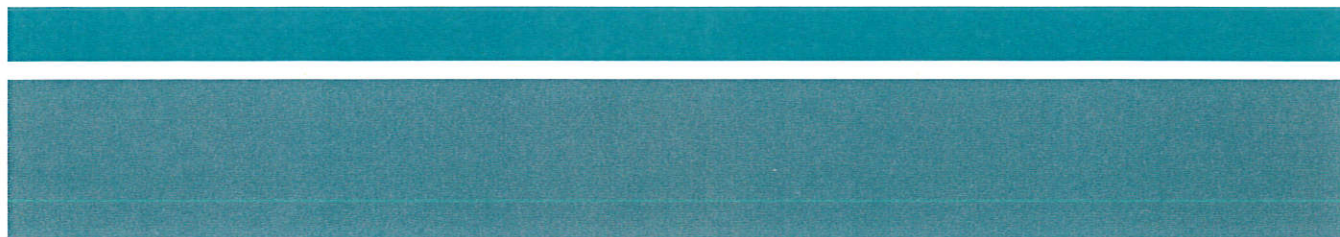




**SPECIAL
Board of
Trustees
2019**

December 13, 2019





SPECIAL NMC Board of Trustees Meeting

Friday, December 13, 2019

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Pledge of Allegiance**
2. **Agenda Additions/Corrections** *Page 1-6 – Board Clerk*
3. **Minutes**
 - Approve the Minutes of November 1, 2019 *Page 7-13*
4. **Board Comments**
5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
6. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

 - 6a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - Standardized Procedure (SP), Practice Prerogatives:**
 - Trauma NP Standardized Procedure
 - Trauma NP Practice Prerogative
 - ICU RNs in the Role of Rapid Response SP
 - Ultrasound Guided Peripheral IV SP
 - OPS-7307 Patient Discharged by an RN, SP
 - Medical Staff Policies**
 - Temporary Disaster Privileges, MSP001-4
 - Expedited Credentialing, MSP001-15

Proposed Rules & Regulations Amendments

- R&R Article VI, 6.2-6, Executive Session Attendance
- AHP R&R, AHP to Advance Practice Professional (APP)
- AHP R&R, Article II, Categories Eligible to Apply
- AHP R&R, Article V, Gen Requirements, 5.1f, Responsibilities
- AHP R&R, Article VI, 6.4-3, NP patient care service areas

Action Items

- IRB Proposed Study, Improving Frontline Nursing Engagement
- Annual Approval of Clinical Contracts
- Proposed Change to Pre-Application
- Proposed Change, Release of Information / Statement of Applicant

Policies/Procedures/Forms / Order Sets

New Policies

MSP001-XX Accepting Orders for Hospital Outpatient Services from NonPrivileged Providers

CARD-0030 Arterial Catheter Insertion (Advance Practice)

DIAG-1735 Daily Radiology Room Assignments

ED-1410 Guideline for Pediatric Patients with Suspected or Established Appendicitis

1:0375 FEES: Fiberoptic Evaluation of Swallowing Scope

3:2200 Ultrasound Enhancement Agent for Echocardiography

POC-3917 ROM Plus (Rupture of Membrane) Test Patient Preparation and Specimen Collection

Revised Policies

1:1455 Oral Sucrose for Procedural Pain in Infants >27 wks. & <4 mos.

1:1500 Visiting Privileges and Support Person Guidelines

2:0400 Procedural Sedation (a.k.a. Sedation and Analgesia)

3:6000 Chempack Request and Deployment Policy & Procedures

5:1100 Employee Recognition Program

6-0338 Using Protected Health Information for Facility Directories

7:0870 Quality Assessment and Performance Improvement Plan

IC-155 Role of Departments in the Infection Prevention Program

IR-1500 Admittance of Outpatients Prior to Interventional Radiology Procedure

IR-1516 Care of the Patient with Ultrasound Guided Thrombolysis

NICU-6920 Discharge Criteria and Planning

NICU-6960 Nursing Responsibilities & General Routines

NICU-6980 Patient Care Equipment Practices

PHAR-1105 Check-In and Scanning of Medication Deliveries

PHAR-1110 Borrow/Loan of Medications to/from Other Facilities

PHAR-1130 Adding New Medications Into Pharmacy Information Systems

PHAR-4100 Clinical Pharmacist Responsibilities

PHAR-4130 Pharmacist Shift Duties

No Changes Since Last Board of Trustees Review

3:7700 Administration of I.V. Iron Dextran (Infed, Dexferrum), I.M. Iron Dextran (Infed), and I.V. Iron Gluconate (Ferrlecit)

3:9500 Antipyretics for Pediatric Patients

OR-7006 Death in the Perioperative Area

OR-7015 Frozen Section Specimen

OR-7022 Needle Localization– Breast Biopsy Management of Specimens
5:4000 Workers' Compensation Modified Duty Program
5:4050 Workplace Injuries, Illnesses & Exposures
8:6003 IT: Change Management
8:6015 IT Physical Access Controls
8:6017 IT Data Encryption and Decryption
8:6018 IT Security Management: Risk Analysis
DIET-1000 Dietary: Food Safety
DIET-1001 Dietary: Ware Washing and Sanitizing
DIET-1002 Dietary: Maintenance of Thermometers
DIET-1004 Dietary: Alternative Food Choices
DIET-1005 Dietary: Approved Vendors
DIET-1007 Dietary: Batch Cooking
DIET-1008 Dietary: Biohazard Waste
DIET-1009 Dietary: Body Mechanics
DIET-1011 Dietary: Cafeteria Meal Service Hours
DIET-1019 Dietary: Cooking Meats
DIET-1021 Dietary: Food Cooling Procedure
DIET-1022 Dietary: Dented Cans
DIET-1023 Dietary: Department Communication & Meetings
DIET-1024 Dietary: Department Disaster Communication
DIET-1025 Dietary: Department Leadership
DIET-1027 Dietary: Dishwasher Considerations
DIET-1028 Dietary: Dispensing Ice
DIET-1029 Dietary: Document Control
DIET-1030 Dietary: Dress/Uniform Policy
DIET-1037 Dietary: Employee Health
DIET-1038 Dietary: Equipment Maintenance, Repair and Cleaning
DIET-1040 Dietary: Expired/Recalled Products
DIET-1043 Dietary: Food Preparation & Service Procedures
DIET-1044 Dietary: Food Production Tally
DIET-1063 Dietary: Storage of Non-Food Items
DIET-1070 Dietary: Patient Menu Selection
DIET-1071 Dietary: Patient Menus with Approval Letter
DIET-1077 Dietary: Availability of Food when Kitchen is Closed
DIET-1078 Dietary: Preparation of Cold Foods
DIET-1079 Dietary: Preparation of Hot Food
DIET-1098 Dietary: Patient Kardex File

Retired Policies

MSP008-3 Medical Staff Procedural Sedation
1:3000 Assessment of Patients
POC-3911 Amnisure ROM (Rupture of Fetal Membrane) Patient Preparation and Specimen Collection

