

Finance Committee Meeting Thursday, October 24, 2019 3:00 PM

Steinbeck Room, Building 300 1441 Constitution Blvd.

AGENDA

1. Call to Order Mike Payne, Chair

2. Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

3. Agenda Additions/Corrections

Noemi Ferguson

- 4. Approval of Minutes
 - Approve the Minutes of September 26, 2019. Pages 6-9
- 5. Old Business
 - None
- 6. New Business
 - Consent Items Attachment A. Pages 10-31
 Review and approve for consideration by the NMC Board of Trustees

Scheduled Items/Discussion Items

7. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13260) with International Business Machines Corporation (IBM) for a software subscription to the CareDiscovery database, a benchmarking system used for quality and performance analysis, extending the agreement an additional thirty-six (36) month period (January 1, 2020 through December 31, 2023) for a revised full agreement term of July 1, 2016 through December 31, 2023, and adding \$412,023 for a revised total agreement amount not to exceed \$844,666. *Pages 32-33* (Monica Hamilton)

- **8.** Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with First Security Services, A First Alarm Security & Patrol Inc. Company for shuttle services at NMC, extending the agreement for an additional two (2) year period (January 9, 2020 through January 8, 2022) for a revised full agreement term of January 9, 2018 through January 8, 2022 and adding \$233,000 for a revised total agreement not to exceed \$457,048.

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- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,405) of the original cost of the agreement. *Pages 34-35* (Andrea Rosenberg)
- 9. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Automatic Door Systems, Inc. for maintenance and repair of all automatic doors at NMC for an amount not to exceed \$175,000 with an agreement term January 1, 2020 through December 31, 2024
 - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$17,500) of the original cost of the agreement. *Pages 36-37* (Andrea Rosenberg)
- **10.** Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14065) with Maintenance Connection, LLC for license to use a software system used to manage equipment maintenance, extending the agreement an additional three (3) year period (January 1, 2020 through December 31, 2022) for a revised full agreement term of January 1, 2018 through December 31, 2022, and adding \$73,128 for a revised total agreement amount not to exceed \$117,000. Pages 38-39 (Andrea Rosenberg)

- 11. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the master agreement (A-12934) with Carefusion Solutions, LLC adding the Pyxis product known as BD Cato Medication Workflow Solutions, a medication workflow management system, and adding additional terms and conditions associated with BD Cato.
 - b. Approve NMC Chief Executive Officer's recommendation to accept non-standard indemnification provisions within the BD Cato Medication Workflow Solutions Schedule.
 - c. Authorize the Deputy Purchasing Agent for NMC or his designee to execute Customer Order 1000141289 for the BD Cato software subscription for a sixty (60) month term effective upon implementation (estimated to be on or about November 19, 2019), for a total amount not to exceed \$265,740. *Pages 40-41* (Jason Warren)
- **12.** Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Gregory E. LeBleu M.D. to provide physical medicine and rehabilitation services at NMC for an amount not to exceed \$800,000 for the period January 1, 2020 to December 31, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,000) of the original contract amount and do not significantly change the scope of work. *Pages 42-43* (Jeanne-Ann Balza)

13. Review and Approve Financial Statements

Daniel Leon, CFO

• Receive and Approve September 2019 Financial Report. Pages 44-56

14. Calendar for Next Finance Committee Meeting

• Thursday, November 21, 2019 at 3:00 PM.

15. Adjournment

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Board of Trustees as required by the Ralph M. Brown Act, Section 54954.1.Upon receipt of a written request, The clerk to the Natividad Medical Center Board of Trustees shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed, and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting Thursday, October 24, 2019 Consent Items

Attachment A

1. Pages 10-11	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Everbridge, Inc. for Critical Event Management Software services, extending the agreement an additional two (2) year period (January 30, 2020 through January 29, 2022) for a revised full agreement term of January 30, 2018 through January 29, 2022, and adding \$65,378 for a revised total agreement amount not to exceed \$127,642.
2. Pages 12-13	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 5 to the agreement (A-13067) with Medical Information Technology, Inc. (MEDITECH) for the addition of MD Staff, Pharmacy Automation, and Medinet interfaces for the MEDITECH system at NMC, adding \$65,818 for a revised total agreement amount not to exceed \$299,467, and with no change to the implementation term of March 22, 2016 through April 29, 2020.
3. Pages 14-15	Authorize the Deputy Purchasing Agent for Natividad Medical Center (Licensee) or his designee to execute amendment No. 1 to the agreement with EBSCO Industries, Inc. (EBSCO) for online database and journal subscriptions, extending the agreement an additional three (3) year period (January 1, 2020 – December 31, 2023) for a revised full agreement term of January 1, 2019 through December 31, 2019, and adding \$348,553 for a revised total agreement amount not to exceed \$448,153.
4. Pages 16-17	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13820) with Verge Solutions, LLC for a software system that manages issues from a quality and compliance standpoint, extending the agreement an additional one (1) year period (January 1, 2020 through December 31, 2020) for a revised full agreement term of January 1, 2019 through December 31, 2020, and adding \$44,972 for a revised total agreement amount not to exceed \$223,614.
5. Pages 18-19	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with SkillSurvey, Inc. for online reference checking solution services to increase quality of hire and improve recruiting efficiency at NMC, extending the agreement an additional three (3) year period (December 31, 2019 through December 30, 2022) for a revised full agreement term of December 31, 2016 through December 30, 2022, and adding \$55,545 for a revised total agreement amount not to exceed \$111,234.
6. Pages 20-21	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-14083) with Health Management Associates, Inc. for consulting services associated with patient alignment and Monterey County ambulatory clinics for Natividad, extending the agreement an additional one (1) year period (January 2, 2020 through January 1, 2021) for a revised full agreement term of January 2, 2017 through January 1, 2021, with no increase to the total agreement amount of \$380,000.
7. Pages 22-23	 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-14063) with Grace N. Deukmedjian M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of August 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$400,000 in the aggregate; and b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future

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	amendments to this Agreement where the total amendments do not exceed 10% (\$20,000) of			
	the original contract amount and do not significantly change the scope of work.			
8. Pages 24-25	A. Bakhda, WHNP, CNM to provide nurse midwife services, extending the term by twe months (January 1, 2020 to December 31, 2020) for a revised full agreement term of Jan 2017 to December 31, 2020 and adding \$100,000 for a revised amount not to exceed \$40 in the aggregate; and			
	b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount.			
9. Pages 26-27	a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with Victoria Chew, M.D. to provide family medicine services at NMC, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of November 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$300,000 in the aggregate; and			
	b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.			
10. Pages 28-29	 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) (A-13387) to provide anesthesia services, extending the term by twelve months (January 1, 2020 to December 31, 2020) for a revised full agreement term of January 1, 2017 to December 31, 2020, and adding \$4,340,995, for a revised total not to exceed amount of \$15,562,000 in the aggregate; and b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,120,930) of the original contract amount and do not significantly change the scope of work. 			
11. Pages 30-31	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreements with Receivable Solutions, Inc. (A-13319) and Credit Consulting Services, Inc. (A-13320) for debt collection services, adding \$2,400,000 for a revised total aggregate amount not to exceed \$6,970,000 with no change to the agreement term of October 1, 2016 through September 30, 2020.			



Finance Committee Special Meeting Thursday, September 26, 2019

3:00 PM

Steinbeck Room, Building 300 1441 Constitution Blvd.

MINUTES

Board Members:

Mike Payne, Marcia Atkinson, Libby Downey, Dr. Charles Harris

Absent:

Dr. Gary Gray

NMC Staff/County:

Daniel Leon, Andrea Rosenberg, Ari Entin, Dr. Craig Walls, Jeanne-Anne Balza,

Jeff Cleek, Janine Bouyea

1. Call to Order

Mike Payne, Chair

2. Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

3. Agenda Additions/Corrections

Noemi Ferguson

4. Approval of Minutes

• Approve the Minutes of August 22, 2019.

MOTION:

Motion to approve the minutes of August 22, 2019 moved by Libby Downey, seconded by Dr. Charles Harris, and approved unanimously.

5. Old Business

None

6. New Business

• Consent Items - Attachment A. Review and approve for consideration by the NMC Board of Trustees

MOTION:

Motion to approve Consent Items for consideration by the NMC Board of Trustees, Attachment A, item 1 through item 5 moved by Marcia Atkinson, seconded by Libby Downey, and approved unanimously.

Review and approve the updated schedule of regular meetings of the Finance Committee for the remainder of calendar year 2019 – Attachment B.

MOTION:

Motion to approve the updated schedule of regular meetings of the Finance Committee for the remainder of calendar year 2019 - Attachment B moved by Libby Downey, seconded by Marcia Atkinson, and approved unanimously.

Scheduled Items/Discussion Items

- 7. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Natividad Foundation for Natividad's specially-requested services and for Natividad Foundation's philanthropic services, defined as "donor cultivation and solicitation" (e.g., The Agricultural Leadership Council) for an amount not to exceed \$1,690,405 with an agreement term (for two years) January 1, 2020 through December 31, 2021.
 - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) per year or \$88,500 of the original cost of the agreement per each amendment. (Daniel Leon)

MOTION: Motion to approve Scheduled, item number 7, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Marcia Atkinson and approved unanimously.

8. Review and Approve Financial Statements

9. Adjournment at 3:32pm

Daniel Leon, CFO

Receive and Approve August 2019 Financial Report.

MOTION: Motion to accept the August 2019 Financial Reports moved by Marcia Atkinson, seconded by Libby Downey and approved unanimously.

		Recorded by Noemi Fergus	on
Mike Payne	Chair	 ,	



Finance Committee Special Meeting Thursday, September 26, 2019 Consent Items MINUTES

Attachment A

1.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-12841) with McRoberts Security Technologies for "My Child Infant Security System" Maintenance services, extending the agreement an additional one (1) year period (January 1, 2020 through December 31, 2020) for a revised full agreement term of January 1, 2015 through December 31, 2020, and adding \$33,975 for a revised total agreement amount not to exceed \$269,887.
2.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13313) with Jane Finney, CLS, MBA, CPHQ, CPPS for Consulting Services, extending the agreement an additional one (1) year period (November 9, 2019 through November 8, 2020) for a revised full agreement term of November 9, 2015 through November 8, 2020, and adding \$50,000 for a revised total agreement amount not to exceed \$596,521.
3.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13348) with Chancellor Consulting Group, Inc. for healthcare management consulting services, extending the agreement an additional one (1) year period (November 17, 2019 – November 16, 2020) for a revised full agreement term of November 17, 2014 through November 16, 2020, with no increase to the total agreement amount of \$250,000.
4.	 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional Services Agreement with Marta Zulik MD, Inc. to provide pulmonary medicine and critical care services at NMC for an amount not to exceed \$400,000 for the period November 1, 2019 to December 31, 2021; and b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$40,000) of the original contract amount.
5.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with First Alarm Security & Patrol Inc., for Uniformed Security Guard Services at NMC (A-12738) per County Request for Proposals (RFP) #10514 for an amount not to exceed \$2,300,000 with an agreement term retroactive September 1, 2018 through May 31, 2020.



