	-	-	8,537,842	117,485	-	-	-	-	-	-	-	8,655,327
GPPY4	-	-	-	8,532,942	-	-	-	-	-	-	-	-	8,532,942
PRIME DY13 & DY14 LGT	13,823,534	-	-	-	-	-	3,233,327	-	-	-	774,251	-	30,126,834
SBI732	-	-	-	-	-	-	-	-	-	-	-	-	26,498,826
Foundation	-	-	-	-	-	-	-	-	-	-	-	-	3,798,175
TIME BIWEEKLY	106,232	112,667	50,574	106,232	106,232	106,232	106,232	106,232	171,892	171,892	257,838	171,892	1,629,805
Rent Income	33,174	46,889	33,084	143,959	482,435	44,788	24,550	71,621	45,288	44,288	411,621	94,863	1,486,359
CCAH MCE to Cost FY15-16 & FY16-17	571,659	611,471	-	-	-	-	-	-	-	-	-	-	1,183,130
Fund 404 Transfer	-	-	-	-	-	-	-	-	-	-	-	-	14,400,000
LGT Sub-Fund Transfer In/(Out)	-	-	-	-	-	-	-	-	-	-	-	-	5,224,860
Interest Income	-	-	-	718,489	-	5,224,860	-	-	-	-	-	-	3,352,860
Miscellaneous Revenue	92,287	81,632	132,544	551,318	323,274	26,837	99,947	584,312	308,410	182,696	372,106	135,944	2,869,607
Total Cash Receipts	38,343,944	30,869,021	24,094,391	42,073,925	23,983,755	22,632,105	54,977,024	23,953,318	22,141,060	30,804,265	53,434,135	35,036,982	402,193,626
<b>CASH DISBURSEMENTS</b>													
Purchased Services and Supplies	8,710,801	7,481,819	6,412,673	7,568,759	9,361,559	7,760,858	12,694,141	9,820,174	7,460,113	8,432,412	2,837,008	7,162,437	95,702,844
LGT Sub-Fund Transfer (Out)	-	-	-	-	-	-	5,224,860	-	-	-	17,118,779	-	22,343,639
PRIME DY13 & DY14 LGT	-	-	-	-	-	7,764,574	-	-	-	387,126	-	-	8,151,700
RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	-	-	7,060,795
Assessment Fee RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	-	-	1,316,377
GPP Y2 & Y1	1,232,580	-	-	55,800	-	-	-	-	7,060,795	-	-	-	7,060,795
GPP Y3 4Q	-	-	-	-	-	-	-	-	1,316,377	-	-	-	1,316,377
GPPY4	-	-	5,094,022	-	-	-	-	-	-	-	-	-	5,094,022
Building Lease / Rental Equipment	145,541	277,848	311,453	281,687	223,153	338,908	285,438	236,106	285,438	285,438	245,954	285,438	15,874,580
COP Principal & Interest Payments	4,256,349	-	274,022	-	-	-	891,147	-	-	-	-	-	3,102,402
Payroll and Benefits	13,419,886	13,809,554	13,911,702	20,232,466	13,407,261	13,776,922	14,915,082	14,941,368	14,468,672	20,458,170	14,569,086	14,291,246	542,151,8
Espenaza Care	17,500	-	28,210	403,708	37,382	-	37,673	411,078	17,513	398,328	18,758	-	1,370,150
COWCAP	-	-	-	-	-	-	-	-	-	-	-	-	4,910,476
FY18-19 MH MOU	-	-	174,770	99,986	222,346	95,998	222,346	-	190,470	-	88,321	455,000	1,162,121
Data Processing	-	-	-	88,819	-	87,386	175,079	88,541	88,021	88,021	86,117	226,505	1,105,259
BETA Insurance Premium	-	-	-	402,654	-	-	-	-	-	402,654	-	-	805,308
Transfer GPP Y2 & Residency Support	-	-	-	-	-	-	-	-	-	-	-	-	820,573
LGT Sub-Fund Transfer Out	-	-	45,000,000	-	-	-	454,573	-	-	-	375,000	-	45,000,000
Capital Expenditures	369,156	481,072	611,079	1,012,686	339,487	882,483	2,013,867	1,227,745	1,220,555	1,429,417	1,611,862	16,335,688	27,545,057
Total Cash Disbursements	26,940,233	23,292,873	77,042,791	30,146,655	28,479,308	35,801,989	36,023,059	28,725,012	38,225,981	31,870,566	36,982,975	38,750,294	430,375,696
Increase/(Decrease)	11,393,811	7,576,148	(52,948,400)	11,927,270	(4,585,553)	(13,259,864)	18,893,965	(2,771,694)	(16,084,301)	(1,075,301)	16,471,160	(3,719,312)	(28,182,070)
Ending Cash Fund 451	93,273,873	100,850,021	47,901,621	59,828,891	55,243,338	41,983,474	60,877,439	58,105,745	42,021,444	40,946,144	57,417,304	53,897,992	53,897,992
(+) Cash In Transit	-	-	-	-	-	-	-	-	-	-	-	-	-
(-) Credit Card Account + Fund 27	9,311	15,544	15,464	18,915	18,967	28,631	32,296	36,458	41,674	41,674	41,674	41,674	41,674
(+) Petty Cash	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680
Ending Cash as per 6/L	93,286,864	100,869,245	47,920,765	59,851,486	55,265,985	48,482,920	60,913,415	58,145,883	42,066,798	40,961,496	57,462,658	53,743,346	53,743,346
<b>Fund 404</b>													
Beginning Balance	74,868,144	74,868,144	74,868,144	74,868,144	74,470,033	74,470,033	74,470,033	74,470,033	73,690,580	73,690,580	73,690,580	73,690,580	73,690,580
Transfer In/(Out) Fund 451	-	-	-	(398,111)	-	-	-	(779,453)	-	-	-	-	-
Ending Cash Fund 404	74,868,144	74,868,144	74,868,144	74,470,033	74,470,033	74,470,033	74,470,033	73,690,580	73,690,580	73,690,580	73,690,580	(13,222,436)	60,468,144
Ending Cash Fund 451 & 404	168,142,017	175,718,165	122,769,765	134,298,924	129,713,371	116,453,507	135,347,472	131,796,325	115,712,024	114,636,724	131,107,884	114,166,136	114,166,136