ORDER SETS

New - PED Therapeutic Phlebotomy

Revised

OB Postpartum Vaginal
OB or ANES Postop-C Section

No Changes Since Last Board of Trustees Review

OB Preeclampsia – MIU
OB Preop Cesarean Section
OB Preop Major Gyn Surgery
OB PostOp Major Gyn Surgery

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 6b-6d of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

- 6b. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Department of Veteran Affairs (VA) Palo Alto., Page 14-15**
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a no cost education agreement with the Department of Veteran Affairs (VA) Palo Alto for graduate medical education services with NMC with an agreement term of February 1, 2020 through April 30, 2029.
b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.
- 6c * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with SwipeSense Inc., Page 16-17**
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14151) with SwipeSense Inc. for a SwipeSense system, extending the agreement an additional two (2) year period (retroactive to November 1, 2019 through October 31, 2021) for a revised full agreement term of November 1, 2016 through October 31, 2021, and adding \$80,040 for a revised total agreement amount not to exceed \$223,540.
- 6d * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with NetHealth Systems Inc., Page 18-19**
a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13298) with Net Health Systems, Inc. to add a scheduling interface to the ReDoc software and to further amend the Agreement to add the software "Agility" at NMC, with no change in the agreement term of August 31, 2016 through January 29, 2022, and adding \$44,180 for a revised total agreement amount not to exceed \$316,945.
- 7 **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Corepoint Health , LLC, which is in the final stages of negotiation**
Page 20-21 (Dr. Charles Harris)
Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 2 to the agreement with Corepoint Health, LLC for software product and support services, extending the agreement an additional three (3) years (March 5, 2020 through March 4, 2023) for a revised full agreement term of March 5, 2016 through March 4, 2023, and adding \$176,805 for a revised total agreement amount not to exceed \$402,405.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Qventus, which is in the final stages of negotiation

Page 22-23 (Dr. Charles Harris)

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 3 to the Agreement with Qventus (formerly known as AnalyticsMD, Inc.) for operational decision support software at NMC to extend the Agreement term for two (2) additional years (October 29, 2019 through October 28, 2021), for a revised full term of October 29, 2015 through October 28, 2021 and increasing the amount by \$190,000 for a revised total agreement amount not to exceed \$571,000.

9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Optuminsight, Inc., which is in the final stages of negotiation

Page 24-25 (Daniel Leon)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an amendment No. 2 to the agreement (A-14280) with Optuminsight, Inc. for perioperative (surgery) consulting services to improve the number of surgical procedures and patients satisfaction, extending the agreement an additional (April 2, 2020 through March 31, 2023) for a revised full agreement term of March 26, 2019 through March 31, 2023 and adding \$1,560,000 for a revised full agreement amount not to exceed \$ 1,680,000.

10 Receive Oral Report on, and Approve Execution of, Seismic Safety Guidelines Attestation Letter to OSHPD.

Page 26-27 (Andrea Rosenberg)

A. Receive oral report regarding obligations Natividad Medical Center (“Natividad”) Board of Trustees to submit an attestation letter (“Attestation Letter”) to the California Office of Statewide Health Planning and Development (“OSHPD”), attesting that the Board of Trustees is aware that Natividad’s hospital buildings are required to meet the January 1, 2030 deadline for substantial compliance with seismic safety guidelines of the Hospital Facilities Seismic Safety Act as amended by SB 1953 and AB 2190. (H&S Code Section 130066); and
b. Approve and authorize the Chair of the Board of Trustees to execute an Attestation Letter to the OSHPD.

7 Receive Oral Report on and Support Board of Supervisors’ Approval of Intra-County Transfer of the Management of the NIDO Clinic from the Monterey County Health Department to Natividad Medical Center

Page 28-33 (Daniel Leon / Julie Edgcomb)

a. Receive oral report on, and support the Board of Supervisors’ approval of the intra-County transfer of the management of the Natividad Immunology Division Outpatient (NIDO) Clinic from Natividad to the Monterey County Health Department as a newly approved Federally Qualified Health Center (FQHC) site identified in the New Access Point (NAP) Grant awarded to the Health Department by the U.S. Department of Health and Human Services (HHS), through the Health Resources and Services Administration (HRSA). Effective date of the transfer approximately in the 3rd Quarter of FY2020.
b. Approve transfer of proposed services from Natividad to Health Department during the transition of the program or as needed from the Health Department.

- 8 **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**
October 2019 YTD Financial Reports *Page 34-46*
- 9 **Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO**
- 10 **Receive Oral Report from Natividad Chief of Staff – Dr. Chad Harris, COS**
- 11 **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**
- 12 **Receive Oral Report from Natividad Medical Foundation Board – Mike Payne, NMF Board Member**
- 13 **Consider Nomination and Submit Recommendation for Appointment by the Board of Supervisors, of Elizabeth Downey as a Trustee of the Natividad Medical Center Board of Trustees.**
Consider nomination and submit recommendation for appointment by the Monterey County Board of Supervisors of Elizabeth Downey for a first three year term as a trustee of Natividad Medical Center Board of Trustees for a term ending January 2023. (Art. IV, § 3(A), Natividad Medical Center By-Laws).
- 14 **Recess to Closed Session under Government Code Section 54950**
a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
b. Pursuant to Government Code section 54956.9(d)(2), the Board will confer with legal counsel regarding one matter of significant exposure to litigation.
- 15 **Accept and approve November 2019 Credentials Report from Medical Staff Officer relating to appointment of medical staff and allied health professionals. Page 47-54**
- 16 **Adopt the 2020 Natividad Medical Center Board of Trustees Regular Meeting Schedule Page 55**

Adjournment

**Next Board of Trustees Meeting
Friday, February 7, 2020
9:00 AM
Natividad Room
1st Floor, Building 200**



NMC Board of Trustees Meeting

Friday, November 1, 2019

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

MINUTES

Board of Trustees: Marcia Atkinson, Dr. Gary Gray, Mike Payne, Dr. Chad Harris, Libby Downey, Charles McKee, John Huerta, Fernando Elizondo, Supervisor Chris Lopez, Britt Rios-Ellis

Absent: Mitch Winick

NMC Staff/County: Anne Brereton, Daniel Leon, Ari Entin, Nancy Buscher, Andrea Rosenberg, Monica Hamilton, Dr. Craig Walls, JeanneAnn Balza, Jennifer Williams, Hillary Fish

1. **Pledge of Allegiance**

2. **Agenda Additions/Corrections** – Board Clerk

MOTION: Motion to accept and approve the agenda with the correction of numbers, the agenda will stand as number 1-17, for October 4, 2019 BOT meeting, by Mike Payne, seconded by Libby Downey

3. **Minutes**

a. Approve the Minutes of September 6, 2019.

MOTION: Motion to approve corrected minutes of September 6, 2019 BOT meeting by John Huerta, seconded by Libby Downey.