Finance Committee Special Meeting Thursday September 26, 2019 Consent Items MINUTES Attachment B

Natividad Medical Center Finance Committee UPDATED 2019 Meeting Schedule

The NMC Finance Committee is scheduled to meet the fourth Thursday of the month, unless otherwise notified. Meetings will be held at Natividad Medical Center – Steinbeck Room.

Schedule subject to change.

Month	Date	Time	Room	
January	Thursday, 01/24/2019	3:30 p.m.	Steinbeck	
February	Thursday, 02/28/2019	3:30 p.m.	Steinbeck	
March	Thursday, 03/28/2019	3:30 p.m.	Steinbeck	
April	Thursday, 04/25/2019	3:30 p.m.	Steinbeck	
May	Thursday, 05/23/2019	3:30 p.m.	Steinbeck	
June	Thursday, 06/27/2019	3:30 p.m.	Steinbeck	
July	Thursday, 07/25/2019	3:30 p.m.	Steinbeck	
August	Thursday, 08/22/2019	3:30 p.m.	Steinbeck	
September	Thursday, 09/26/2019	3:00 p.m.	Steinbeck	
October	Thursday, 10/24/2019	3:00 p.m.	Steinbeck	
November	Thursday, 11/21/2019	3:00 p.m.	Steinbeck	
December	*No Meeting			

Everbridge, Inc. Amendment No. 1 Legistar Number:	Everbridge, Inc. Amendment No. 1	Legistar Number:
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..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Everbridge, Inc. for Critical Event Management Software services, extending the agreement an additional two (2) year period (January 30, 2020 through January 29, 2022) for a revised full agreement term of January 30, 2018 through January 29, 2022, and adding \$65,378 for a revised total agreement amount not to exceed \$127,642.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Everbridge, Inc. for Critical Event Management Software services, extending the agreement an additional two (2) year period (January 30, 2020 through January 29, 2022) for a revised full agreement term of January 30, 2018 through January 29, 2022, and adding \$65,378 for a revised total agreement amount not to exceed \$127,642.

SUMMARY/DISCUSSION:

Everbridge is a critical event management software system that Natividad has utilized since January 2018. It allows the Staffing Resources Office, responsible for ensuring compliance with staffing ratios on units, to effectively reach staff for mass callings when needed. The mass callings are typically done for sick calls and staffing shortages. On occasion, mass callings can be used when there are mass casualty/triage events. This system is also utilized to contact specific groups of people when needed during accreditation surveys (TJC, CMS, etc.) as an alternate means of communicating updates.

Everbridge is a web based system that stores and updates telephone numbers for all staff members within the hospital in a single location. It is readily accessible from anywhere that has access to the internet. Within the system, NMC has the ability to select targeted groups of employees and in various ways all while the system tracks communications and verifications.

Compliance with staffing ratios is a priority at NMC and this software has been essential in ensuring that communications surrounding staffing are managed effectively and efficiently. NMC recommends the renewal of this agreement to ensure continued compliance.

OTHER AGENCY INVOLVEMENT:

County Counsel reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No.1 was reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on 11/01/2019.

FINANCING:

The cost for this amendment No. 1 is \$65,378 of which \$32,689 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Supporting the renewal of the Everbridge contract will ensure that we continue to provide great patient care. It ensures we are contacting all available resources to have the best quality staff available when an incident or sick call occurs. It also provides us the method to communicate with necessary staff from anywhere to notify of changes at the facility that could be important to their oncoming shift.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Ann Ferguson, Management Analyst II, 783-2724 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Everbridge, Inc. Amendment 1 Everbridge, Inc. Agreement

Medical Information Technology, Inc. Amendment No. 5 Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 5 to the agreement (A-13067) with Medical Information Technology, Inc. (MEDITECH) for the addition of MD Staff, Pharmacy Automation, and Medinet interfaces for the MEDITECH system at NMC, adding \$65,818 for a revised total agreement amount not to exceed \$299,467, and with no change to the implementation term of March 22, 2016 through April 29, 2020.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment no. 5 to the agreement (A-13067) with Medical Information Technology, Inc. (MEDITECH) for the addition of MD Staff, Pharmacy Automation, and Medinet interfaces for the MEDITECH system at NMC, adding \$65,818 for a revised total agreement amount not to exceed \$299,467, and with no change to the implementation term of March 22, 2016 through April 29, 2020.

SUMMARY/DISCUSSION:

Medical Information Technology, Inc. (MEDITECH) provides NMC with a Health Care Information System (HCIS) for Electronic Medical Records (EMRs) and is NMC's primary source of electronic patient data.

Because of the complexity of patient care and its documentation, there are some software application needs that are not provided by the MEDITECH suite of products. When these other software applications are required, it is often necessary for these applications to exchange data with MEDITECH via interfaces. NMC currently has multiple active interfaces to and from MEDITECH and third party software such as our radiology imagining and storage system, Patient Archiving and Communication System (PACS) and our perinatal fetal monitoring system, Open Building Information Exchange (oBIX). As new specialized software becomes available or is required, NMC subsequently needs to interface these new applications with MEDITECH.

Natividad is requesting approval to purchase the following interfaces:

- Applied Statistics' MD-Staff software is an enterprise level healthcare provider credentialing system that NMC utilizes to automate the credentialing process at the hospital. This interface will allow automatic provider credentialing and privilege updates to flow from MD-Staff directly to MEDITECH's provider dictionary.
- The Pharmacy Automation interface allows MEDITECH to send medication and dose
 information for single and multicomponent compounds to other pharmacy systems. This
 interface is necessary for the implementation of an intravenous workflow system. An
 intravenous workflow system increases patient safety by integrating barcode scanning,
 gravimetric, and digital image capture into the IV compounding personnel's compounding
 workflow.

• The MEDINET interface allows the Health Department to connect to the NMC laboratory and will automate a number of manual processes.

OTHER AGENCY INVOLVEMENT:

County Counsel reviewed and approved this amendment no. 5 as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. This amendment no. 5 was reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment no. 5 is \$65,818, all of which is included in the Fiscal Year 2019-20 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment expands upon the existing MEDITECH interfaces agreement and further enhances its capabilities, leading to improved technological functionality and interconnectivity between various systems within NMC. This also contributes to a sound, secure and sustainable physical infrastructure and further enhances the healthcare experience for patients due to the seamless integration across systems.

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- X Administration
- X Health and Human Services
- X Infrastructure
- Public Safety

Prepared by: Dr. Charles Harris, Chief Medical Information Officer, 783-2785 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Medical Information Technology Inc. Amendment 5

Medical Information Technology Inc. Amendment 4

Medical Information Technology Inc. Amendment 3

Medical Information Technology Inc. Amendment 2

Medical Information Technology Inc. Amendment 1

Medical Information Technology Inc. Agreement

Amendment No. 1 to the EBSCO Industries, Inc. Agreement

Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (Licensee) or his designee to execute amendment No. 1 to the agreement with EBSCO Industries, Inc. (EBSCO) for online database and journal subscriptions, extending the agreement an additional three (3) year period (January 1, 2020 – December 31, 2023) for a revised full agreement term of January 1, 2019 through December 31, 2019, and adding \$348,553 for a revised total agreement amount not to exceed \$448,153.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (Licensee) or his designee to execute amendment No. 1 to the agreement with EBSCO Industries, Inc. (EBSCO) for online database and journal subscriptions, extending the agreement an additional three (3) year period (January 1, 2020 – December 31, 2023) for a revised full agreement term of January 1, 2019 through December 31, 2019, and adding \$348,553 for a revised total agreement amount not to exceed \$448,153.

SUMMARY/DISCUSSION:

EBSCO provides Natividad staff access to online medical database resources and published medical journals. These resources include the leading web-based clinical research tools utilized in hospital and clinic settings to obtain answers to clinical questions, including the latest evidence and clinical expertise to provide specific, practical recommendations for diagnosis and treatment at the point of care.

Natividad has a current agreement with EBSCO for online access to these resources that will expire December 31, 2019. Approval of this recommended action will provide Natividad's medical staff, residents, and nursing and ancillary hospital staff continued access to these valuable clinical resources along with our patient discharge instructions database incorporated in our electronic medical record system. Included in this Amendment is the functionality of EBSCO products, which will provide remote access to many of these resources. This enhancement will allow authorized users to access EBSCO resources from any internet-enable device including desktop computers, laptops, and mobile devices. In addition, providers can continue to accrue *AMA PRA Category I* TM credits for every search they conduct the EBSCO databases and catalog tools; and Nursing, Dietitians, Social Workers, and Physical Therapists can earn continuing education units.

This work supports:

- Natividad Medical Center's The Joint Commission requirement to "provide access to knowledge-based information resources 24 hours a day, 7 days a week." The Joint Commission Standards IM.03.01.01
- Natividad Medical Center's The Joint Commission requirement to "provide patient education and training based on each patient's needs and abilities." The Joint Commission Standards PC.02.03.01

- Natividad's Family Medicine Residency Program's Accreditation Council for Graduate
 Medical Education (ACGME) requirement "Residents must have ready access to specialtyspecific and other appropriate reference material in print or electronic format. This must
 include access to electronic medical literature databases with full text capabilities." ACGME
 Common Program Requirements I.D.3.
- Natividad Medical Center Level II Trauma Center's American College of Surgeon's requirement "must use clinical practice guidelines, protocols, and algorithms derived from evidence-based validated resources." *American College of Surgeons Criterion CD 16-4*
- Monterey County Health Department 2011-2015 strategic initiative: Ensure access to culturally and linguistically appropriate, customer-friendly, quality health services and support essential public health services.

In addition to access for the medical databases listed in Exhibit A-1, this amendment includes \$56,000 for medical journal subscriptions purchased through EBSCO.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 1 is \$348,553 of which \$116,184 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates access to critical point of care clinical diagnosis resources which aid in decision making, as well as medical journals needed by healthcare providers and residents to keep current on trends and changes in practice.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Cynthia Johnson, Medical Librarian 783-2597

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

EBSCO Industries, Inc. Amendment No. 1

EBSCO Industries, Inc. Agreement

Verge Solutions LLC	Amendment No.	4
Legistar Number:		

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13820) with Verge Solutions, LLC for a software system that manages issues from a quality and compliance standpoint, extending the agreement an additional one (1) year period (January 1, 2020 through December 31, 2020) for a revised full agreement term of January 1, 2019 through December 31, 2020, and adding \$44,972 for a revised total agreement amount not to exceed \$223,614.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13820) with Verge Solutions, LLC for a software system that manages issues from a quality and compliance standpoint, extending the agreement an additional one (1) year period (January 1, 2020 through December 31, 2020) for a revised full agreement term of January 1, 2019 through December 31, 2020, and adding \$44,972 for a revised total agreement amount not to exceed \$223,614.