# FINANCIAL STATEMENTS

JUNE 30, 2019

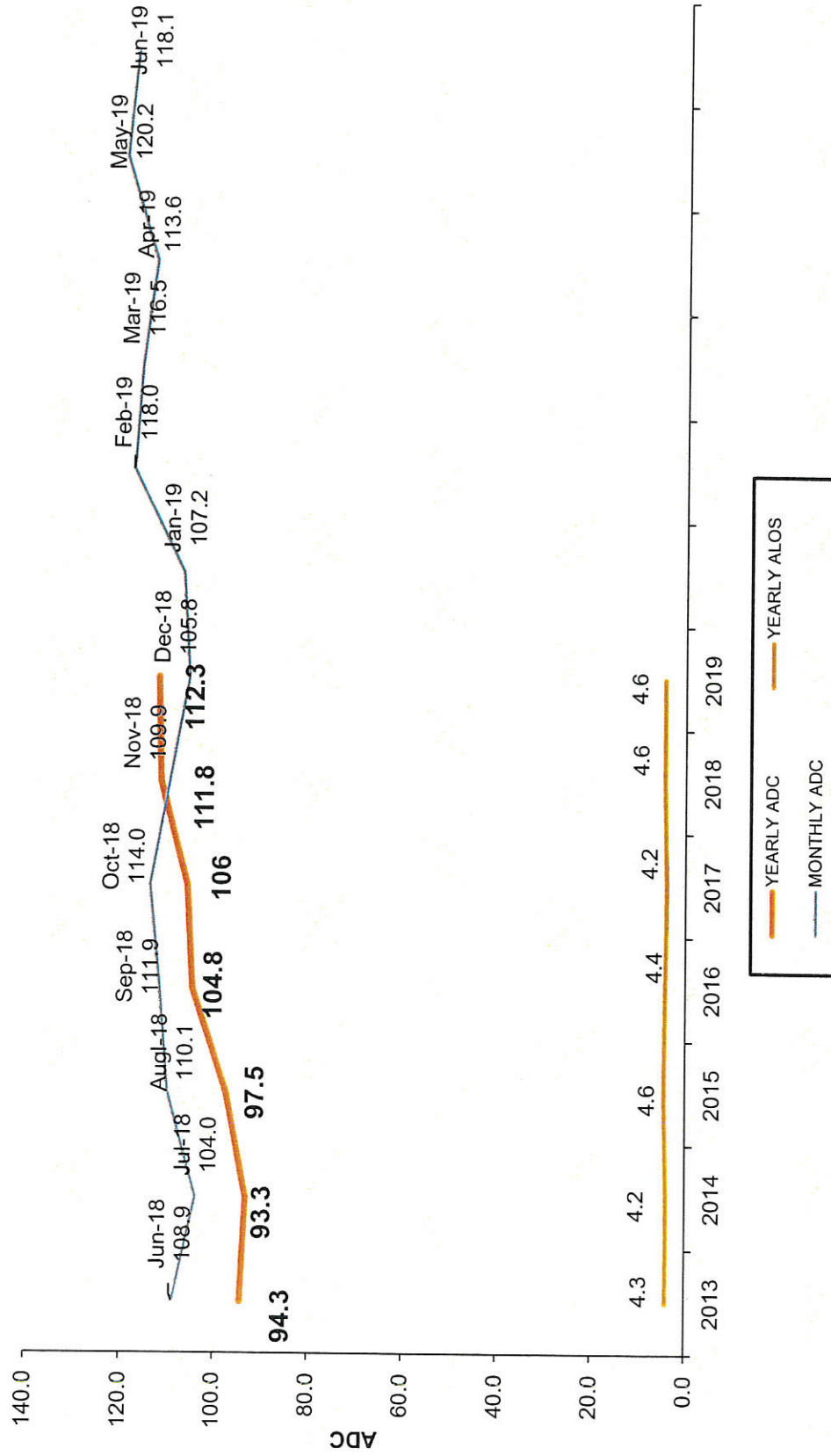
1st Close

## **FINANCIAL STATEMENTS**

**JUNE 30, 2019**

### **I N D E X**

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<b>7</b>	<b>SCHEDULE OF STATE / COUNTY RECEIVABLES</b>
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# NATIVIDAD STATISTICAL REPORT JUNE 30, 2019