4. **Board Comment**

John Huerta thanked the BOS for showing support for South County Health Clinic which just opened, Supervisor Chris Lopez was in attendance and said wonderful things about Natividad and how the relationship is so important for the South County clinics.

Chair, Marcia Atkinson welcomed Charles McKee, new CAO as an ex-officio member of the BOT, we look forward to working with him and hope to be doing so for many years to come.

5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

None

6. Consent Calendar

6a. Policies/Procedures/Forms/Manuals

Medical Staff Privileges

- SART - New
- Neonatal Nurse Practitioner - Revised

Policies/Procedures/Forms/Manuals/ Order Sets

Revised Policies

1:4210 Code Saturation

4:1500 2019 Safety Management Plan

4:2000 2019 Security Management Plan

4:3000 2019 Hazardous Materials and Waste Management Plan

4:5000 2019 Fire Safety Management Plan

4:6000 2019 Medical Equipment Management Plan

4:7000 2019 Utilities Management Plan

ED-1400 Guideline: Severe Sepsis/Septic Shock Mgmt. Guidelines for Pediatric Patients

NICU-6800 Neonatal Transports

No Changes

LDU-6184 Delayed Bathing

1:0825 High Risk Infant Follow-Up Clinic

PED-7127 RSV/Influenza Season/Tuberculosis Visiting Policy

1:2200 Point-of-Care Laboratory Tests

POC-3900 I-Stat Analyzer Start-up and Maintenance

POC-3901 I-Stat Analyzer Calibration and Quality Control

POC-3903 I-Stat Kaolin Activated Clotting Time

POC-3907 Point-of-Care Quality Control Performance

POC-3911 Amnisure ROM (Rupture of Fetal Membrane) Patient Preparation and Specimen
Collection

POC-3915 POC: Hemoglobin Determination (Hemocue Hb 201+)

POC-3920 POC: Stool for Occult Blood Sensa

POC-3925 POC: Gastric Blood (Gastroccult Slide Test)

POC-3940 POC: Direct Fungal Smear (KOH) and Saline Wet Mount

POC-3975 POC: OSOM Ultra Strep A Test

Order Sets

MED Insulin SubQ – Endotoxin
 N&V Injectable Pre-Checked
 NICU Blood Transfusion
 NICU Emergency Admission
 NICU Labs
 OB Bilateral Tubal Ligation
 OB Magnesium Sulfate
 PED Blood Transfusion
 PED Pre-Transfusion
 SURG PostOp Bariatric
 Warfarin Per Pharmacy Protocol

Manuals (policies available upon request)

Dietary Policies

Last Reviewed

Alleged Food Related Incident	02/03/2017
Alternative Food Choices	02/01/2017
Approved Vendors	02/01/2017
Assessment of Patients Nutritional Status	09/07/2018
Availability of Food When Kitchen is Closed	02/03/2017
Batch Cooking	02/01/2017
Between Meal Nourishments and Floor Supplies	02/03/2017
BioHazard Waste Exposure	02/01/2017
Body Mechanics	02/01/2017
Cafeteria Meal Service Hours	02/01/2017
Chipped, Cracked and Craze China	05/01/2017
Cooking Meats	02/01/2017
Dented Cans	02/03/2017
Department Communication and Staff Meetings	02/01/2017
Department Disaster Communication	02/01/2017
Department Leadership	02/03/2017
Diet Orders	02/01/2017
DIETARY: Enteral Feeding / Formulary	06/01/2017
DIETARY: Fluid Restrictions	06/01/2017
DIETARY: Patient Kardex File	06/01/2017
DIETARY: Unsupplemented / Supplemented Clear Liquids & NPO Orders	06/01/2017

Dishwasher Considerations	02/01/2017
Dispensing Ice	02/01/2017
Disposal of Waste and Garbage Containers	05/01/2017
Document Control	02/01/2017
Dress Code	02/01/2017
Employee Health	02/01/2017
Employee Orientation / Training	02/03/2017
Equipment Maintenance, Repair and Cleaning Schedule	02/01/2017
Expired / Recalled Products	02/03/2017
Fire Safety	08/03/2018
Food & Beverage Management	08/03/2018
Food Cooling Process	02/01/2017
Food Preparation and Service Procedures	02/03/2017
Food Preparation Regarding Use of Cutting Boards	12/01/2017
Food Production	02/03/2017
Food Production Tally	02/03/2017
Food Safety (HACCP)	02/01/2017
Food Safety Manual	05/01/2017
Food Sanitation	02/03/2017
Food Service	02/03/2017
Food Specifications	02/03/2017
Food, Supplies & Equipment Procurement	02/03/2017
Identification of Chemical Solutions Safety	07/01/2017
Infant Formula	02/03/2017
Inpatient / Family Education	02/03/2017
Intake Analysis	05/01/2017
Inventory	06/01/2017
Maintenance of Thermometers	02/03/2017
Meal Service Schedule	02/03/2017
Natividad Medical Center Diet List	12/03/2018
Natividad Medical Center Nutrition Care Manual and Diet Manual, Access to	03/01/2019
Nursing Nutrition Screen	02/03/2017
Nutrition Assessment and Reassessment	02/01/2017
Nutrition Services	02/03/2017
Nutritional Adequacy of Menu	02/01/2017
Parenteral Nutrition (TPN/PPN)	02/03/2017
Patient Education Resources	02/01/2017
Patient Menu Selection	12/01/2016
Patient Menu, Permanent Changes	02/03/2017
Patient Menus with Approval Letter	02/03/2017
Performance Expectations	02/03/2017
Personal Hygiene	02/03/2017
Pest Control	02/03/2017
Portion Control	02/03/2017
Preparation of Cold Foods	02/03/2017
Preparation of Hot Food	02/03/2017
Quality Assurance	02/03/2017
Receiving Food and Supplies	02/03/2017
Relationships with Other Departments	03/03/2017
Safety Data Sheets	02/03/2017
Safety Program	02/03/2017
Salad/Sandwich Bar Ingredient Rotation	08/03/2018

Salt Substitute	05/01/2017
Storage of Non-Food Items	02/03/2017
Supplemental Diet Manual	12/03/2018
Thawing of Meats	02/03/2017
Thawing of Pies and Cakes	02/03/2017
Thawing of Portioned Meats	02/03/2017
Thawing Vegetables	02/03/2017
Tray Assembly and Distribution	02/03/2017
Tray Assessments	02/03/2017
Unauthorized Traffic in the Department	05/01/2017
Vending Services	12/01/2017
Ware Washing and Sanitizing	02/01/2017

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Items 6b to 6f of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

6b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with McRoberts Security Technologies., Page 17-18

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-12841) with McRoberts Security Technologies for "My Child Infant Security System" Maintenance services, extending the agreement an additional one (1) year period (January 1, 2020 through December 31, 2020) for a revised full agreement term of January 1, 2015 through December 31, 2020, and adding \$33,975 for a revised total agreement amount not to exceed \$269,887.