SUMMARY/DISCUSSION:

Verge Solutions, LLC dba Verge Health is a risk management software company. Verge's software solutions enable healthcare organizations to proactively protect and defend patients, caregivers, and frontline staff, against errors, adverse events, and policy violations. With over 900 facilities and 500,000 active users, the company's Converge Platform provides hospital organizations with a cross-functional, proactive surveillance tool enabling optimal quality and safety results.

Verge Solutions provides Software as a Service (SaaS) to NMC which includes the following products: Accreditation Regulatory, Event Management, Patient Relations, and Rounding.

Accreditation Regulatory (formerly VSurvey - Hospital) enables NMC to proactively manage compliance: Regulatory, Quality, Data Security, and Custom Standards. Incorporating powerful data collection tools, survey methodology, flexible reporting and corrective action plans, VSurvey assists NMC with being "survey ready" at all times.

Event Management (formerly VIncident) empowers event reporting and patient safety tools that transform real-time data into actionable results. With a user-friendly icon screen, intuitive forms and easy reporting, VIncident automates NMC's event management process.

Patient Relations (formerly VPatientRelations) makes it easier to understand and improve all areas of patient relationship management. NMC shall be able to create an efficient process of collecting and reporting patient complaints, grievances, suggestions and compliments.

Rounding allows for the collection of compliance data from any mobile device with surveys that are designed for tablet and mobile sized screens. This also enables NMC to capture non-compliant finding details such as comments and images at 1 6 track if resolution occurred on the spot.

Within the healthcare field, standards must be retained at the highest level in order to support patients and meet their care needs over time. Verge Solutions modules allow NMC to ensure that the health of patients and staff is preserved and, where possible, free of risks. Therefore, NMC is requesting approval of the recommended action to continue utilizing the services and tools, like Quality Management Software (QMS) provided by Verge Solutions, which plays an important role in day-to-day processes within healthcare environments, to assist NMC reach our quality targets.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 4 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 4 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 4 is \$44,972, half of which is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization and provides NMC with the additional support it needs to be able to provide reliable and quality patient care thus improving the health and quality of life for patients and their families.

Economic Development
X Administration
X Health and Human Services
Infrastructure
Public Safety

Prepared by: Monica Hamilton, Quality Administrator, 783-2502 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Verge Solutions Amendment 4

Verge Solutions Amendment 3

Verge Solutions Amendment 2

Verge Solutions Amendment 1

Verge Solutions Agreement

SkillSurvey, Inc. Amendment No. 1	Legistar Number:
J. 7.	

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with SkillSurvey, Inc. for online reference checking solution services to increase quality of hire and improve recruiting efficiency at NMC, extending the agreement an additional three (3) year period (December 31, 2019 through December 30, 2022) for a revised full agreement term of December 31, 2016 through December 30, 2022, and adding \$55,545 for a revised total agreement amount not to exceed \$111,234.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with SkillSurvey, Inc. for online reference checking solution services to increase quality of hire and improve recruiting efficiency at NMC, extending the agreement an additional three (3) year period (December 31, 2019 through December 30, 2022) for a revised full agreement term of December 31, 2016 through December 30, 2022, and adding \$55,545 for a revised total agreement amount not to exceed \$111,234.

SUMMARY/DISCUSSION:

SkillSurvey, Inc., is an on-line automated software utilized to conduct employment reference checks in a consistent, timely, and cost-effective manner and will provide Natividad hiring managers with a comprehensive candidate report to evaluate the candidates being considered. SkillSurvey, Inc. is currently utilized by Natividad who entered into a three year agreement with them back in 2016 for \$55,698. The Department of Social Services and the Monterey County Health Department also have similar agreements with SkillSurvey, Inc.

Prior to the use of SkillSurvey, conducting reference checks was a manual process conducted by managers involving numerous phone calls and emails which was a more time intensive process than an electronic reference check process. In addition, the manual process provided less information to hiring managers than the electronic process that SkillSurvey offers. SkillSurvey's on-line hiring reference check tool has expedited the hiring process by providing a more comprehensive candidate report to evaluate candidates being considered for employment.

Approval of this Amendment will allow Natividad to continue to utilize the pre-employment reference check services.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on September 26, 2019 and by its Board of Trustees on October 4, 2019.

FINANCING:

The cost for amendment No. 1 is \$55,545, of which \$18,515 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment correlates to the Health and Human Services Strategic initiative adopted by the Board of Supervisors by allowing Natividad to continue their process and ability to hire highly qualified candidates through efficient and accurate assessment of the reference materials for potential hires.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 783-2701 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

SkillSurvey, Inc. Amendment 1 SkillSurvey, Inc. Agreement

Health Management	Associates,	Inc.	Amendment No. 4	
Legistar Number:				

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-14083) with Health Management Associates, Inc. for consulting services associated with patient alignment and Monterey County ambulatory clinics for Natividad, extending the agreement an additional one (1) year period (January 2, 2020 through January 1, 2021) for a revised full agreement term of January 2, 2017 through January 1, 2021, with no increase to the total agreement amount of \$380,000.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-14083) with Health Management Associates, Inc. for consulting services associated with patient alignment and Monterey County ambulatory clinics for Natividad, extending the agreement an additional one (1) year period (January 2, 2020 through January 1, 2021) for a revised full agreement term of January 2, 2017 through January 1, 2021, with no increase to the total agreement amount of \$380,000.

SUMMARY/DISCUSSION:

Health Management Associates, Inc. (HMA) is a consulting firm experienced in feasibility studies and program development with a deep knowledge of county hospital system operations and network development. HMA will work with Natividad and Health Department leadership to assist in improving operational and clinical alignment of the Monterey County health portfolio.

HMA will continue to provide guidance regarding; unified planning, strategic partnership development and opportunities for achieving shared operational efficiencies via this amendment. Specific operational improvements will focus on improving appointment access, patient communication, and quality improvement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 4 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 4 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

There is no increase to the total agreement amount with this amendment. \$25,000 is included in the Fiscal Year 2019-20 Adopted Budget for this agreement. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

20

This agreement is for financial consulting services to explore and implement various approaches to providing healthcare benefits and network designs to lower costs and to direct care to specific provider systems, the outcome of which will contribute to a more efficient use of resources within the organization.

Economic Development	nt
X Administration	
Health and Human Ser	vices
Infrastructure	
Public Safety	

Prepared by: Daniel Leon, Chief Financial Officer, 783-2551

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Health Management Associates Amendment 4

Health Management Associates Amendment 3

Health Management Associates Amendment 2

Health Management Associates Amendment 1

Health Management Associates Agreement

Grace N. Deukmedjian M.D. First Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-14063) with Grace N. Deukmedjian M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of August 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$400,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$20,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-14063) with Grace N. Deukmedijan M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of August 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$400,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$20,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

NMC operates a twelve bed pediatric unit and an eighteen bed maternal infant unit providing medical care for newborns, children and adolescents, as well as hospital based services for the pediatric population (age 0-21) through NMC's emergency medicine, trauma programs, general surgery and outpatient specialty clinics.

In July 2017, the pediatric hospitalist program increased its service to twenty-four hour in-house patient care. It takes at least 4.2 Full Time Equivalent (FTE) physicians to cover the service and ensure a pediatrician is on-site twenty-four hours a day. NMC would like to amend the agreement with Grace Deukmedjian M.D. so that she can continue to participate in the panel of physicians providing these services. Dr. Deukmedjian is paid an hourly rate for services, the amount of services provided may increase due to the need for coverage, but the hourly rate will stay the same. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form and the Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. [The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The amount of this amendment is \$200,000. The total not to exceed amount of this Agreement is \$400,000 for the period August 1, 2018 to December 31, 2021 (41 months). \$100,000 is

included the Fiscal Year 2019/20 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs to provide reliable and high quality patient care which improves the health and quality of life for Monterey County residents and their families.

Economic Development	
Administration	
X Health and Human Services	
Infrastructure	
Public Safety	

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement-First Amendment

Kristin Bakhda, WHNP, CNM Second Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to Professional Services Agreement (A-13546) with Kristin A. Bakhda, WHNP, CNM to provide nurse midwife services, extending the term by twelve months (January 1, 2020 to December 31, 2020) for a revised full agreement term of January 1, 2017 to December 31, 2020 and adding \$100,000 for a revised amount not to exceed \$400,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to Professional Services Agreement (A-13546) with Kristin A. Bakhda, WHNP, CNM to provide nurse midwife services, extending the term by twelve months (January 1, 2020 to December 31, 2020) for a revised full agreement term of January 1, 2017 to December 31, 2020 and adding \$100,000 for a revised amount not to exceed \$400,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad Medical Center operates a labor and delivery unit with over 2,000 deliveries per year. In January 2017, NMC added midwifery services, trained health professional who helps healthy women during labor, deliver and after the birth of their babies, to enhance the breadth of its obstetric and gynecological services becoming the first hospital in Monterey County to offer this service to its patients.

NMC has an agreement with Kristin Bakhda, a certified nurse midwife (CNM) to provide midwife services to patients in the outpatient specialty clinic and patients who are admitted to the labor and delivery unit. NMC wishes to amend the agreement to extend the term by twelve months so that Kristin can continue to provide at least the same services without interruption. NMC has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. [The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.]

FINANCING:

The cost of this Amendment is \$100,000. The total not to exceed amount of the Agreement is \$400,000 for the period January 1, 2017 to December 31, 2020 (48 months). \$100,000 is included in the Fiscal Year 2019/20 Adopted Budget. The remaining amount will be budgeted for subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
X Health and Human Services
Infrastructure
Public Safety
Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506
Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First-Second Amendment

Victoria Chew, M.D. First Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with Victoria Chew, M.D. to provide family medicine services at NMC, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of November 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$300,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with Victoria Chew, M.D. to provide family medicine services at NMC, extending the term by twenty-four months (January 1, 2020 to December 31, 2021) for a revised full agreement term of November 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$300,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

NMC operates Family Medicine Residency Program affiliated with the University of California's San Francisco Medical School with a total of 30 residents that practice in multiple settings including the inpatient labor and delivery unit. The Residency Program must arrange for patient care and supervision of its residents by qualified family medicine physicians. NMC has an agreement with Dr. Chew to provide family medicine services, as needed to cover the service. NMC wishes to amend the Agreement at this time in order to avoid interruption of services. NMC has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form and the Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. [The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees].

FINANCING:

The cost of this amendment is \$200,000. The total not to exceed amount of this Agreement is \$300,000 for the period November 1, 2018 to December 31, 2021 (38 months). \$100,000 is included the Fiscal Year 2019/20 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs to provide reliable and high quality patient care which improves the health and quality of life for Monterey County residents and their families.