Month-To-Date					Year-To-Date					
04-19	05-19	06-19	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PY					
1	174	246	272	232	NICU	15	2,825	3,058	2,813	8.71%
2	1,517	1,744	1,587	1,384	Med/Surg	61	16,839	17,110	17,213	-0.60%
3	159	182	172	205	ICU	10	2,497	2,455	2,572	-4.55%
4	63	83	62	66	Peds	12	804	921	839	9.77%
5	682	718	700	662	Acute Rehab	24	8,053	8,227	8,047	2.24%
6	308	249	249	372	OB/Gyn	27	4,524	3,892	4,385	-11.24%
7	2,903	3,222	3,042	2,921	TOTAL ACUTE	149	35,542	35,663	35,869	-0.57%
8	506	503	501	391	Psychiatric	19	4,754	5,332	4,482	18.96%
9	3,409	3,725	3,543	3,312	TOTAL DAYS	168	40,296	40,995	40,351	1.60%
10	312	334	287	311	Nursery	18	3,780	3,662	3,760	-2.61%
AVERAGE DAILY CENSUS										
11	74.0	80.8	78.1	75.3	Acute	125	75.3	75.2	76.2	-1.31%
12	22.7	23.2	23.3	22.1	Acute Rehab	24	22.1	22.5	22.0	2.27%
13	16.9	16.2	16.7	13.0	Psychiatric	19	13.0	14.6	12.3	18.70%
14	113.6	120.2	118.1	110.4	TOTAL	168	110.4	112.3	110.6	1.54%
15	10.4	10.8	9.6	10.4	Nursery	18	10.4	10.0	10.3	-2.91%
PERCENTAGE OF OCCUPANCY										
16	59.2%	64.6%	62.5%	60.2%	Acute		60.2%	60.2%	61.0%	-1.3%
17	94.6%	96.7%	97.1%	92.1%	Acute Rehab		92.1%	93.8%	110.0%	-14.8%
18	88.9%	85.3%	87.9%	68.4%	Psychiatric		68.4%	76.8%	64.7%	18.7%
19	67.6%	71.5%	70.3%	65.7%	TOTAL		65.7%	66.8%	67.4%	-0.9%
20	57.8%	60.0%	53.3%	57.8%	Nursery		57.8%	55.6%	57.2%	-2.9%
ADMISSIONS										
21	624	652	640	615	Acute		7,479	7,558	7,484	0.99%
22	53	55	55	46	Acute Rehab		563	652	585	11.45%
23	60	63	54	61	Psychiatric		742	734	714	2.80%
24	737	770	749	722	TOTAL		8,784	8,944	8,783	1.83%
25	184	197	172	178	Nursery		2,163	2,180	2,142	1.77%
26	189	206	174	210	Deliveries		2,555	2,255	2,205	2.27%
DISCHARGES										
27	627	678	668	615	Acute		7,479	7,756	7,697	0.77%
28	53	54	53	46	Acute Rehab		563	643	585	9.91%
29	58	68	51	61	Psychiatric		742	731	706	3.54%
30	738	800	772	722	TOTAL		8,784	9,130	8,988	1.58%
31	168	173	160	176	Nursery		2,135	1,981	1,948	1.69%
AVERAGE LENGTH OF STAY										
32	4.6	4.8	4.7	4.6	Acute(Hospital wide no babies)		4.6	4.6	4.6	0.00%
33	12.9	13.1	12.7	14.4	Acute Rehab		14.3	12.6	13.8	-8.70%
34	2.8	2.6	2.6	2.6	OB/Gyn		2.9	2.5	2.6	-3.85%
35	8.4	8.0	9.3	6.4	Psychiatric		6.4	7.3	6.3	15.87%
36	1.7	1.7	1.7	1.7	Nursery		1.7	1.7	1.8	-5.56%
OUTPATIENT VISITS										
37	4,018	4,008	3,869	3,700	Emergency Room		45,014	46,672	47,720	-2.20%
38	546	594	585	427	ER Admits		5,194	6,809	6,337	7.45%
39	74.1%	77.1%	78.1%	59.1%	ER Admits as a % of Admissions		59.1%	76.1%	72.2%	5.51%
40	6,356	6,600	5,597	5,867	Clinic Visits		71,385	73,882	70,679	4.53%
ANCILLARY PROCEDURES BILLED										
41	47,755	50,360	47,445	42,533	Lab Tests		517,479	562,967	539,135	4.42%
42	3,218	3,682	3,374	3,107	Radiology Procedures		37,798	41,685	39,843	4.62%
43	231	233	209	187	MRI Procedures		2,274	2,490	2,330	6.87%
44	148	146	146	109	Nuclear Med Procedures		1,322	1,599	1,285	24.44%
45	963	1,082	936	902	Ultrasound Procedures		10,981	12,429	12,842	-3.22%
46	1,475	1,687	1,717	1,285	CT Scans		15,628	18,003	17,485	2.96%
47	346	354	382	310	Surgeries		3,720	4,211	4,276	-1.52%
48	7.59	7.62	7.63	7.66	FTE'S PER AOB		7.66	8.01	7.75	3.35%
49	1,273.2	1,291.6	1,284.2	1,200.5	TOTAL PAID FTE'S		1,200.5	1,289.9	1,219.5	5.77%
50	5,032	5,251	5,052	4,704	ADJUSTED PATIENT DAYS		57,221	58,768	57,408	2.37%

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2019**

	JUL-18	AUG-18	SEP-18	OCT-18	NOV-18	DEC-18	JAN-19	FEB-19	MAR-19	APR-19	MAY-19	JUN-19	YTD
<b>Revenue:</b>													
1 Patient Revenue:													
2 Inpatient	\$ 64,473,390	\$ 71,901,255	\$ 66,786,949	\$ 72,616,703	\$ 67,018,471	\$ 63,859,557	\$ 66,670,217	\$ 64,088,556	\$ 68,180,327	\$ 65,894,341	\$ 72,855,482	\$ 68,538,155	\$ 812,883,403
3 Pro Fees	1,572,206	1,769,731	1,475,144	2,512,822	1,314,466	1,809,875	2,253,687	2,532,122	2,299,208	2,472,410	2,285,784	2,562,868	24,859,923
4 Outpatient	29,913,075	33,743,000	28,280,118	32,483,101	28,742,317	27,406,124	29,827,369	29,514,788	29,867,039	32,495,367	30,284,335	30,284,335	363,191,290
5 Total Patient Revenue	95,958,671	107,413,986	96,542,211	107,612,426	97,075,254	93,075,556	98,751,273	96,135,466	100,346,574	100,822,118	105,815,923	101,385,358	1,200,934,616
6 Deductions from revenue													
7 Contractual Deductions	70,756,336	74,819,777	72,913,275	82,639,436	74,549,026	70,091,707	77,725,120	71,334,155	76,906,992	77,577,978	81,607,912	76,088,931	907,010,645
8 Bad Debt	4,776,136	3,750,055	2,400,065	2,540,065	947,672	3,319,574	280,000	4,215,366	1,593,701	1,258,607	1,593,701	1,692,058	28,578,401
9 Unable to Pay	344,030	350,912	345,098	610,585	570,940	245,187	492,681	273,548	649,582	710,931	591,331	382,594	5,567,419
10 Total Contractual Deductions	75,876,502	78,920,744	75,660,028	85,790,086	76,067,638	73,656,468	78,497,801	75,823,069	79,152,086	79,547,516	83,792,944	78,163,883	941,156,465
11 Net Patient Revenue	20,082,169	28,493,242	20,674,183	21,822,340	21,007,616	19,418,888	20,253,472	20,312,397	21,194,488	21,274,602	22,022,979	23,221,775	259,778,151
12 As a percent of Gross Revenue	20.93	26.53%	21.41%	20.28%	21.64%	20.86%	20.51%	21.13%	21.12%	21.10%	20.81%	22.90%	21.63%
<b>Expenses:</b>													
13 Total Government Funding	4,482,724	6,075,382	4,673,373	4,297,874	4,653,550	4,663,910	4,749,676	4,356,164	4,748,731	4,350,157	4,834,457	4,895,167	56,582,145
14 Other Operating Revenue:													
15 Rent Income	118,471	131,766	198,583	124,907	125,001	109,276	109,275	109,276	109,275	109,276	109,275	109,276	1,483,657
16 Interest Income	126,000	983,306	126,000	340,489	126,000	126,000	304,000	126,000	276,000	239,963	239,964	1,204,444	4,218,166
17 NMF Contribution	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	720,000
18 Other Income	230,650	318,343	279,568	556,471	302,801	211,571	269,099	265,755	373,038	243,032	678,032	326,131	4,052,491
19 Total Other Operating Revenue	555,121	1,491,415	664,151	1,081,867	613,802	506,347	742,374	561,031	818,313	652,271	1,087,271	1,699,851	10,454,314
20 TOTAL REVENUE	25,100,014	36,060,019	26,011,707	27,202,081	26,274,968	24,589,645	25,745,522	25,229,592	26,762,532	26,277,030	27,944,707	29,616,793	326,814,610
<b>EXPENSE</b>													
21 Salaries, Wages & Benefits	14,293,172	13,873,837	14,016,741	14,433,536	13,396,844	14,029,215	14,206,834	13,822,709	14,254,303	14,059,413	14,132,740	15,031,114	169,550,458
22 Registry	353,506	420,445	399,584	522,356	556,263	332,677	488,267	311,916	197,684	223,803	193,296	375,242	4,381,041
23 Phys/Residents SWB & Contract Fees	2,993,599	3,148,485	3,037,696	3,093,954	3,028,034	2,989,336	3,374,141	3,107,355	3,578,120	3,314,398	3,368,354	3,417,446	38,450,918
24 Purchased Services	2,289,056	2,639,680	2,999,644	2,938,736	2,564,672	2,826,879	3,180,938	2,826,879	3,266,020	2,995,112	3,189,951	2,985,987	34,860,390
25 Supplies	1,991,987	2,610,211	2,132,523	2,608,981	2,117,299	1,984,031	2,076,653	2,403,371	2,343,205	2,343,074	2,333,314	2,167,258	27,094,507
26 Insurance	217,205	217,205	217,205	217,205	217,204	217,205	217,205	217,205	217,205	217,205	217,205	217,205	2,695,262
27 Utilities and Telephone	153,964	292,476	295,416	282,957	297,921	295,095	298,138	264,226	290,827	297,428	289,750	194,771	3,252,966
28 Interest Expense	196,259	196,026	196,026	196,026	196,025	196,025	196,025	196,025	196,026	196,026	196,025	196,026	2,352,613
29 Depreciation & Amortization	984,657	953,069	957,679	999,115	999,115	997,316	1,021,914	1,028,683	984,923	985,064	986,036	1,000,917	11,935,142
30 Other Operating Expense	386,921	501,686	464,479	548,090	726,439	510,780	545,646	462,485	717,670	569,865	554,824	585,332	6,594,217
31 TOTAL EXPENSE	23,860,326	24,853,137	24,757,064	25,837,590	24,099,816	24,535,397	25,565,761	24,660,954	26,045,983	25,203,988	25,467,497	26,250,101	301,157,514
32 NET INCOME(LOSS)	1,239,688	11,206,882	1,254,643	1,364,491	2,175,152	54,248	159,761	568,738	716,549	1,073,042	2,477,210	3,366,692	25,657,096
<b>Normalization for Extraordinary Items</b>													
33 Interest Anthem Arbitration		(857,306)											(857,306)
34 Anthem Arbitration Payment		(5,206,202)											(5,206,202)
35 Medical FFS Settlement FY07-08													(1,379,599)
36 Metro Initial Settlement				(150,000)									(168,750)
37 Total Extraordinary Items				(150,000)									(7,611,857)
38 NET INCOME BEFORE Extraordinary Items	\$ 1,239,688	\$ 5,143,374	\$ 1,254,643	\$ 1,214,491	\$ 2,175,152	\$ 54,248	\$ 159,761	\$ 568,738	\$ 710,299	\$ 1,066,792	\$ 2,470,960	\$ 1,987,093	\$ 18,045,239
<b>CAPITAL CONTRIBUTIONS</b>													
39 County Contribution													
40 CHANGE IN NET ASSETS	\$ 1,239,688	\$ 11,206,882	\$ 1,254,643	\$ 1,364,491	\$ 2,175,152	\$ 54,248	\$ 159,761	\$ 568,738	\$ 716,549	\$ 1,073,042	\$ 2,477,210	\$ 3,366,692	\$ 25,657,096