6c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Jane Finney, CLS, MBA, CPHQ, CPPS Page 19-20

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13313) with Jane Finney, CLS, MBA, CPHQ, CPPS for Consulting Services, extending the agreement an additional one (1) year period (November 9, 2019 through November 8, 2020) for a revised full agreement term of November 9, 2015 through November 8, 2020, and adding \$50,000 for a revised total agreement amount not to exceed \$596,521.

6d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Chancellor Consulting Group, Inc., Page 21-22

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13348) with Chancellor Consulting Group, Inc. for healthcare management consulting services, extending the agreement an additional one (1) year period (November 17, 2019 – November 16, 2020) for a revised full agreement term of November 17, 2014 through November 16, 2020, with no increase to the total agreement amount of \$250,000.

6e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Marta Zulik MD, inc., Page 23-24

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute

the Professional Services Agreement with Marta Zulik MD, Inc. to provide pulmonary medicine and critical care services at NMC for an amount not to exceed \$400,000 for the period November 1, 2019 to December 31, 2021; and

b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$40,000) of the original contract amount.

6f. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with First Alarm Security & Patrol Inc., Page 25-26**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with First Alarm Security & Patrol Inc., for Uniformed Security Guard Services at NMC (A-12738) per County Request for Proposals (RFP) #10514 for an amount not to exceed \$2,300,000 with an agreement term retroactive September 1, 2018 through May 31, 2020.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contracts items 6a-6f, moved by Mike Payne, seconded by Libby Downey, and approved unanimously.

7 **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Natividad Foundation, which is in the final stages of negotiation**

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Natividad Foundation for Natividad's specially-requested services and for Natividad Foundation's philanthropic services, defined as "donor cultivation and solicitation" (e.g., The Agricultural Leadership Council) for an amount not to exceed \$1,690,405 with an agreement term (for two years) January 1, 2020 through December 31, 2021.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) per year or \$88,500 of the original cost of the agreement per each amendment.

MOTION: Motion to approve Item 7 for submission to the Board of Supervisors so moved Supervisor Chris Lopez, seconded by John Huerta, and approved unanimously.

7 **Receive an Update on Natividad Marketing** - Andrea Rosenberg, Assistant Administrator

8 **Accept Oral Report from Natividad Chief Financial Officer** - Daniel Leon, CFO

MOTION: Motion to accept the report on September Financial Report, moved by John Huerta seconded by Libby Downey, and approved unanimously.

9 **Accept Updated Schedule for Finance Committee for 2019**

Updated FC Schedule 2019

MOTION: Motion to accept the Updated Finance Committee Schedule for 2019, moved by Mike Payne seconded by John Huerta, and approved unanimously.

10 **Receive Oral Report from Natividad Chief Executive Officer** - Dr. Gary R. Gray, CEO

- 11 Receive Oral Report from Natividad Chief of Staff – *Dr. Chad Harris, COS*
- 12 Receive Oral Report from Natividad Chief Nursing Officer – *Nancy Buscher, CNO*
- 13 Receive Oral Report from Natividad Quality Administrator – *Monica Hamilton, QA*
 - a. Patient Experience Presentation
- 14 Receive Oral Report from Natividad Medical Foundation Board – *Mike Payne, NMF Board Member*
- 15 Recess to Closed Session under Government Code Section 54950
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- 16 Accept and approve September 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

MOTION: Motion to accept the report on September 2019 Credentials Report, moved by Libby Downey seconded by Mike Payne, and approved unanimously.

Adjournment: With no other business before the Board the meeting was adjourned at 11:30 am.

Marcia Atkinson, Chair

Recorded by Irene Zenk

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Department of Veteran Affairs (VA) Palo Alto Education Agreement

Legistar Number: _____

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a no cost education agreement with the Department of Veteran Affairs (VA) Palo Alto for graduate medical education services with NMC with an agreement term of February 1, 2020 through April 30, 2029.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a no cost education agreement with the Department of Veteran Affairs (VA) Palo Alto for graduate medical education services with NMC with an agreement term of February 1, 2020 through April 30, 2029.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.

SUMMARY/DISCUSSION:

- Family medicine residents will rotate at the VA Medical Center under the supervision of VA attending physicians to augment their clinical experiences with additional training that is not available at Natividad. This includes but is not limited to geriatrics, outpatient psychiatry and substance use counseling, and dermatology.
- These opportunities will enhance our residents' preparation to provide excellent primary care to our patients at Natividad and to their future patients after residency.

OTHER AGENCY INVOLVEMENT:

County Counsel reviewed and approved this education agreement as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. The education agreement was reviewed and approved by NMC's Finance Committee on November 21, 2019 and by its Board of Trustees on December 13, 2019.

FINANCING:

There is no cost associated with this education agreement.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Most of the practicing family physicians in Monterey County are graduates of the Natividad Family Medicine Residency program. This program aims to strengthen the pool of primary care physicians in the area and thereby further enhancing healthcare for Monterey County residents.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Melissa Nothnagle, MD, MSc, Family Medicine Residency Director, 755-4201
Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:
Department of Veterans Affairs Education Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Swipesense Inc. Renewal and Amendment No. 3

Legistar Number: _____

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14151) with SwipeSense Inc. for a SwipeSense system, extending the agreement an additional two (2) year period (retroactive to November 1, 2019 through October 31, 2021) for a revised full agreement term of November 1, 2016 through October 31, 2021, and adding \$80,040 for a revised total agreement amount not to exceed \$223,540.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14151) with SwipeSense Inc. for a SwipeSense system, extending the agreement an additional two (2) year period (retroactive to November 1, 2019 through October 31, 2021) for a revised full agreement term of November 1, 2016 through October 31, 2021, and adding \$80,040 for a revised total agreement amount not to exceed \$223,540.

SUMMARY/DISCUSSION:

Healthcare workers' hands are the most common vehicle for the transmission of healthcare-associated pathogens from patient to patient and within the healthcare environment. Hand hygiene is the leading measure for preventing the spread of antimicrobial resistance and reducing healthcare-associated infections (HAIs). The best protection against hospital acquired infections is handwashing. Manually tracking hand hygiene rates can be imprecise and burdensome, whereas the SwipeSense technology automates this process thus enabling a more accurate monitoring of hand hygiene at NMC. Monitoring rates of handwashing is required by accrediting agencies such as The Joint Commission and the Center for Medicare and Medicaid Services. Additionally, The Leapfrog group is including hand hygiene automation as an optional component to their surveys.

SwipeSense will continue to provide NMC access to "SwipeSense System Complete", a SaaS (Software as a Service) and will continue to deliver and install the necessary equipment that collect information for NMC to optimally use SwipeSense's services. The equipment consists of Smart Drip Trays (hygiene sensors), Location Hubs, Communication Hubs, and badges.

A few months prior to expiration, NMC took additional time to reevaluate its business relationship with SwipeSense in order to ensure that the tool will continue to meet NMC's needs into the future. As a result of this evaluation the amendment did not get completed until after expiration. NMC ultimately determined it was in its best interest to extend the term of the agreement for an additional 2 year period and to increase the total Agreement amount.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this renewal and amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The renewal and amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on

November 21, 2019 and by its Board of Trustees on December 6, 2019.