Economic Development	
Administration	
X Health and Human Services	
Infrastructure	
Public Safety	

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First Amendment

Monterey Anesthesia Professionals Second Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) (A-13387) to provide anesthesia services, extending the term by twelve months (January 1, 2020 to December 31, 2020) for a revised full agreement term of January 1, 2017 to December 31, 2020, and adding \$4,340,995, for a revised total not to exceed amount of \$15,562,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,120,930) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) (A-13387) to provide anesthesia services, extending the term by twelve months (January 1, 2020 to December 31, 2020) for a revised full agreement term of January 1, 2017 to December 31, 2020, and adding \$4,340,995, for a revised total not to exceed amount of \$15,562,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,120,930) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

NMC's surgical team performs over 3,500 inpatient and outpatient surgeries per year. It requires a minimum of eight (8) full-time equivalent (FTE) anesthesiologist physicians to provide anesthesia services for NMC's four operating rooms, including one physician that is immediately available in-house 24 hours a day and one back-up physician that is available on-call 24 hours a day in accordance with American College of Surgeons (ACS) guidelines for a Level II Trauma Center. Anesthesia services also include airway management (intubations), central line insertion and acute postoperative pain management.

Additionally, it requires at least five (5) FTE certified nurse anesthetists (CRNA), including one CRNA that is immediately available 24 hours a day to provide anesthesia services within NMC's labor and delivery suites. CRNAs may staff one of the four main operating rooms as well.

NMC would like to amend the agreement with Monterey Anesthesia Professionals, a California general partnership, to continue to provide exclusive anesthesia services and a physician to serve as medical director, responsible for general administration and oversight of the anesthesia services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. [The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees].

FINANCING:

The cost of this amendment is \$4,340,995. The total not to exceed amount of this Agreement is \$15,562,000 for the period January 1, 2017 to December 31, 2020 (48 months). \$4,340,995 is included in the Fiscal Year 2019/20 Adopted Budget. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First-Second Amendment

Amendment 2 to Debt Collection Services Master Agreements per RFP #9600-6	4
Legistar Number:	

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreements with Receivable Solutions, Inc. (A-13319) and Credit Consulting Services, Inc. (A-13320) for debt collection services, adding \$2,400,000 for a revised total aggregate amount not to exceed \$6,970,000 with no change to the agreement term of October 1, 2016 through September 30, 2020.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreements with Receivable Solutions, Inc. (A-13319) and Credit Consulting Services, Inc. (A-13320) for debt collection services, adding \$2,400,000 for a revised total aggregate amount not to exceed \$6,970,000 with no change to the agreement term of October 1, 2016 through September 30, 2020.

SUMMARY/DISCUSSION:

NMC utilizes 2 collection agencies, Receivable Solutions and Credit Consulting Services, to provide collection services for NMC self-pay patients and bad debt collections as a result of RFP 9600-64. Each agency receives daily files of accounts to send collection notices to patients. If payments are not received within 150 day time frame the account will turn over to proceed with collection efforts. The volume of accounts sent to these agencies fluctuate volume based on NMC business. The agreement documents themselves do not state a total agreement amount specifically. Payment is based on the amount of debt collected and is therefore an unknown. NMC is requesting an increased aggregate dollar limit for both agreements not to exceed \$6,970,000 which reflects the estimated amount NMC might pay for debt collection fees through the end of the agreement term.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 2 is \$2,400,000 of which \$1,299,996 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Debt Collection Services agreements give NMC the ability to collect patient's monetary responsibilities for the services they have receiv 3 0 t NMC.

]	Economic Development
X A	Administration
	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Tracy Short, Director of Patient Financial Services, 783-2347 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Receivable Solutions, Inc. Amendment No. 2 Credit Consulting Services, Inc. Amendment No. 2 Receivable Solutions, Inc. Amendment No. 1 Credit Consulting Services, Inc. Amendment No. 1 Receivable Solutions, Inc. Agreement Credit Consulting Services, Inc. Agreement

IBM Amendment 1	to Software Subscription Agreement
Legistar Number:	

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13260) with International Business Machines Corporation (IBM) for a software subscription to the CareDiscovery database, a benchmarking system used for quality and performance analysis, extending the agreement an additional thirty-six (36) month period (January 1, 2020 through December 31, 2023) for a revised full agreement term of July 1, 2016 through December 31, 2023, and adding \$412,023 for a revised total agreement amount not to exceed \$844,666.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13260) with International Business Machines Corporation (IBM) for a software subscription to the CareDiscovery database, a benchmarking system used for quality and performance analysis, extending the agreement an additional thirty-six (36) month period (January 1, 2020 through December 31, 2023) for a revised full agreement term of July 1, 2016 through December 31, 2023, and adding \$412,023 for a revised total agreement amount not to exceed \$844,666.

SUMMARY/DISCUSSION:

With Board of Supervisors approval, NMC originally contracted (A-12063& A-12282) with Truven Health Analytics, Inc for the use of their CareDiscovery and Meaningful Use database(s) and analytic tools back in 2009. In 2016 Natividad established a new agreement with more favorable terms for the same database access with Truven who, at that time, was declared as a division of IBM.

Care Discovery is a database and reporting system that provides NMC with a dashboard of critical benchmarks and objective, fact-based information necessary to make quick, confident decisions in support of the hospital's quality improvement initiatives. The database and reporting system allows NMC to: evaluate our performance as compared to peer hospitals; and evaluate our outcomes including the Agency for Healthcare Research and Quality (AHRQ) national indicators, complications, and risk-adjusted mortality and resource metrics. It provides NMC with the capability to drill into transaction-level details to identify specific opportunities for improving the process of care. The database and reporting system allows NMC to compare patient-care patterns among physicians and compare expected results to observed results. The database is used to run many required reports for Joint Commission accreditation.

The Care Discovery Quality Measures database and reporting system provides NMC with the tools to comply with the Joint Commission and Center for Medicare and Medicaid Services (CMS) requirement for quarterly reporting of clinical quality measures also known as Core Measures.

At the current time Natividad wishes to extend the existing subscription agreement for an additional three (3) years to allow for continued access of the CareDiscovery database.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 1 is \$412,023 of which \$133,558 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The CareDiscovery Quality Measures database and reporting system provides NMC with the tools to administrate operations as well as comply with the Joint Commission and Center for Medicare and Medicaid Services (CMS) requirement for quarterly reporting of clinical quality measures also known as Core Measures.

	Economic Development
X	Administration
	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Monica Hamilton, Quality Administrator, 783-2502 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

IBM Amendment 1 to Subscription Agreement

IBM (Truven) Subscription Agreement

Amendment No. 2 for the First Alarm Agreement	Legistar Number:	
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..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with First Security Services, A First Alarm Security & Patrol Inc. Company for shuttle services at NMC, extending the agreement for an additional two (2) year period (January 9, 2020 through January 8, 2022) for a revised full agreement term of January 9, 2018 through January 8, 2022 and adding \$233,000 for a revised total agreement not to exceed \$457.048.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,405) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with First Security Services, A First Alarm Security & Patrol Inc. Company for shuttle services at NMC, extending the agreement for an additional two (2) year period (January 9, 2020 through January 8, 2022) for a revised full agreement term of January 9, 2018 through January 8, 2022 and adding \$233,000 for a revised total agreement not to exceed \$457,048.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,404.80) of the original cost of the agreement.

SUMMARY/DISCUSSION:

The Monterey County Jail Expansion Project is affecting parking and safety on the Natividad Medical Center (NMC) Campus. Previously, NMC and the jail shared parking for staff and patients that is now unavailable as a result of the expansion project. This impacts over 300 parking spaces including the availability of American with Disabilities Act (ADA) parking.

NMC and Resource Management Agency (RMA) collaborated in building a temporary parking lot to address the parking shortage during the expansion project. However, this temporary parking lot is remote and may limit access. Staff have expressed concerns regarding the safety and inaccessibility of the remote parking lot. NMC received many requests to provide a shuttle service from the remote lot to the hospital.

NMC conducted an assessment and determined that safety issues exist in the remote parking area; especially in the evening hours. For the safety and convenience of our staff NMC proposes providing shuttle services between the remote lot and the hospital from 6:00am to 8:00pm Monday through Friday. Due to the temporary need for remote parking, contracting with a vendor is a suitable and cost effective option.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this 3 4 endment No. 2 as to legal form, and the Auditor-

Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 2 is \$233,000 of which \$116,500 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Provides a safe means of transportation from the temporary parking lot to the hospital campus. Increases employee safety by reducing transportation-related injuries.

	Economic Development
X	Administration
	Health and Human Services
	Infrastructure
Arrana (Public Safety

Prepared by: Jeff Cleek, Director of Engineering, 783-2614

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

First Alarm for Shuttle Services Amendment No. 2 First Alarm for Shuttle Services Amendment No. 1 First Alarm for Shuttle Services Agreement

Automatic Do	or Systems,	Inc. Ag	reement
--------------	-------------	---------	---------

Legistar	Number:	

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Automatic Door Systems, Inc. for maintenance and repair of all automatic doors at NMC for an amount not to exceed \$175,000 with an agreement term January 1, 2020 through December 31, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$17,500) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Automatic Door Systems, Inc. for maintenance and repair of all automatic doors at NMC for an amount not to exceed \$175,000 with an agreement term January 1, 2020 through December 31, 2024.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$17,500) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Automatic Door Systems, Inc. has installed the bulk of NMCs complex door systems and therefore is the optimum vendor choice for providing repair services when needed.

Natividad's contracts department and Engineering department have explored issuing a Request for Proposals (RFP) for these services to offer local businesses a chance at this contract, however, in order to determine how competitive a RFP would be, Natividad made phone calls to all local commercial door service vendors it found online and in the yellow pages to inquire about interest, and all responded saying they didn't provide services on electronic hospital doors. Without local competition available, Natividad has opted to continue to utilize services from Automatic Door Systems, Inc. for most of its door service needs. Natividad utilizes two (2) other vendors for fire door service specifically. This contract is for services on all other electronic doors throughout the hospital.

This new agreement replaces an older agreement with Automatic Door Systems Inc. from 2014 and contains updated terms and pricing.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

The cost for this agreement is \$175,000 of which \$35,000 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement allows for needed improvements to the hospital's physical infrastructure. These improvements ensure that NMC maintains itself as a first rate medical facility which, in turn, enables NMC staff to provide quality medical care that leads to an improved quality of life for its patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
X Public Safety
Prepared by: Jeffrey Cleek, Director of Engineering & Safety, 783-2614 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553
Attachments: Automatic Door Systems, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Maintenance	Connection,	LLC	Amendment	No.	1
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Legistar	Number:	
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..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14065) with Maintenance Connection, LLC for license to use a software system used to manage equipment maintenance, extending the agreement an additional three (3) year period (January 1, 2020 through December 31, 2022) for a revised full agreement term of January 1, 2018 through December 31, 2022, and adding \$73,128 for a revised total agreement amount not to exceed \$117,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14065) with Maintenance Connection, LLC for license to use a software system used to manage equipment maintenance, extending the agreement an additional three (3) year period (January 1, 2020 through December 31, 2022) for a revised full agreement term of January 1, 2018 through December 31, 2022, and adding \$73,128 for a revised total agreement amount not to exceed \$117,000.