**NATIVIDAD**

CAPITAL CONTRIBUTIONS



**NATIVIDAD**

58

**NATIVIDAD  
BALANCE SHEET  
AS OF JUNE 30, 2019**

	CURRENT MONTH				YEAR - TO - DATE			
	BEGINNING	ENDING	INC/(DEC)		BEGINNING	ENDING	INC/(DEC)	
								% CHG.
1	\$ 54,262,658	\$ 56,543,464	\$ 2,280,806		\$ 78,688,816	\$ 56,543,464	\$ (22,145,352)	(28.1) %
2	3,200,000	3,200,000	-		3,200,000	3,200,000	-	-
3	29,053,683	30,723,782	1,670,099		39,126,975	30,723,782	(8,403,193)	(21.5)
4	30,060,905	34,522,506	4,461,601		41,681,940	34,522,506	(7,159,434)	(17.2)
5	4,029,980	3,837,514	(192,466)		3,990,982	3,837,514	(153,468)	(3.8)
6	5,617,266	4,300,054	(1,317,212)		5,361,113	4,300,054	(1,061,059)	(19.8)
7	126,224,492	133,127,320	6,902,828		172,049,826	133,127,320	(38,922,506)	(22.6)
8								
9	304,646,382	306,572,962	1,926,580		293,436,996	306,572,962	13,135,966	4.5
10	(185,427,704)	(186,428,621)	(1,000,917)		(174,493,479)	(186,428,621)	(11,935,142)	(6.8)
11	119,218,678	120,144,341	925,663		118,943,517	120,144,341	1,200,824	1.0
12	163,635,451	161,431,559	(2,203,892)		103,237,210	161,431,559	58,194,349	56.4
13	-	-	-		-	-	-	-
14	160,461	160,461	-		163,431	160,461	(2,970)	(1.8)
15	160,461	160,461	-		163,431	160,461	(2,970)	(1.8)
16	\$ 409,239,082	\$ 414,863,681	\$ 5,624,599	1.4 %	\$ 394,393,984	\$ 414,863,681	\$ 20,469,697	5.2 %
17	15,500,975	16,583,083	1,082,108	7.0	15,373,615	16,583,083	1,209,468	7.9
18	6,967,731	7,550,812	583,081	8.4	5,607,762	7,550,812	1,943,050	34.6
19	40,683,990	40,237,772	(446,218)	(1.1)	42,240,897	40,237,772	(2,003,125)	(4.7)
20	3,193,625	3,193,625	0	-	3,205,000	3,193,625	(11,375)	(0.4)
21	11,700,307	12,755,721	1,055,414	9.0	15,343,412	12,755,721	(2,587,692)	(16.9)
22	78,046,628	80,321,013	2,274,385	2.9	81,770,686	80,321,013	(1,449,674)	(1.8)
23	-	-	-	-	-	-	-	-
24	-	-	-	-	-	-	-	-
25	38,371,786	38,355,309	(16,477)	(0.0)	42,093,034	38,355,309	(3,737,725)	(8.9)
26	38,371,786	38,355,309	(16,477)	(0.0)	42,093,034	38,355,309	(3,737,725)	(8.9)
27	270,530,264	270,530,264	-	-	270,530,264	270,530,264	-	-
28	22,290,404	25,657,096	3,366,692	(15.1)	-	25,657,096	25,657,096	100.0
29	292,820,668	296,187,360	3,366,692	1.1	270,530,264	296,187,360	25,657,096	9.5
30	\$ 409,239,082	\$ 414,863,681	\$ 5,624,599	1.4 %	\$ 394,393,984	\$ 414,863,681	\$ 20,469,697	5.2 %

NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 06/30/19

**BALANCE SHEET**

	Bsq. Balance	Accruals	Reversals and Releases	ADJ	Medi-Cal Waiver	GPP /PRIME	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 20,001,573	29,556,313					28,976,192	(65,942,119)	12,591,959
EHR Meaningfull Use	520,990		(520,990)						-
Hospital Fee	1,506,108	950,004	1,158,226					(3,614,338)	-
Rate Range IGT-CCAH-	14,411,372	8,131,764					8,379,172	(22,675,373)	8,246,935
MCMC EPP	-	4,330,884							4,330,884
MCMC QIP	-	4,925,256							4,925,256
SB1732	-	3,900,000						(3,233,326)	666,674
AB 915	3,254,442	3,600,000	(7,712)					(6,846,730)	-
A/R Office Buildings	78,488	1,463,657						(1,457,103)	85,042
A/R Manco Abbott	-	401,560						(440,713)	(39,153)
Interest Accrued Positive Cash	-	2,218,380						(1,588,380)	630,000
Accrued Donations	1,834,852	720,000						(134,594)	2,420,258
A/R Jail-PG&E	74,114	978,491						(721,639)	330,966
Health Department	-	1,680,000						(1,346,316)	333,684
Ryan White & EIP A/R	-	249,996	74,678					(324,674)	-
<b>STATE RECEIVABLES</b>	<b>\$ 41,681,940</b>	<b>\$ 63,106,306</b>	<b>\$ 704,202</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 37,355,364</b>	<b>\$ (108,325,307)</b>	<b>\$ 34,522,505</b>

**P & L**

	YTD Jun-19
Medi-Cal DSH /SNCP/PHYS SPA	\$ 14,337,167
PRIME Y4	14,310,000
Rate Range IGT-CCAH-	7,396,023
AB 85 New Eligible Reconciled	444,962
Esperanza Care	(1,700,893)
MCE to Cost Reconciled	738,167
Hospital Fee	2,485,211
MCMC EPP	4,330,884
HD Residency Support	(500,004)
E H R Meaningful Use	(520,990)
MCMC QIP	4,925,256
AB915	3,592,288
Medicare GME	1,689,026
SB 1732	4,703,644
<b>San White &amp; SAMHSA GRANTS</b>	<b>351,405</b>
<b>GOVERNMENT FUNDING INCOME</b>	<b>\$ 56,582,145</b>



# **NATIVIDAD** **STATEMENT OF CASH FLOWS** **AS OF JUNE 30, 2019**

	CURRENT MONTH	YEAR - TO - DATE
1	\$ 57,462,658	
2		\$ 81,888,816
3	3,366,692	
4	-	25,657,096
5	1,000,917	
6	4,367,609	\$ 11,935,142
		37,592,238
7		
8	(1,670,099)	8,403,193
9	(4,461,601)	7,159,434
10	1,509,678	1,214,527
11	1,082,108	1,209,468
12	583,081	1,943,050
13	(446,218)	(2,003,125)
14	-	(11,375)
15	1,055,414	(2,587,692)
16	(2,347,638)	15,327,481
17		
18	(1,926,580)	(13,135,966)
19	-	-
20	-	(13,135,966)
21	(1,926,580)	
22	(16,477)	(3,737,725)
23	2,203,892	(58,194,349)
24	-	2,970
25	2,187,415	(61,929,104)
26		(22,145,352)
27	2,280,806	
28	\$ 59,743,464	\$ 59,743,464

CASH AT BEGINNING OF PERIOD

FROM OPERATIONS:

NET INCOME/(LOSS)

NET INCOME ADJ - PRIOR YEAR

DEPRECIATION/AMORT

SUBTOTAL

CHANGES IN WORKING CAPITAL:

ACCOUNTS RECEIVABLE

STATE/COUNTY RECEIVABLE

PREPAID EXPENSE & INVENTORY

ACCRUED PAYROLL

ACCOUNTS PAYABLE

MCARE/MEDICAL LIABILITIES

SHORT TERM DEBT

ACCURED LIABILITIES

NET (DECREASE)/INCREASE

CAPITAL ADDITIONS:

PP&E ADDITIONS

NBV OF ASSETS DISPOSED

TOTAL CAPITAL (Use of Cash)

FINANCING ACTIVITY:

LONG TERM BOND DEBT

OTHER ASSETS

INVESTMENTS

TOTAL FINANCING

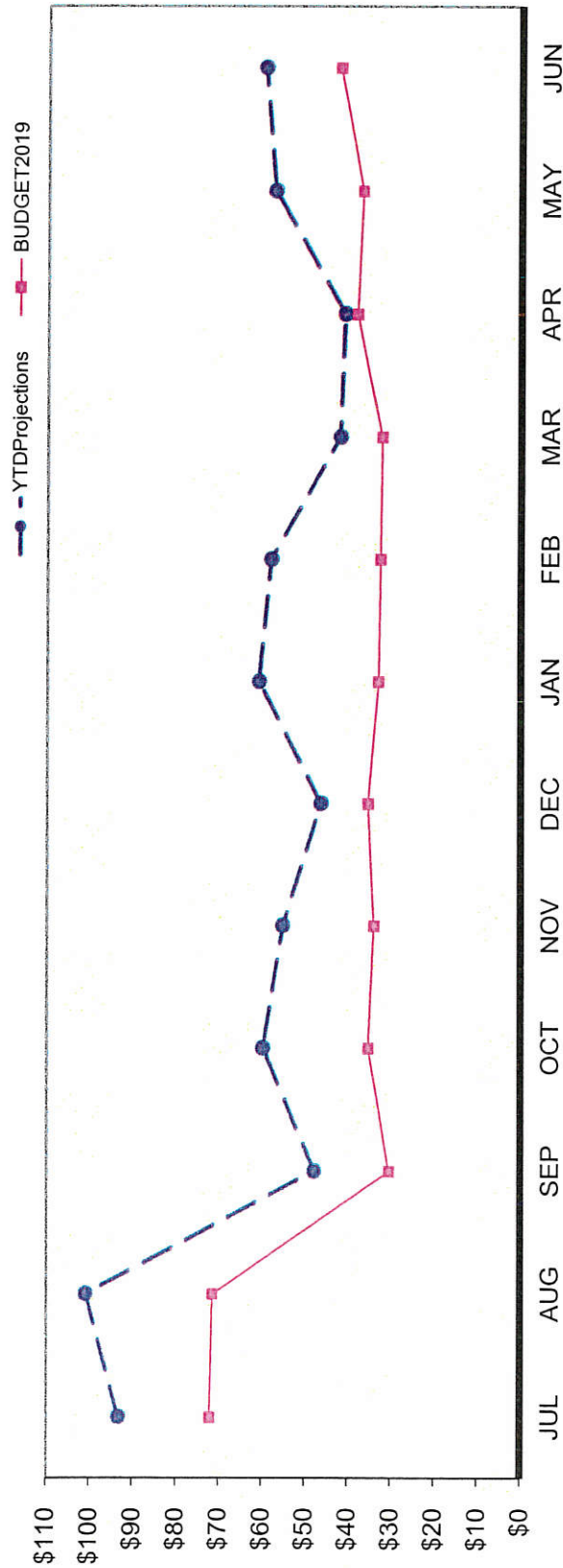
INC./(DEC.) IN CASH BALANCE

CASH BALANCE - END OF PERIOD

NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2019

	<u>BDGI-19</u>	<u>ESTIMATE FY2019</u>	<u>Variance to Budget</u>
	\$	\$	\$
Medi-Cal DSH Waiver & Phys SPA	11,820,000	14,337,164	2,517,164
PRIME Y4	14,310,000	14,310,000	-
EPP	4,330,881	4,330,881	-
E H R Meaningful Use	-	(520,990)	(520,990)
QIP	4,925,261	4,925,261	-
AB915	3,600,000	3,592,288	(7,712)
SB1732	3,900,000	4,703,644	803,644
CCAH Rate Range	8,131,758	7,396,023	(735,735)
HIV Grants	250,000	351,405	101,405
MCE to Cost	-	738,167	738,167
AB85 Medi-Cal Expansion	-	444,962	444,962
Esperanza Care Outside Purchased Service	(500,000)	(1,700,893)	(1,700,893)
HD Residency Support	1,352,000	(500,004)	(4)
Medicare GME & B/D	950,000	1,689,026	337,026
Provider Fee		2,485,211	1,535,211
	\$ 53,069,900	\$ 56,582,145	\$ 3,512,245

## Cash Flow Performance Fiscal Year 2019 (in Millions)



Months	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN
YTD	93.3	100.9	47.9	59.9	55.3	46.5	60.9	58.1	42.1	41.0	57.5	59.7
BDGT	72.1	71.5	30.4	35.2	34.0	35.4	33.0	32.6	32.2	38.1	36.8	42.0
Variance	21.2	29.4	17.5	24.6	21.3	11.1	27.9	25.6	9.9	2.9	20.6	17.7