FINANCING:

The cost for this renewal and amendment No. 3 is \$80,040 of which \$40,020 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement provides NMC with the additional support it needs for monitoring hand hygiene compliance to promote access to a healthy inpatient environment for NMC's patients and provides reliable and quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Andrew Massengill, Infection Preventionist, 755-4093

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

SwipeSense Inc. Renewal and Amendment 3
SwipeSense Inc. Amendment 2
SwipeSense Inc. Renewal and Amendment 1
SwipeSense Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Net Health Systems Amendment No. 3

Legistar Number:

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13298) with Net Health Systems, Inc. to add a scheduling interface to the ReDoc software and to further amend the Agreement to add the software “Agility” at NMC, with no change in the agreement term of August 31, 2016 through January 29, 2022, and adding \$44,180 for a revised total agreement amount not to exceed \$316,945.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13298) with Net Health Systems, Inc. to add a scheduling interface to the ReDoc software and to further amend the Agreement to add the software “Agility” at NMC, with no change in the agreement term of August 31, 2016 through January 29, 2022, and adding \$44,180 for a revised total agreement amount not to exceed \$316,945.

SUMMARY/DISCUSSION:

NMC currently utilizes Net Health Systems, Inc.’s rehabilitation documentation software (ReDoc) in the outpatient Physical Therapy, Occupational Therapy and Speech Therapy Departments. NMC is requesting the addition of a scheduling interface to the ReDoc software. This interface will allow MEDITECH, NMC’s Electronic Medical Record (EMR) system, and schedules to be ported to ReDoc. This will reduce scheduling inaccuracies and staff workload by preventing double entry of physician and therapist schedules.

In addition, Natividad is adding a software module (Agility) to this agreement for the purpose of recording and tracking services that are provided to employees by the Employee Health Department. This software will allow Natividad to better monitor and report services rendered, such as, TB Screening, Respiratory Fit Testing, Exposure Management and Vaccination Administration in order to meet regulatory requirements for employee health services.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 3 has also been reviewed and approved by NMC’s Finance Committee on November 21, 2019 and by its Board of Trustees on December 6, 2019.

FINANCING:

The cost for this amendment No.3 is \$44,180, of which \$19,100 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Dr. Charles Harris, Chief Medical Information Officer, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Net Health Systems, Inc. Amendment No. 3
Net Health Systems, Inc. Renewal and Amendment No. 2
Net Health Systems, Inc. Amendment No. 1
Net Health Systems, Inc. Agreement

Attachments on file with the Clerk of the Board

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 2 to the agreement with Corepoint Health, LLC for software product and support services, extending the agreement an additional three (3) years (March 5, 2020 through March 4, 2023) for a revised full agreement term of March 5, 2016 through March 4, 2023, and adding \$176,805 for a revised total agreement amount not to exceed \$402,405.

..Report**RECOMMENDATION:****It is recommended the Board of Supervisors:**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 2 to the agreement with Corepoint Health, LLC for software product and support services, extending the agreement an additional three (3) years (March 5, 2020 through March 4, 2023) for a revised full agreement term of March 5, 2016 through March 4, 2023, and adding \$176,805 for a revised total agreement amount not to exceed \$402,405.

SUMMARY/DISCUSSION:

Corepoint Health LLC provides software that allows required interface connectivity between NMC's Electronic Medical Record (EMR), MEDITECH, and third party systems such as NextGate's Enterprise Master Patient Index (EMPI), Change Healthcare's Picture Archiving and Communication System (PACS), and others via the Corepoint interface engine. These interfaces are necessary to fully integrate data sharing with our Electronic Medical Record utilizing the specialized health care formatting language, Health level 7 (HL7) messages. The Corepoint interface engine additionally allows NMC to monitor and alert on interface transactions as well as modify HL7 messages to meet the specifications of other vendors utilized by NMC. This agreement shall be renewing the license and support for our current 100 connections.

We are also requesting an additional 20 connections for the first year, and 15 connections each for the second and third year of the agreement. There will be a total of 50 new connections during the term of this agreement. Support fees have been incorporated into the total cost of the connections. This is consistent with new interfaces that are required for evolving needed functionality and regulatory demands currently as well as for the term of the agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee on 11/21/19 and by its Board of Trustees on 12/6/19.

FINANCING:

The cost for this amendment No. 2 is \$176,805 of which \$59,145 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for critical technology capabilities and functionality at NMC for the secure interfacing between different software systems. This serves to enhance and strengthen NMC's technological infrastructure, which fosters a sound, secure, and sustainable IT infrastructure.

- ☐ Economic Development
- ☐ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Charles Harris, MD, Chief Medical Information Officer, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Amendment No. 2 with Corepoint Health
Amendment No. 1 to Agreement with Corepoint Health
Original Agreement with Corepoint Health.
Corepoint Health Spend Sheet

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Optuminsight Inc. Amendment No. 2

Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an amendment No. 2 to the agreement (A-14280) with Optuminsight, Inc. for perioperative (surgery) consulting services to improve the number of surgical procedures and patients satisfaction, extending the agreement an additional (April 2, 2020 through March 31, 2023) for a revised full agreement term of March 26, 2019 through March 31, 2023 and adding \$1,560,000 for a revised full agreement amount not to exceed \$ 1,680,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an amendment No. 2 to the agreement (A-14280) with Optuminsight, Inc. for perioperative (surgery) consulting services to improve the number of surgical procedures and patients satisfaction, extending the agreement an additional (April 2, 2020 through March 31, 2023) for a revised full agreement term of March 26, 2019 through March 31, 2023 and adding \$1,560,000 for a revised full agreement amount not to exceed \$ 1,680,000.

SUMMARY/DISCUSSION:

The volume in Natividad's surgery rooms has increased by at least 10% year-to-year. In certain specialties like orthopedics, urology and GI, volumes increased by more than 20% year-to-year. Additional new procedures like neurosurgery have also added volume to the surgery department. The increase in volume over the past years has also added operational challenges to the surgery space for procedures, the coordination of schedules and appointments for procedures between surgeons, clinics and surgical suites, and overall the process for surgical procedures. An opportunity exists to increase volume and improve the overall processes for surgical procedures including customer satisfaction.

Optuminsight Advisory Services specializes in helping hospitals and healthcare systems address this challenge with expert guidance, insights, strategies, and implementation support to improve processes and capture additional volume. Optum's team will provide leadership in the following areas: improve volume growth by effectively organizing the scheduling process, improve customer service for both patients and physicians by improving access, adjust surgical suite numbers to optimize labor and productivity of staff, improve pre-procedure preparations to prevent delays and cancellations, improve surgery efficiency – length of procedures, and improve surgeons and specialists engagement in governing room capacity management. The extensive improvement plan will consist of the participation from front line personnel (registration, scheduling, financial counseling, etc) , nurses, surgery nurses, physicians, clinics, ancillary departments (laboratory, imaging, etc) and support staff in order to adjust processes to improve outcomes.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment no. 2 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment no. 2 has also been

reviewed and approved by NMC's Finance Committee on November 21, 2019 and by its Board of Trustees on December 6, 2019.