SUMMARY/DISCUSSION:

The computerized facility software maintenance system (entirely web based subscription service) provided by Maintenance Connection allows the NMC Engineering department to manage facility assets, preventive maintenance schedules, and routine workflow, such as repairs and simple installations through the computerized work order system. Maintenance Connection's software provides Natividad staff with reports and dashboards to monitor effectiveness and efficiency in the Engineering department surrounding equipment maintenance and repairs.

The Joint Commission and National Fire Prevention Agency (NFPA) require that the hospital test and inspect all pieces of equipment that are related to life safety on a prescribed schedule. The hospital has the ability to maintain regulatory compliance through this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 1 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment No. 1 is \$73,128 of which \$22,746 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Extending the term of the Maintenance Connection agreement enables Natividad to continue to properly manage the required maintenance and repairs of various types of hospital equipment. This, in turn, leads to having and maintaining safe and reliable equipment.

	Economic Development
	Administration
X	Health and Human Services
X	Infrastructure
	Public Safety

Prepared by: Jeffrey Cleek, Director of Engineering & Safety, 831-783-2614 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Maintenance Connection, LLC Amendment No. 1

Maintenance Connection, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Amendment No. 1 to Carefusion Master Rental Agreement for Pyxis
Legistar Number:
Title
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to
execute amendment No. 1 to the master agreement (A-12934) with Carefusion Solutions, LLC
adding the Pyxis product known as BD Cato Medication Workflow Solutions, a medication
workflow management system, and adding additional terms and conditions associated with BD Cato
b. Approve NMC Chief Executive Officer's recommendation to accept non-standard indemnification
provisions within the BD Cato Medication Workflow Solutions Schedule.
c. Authorize the Deputy Purchasing Agent for NMC or his designee to execute Customer Order
1000141289 for the BD Cato software subscription for a sixty (60) month term effective upon
implementation (estimated to be on or about November 19, 2019), for a total amount not to exceed

..Report RECOMMENDATION:

\$265,740.

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the master agreement (A-12934) with Carefusion Solutions, LLC adding the Pyxis product known as BD Cato Medication Workflow Solutions, a medication workflow management system, and adding additional terms and conditions associated with BD Cato. b. Approve NMC Chief Executive Officer's recommendation to accept non-standard indemnification provisions within the BD Cato Medication Workflow Solutions Schedule. c. Authorize the Deputy Purchasing Agent for NMC or his designee to execute Customer Order 1000141289 for the BD Cato software subscription for a sixty (60) month term effective upon implementation (estimated to be on or about November 19, 2019), for a total amount not to exceed \$265,740.

SUMMARY/DISCUSSION:

This amendment is for the addition of hardware and a software subscription for BD Cato also known as Pyxis IV Prep. The general terms and conditions of the Master Agreement for Pyxis apply, however, there are some additional terms and conditions associated with the software subscription that are included within this amendment, including a non-standard indemnity clause.

BD Cato is an IV workflow management system, a combination of hardware and software that makes compounding IVs safer and more efficient. The system guides the user step by step through the compounding process with safety checks along the way.

New and recurring orders from the Hospital Information System flow to BD Cato's computerized queue. Use of the queue replaces the current batch process, allowing IVs to be compounded closer to when they are needed. This reduces waste.

The technician chooses which item to compound from the queue. Items with the same components can be compounded back to back to decrease waste. Stat or now items are clearly identified. Once an item has been chosen the system guides the user through each step. Hardware present in the compounding space is used. It consists of an all 4 0 ne barcode scanner, camera, and a scale.

Barcode scanning is used to verify that the correct components are used. Compounding cannot continue if a wrong component is chosen. Pictures are taken at each important step. The scale can be used to verify that the correct amount of each component was drawn up.

At the end of compounding the technician can request a final review by a pharmacist. Because photos were taken, the pharmacist can verify the item from any properly configured hospital computer. The technician no longer needs to wait for the pharmacist to properly gown up and enter the IV room. This will also decrease the amount of time the patient waits for their medication.

BD Cato will decrease medication waste. It will decrease the time it takes to make certain IVs. It will also increase the safety of the compounding process.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment has also been reviewed and approved by NMC's Finance Committee on October 24, 2019 and by its Board of Trustees on November 1, 2019.

FINANCING:

The cost for this amendment is \$265,740 of which \$53,148 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The BD Cato system being added in this amendment allows pharmacy personnel to more safely and efficiently compound IV admixtures which yields a higher level of quality patient care.

nt
vices

Prepared by: Jason Warren, Pharmacy Director, 772-7720

Approved by: Gray R. Gary, DO, Chief Executive Officer, 783-2553

Attachments:

Carefusion Amendment No. 1 to Master Agreement for Pyxis Carefusion Customer Order 1000141289 for BD Cato

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Gregory Le Bleu MD Agreement

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Gregory E. LeBleu M.D. to provide physical medicine and rehabilitation services at NMC for an amount not to exceed \$800,000 for the period January 1, 2020 to December 31, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Gregory E. LeBleu M.D. to provide physical medicine and rehabilitation services at NMC for an amount not to exceed \$800,000 for the period January 1, 2020 to December 31, 2021.
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

NMC operates the Sam Karas Acute Rehabilitation Center, a 24 bed acute rehabilitation unit (ARU) that provides comprehensive physical and cognitive therapies to help patients recover and return to daily activities after an illness, injury or surgery. Physical medicine and rehabilitation physicians, also known as physiatrists, treat a variety of medical conditions affecting the brain, spinal cord, nerves, bones, muscles and joints. Natividad would like to enter into an agreement with Dr. Le Bleu, a board certified physical medicine and rehabilitation physician, to participate in the panel of physicians providing daily rounding on patients in the ARU. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost of this Agreement is \$800,000 for the period January 1, 2020 to December 31, 2021 (24 months). \$200,000 is included in the Fiscal Year 2019/20 Adopted Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Administration	
X Health and Human Services	
Infrastructure	
Public Safety	

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board



FINANCIAL STATEMENTS

SEPTEMBER 30, 2019



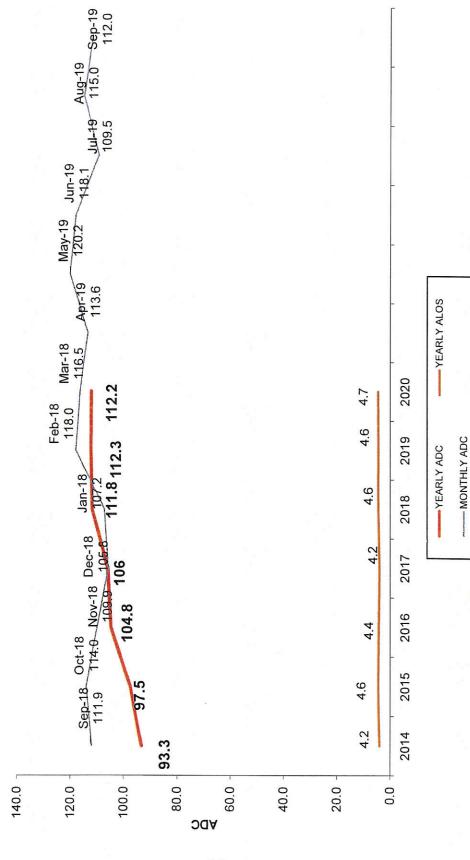
FINANCIAL STATEMENTS

SEPTEMBER 30, 2019

INDEX

DESCRIPTION	TOTAL ADC TREND GRAPH - 2014-2020	STATISTICAL REPORT	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	BALANCE SHEET	SCHEDULE OF STATE / COUNTY RECEIVABLES	STATEMENT OF CASH FLOWS	RECONCILIATION OF GOVERNMENT FUNDING	CASH FLOW PERFORMANCE F/Y 19-20 ACTUAL TO BUDGET	CASH SCHEDULE FOR F/Y 19-20
PAGE#	-	И	4	W)	ŭ	15	3 0	5	10	11





PAGE 1 OF 11 PAGES

NATIVIDAD STATISTICAL REPORT SEPTEMBER 30, 2019

		Month-T			570-000 (CONTROL OF ST. 95) 95 • 500-951	- 4 A		Year-To-		
744 May 1	07-19	08-19	09-19	Budget			Budget	Current	Prior Yr	%
P-1-5V	计包设置		學學學學	的 以此《新秋》	PT DAYS BY SERVICE	STAFFED BEDS	To the season	基础	ATTENDED TO THE	CY/PY
1	267	195	213	281	NICU	15	861	675	599	12.69%
2	1,485 161	1,666 175	1,447 216	1,317 214	Med/Surg ICU	61	4,037	4,598	4,251	8.16%
3	66	41	38	73	Peds	10 12	656 225	552 145	673	-17.98%
5	688	717	692	664	Acute Rehab	24	2,036	2,097	219 2,003	-33.79% 4.69%
6	280	266	272	339	OB/Gyn	27	1,039	818	1,217	-32.79%
7	2,947	3,060	2,878	2,888	TOTAL ACUTE	149	8,854	8,885	8,962	-0.86%
8	446	505	482	413	Psychiatric	19	1,265	1,433	1,066	34.43%
9	3,393	3,565	3,360	3,301	TOTAL DAYS	168	10,119	10,318	10,028	2.89%
10	266	336	309	293	Nursery	18	899	645	972	-33.64%
1000					AVERAGE DAILY CENSUS	Part of the last o				
11	72.9	75.6	72.9	74.1	Acute	125	74.1	73.8	75.6	-2.38%
12	22.2	23.1	23.1	22.1	Acute Rehab	24	22.1	22.8	21.8	4.59%
13	14.4	16.3	16.1	13.8	Psychiatric	19	13.8	15.6	11.6	34.48%
14	109.5	115.0	112.0	110.0	TOTAL	168	110.0	112.2	109.0	2.94%
15	8.6	10.8	10.3	9.8	Nursery	18	9.8	7.0	10.6	-33.96%
E-HOUSE THE STATE OF		500万年的			PERCENTAGE OF OCCUPA	ANCY				
16	58.3%	60.5%	58.3%	59.3%	Acute		59.3%	59.0%	60.5%	-2.4%
17	92.5%	96.3%	96.3%	92.1%	Acute Rehab		92.1%	95.0%	109.0%	-12.8%
18	75.8%	85.8%	84.7%	72.6%	Psychiatric		72.6%	82.1%	61.1%	34.5%
19	65.2%	68.5%	66.7%	65.5%	TOTAL	_	65.5%	66.8%	66.5%	0.5%
20	47.8%	60.0%	57.2%	54.4%	Nursery	-	54.4%	38.9%	58.9%	-34.0%
					ADMISSIONS				FIG. S. STORY	
21	613	611	608	599	Acute		1,837	1,832	1,840	-0.43%
22	58	61	55	52	Acute Rehab		160	174	145	20.00%
23	67	63	51	60	Psychiatric		184	181	192	-5.73%
24	738	735	714	711	TOTAL	-	2,181	2,187	2,177	0.46%
25	172	192	184	174	Nursery	-	534	548	538	1.86%
	175	193	187	196	Deliveries		602			2.4224
26	27.5	A SEVAL DE LA SE	107	190	DISCHARGES		602	555	556	-0.18%
27	612	649	609	599	Acute		1,837	1,870	1,868	0.11%
28	58	60	57	52	Acute Rehab		160	175		
29	65	64	52	60	Psychiatric Psychiatric		184	181	145 186	20.69% -2.69%
30	735	773	718	711	TOTAL	-	2,181	2,226	2,199	1.23%
31	149	179	173	174	Nursery		534	501	497	0.80%
					AVERAGE LENGTH OF STA	AY			3 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
32	4.6	4.9	4.7	4.6	Acute(Hospital wide no ba	abies)	4.6	4.7	4.6	2.17%
33	11.9	11.8	12.6 2.5	12.8 2.5	Acute Rehab OB/Gyn		12.7	12.1	13.8	-12.32%
34 35	2.6 6.7	2.6 8.0	9.5	6.9	Psychiatric		2.5 6.9	2.6 7.9	2.8 5.6	-7.14%
36	1.5	1.8	1.7	1.7	Nursery		1.7	1.2	1.8	41.07% -33.33%
TENE					OUTPATIENT VISITS	5万大三金新西	No. Cheer M. M.		1.0	-33.3378
37	4,354	4,674	4,656	4,406	Emergency Room		13,510	13,684	13,527	1.16%
38	569	556	566	561	ER Admits		1,721	1,691	1,460	15.82%
39	77.1%	75.6%	79.3%	78.9%	ER Admits as a % of Adm	issions	78.9%	77.3%	67.1%	15.29%
40	6,294	6,482	6,266	6,035	Clinic Visits		18,507	19,042	17,808	6.93%
41	47,693	49,576	48,203	45,974	ANCILLARY PROCEDURES Lab Tests	RILLED	140,986	145,472	126,992	14.55%
42	3,458	3,582	3,532	2,937	Radiology Procedures		9,007	10,572	9,536	10.86%
43	179	211	243	205	MRI Procedures		629	633	538	17.66%
44	97	156	125	132	Nuclear Med Procedures		404	378	345	9.57%
45	1,122	1,125	1,215	1,024	Ultrasound Procedures		3,140	3,462	3,095	11.86%
46	1,830	1,834	1,944	1,483	CT Scans		4,547	5,608	4,350	28.92%
47	350	396	389	351	Surgeries		1,053	1,135	1,083	4.80%
48	8.12	7.79	7.96	8.22	FTE'S PER AOB		8.22	7.89	8.23	-4.13%
49	1,280.9	1,289.3	1,306.8	1,283.9	TOTAL PAID FTE'S		1,283.9	1,293.0	1,293.2	-0.02%
50	4,886	5,246	4,927	4,688	ADJUSTED PATIENT DAYS		14,369	15,062	14,461	4.16%