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 18-19

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ACTUAL APR	ACTUAL MAY	ACTUAL JUN	Total YTD
Beginning Balance	- 81,880,082	- 93,273,873	- 100,850,021	- 47,801,621	- 59,828,891	- 55,243,338	- 41,983,474	- 60,877,439	- 58,105,745	- 42,021,444	- 40,946,144	- 57,417,304	81,880,082
<b>CASH RECEIPTS</b>													
Patient Revenues (incl pro fees and lab cop)	23,436,414	23,436,414	20,775,085	22,039,915	22,376,407	16,686,716	25,370,193	22,354,022	20,384,337	20,490,434	23,042,916	19,433,560	256,848,783
Provider Fee	-	383,075	-	395,804	172,008	-	-	-	-	-	1,921,869	1,301,805	4,154,678
RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	22,875,869	20,114	22,875,869
SHORT DOYLE	-	-	338,810	316,378	-	273,235	808,693	-	509,198	92,831	340,118	1,074,681	3,817,334
HIV GRANTS	16,347	-	48,102	26,935	26,731	-	42,101	57,878	-	44,701	20,114	28,287	385,784
HEALTH DEPARTMENT RELMB	153,365	-	-	-	276,096	269,337	-	-	378,759	-	-	281,839	1,362,486
ANTHEM ABSTRACTION	857,306	-	3,008,951	-	-	-	-	-	-	-	-	-	857,306
AB915	-	-	-	-	-	-	-	-	-	-	-	-	857,306
CCAH Capital Grant	-	-	-	-	-	-	-	-	-	-	-	-	857,306
CCAH Y2 Final Payment	-	-	-	-	-	-	-	-	242,568	-	3,598,772	17,500	6,857,723
Anthem Arbitration Patient Services	661,027	5,206,202	-	-	-	-	-	-	-	-	-	-	661,027
GPP Y3 4Q	-	-	-	-	-	-	-	-	-	-	-	-	661,027
GPP Y4	-	-	-	-	-	-	-	-	-	-	-	-	661,027
PRIME DY13 & DY14 LGT	-	-	-	-	-	-	-	-	-	-	-	-	5,206,202
FY07-08 & FY08-09 MCAL FFS Final Settlement	13,823,534	-	-	-	-	-	-	-	-	-	-	-	13,823,534
SB1732	-	-	-	-	-	-	-	-	-	-	-	-	13,823,534
Foundation	-	-	-	-	-	-	-	-	-	-	-	-	13,823,534
JME BLWEEKLY	106,232	112,607	106,232	106,232	106,232	106,232	106,232	106,232	171,892	171,892	257,838	81,060	1,348,634
Rent Income	33,174	48,889	33,084	143,959	482,435	44,788	24,550	71,821	45,288	44,268	411,821	39,630	1,628,805
CCAH MCE to Gov FY15-16 & FY16-17	571,859	611,471	-	-	-	-	-	-	-	-	-	-	1,431,328
Fund 404 Transfer	-	-	-	-	-	-	-	-	-	-	-	-	1,431,328
LGT Sub-Fund Transfer In/Out	-	-	-	-	-	-	-	-	-	-	-	-	1,431,328
Interest Income	-	-	-	-	-	-	-	-	-	-	-	-	1,431,328
Miscellaneous Revenue	92,287	81,632	132,544	551,318	323,274	26,937	584,312	584,312	308,410	162,986	372,106	193,661	3,352,010
Miscellaneous Revenue	38,343,044	30,860,021	24,084,391	42,073,825	23,863,755	22,832,105	54,917,024	23,953,318	22,141,660	30,804,265	53,434,135	20,516,446	2,952,860
Total Cash Receipts	8,710,801	7,481,819	6,412,873	7,588,796	8,381,559	7,780,556	12,694,141	9,820,174	7,480,113	8,432,412	2,837,098	7,072,118	95,612,325
<b>CASH DISBURSEMENTS</b>													
Purchased Services and Supplies	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
LGT Sub-Fund Transfer Out	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
PRIME DY13 & DY14 LGT	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
Assessment Fee RR LGT FY17-18	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
GPP Y2 & Y1	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
GPP Y3 4Q	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
GPP Y4	-	-	-	-	-	-	-	-	-	-	-	-	22,343,639
Building Lease / Rental Equipment	145,541	277,848	311,453	281,687	223,153	328,508	285,438	236,106	285,438	285,438	245,954	299,751	3,208,715
COP Principal & Interest Payments	4,256,349	-	274,022	-	-	-	-	-	-	-	-	-	5,421,518
Payroll and Benefits	13,419,886	13,800,554	13,911,702	20,332,486	13,807,251	13,776,022	14,915,082	14,941,368	14,488,872	20,458,170	14,568,086	14,250,350	182,358,509
Esperanza Care	17,500	-	28,210	403,708	37,382	37,673	411,078	411,078	17,513	388,328	18,758	294,020	1,664,150
COWCAP	-	-	-	-	-	-	-	-	-	-	-	-	4,910,476
FY18-19 JH MDU	-	-	-	-	-	-	-	-	-	-	-	-	4,910,476
Date Processing	-	-	174,770	90,086	222,346	95,098	175,079	88,541	88,021	88,021	88,117	90,918	1,009,044
BETA Insurance Premium	-	-	-	-	-	-	-	-	-	-	-	-	909,872
Transfer GPP Y2 & Residency Support	-	-	-	-	-	-	-	-	-	-	-	-	909,872
LGT Sub-Fund Transfer Out	-	-	-	-	-	-	-	-	-	-	-	-	909,872
Capital Expenditures	399,158	481,072	45,000,000	1,012,686	339,487	852,483	2,013,867	1,227,745	1,220,555	1,428,417	375,000	-	45,000,000
Total Cash Disbursements	26,949,233	23,292,873	77,042,791	30,146,855	28,779,308	35,691,869	36,023,059	26,725,012	38,225,981	31,879,566	36,962,975	24,235,640	415,855,042
Increase/(Decrease)	11,393,811	7,576,148	(52,848,400)	11,927,270	(4,548,553)	(13,258,884)	18,893,965	(2,771,894)	(16,084,301)	(1,075,301)	16,471,160	2,280,808	(22,181,952)
<b>Ending Cash Fund 451</b>													
(-) Cash In Transit	93,273,873	100,850,021	47,901,821	59,828,891	55,243,338	41,983,474	60,877,439	58,105,745	42,021,444	40,946,144	57,417,304	59,898,110	59,898,110
(-) Credit Card Account - Fund 27	9,311	15,544	15,464	18,915	18,907	4,447,035	32,298	38,158	41,874	41,874	41,874	41,874	41,874
(-) Petty Cash	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680
Ending Cash per 6/L	93,286,864	100,869,245	47,920,765	59,851,486	55,265,985	46,462,920	60,913,415	58,145,883	42,068,768	40,991,468	57,462,658	59,743,464	59,743,464
<b>Fund 404</b>													
Beginning Balance	74,888,144	74,888,144	74,888,144	74,888,144	74,470,033	74,470,033	74,470,033	74,470,033	73,690,580	73,690,580	73,690,580	73,690,580	73,690,580
Transfer In/Out Fund 451	-	-	-	(398,111)	-	-	-	(778,453)	-	-	-	(2,154,448)	(2,154,448)
Ending Cash Fund 404	74,888,144	74,888,144	74,888,144	74,470,033	74,470,033	74,470,033	74,470,033	73,690,580	73,690,580	73,690,580	73,690,580	71,536,134	71,536,134
Ending Cash Fund 451 & 404	168,142,017	175,718,165	122,768,765	134,298,924	128,713,371	116,453,507	135,347,472	131,796,325	115,712,024	114,638,724	131,107,864	131,234,244	131,234,244



**CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL**
**Friday, August 2, 2019**
**(Per recommendation of the July 13, 2019 Medical Executive Committee)**

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

**INITIAL APPOINTMENTS**

NAME	SPECIALTY	SERVICE	APPOINTMENT PERIOD
Alsofrom, Jessica, MD	Neonatology	Pediatrics	08/02/2019 – 08/01/2021
Escandon, Martin H., MD	Family Medicine / OB Fellow	Family Medicine	08/02/2019 – 08/01/2021 Temporary Privileges
Goddard, Brook, MD	Emergency Medicine	Emergency Medicine	08/02/2019 – 08/01/2021 Temporary Privileges
Goddard, Heidi M., MD	Emergency Medicine	Emergency Medicine	08/02/2019 – 08/01/2021 Temporary Privileges
Jean-Baptiste, Maikha, MD	Family Medicine / OB Fellow	Family Medicine	08/02/2019 – 08/01/2021
Sakai, Reiko, MD	HEAL Fellow Pediatrics	Pediatrics	08/02/2019 – 08/01/2021 Temporary Privileges
Skolnick, Sara A., MD	OB-GYN	OB-GYN	08/02/2019 – 08/01/2020 Temporary Privileges
Stephenson, Camille, MD	Psychiatry	Psychiatry	08/02/2019 – 08/01/2021 Temporary Privileges
Wu, Anny, DO	Internal Medicine Hospitalist	Medical Specialties	08/02/2019 – 08/01/2021 Temporary Privileges

**REAPPOINTMENTS**

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Banks, Laura T., M.D.	Neurology / Medical Specialties	Active Ambulatory	09/01/2019 – 09/01/2021
Beltran, Joyce Marianne D., M.D.	Family Medicine Hospitalist / Family Medicine	Active	09/01/2019 – 09/01/2021
Bertani, Laura A., M.D.	Family Medicine	Active	09/01/2019 – 09/01/2021
Borazjani, Boris H., M.D.	Surgical Critical Care / Trauma	Active	09/01/2019 – 09/01/2021
Chandler, Juliet T., FNP	Nurse Practitioner / Medical Specialties	Allied Health Professional	09/01/2019 – 09/01/2021
Chen, Tracy S., D.O.	Diagnostic Radiology / Radiology	Active	09/01/2019 – 09/01/2021
Gates, Cristina G., PA-C	Physician Assistant / Emergency Medicine	Allied Health Professional	09/01/2019 – 09/01/2021
Harry, Wendell M., M.D.	Family Medicine	Active	09/01/2019 – 09/01/2021
Jones, Valerie A., M.D.	Physical Med & Rehabilitation / Medical Specialties	Courtesy	09/01/2019 – 09/01/2021
Kainuma, Koji, NP	Nurse Practitioner / Psychiatry	Allied Health Professional	09/01/2019 – 09/01/2021
Lugo, Brian A., M.D.	Surgical Critical Care / Trauma	Active	09/01/2019 – 09/01/2021
Mace, Jeffrey G., M.D.	Cardiovascular Medicine / Medicine Specialties	Active	09/01/2019 – 09/01/2021
Malik, Lena N., M.D.	Pediatric Hospitalist / Pediatrics	Active	09/01/2019 – 09/01/2021
Morwood, David T., M.D.	Plastic Surgery / Surgical Specialties	Active	09/01/2019 – 09/01/2021
Paris, Amber N., FNP	Nurse Practitioner / Family Medicine	Allied Health Professional	09/08/2019 – 09/01/2021