FINANCING:

The cost for this agreement is \$1,560,000 of which \$300,000 is included in the Fiscal Year 2019-20 Adopted Budget and remaining balances will be included in corresponding years.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for executive level consulting services, the outcome of which will contribute to a more efficient use of resources within the organization.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Daniel Leon CFO, 783-2561

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

- Optuminsight, Inc. Agreement
- Optuminsight amendment no. 1
- Optuminsight amendment no. 2

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Qventus (formerly known as AnalyticsMD, Inc.) Renewal & Amendment #3 Legistar Number: A 17-407

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 3 to the Agreement with Qventus (formerly known as AnalyticsMD, Inc.) for operational decision support software at NMC to extend the Agreement term for two (2) additional years (October 29, 2019 through October 28, 2021), for a revised full term of October 29, 2015 through October 28, 2021 and increasing the amount by \$190,000 for a revised total agreement amount not to exceed \$571,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the Agreement with Qventus (formerly known as AnalyticsMD, Inc.) for operational decision support software at NMC to extend the Agreement term for two (2) additional years (October 29, 2019 through October 28, 2021), for a revised full term of October 29, 2015 through October 28, 2021 and increasing the amount by \$190,000 for a revised total agreement amount not to exceed \$571,000.

SUMMARY/DISCUSSION:

Qventus (formerly AnalyticsMD) is an operational decision support software system used by Natividad Medical Center's Emergency Department (ED) and inpatient units that has been implemented to improve department efficiency and productivity. The software utilizes real time patient flow data, such as registration data, staffing ratios, door to physician times, etc. to improve operational performance. This product provides real time reporting, as well as, predictive analytics tools. Through dashboards, alerts, and daily/weekly summaries of data, hospital management and administration teams can identify trends and look for the root causes of inefficiencies. Front line staff use the real time dashboards to monitor patient flow and are prompted to focus on problem areas to prevent bottlenecks. The tool also possesses predictive analytics functionality. Based on the real time dashboards, future trends in patient census are predicted which can automatically trigger alerts and notifications to front line staff to facilitate operational decisions that can alleviate staffing and patient discharge and admission bottlenecks.

NMC is requesting to amend the current Agreement to extend the term for two additional years to cover ongoing operational software subscription and maintenance fees. This Renewal and Amendment No. 3 has a retroactive date of October 29, 2019. NMC's internal review process to evaluate the cost benefit ratio of this software package, as well as negotiations with the vendor, caused a delay in the submission of final documents.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this renewal and amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. This renewal and amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on November 21, 2019 and by its Board of Trustees on December 6, 2019.

FINANCING:

The cost for Renewal and Amendment No. 3 is \$190,000 of which \$95,000 is included in the FY19-20 Adopted Budget for this Agreement. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates the enhanced operational performance of the Emergency Department. This improves efficiency and accuracy with regards to patient care which equates to improved healthcare and equitable health opportunities at NMC.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Charles Harris, MD, Chief Medical Information Officer, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Qventus Renewal and Amendment No. 3
Qventus Renewal and Amendment No. 2
AnalyticsMD Renewal and Amendment No. 1
Original Agreement with Analytics/MD, Inc.

Attachments on file with the Clerk of the Board

To: Mr. Hussain Bhatia
OSHPD Seismic Compliance Unit
2020 W El Camino Avenue, Suite 800
Sacramento, CA 95833

Re: Natividad Medical Center (OSHPD Facility ID 17353)
Attestation Acknowledging SB 1953 Compliance Responsibilities

Dear Mr. Bhatia,

The Board of [Trustees](#) of Natividad Medical Center is aware that the hospital is required to meet the January 1, 2030 deadline for substantial compliance with the SB 1953 Seismic Safety Standards. We are providing this letter acknowledging this responsibility per the requirement of the 2019 California Administrative Code (Title 24, Part 1), Chapter 6, Section 1.5.1.1.

The buildings on our campus currently have the following NPC and SPC ratings, and that some of these buildings have SPC ratings of SPC 1 or SPC2 or NPC ratings less than NPC 5.

Building Name	OSHPD Building Number	SPC	NPC
Extended Care Services (Bldg 100)	BLD-02542	5	2
Acute Care (Building 500)	BLD-02545	5	3
Generator Building (Bldg 980)	BLD-03829	5	3
Food Service / Central Plant (Bldg 580A)	BLD-02544	5	3
Pediatric / Surgery (BLD 580) 580B	BLD-05986	5	2
Canopy	BLD-03864	5	2
Canopy	BLD-03865	5	2
Canopy	BLD-03867	5	2
Canopy	BLD-03868	5	2

Inpatient Mental Health (Bldg 940)	BLD-03828	4	2
Material Management (Bldg 600A)	BLD-03827	4	2
Kitchen & Associated Fac (Bldg 600B)	BLD-03862	2	2

We understand that SPC 1 or SPC 2 buildings must be upgraded structurally to SPC 4, SPC 4D, or SPC 5, or be removed from OSHPD 1 general acute care service by January 1, 2030. We further understand that buildings with NPC ratings less than NPC 5 must be upgraded to NPC 5 or be removed from OSHPD 1 general acute care service by January 1, 2030.

DRAFT

MONTEREY COUNTY BOARD OF _____ BOARD REPORT

Transfer of The Immunology Division Outpatient Program (NIDO) from Natividad to the Health Department

..Title

- a. Approve the intra-County transfer of the management and personnel of the Natividad Immunology Division Outpatient (NIDO) Clinic from Natividad to the Monterey County Health Department as a newly approved Federally Qualified Health Center (FQHC) site in the NAP Grant. Effective date of the transfer will be approximately in the 3rd Quarter of FY 2020.
- b. Approve proposed services from Natividad to Health Department for a period during the transition of the program or as needed from the Health Department. See Attachment C.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Approve the intra-County transfer of the management and personnel of the Natividad Immunology Division Outpatient (NIDO) Clinic from Natividad to the Monterey County Health Department as a newly approved Federally Qualified Health Center (FQHC) site in the NAP Grant. Effective date of the transfer will be approximately in the 3rd Quarter of FY 2020.
- b. Approve proposed services from Natividad to Health Department for a period during the transition of the program or as needed from the Health Department. See Attachment C.

SUMMARY/DISCUSSION:

The Health Department Clinic Services Bureau (Health Department) operates nine Federally Qualified Health Center (FQHC) look-alike primary care clinic sites which provide preventive, primary, and specialty medical care services. Operating FQHC look-alike clinics provides the opportunity for the County to serve the most vulnerable populations in the community but does not afford the opportunity to qualify for various funding opportunities to enhance those services.