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2020

		THE REAL PROPERTY OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN COLU	CONTRACTOR DESCRIPTION OF THE PERSON OF THE	THE RESERVE OF THE PERSON NAMED IN		THE RESERVE AND ADDRESS OF THE PERSON NAMED IN	THE REAL PROPERTY AND ADDRESS OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAMED IN C		2221	Section & Section 2011		CALLED STATE			The Party and Publishers and Publish
		JUL-19	AUG-19	SEP-19	OCT-19	NOV-19	DEC-19	JAN-20	FEB-20	MAR-20	APR-20	MAY-20		11 IN-20	u X
	REVENUE														
	Patient Revenue:														
-	Inpatient	\$ 65,854,051 \$	72,341,082 \$	9				•	•	· •	•	s	S		\$ 205,452,990
7	Pro Fees	2,153,024	2,037,495	1,878,816	•				•	•	•				6,069,335
6	Outpatient	29,931,254	35,081,441	32,244,876											97,257,571
4	Total Patient Revenue	97,938,329	109,460,018	101,381,549			•	·		•	•		•		308,779,896
ų	Contraction Ordinations	74 202 000	370 307 00	200 000 37											
o 0	Dad Oak	006,666,17	070,070	2 404 040		•	• (•	•	•			c	230,751,841
1 0	Dad Debi	160,400,4	3,372,270	2504,448	•	•	•	•0		•	•		•		11,261,910
۰ ۵	Total Contractual Discounts	7293,027	356,052	350,127			•				•				999,806
10 0	Not Dation Descounts	21 555 111	22 405 950	171,787,171							•			3	243,013,557
9 0	Net Patient Revenue As a percent of Gross Revenue	22.12%	23,105,850	20,994,378	0000	0 00%	- 0000	. 0 00 0	%UU 0	%00 U	, 0000		. 000%	- 000%	65,766,339
			!		;								9/00/	0.00.0	21.30%
F	Total Government Funding	4,966,417	5,146,012	4,943,339		•	•	•	6	•	•			,	15,055,768
	Other Operating Revenue:														
12	Rent Income	109,276	120,775	115,026		٠	•	2	ó	•	•			20	345,077
13	Interest Income	126,000	124,951	257,246			,	9	- 31					r)	508 197
4	NMF Contribution	000'09	000'09	99,000			•				•				179,000
15	Other Income	305,431	371,398	375,833	•		•				•				1.052.662
16	Total Other Operating Revenue	600,707	677,124	807,105									1		2,084,936
17	TOTAL REVENUE	27,233,235	28.928.986	26.744.822	9		,	9							82 007 043
										řě.				c	02,907,043
	EXPENSE														
18	Salaries, Wages & Benefits	15,311,219	15,090,278	15,286,283	ĸ	•	•		•		1			à	45,687,780
6 6	Registry	259,208	363,700	272,544	(#E	•	•		•	•	•			1	895,452
2 2	Phys/Residents SVVB & Contract Fees	3,470,366	3,290,181	3,454,614		•				•	•			c	10,215,161
, 6	Pulcilased Services	7,909,407	2,073,134	7,050,468	•		•			•	•			c	9,033,109
23	lostrance	239 400	239,400	508,878,				•	C i		•				6,621,136
24	Utilities and Telephone	317.654	313,723	270,809	c •									. 5	718,199
25		196,025	196,027	196,025		•	•		4	•	•		,		588 077
2 4	Depreciation & Amortization	1,016,188	1,017,712	1,016,795	31	•	•	•	•	•	•				3 050 695
	ō	438,314	509,005	519,897											1.467.216
	TOTAL EXPENSE	26,400,824	27,091,749	25,686,437		•	•	e		•					79,179,011
29	NET INCOME(LOSS)	832,411	1,837,237	1,058,385	c			·	,	,				,	3.728.032
															100'01'0
	Normalization for Extraordinary Items														
30	Interest Anthem Arbitration					20	Ô	31	10	8					
3 5	Anthem Arbitration Payment		٠										0.0		
32	Medical FFS Settlament FV07.08			6 19	6 20										
, ;	Motor Initial Settlement				•				•		•				
3 6	Total Canadiana Controlle														
5	Com Lynaoldinaly licins													r.	
34	NET INCOME BEFORE Extraordinary Items	\$ 832,411 \$	1,837,237 \$	1,058,385 \$,			9	, va	so.	٠,	<i>y</i>	,	4 754 035
35	CAPITAL CONTRIBILITIONS														
36	County Contribution														
37	CHANGE IN NET ASSETS	\$ 832 411 \$	1 837 237 \$	1 058 385 \$,	,					v			•	2 720 022
,			DT 10011							•	,	,	•	,	3,720,032

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF SEPTEMBER 30, 2019

		CURRENT MONTH	MONT	Į.					YEAR -TO -DATE	DATE				
	Actual	Budget		Variance fav. (unfav) \$ VAR. % V	unfav) % VAR		Actual		Budget	- 1	Variance fav. (unfav) \$ VAR. % V/	unfav) % VAR		Prior Yr
1			1			REVENUE								
4	736 736 73	\$ 50 272 152	4	(4 046 296)	(4.6)	Patient Revenue:	\$ 205.452.990	9	200 371 003	e	(3 018 013)	9	ø	202 161 504
÷ ~	1,878,816		9	154,218	6.8	Pro Fees			5,288,742	>	780,593	14.8)	4,817,081
က	32,244,876	30,354,818		1,890,058	6.2	Outpatient	97,257,571	171	93,088,114		4,169,457	4.5		91,936,193
4	101,381,549	100,352,569		1,028,980	1.0	Total Patient Revenue	308,779,896	969	307,747,859		1,032,037	0.3		299,914,868
45	76 932 095	75 987 490		(944 605)	(1.2)	Deductions from Revenue Contractual Deductions	230.751.841	841	233 230 974		2 479 133	;		218 489 388
, φ	3,104,949	2,524,854		(560'085)	(23.0)	Bad Debt	11,261,910	910	7,574,562		(3,687,348)	(48.7)		11,135,846
7	350,127	515,262		165,135	32.0	Unable to Pay	908'666	806	1,545,786		545,980	35.3		1,040,040
80	80,387,171	79,027,606		(1,359,565)	(1.7)	Total Contractual Discounts	243,013,557	557	242,351,322		(662,235)	(0.3)		230,665,274
6	20,994,378	21,324,963		(330,585)	(1.6)	Net Patient Revenue	65,766,339	139	65,396,537		369,802	9.0		69,249,594
10	20.71%	21.25%				As a percent of Gross Revenue	21.	21.30%	21.25%					23.09%
1	4,943,339	4,884,999		58,340	1.2	Total Government Funding	15,055,768	.68	14,980,669		75,099	0.50		15,231,459
,					•	Other Operating Revenue:		į	0			i.		
7 5	115,026	109,754		5,272	6. 0	Rent Income	345,077		336,582		8,495	2.5		448,820
2 ;	257,240	163,935		93,311	900	merest moome	508,	7 0	502,733		5,464	1.1		1,235,306
± ± 4	375 833	59,016 291,313		(16)	(0.0)	NMF Contribution Other Income	1.052,662	000	179,016		(aL) 157,339	(0.0)		180,000
9	807,105	624,018		183,087	29.3	Total Other Operating Revenue	2,084,936	36	1,913,654		171,282	9.0		2,690,687
17	26,744,822	26,833,980		(89,158)	(0.3)	TOTAL REVENUE	82,907,043	143	82,290,860		616,183	0.7		87,171,740
						EXPENSE								
18	15,286,283	14,842,224		(444,059)	(3.0)	Salaries, Wages & Benefits	45,687,780	.80	45,516,606		(171,174)	(0.4)		42,183,750
19	272,544	290,047		17,503	6.0	Registry	895,452	52	889,477		(5,975)	(0.7)		1,173,535
5 20	3,454,614	3,293,657		(160,957)	(4.9)	Phys/Residents SWB & Contract Fees	10,215,161	61	10,100,075		(115,086)	(1.1)		9,175,752
77 6	2,550,468	3,131,696		581,228	18.6	Furchased Services	9,033,109	60	9,603,864		570,755	. v.		7,932,408
7 66	1,679,603	2,196,602		310,999	5.4.0	Supplies	718 199	0 0	681 168		(37,031)	0.1		651 615
2 2 2	270.809	273.800		2.991	(j. f.	Utilities and Telephone	902,186	98	839,660		(62,526)	(4.7)		741,853
25	196,025	196,222		197	0.1	Interest Expense	588,077	771	601,746		13,669	2.3		588,382
26	1,016,795	989,275		(27,520)	(2.8)	Depreciation & Amortization	3,050,695	95	3,033,769		(16,926)	(0.6)		2,935,425
27	519,897	485,986		(33,911)	(7.0)	Other Operating Expense	1,467,216	16	1,490,356		23,140	1.6		1,353,086
28	25,686,437	25,923,629		237,192	6.0	TOTAL EXPENSE	79,179,011	11	79,499,075		320,064	0.4		73,470,527
29	1,058,385	910,351		148,034	16.3	NET INCOME(LOSS)	3,728,032	132	2,791,785		936,247	33.5		13,701,213
30						CAPITAL CONTRIBUTIONS								
31				ı				121	1		i	•		ť
32	Ē	ı		£	r				•		ı	•		ī
	1			•	•				I		1			1
84 8	1,058,385	\$ 910,351	φ∥	148,034	16.3 %	% CHANGE IN NET ASSETS	\$ 3,728,032	32	2,791,785	₩	936,247	33.5 %	49	13,701,213