Perez-Lopez, Minerva H., M.D.	Family Medicine	Active	09/01/2019 – 09/01/2021
Rosenblum, Leland H., M.D.	Ophthalmology / Surgical Specialties	Active	09/08/2019 – 09/01/2021
Swan, Justin B., M.D. Initial Appt. 9/11/09	Orthopedic Surgery / Surgical Specialties	Active	09/08/2019 – 09/01/2021
Uchtmann, Nathaniel D., M.D.	Pediatrics Internal Medicine Hospitalist	Pediatrics – Active Internal Med – Provisional	09/08/2019 – 09/01/2021
<b>RELEASE FROM PROCTORING: Basic Proctoring</b>			
<b>NAME</b>	<b>SPECIALTY</b>	<b>Service</b>	<b>RECOMMEND</b>
Alsofrom, Jessica S., MD	Pediatrics	Pediatrics	Recommend
Chantachote, Soelot J., MD	Family Medicine	Family Medicine	Recommend
Martin, Christopher L., MD	Emergency Medicine	Emergency Medicine	Recommend release from advanced proctoring for trauma & sedation

**CHANGES IN STAFF STATUS:** The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY / SERVICE	Current / Requested Status	REASON	Recommend
Bertani, Laura A., M.D.	Family Medicine	Provisional to Active	Completed Proctoring	Recommend
Chen, Tracy S., D.O.	Diagnostic Radiology	Provisional to Active	Completed Proctoring	Recommend
Jones, Valerie A., M.D.	Physical Med & Rehabilitation	Provisional to Courtesy	Completed Proctoring	Recommend
Malik, Lena N., M.D.	Pediatric Hospitalist	Provisional to Active	Completed Proctoring	Recommend

**LOCUMS TENENS/TEMPORARY PRIVILEGES:** The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
None				

**REQUESTS FOR ADDITIONAL PRIVILEGES:** The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Markham, Morgan A., PA-C	Physician Assistant, Plastic Surgery	Surgical Specialties	Administer, provide, or issue a drug order to a patient for Schedules II through V controlled substances without advance approval by a supervising physician for that particular patient	Recommend

**RESIGNATIONS:** The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Calzetta, Matthew A., MD	Internal Medicine/Pediatrics	Medical Specialties / Pediatrics	09/01/2019	Acknowledge
Gregorius, Melissa, CRNA	Nurse Anesthetist	Anesthesia	06/01/2019	Acknowledge
Lusk, Rachel F., MD	Pediatrics	Pediatrics	06/21/2019	Acknowledge
Reddy, Anuradha, MD	Family Medicine	Family Medicine	06/06/2019	Acknowledge
Varav, Kalle, MD	Pain Management	Anesthesia	06/30/2019	Acknowledge

**List of Qualified Nurses:** The following Nurses have met the competencies to perform the below approved Standardized Procedures:

STANDARDIZED PROCEDURE	LIST OF QUALIFIED NURSES	RECOMMEND
Limited OB Ultrasound	RN, L&D Qualified Employees, 2019 (attachment)	Recommend
Medical Screening Exams in L&D	L&D EMTALA Qualified RNs, 2019 (attachment)	Recommend
Rapid Response Team	RRT Certified RNs, June 2019 (attachment)	Recommend

**Limited OB Ultrasound Competent RN's 2019  
L&D EMPLOYEES**

EMPLOYEE NAME
Anderson, Delynn
Babione Angela
Bianchini, Kara
Cardenas, Belen
Martinez, Stephanie
Musones, Caren
Niduaza, Jennifer
Perez, Tammy
Ritchie, April
Zentner, Vicki



## L&D EMTALA Qualified RN's 2019

Alcarez, Angelica	Moreno, Alyssa
Amadore, Aileen	Musones, Caren
Anderson, Delynne	Niduaza, Jennifer
Arendsdorf, Justine	Paladino, Kristin
Arrizon, Kristy	Perez, Tammy
Babione, Angela	Pitchforth, Tranh
Bianchini, Kara	Prodis, Margaret
Bains, Kulwinder	Ramirez, Ellie
Campos, Marissa	Regester, Lisa
Chenoweth, Sherri	Ritchie, April
Clavo, Donna	Robinson, Mina
Elledge, Veronica	Rodriguez, Belen
Esparza, Gladdis	Romero, Melissa
Faulk, Bonnie	Rosas, Gloria
Fernandez, Klaryssa	Stirgall, Andrea
Fusanotti, Leticia	Tapia, Rocio
Galindo, Audelia	Thomas, Jessica
Gall, Amber	Throckmorton, Diana
Garcia, Rosa	Torres-Donate, Ana
Gonzalez, Laura	Tuquib, Ruby
Groves, Jill	Vargas, Elizabeth
Hurtado, Sandra	Vigil, Lucia
Lo, Celeste	Waterfall-Quiton, Madeline
Lopez, Janet	Wilkins, Erika
McKay, Jennifer	Willingham, Layla
Martinez, Stephanie	Zentner, Vicki
Masten, Brianna	

List of RRT certified June 2019

1. Nathan Dickman
2. James Mount
3. Rubel Kaur
4. Ping Lee
5. Elena Jin
6. Meghan Miranda
7. Jacqueline Silno
8. Marjorie Balleras
9. Gabrielle Carroll
10. Tracy Chavez
11. Shuo Li
12. Jason Tamayo
13. Siriporn Sirayanone
14. Aileen Ajoc
15. Edward Callo
16. Ildefonso Cusi
17. Germa Hilario
18. Sylvia Miguel
19. Remey Onquit
20. Maria Tablante
21. Tina Cooks
22. Jason Sullivan
23. Gabriela Serrano
24. Danielle Coon
25. Jennifer Jean Pierre
26. Ulysess Serafica
27. Marivic Ayaay
28. Alyssa O'Donnell
29. Ann Thomas