In order to improve the County's ability to serve the community, the Health Department applied for a New Access Point Grant (NAP) through the U.S. Department of Health and Human Services (HHS), Health Resources and Services Administration (HRSA). A NAP is a new service delivery site offering comprehensive primary health care services to underserved populations. As part of the Health Department's application, Natividad Immunology Division Outpatient (NIDO) was proposed as a new service delivery site, in addition to the Health Department's existing nine clinics.

On September 11, 2019, the Health Department received notification from HRSA that the Health Department was 1 of 77 health centers across 23 states, awarded a NAP Grant in the amount of \$650,000 per year from September 1, 2019 through August 31, 2021, totaling \$1.2 million. As a result of this award, the Health Department clinics and the NIDO clinic become a FQHC Grantee. In order for the NIDO clinic to transition as a FQHC site under this

grant, management of the clinic must be transferred to the Health Department. More details about the NIDO transition of the Health Department will be presented to the Board of Supervisors at a future date.

This transition will enable the Health Department clinics and NIDO to become a FQHC Grantee, qualifying them for grant funding going forward under Section 330 of the Public Health Service Act for the purpose of enhancing and increasing medical service delivery to Monterey County residents. Examples of these types of funding opportunities can be found in Attachment B attached to this report.

The intra-County transfer of management from Natividad to the Health Department will not cause an elimination or reduction in the level of medical services provided and is not a "transfer of management" within the meaning of Health and Safety Code section 1442.5, requiring the County to give notice and hold hearings before a "transfer of management" of a county hospital or medical facility. Because the transfer involves two departments of the County, the County retains ownership of or overall authority over the NIDO clinic.

This work supports the Monterey County Health Department 2018-2022 Strategic Plan initiatives: 2. Enhance community health and safety through prevention; and 3. Ensure access to culturally and linguistically appropriate, customer-friendly, quality health services. It also supports one or more of the ten essential public health services, specifically: 7. Link people to needed personal health services and assure the provision of health care when otherwise unavailable.

OTHER AGENCY INVOLVEMENT:

The Health Department and Natividad management continue to work with all parties involved to assure the success of the transfer of authority and responsibility. This report was presented to the Budget Committee on October 24, 2019 who supported moving this action to the full Board along with a list of potential funding opportunities available to FQHCs.

FINANCING:

Approval of this report will result in revenue enhancement for the Health Department's primary care clinics in the amount of \$650,000 per year for two years. This will also open the opportunity to apply for additional funding to enhance services provided to the community.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Check the related Board of Supervisors Strategic Initiatives:

☐ Economic Development:

- Through collaboration, strengthen economic development to ensure a diversified and healthy economy.

☒ Administration:

- Promote an organization that practices efficient and effective resource management and is recognized for responsiveness, strong customer orientation, accountability and transparency.

☒ Health & Human Services:

- Improve health and quality of life through County supported policies, programs, and services; promoting access to equitable opportunities for healthy choices and healthy environments in collaboration with communities.

☐ Infrastructure:

- Plan and develop a sustainable, physical infrastructure that improves the quality of life for County residents and supports economic development results.

☐ Public Safety:

- Create a safe environment for people to achieve their potential, leading businesses and communities to thrive and grow by reducing violent crimes as well as crimes in general.

Prepared by: Julie Edgcomb, Ambulatory Services Administrator, Natividad Medical Center and Monterey County Health Department, x1386

Approved by: Elsa Jimenez, Director of Health, x4526

Dr. Gary Gray, Natividad CEO, x2553



Elsa Jimenez, Director of Health
Health Department



Dr. Gary Gray, Chief Executive Officer
Natividad Medical Center

Attachments:

Attachment C- Proposed Services to be provided by Natividad to the Health Department

Attachment C- Proposed Services to be provided by Natividad to the Health Department

NIDO

Site Name: NIDO

Site Address: 1441 Contitution Blvd., Bldg. 760

Salinas, CA 93906

Site Phone #: 831-796-1770

Site Fax #:

of Exam Rooms: 3 exam rooms, 1 intake/draw room

Natividad Medical Center

Service	Entity
Security	Natividad
Mail Delivery	Natividad and County Courier
Bio-Hazardous Waste Removal	Natividad until 6/30/20
Biomedical Equipment Testing	Natividad until 6/30/20
Janitorial	Natividad until 6/30/2020
Medical Gasses	HD
Pharmaceuticals & Pharmacy Inspections	HD
Supplies	HD
Transcription	HD
Fire Extinguishers	HD
Evacuation Exercises/Disaster Drills	HD will participate in Natividad's exercises/drills.
Signage	HD to work w/ Natividad
Information Technology	TBD- Natividad and HD to coordinate
Telecommunication	TBD- Natividad and HD to coordinate
Leased and Non-Leased Equipment, Assests	TBD- Natividad and HD to coordinate
Physician Services (Infectious Disease)	TBD- Natividad and HD to coordinate
Payroll/Personnel	Natividad until positions/employees transfer

SUMMARY OF SERVICES AND UTILITIES

The following is a summary of services and utilities responsibilities of Natividad and HD for the proposed use of the Premises:

	N/A	Natividad	HD
Provide adequate paper supplies, dispensers, and waste and recycling containers within the occupied space including shared conference room and staff lounge/break room		X	
Provide adequate custodial service within the occupied space including shared conference room and staff lounge/break room (dust, waste removal, recycling removal, vacuum, mop and general cleaning)		X	
Provide adequate custodial service for interior of elevator (including door tracks)		X	
Provide adequate custodial service for exterior of the Premises and common areas (including steam cleaning or pressure washing sidewalks, stairs and trash receptacles)		X	
Professionally clean carpets, rugs, tile and linoleum flooring within the occupied space as deemed necessary		X	
Professionally clean existing drapes, blinds, and window shades within occupied space as deemed necessary		X	
Professionally clean interior windows within occupied space as deemed necessary		X	
Professionally clean exterior windows as deemed necessary		X	
Provide adequate pest control for the interior of the Premises (including but not limited to issues concerning termites, and swarming pest such as wasp and bees)		X	
Provide adequate pest control for exterior of Premises (including but not limited to issues concerning termites, and swarming pest such as wasp and bees)		X	
Provide adequate landscape maintenance and gardening (including landscape irrigation system and associated water supply and service)		X	
Provide adequate parking lot and parking garage area cleaning, maintenance and signage (restriping as necessary)		X	
Provide adequate refuse, rubbish, garbage, and recyclable (paper, plastic, and aluminum,) disposal and pick up service in close proximity to occupied space		X	
Provide adequate fire sprinkler systems testing		X	
Provide adequate fire alarm systems monitoring		X	
Provide adequate intrusion/security alarm systems monitoring for building		X	
Provide adequate intrusion/security alarm systems monitoring within the occupied space		X	
Provide adequate patrolled security guard service for to the interior and exterior of building, including the occupied space		X	
Provide adequate security guard response to incidents to the interior and exterior of building, including occupied space		X	
Provide adequate heating, ventilation & air conditioning (HVAC) systems, temperature adjustments, filter replacements, unit inspections, unit lubrications and record keeping pursuant to the California Code of Regulations		X	
Provide adequate servicing of uninterrupted power source (UPS)		X	
Provide partial servicing of backup generator for emergency lighting		X	
Provide adequate gas utility service		X	
Provide adequate electric utility service		X	
Provide adequate water utility service		X	
Provide adequate telephone and data service (including connection charges)		X	