NATIVIDAD

STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF SEPTEMBER 30, 2019

			CURRENT MONTH	IT MON	Ŧ				YEAR -TO -DATE	D-DATE				١
	Actual	Ba	Budget	\ \ \	Variance fav. (unfav) \$ VAR.	v. (unfav) % VAR	REVENUE	Actual	Budget	5	Variance fav. (unfav) \$ VAR. % VA	unfav) % VAR	Prior Yr	
1	4,927		4,688		239	5.1%	ADJUSTED PATIENT DAYS	15,062	14,369		693	4.8%	14,692	126
							Patient Revenue:							
49	13,651	4	14,562	49	(911)	(6.3) %		\$ 13,640 \$	14,571	₩	(931)	-6.4%	\$ 13,828	58
7	381		368		13	3.7	Pro Fees	403	368		35	9.5	328	28
3	6,544		6,474		70	1.1	Outpatient	6,457	6,478		(21)	(0.3)	6,258	28
4	20,576		21,404		(828)	(3.9)	Total Patient Revenue	20,500	21,417		(917)	(4.3)	20,413	13
31	,				į	9	Deductions from revenue		•		1	1		
S	15,614		16,207		593	3.7	Contractual Deductions	15,320	16,232		912	9.6	14,871	71
9	630		539		(95)	(17.0)	Bad Debt	748	527		(221)	(41.8)	758	28
7	11		110		39	35.3	Unable to Pay	99	108		41	38.3	71	11
80	16,315		16,856		541	3.2	Total Contractual Discounts	16,134	16,866		732	4.3	15,700	00,
თ	4,261		4,548		(287)	(6.3)	Net Patient Revenue	4,366	4,551		(185)	(4.1)	4,713	13
10	20.71%		21.25%				As a percent of Gross Revenue	21.30%	21.25%				23.09%	%6
7	1,003		1,042		(38)	(3.7)	Total Government Funding	1,000	1,043		(43)	(4.1)	1,037	37
							Other Operating Revenue:							
12	23		23		(0)	(0.3)	Rent Income	23	23		Ξ	(2.2)	'n	31
13	52		35		17	49.3	Interest Income	34	35		Ξ	(3.6)	8	84
4	12		13		Ξ	(4.9)	NMF Contribution	12	12		£	(4.6)	÷	12
5	92		62		14	22.8	Other Income	70	62		8	12.2	56	99
0	164		133		31	23.1	Total Other Operating Revenue	138	133		2	3.9	183	93
17	5,428		5,723		(295)	(5.2)	TOTAL REVENUE	5,504	5,727		(223)	(3.9)	5,933	33
							EXPENSE							
18	3.103		3.166		63	2.0	Salaries. Wages & Benefits	3,033	3,168		134	4.2	2.871	7.1
19	55		62		7	10.6	Registry	59	62		7	4.0)80	80
20	701		703		-	0.2	Phys/Residents SWB & Contract Fees	829	703		25	3.5	625	55
21	518		899		150	22.5	Purchased Services	009	899		69	10.3	540	40
22	381		469		87	18.7	Supplies	440	469		30	6.3	458	28
23	49		47		Ξ	(2.6)	Insurance	48	47		(0)	(0.6)	4	44
24	55		58		n	6.9	Utilities and Telephone	09	58		Ξ	(2.5)	5(20
25	40		42		7	4.9	Interest Expense	39	42		က	6.8	4(40
26	206		211		s į	2.2	Depreciation & Amortization	203	211		o (4.1	200	0 5
27	106		104		(2)	(1.8)	Other Operating Expense	/6	104		ا ه	6.1	5	35
28	5,213		5,529		316	5.7	TOTAL EXPENSE	5,257	5,533		276	5.0	5,001	5
58	215		194		21	10.6	NET INCOME(LOSS)	248	194		53	27.4	933	33
,							CADITAL CONTRIBILITIONS							
30														
31	1		,		i i	3		ä	,		ļ	ì	a e	
32			1		•	•		•	1		1	1		
33			ı		ı	•	County Contribution	ı Î	Ē.		E:	i	r i	
3.4	215	6	194	4	2	-	% CHANGE IN NET ASSETS	\$ 248	194	€.	53	% UBE 26	600	2
H	217	*		+	17			017		+	3	2000.14	•	3

NATIVIDAD BALANCE SHEET AS OF SEPTEMBER 30, 2019

% CHG.		0.6 (1.6) (1.1)		3.2 %	36.4 (1.5) 2.7 17.1 21.8	(1.6) (1.6)	100.0 1.3 3.2 %
INC/(DEC)	\$ 10,050,797 (1,506,581) 27,608,585 239,289 40,713 36,432,803	1,748,746 (3,050,695) (1,301,949) (21,759,423)		\$ 13,371,431	6,031,970 (115,105) 1,072,598 545,541 2,703,366	(594,972) (594,972)	3,728,033 3,728,033 \$ 13,371,431
YEAR - TO - DATE ENDING	\$ 67,307,820 3,200,000 28,583,385 61,825,673 4,977,487 4,510,752 170,405,117	308,598,599 (189,720,726) 118,877,873 139,028,411	163,651	\$ 428,475,052	22,604,959 7,606,294 41,310,370 3,739,166 15,099,273 90,360,062	37,760,337 37,760,337	296,626,620 3,728,033 300,354,653 \$ 428,475,052
PD13 BEGINNING	\$ 57,257,023 3,200,000 30,089,966 34,217,088 4,738,198 4,70,039 133,972,314	306,849,863 (186,670,031) 120,179,822 160,787,834	- 163,651 163,651	\$ 415,103,621	16,572,989 7,721,399 40,237,772 3,193,625 12,395,907 80,121,692	38,355,309 38,355,309	296,626,620 - 296,626,620 \$ 415,103,621
	CURKENT ASSETS CASH CASH CASH ACCOUNTS RECEIVABLE NET STATE/COUNTY RECEIVABLES INVENTORY PREPAID EXPENSE TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT LESS: ACCUMULATED DEPRECIATION NET PROPERTY, PLANT& EQUIPMENT OTHER ASSETS	INVESTMENTS HELD FOR CONSTRUCTION ACCRUED INTEREST RECEIVABLE FUNDS IN TRUST TOTAL INVESTMENTS	6 TOTAL ASSETS	CURRENT LIABILITIES ACCRUED PAYROLL ACCOUNTS PAYABLE MCARE/MEDICAL LIABILITIES CURRENT PORTION OF DEBT OTHER ACCRUALS TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES CAPITAL LEASE UN EARNED CONTRIBUTIONS LONG TERM PORTION OF C.O.P's TOTAL LONG TERM DEBT	FUND BALANCES ACCUMULATED FUND CHANGE IN NET ASSETS TOTAL FUND BALANCES TOTAL LIAB. & FUND BALANCES
% CHG.	4.3 % (6.9) 30.3 2.5 (16.1)	0.0 (0.5) (0.8)		1.1 %	1.7 96.8 2.7 - (9.2) 4.2	(0.0)	(39.6) 0.4 1.1
NONTH INC/(DEC)	\$ 2,765,205 (2,108,432) 14,391,070 120,062 (863,846) 14,304,059	93,363 (1,016,795) (923,432) (8,660,496)		\$ 4,720,132	385,208 3,741,297 1,072,598 - (1,520,880) 3,678,223	(16,477) (16,477)	1,058,385 1,058,385 \$ 4,720,131
CURRENT MONTH ENDING	\$ 67,307,820 3,200,000 28,583,385 61,825,673 4,977,487 4,510,752 170,405,117	308,598,599 (189,720,726) 118,877,873 139,028,411	163,651	\$ 428,475,052	22,604,959 7,606,294 41,310,370 3,739,166 15,099,273 90,360,062	37,760,337 37,760,337	296,626,620 3,728,033 300,354,653 \$ 428,475,052
BEGINNING	64,542,615 2,200,000 3,206,91,817 47,434,603 5,434,603 6,5,374,588 7,156,101,058	308,505,236 10 (188,703,931) 11 119,801,305 12 147,688,907	163,651 163,651	16 \$ 423,754,921	17 22,219,751 18 3,864,997 19 40,237,772 20 3,739,166 21 16,620,153 22 86,681,839	23 24 37,776,814 26 37,776,814	27 296,626,620 28 2,669,648 29 299,296,268 30 \$ 423,754,921

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 09/30/19

AS OF 09/30/19	and the same of th		ADJ					
BAI ANCE SHEET	Ren Ralance	Accrise	Reversals and	Medi-Cal Waiver	GPP /PRIME	TSI	Daymonte Fndi	Ending Balance
	Dey, Dalalice	Accidate				2		III Dalalice
Medi-Cal Waiver (DSH +SNCP)	\$ 12,591,967	6,091,531				18,657,748	(18,497,243)	18,844,003
Hospital Fee	2	236,203						236,203
Rate Range IGT-CCAH-	8,246,935	2,725,026						10,971,961
MCMC EPP	4,330,884	1,929,400				3,980,513		10,240,797
MCMC QIP	4,925,256	2,194,195				8,223,369		15,342,820
SB1732	666,674	969,672					(562,849)	1,073,497
AB 915	11	895,082						895,082
A/R Office Buildings	85,042	345,078					(239,208)	190,912
A/R Manco Abbott	(39,153)			21				(39,153)
Interest Accrued Positive Cash	000'089	508,197						1,138,197
Accrued Donations	2,420,252	179,000						2,599,252
A/R Jail-PG&E	316,260	233,834					(644,447)	(94,353)
2 alth Department	42,970	420,000						462,970
Ryan White & EIP A/R	- 1	- 1					(98,673)	(36,516)
STATE RECEIVABLES	\$ 34,217,088 \$	16,789,375	· · ·	· ·	Э	\$ 30,861,630 \$	(20,042,420) \$	61,825,673

						-		in the second se					PAGE 7 OF 11 PAGES	
YTD Sep-19	\$ 5,078,198	1,013,333	2,725,026	(500,001)	120,370	236,203	1,929,400	(125,001)	2,194,195	895,082	457,134	969,672	62,157 \$ 15,055,768	
P&L	Medi-Cal DSH /SNCP/PHYS SPA	PRIME Y5	Rate Range IGT-CCAH-	Esperanza Care	НРЕ	Hospital Fee	MCMC EPP	HD Residency Support	MCMC QIP	AB915	Medicare GME	SB 1732	Ryan White & SAMHSA GRANTS GOVERNMENT FUNDING INCOME	

NATIVIDAD STATEMENT OF CASH FLOWS AS OF SEPTEMBER 30, 2019

YEAR - TO - DATE	\$ 60,457,023	3,728,033 - 3,050,695 6,778,728		1,506,581 (27,608,585) (280,002) 6,031,970	(115,105) 1,072,598 545,541 2,703,366 (16,143,636)	(1,748,746)	(594,972) 21,759,423 - 21,164,451	10,050,797	
	CASH AT BEGINNING OF PERIOD	FROM OPERATIONS: NET INCOME(LOSS) NET INCOME ADJ - PRIOR YEAR DEPRECIATION/AMORT SUBTOTAL	CHANGES IN WORKING CAPITAL:	ACCOUNTS RECEIVABLE STATE/COUNTY RECEIVABLE PREPAID EXPENSE & INVENTORY ACCRUED PAYROLL	ACCOUNTS PAYABLE MCARE/MEDICAL LIABILITIES SHORT TERM DEBT ACCRUED LIABILITIES NET (DECREASE)	CAPITAL ADDITIONS: PP&E ADDITIONS NBV OF ASSETS DISPOSED TOTAL CAPITAL (Use of Cash)	FINANCING ACTIVITY: LONG TERM BOND DEBT OTHER ASSETS INVESTMENTS TOTAL FINANCING	INC./(DEC.) IN CASH BALANCE CASH BALANCE - END OF PERIOD	
CURRENT MONTH	\$ 67,742,615	1,058,386 1,016,795 2,075,181		2,108,432 (14,391,070) 743,784 385,208	3,741,297 1,072,598 - (1,520,880) (7,860,631)	(93,363)	(16,477) 8,660,496 - 8,644,019	2,765,205	II .
45	1	2 6 4 5 9	7	8 9 10 11	12 13 15 16 17	18 19 20 19 21	22 23 24 25 25	27	

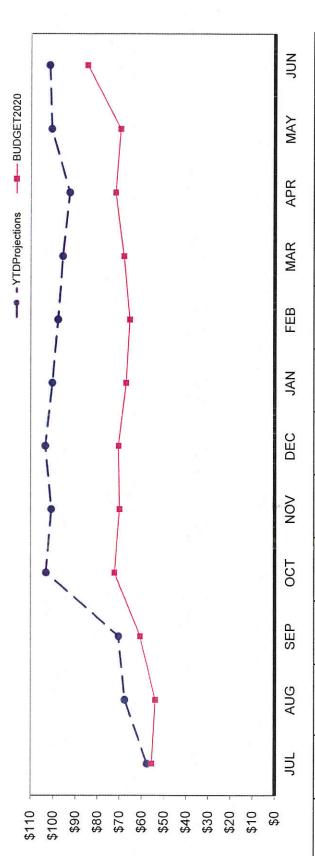
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NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2020

		BDGT-20	ESTI	ESTIMATE FY2020	Variance to Budget	Budget
Medi-Cal DSH Waiver & Phys SPA	s	12,340,000	↔	12,340,000	€	ı
PRIME Y4		12,160,000		12,160,000		1
ЕРР		7,760,000		7,760,000		1
QIP		8,825,000		8,825,000		
HPE		ı		120,370		120,370
AB915		3,600,000		3,600,000		I
SB1732		3,900,000		3,900,000		1
CCAH Rate Range		10,959,996		10,959,996		1
HIV Grants		250,000		250,000		1
Esperanza Care Outside Purchased Service		(2,000,000)		(2,000,000)		3
HD Residency Support		(200,000)		(200,000)		ţ
Medicare GME & B/D		1,352,000		1,707,354		355,354
Provider Fee		950,000		950,000		ı
	\$	59,596,996	₩	60,072,720	€	475,724



Cash Flow Performance Fiscal Year 2020 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ESTIMATE								
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	57.7	67.7	70.5	103.2	100.9	103.5	100.4	87.6	95.7	92.7	1001	101.7
BDGT	55.5	53.9	60.7	72.3	70.0	70.4	67.1	65.5	68.1	71.9	9.69	84.8
Variance	2.2	13.8	9.8	30.9	30.9	33.0	33.3	32.3	27.6	20.8	31.1	17.0

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NATIVIDAD CASH FORECAST FISCAL VEAR 2020													
	ACTUAL JUL	ACTUAL	ACTUAL	ESTIMATE OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE	Total
Beginning Balance	60411669	57 678 276	67737036	70.495.893	103,191,094	100 878 801	103,485,250	100,389,349	97,821,215	95714,016	92,683,039	. 100,726,371	60,411,669
CASH RECEIPTS Patient Revenues (incl pro fees and lab cap) Provider Fee	23,474,346	20,651,651	23,418,875	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	262,664,872
RR IGT CCAH											10,959,996	6	10,959,996
SHORT DOYLE		190,996	363,820	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,454	2,115,950
HEALTH DEPARTMENT REIMB		200	200	141,667	141,667	141,667	141,667	141,667	141,667	141.667	141.667	141.667	1.275.003
БРР У5				7,090,578		7,090,578			7,090,578				21,271,734
A8915 Phys SPA												3,600,000	3,600,000
GPP FY18-19	562,849		16,478									200	579,327
QIP				26,020,959									26,020,959
SB239/Prop 56	58,751			920,106,7									7,961,026
HPE		120,369											120,369
GPPY3 Final Rec'n		5,926,580											5,926,580
FMCAL FFS Final Settlement		000'010'31	1,073,143	606,023									1,679,166
581732						2,900,000						1,000,000	3,900,000
Foundation	200 000	000 161	224 000	500 000	500 011	500 000	500 000	200 000	200 077			000	
Ame BlweekLy Rent Income	112,007	160,163	56,714	109,834	109,834	109,834	109,834	109,834	109,834	109,834	112,667	112,663	1,470,450
CCAH MCE to Cost FY15-16 & FY16-17													
Tund 404 Iranster IGT Sub-Fund Transfer In/(Out)	9 246 698	2.953.338	9.411.050	4,103,821	1,794,551	1,657,947	3,857,581	2,468,112	4,322,695	3,686,655	2,946,909	4,461,729	29,300,000
Interest Income				500,001		500,001			500,001			500,001	2,000,004
Miscellaneous Revenue	127,486	000	352,890	156,310	156,310	156,310	156,310	156,310	156,310	156,310	156,310	156,310	1,887,166
Total Cash Receipts	33,582,797	42,785,988	34,884,566	68,756,346	24,268,489	34,622,464	26,331,519	24,942,050	34,387,212	26,160,593	36,380,843	32,835,654	419,938,521
CASH DISBURSEMENTS	030 331 11	377 000 3	5 9 4 5 0 6 7	505 505 5	500 200 9	2007 709 9	5007 203 3	200, 703 0	000 200	200 200 0	200 200 0	200 500 0	200 000
Purchased Services and Supplies PRIME 16T	6,285,331	677,887,0	0.040,037	6,097,703	6,697,780,0	507,180,0	502, 180,0	507, 180,0	507, 180,0	502,780,0	6,527,780,0	502,180,0	6.285,331
IGT SFY2017-18 GPP	2,961,367												2,961,367
IGT 6PP Y5 & 6PP Y4 Q4			9,411,050			4,194,218			4,194,218				17,799,486
TET CDD		2 040 513											8,223,369
Building Lease / Rental Equipment	251,890	251,890	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	3,126,590
COP Principal & Interest Payments				4,632,537					801,488				5,434,025
Payroll and Benefits Finemaza Care	14,366,412	14,564,487	15,410,598	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	194,554,728
CÓWCAP				1,429,506		1,429,506			1,429,506			1,429,506	5,718,024
FY18-19 MH MOU			102 360	101,993	288 090	288 090	288 090	288 090	288 090	288 090	080 880	288 090	101,993
BETA Insurance Premium													
Transfer 6PP Y2 & Residency Support				103 601 4	1 704 661	1 667 047	9 867 581	2 469 113	303 606 1	999 999 6	2 046 000	002 104 4	, 000 000 00
Capital Expenditures	1,248,188	407,194	93,363	1,558,769	681,631	629,744	1,465,239	937,472	1,641,904	1,400,315	1,119,335	1,694,712	12,877,866
Total Cash Disbursements	36,316,190	32,727,228	32,125,709	36,061,145	26,580,782	32,016,015	29,427,420	27,510,184	36,494,411	29,191,570	28,337,511	31,857,214	378,645,379
Increase/(Decrease)	(2,733,393)	10,058,760	2,758,857	32,695,201	(2,312,293)	2,606,449	(3,095,901)	(2,568,134)	(2,107,199)	(3,030,977)	8,043,332	978,440	41,293,142
Ending Cost Find 451	57 678 778	87 737 036	70.495.893	103 191 094	100 878 801	103 485 250	100 389 349	97 821 215	95 714 016	92 683 039	100 728 371	101 704 811	101 204 811
(+) Cash In Transit													
(+) Credit Card Account	40,541	3,680	3,680						•				
(+)Petty Cash	3,680	- 1	8,247	100 101 201	100 070 001	000 300 000	010 000 001	340 400 50	244 544	000 000	750 305 007	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Ending Cash as per 6/L	57,722,498	67,742,615	70,507,820	103,181,084	100,878,801	103,485,250	100,389,349	612,128,18	95,714,016	92,683,039	100,726,371	101,704,811	
Fund 404													į
Beginning Balance	70,892,408	70,892,408	70,892,408	70,892,408	66,788,587	64,994,036	63,336,089	59,478,508	57,010,396	52,687,701	49,001,046	46,054,137	
Ending Cash Fund 404	70,892,408	70,892,408	70,892,408	66,788,587	64,994,036	63,336,089	59,478,508	57,010,396	52,687,701	49,001,046	46,054,137	41,592,408	
Fedino Cash Fund 451 & 404	128 570 685	138 629 444	141 388 301	169 979 681	165 872 837	166 821 339	159 867 857	154 831 611	148 401 717	141 684 085	146 780 508	143 297 219	
בשתווה בתייו יישור היישור הייש	200,010,041		. 20,000,14			200,140,001	100,100,00		117,101,011	200,100,11	ישטי'מט ו'סגו	612,152,041	-