SUMMARY OF REPAIR AND MAINTENANCE RESPONSIBILITIES

The following is a summary of maintenance and repair responsibilities of Natividad and HD for the proposed use of the Premises:

	N/A	Natividad	HD
Common Areas		X	
Foundations		X	
Floor Slabs (including "Gipcrete" subfloor repairs)		X	
Elevators (including annual certification, quarterly maintenance, and emergency repair)		X	
Exterior and Bearing Walls		X	
Exterior Doors and Hardware		X	
Exterior Windows and Window Frames		X	
Roofs		X	
Gutters, Drains and Downspouts		X	
Parking Lots and Parking Garage (including garage door and electronic access and restriping if deemed necessary)		X	
Ceilings and Replacement of Ceiling Tiles		X	
Fire Sprinkler Systems		X	
Fire Alarm Systems		X	
Intrusion/Security Alarm Systems		X	
Uninterrupted Power Source (UPS)		X	
Power Back Up Generator (partial)		X	
Heating, Ventilation and Air Conditioning (HVAC) Systems (including replacement of units and duct cleaning if deemed necessary)		X	
Heating, Ventilation and Air Conditioning (HVAC) control switches, sensors and thermostats		X	
Electrical Systems (including electrical outlets, panels, circuit breakers and wiring)		X	
Plumbing Systems (including sewer and drain stoppages, and fixtures)		X	
Exterior Lighting (including starters, ballasts, transformers and light switches)		X	
Interior Lighting (including starters, ballasts, transformers and light switches)		X	
Interior Light Bulbs and Fluorescent Light Tubes (replacement)		X	
Interior Walls		X	
Interior Wall Surfaces (including repainting if deemed if necessary)		X	
Interior Doors and Hardware		X	
Interior Windows and Window Frames		X	
Carpet, VCT, Plank, and Linoleum Flooring		X	
Base and/or Moldings		X	
Appliances (excluding water heaters and drinking fountains, which are the responsibility of Natividad)		X	
Communication Systems (data/telephone cabling, connections and equipment)		X	

*Notwithstanding the forgoing, HD will pay to Natividad the reasonable cost of any repairs or maintenance required as a direct result of negligent acts or omissions of HD, its agents, employees, or invitees.



FINANCIAL STATEMENTS

OCTOBER 31, 2019

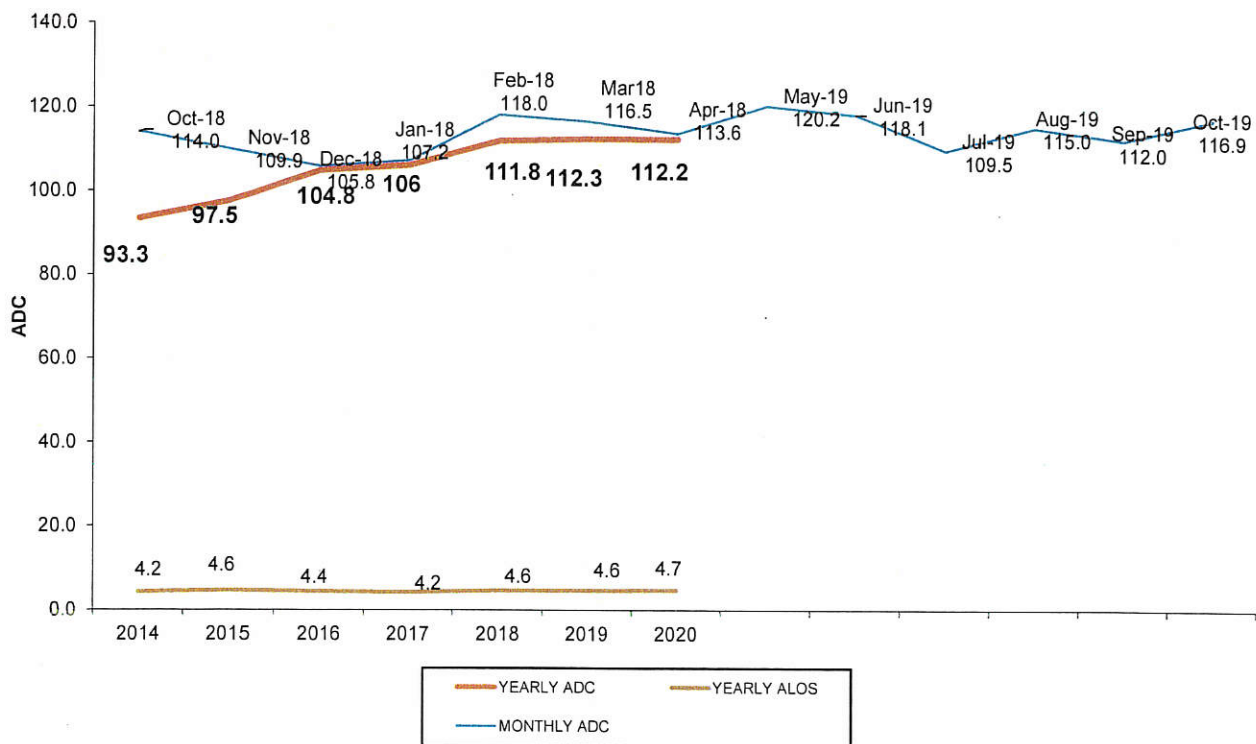


FINANCIAL STATEMENTS

OCTOBER 31, 2019

I N D E X

<u>PAGE #</u>	<u>DESCRIPTION</u>
1	TOTAL ADC TREND GRAPH - 2014-2020
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 19-20 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 19-20



NATIVIDAD STATISTICAL REPORT OCTOBER 31, 2019

Month-To-Date					Year-To-Date					
08-19	09-19	10-19	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PY					
1	195	213	208	290	NICU	15	1,151	883	928	-4.85%
2	1,666	1,447	1,661	1,360	Med/Surg	61	5,397	6,259	5,637	11.03%
3	175	216	196	221	ICU	10	877	748	879	-14.90%
4	41	38	59	76	Peds	12	301	204	284	-28.17%
5	717	692	705	686	Acute Rehab	24	2,722	2,802	2,679	4.59%
6	266	272	281	350	OB/Gyn	27	1,389	1,099	1,588	-30.79%
7	3,060	2,878	3,110	2,983	TOTAL ACUTE	149	11,837	11,995	11,995	0.00%
8	505	482	515	426	Psychiatric	19	1,691	1,948	1,436	35.65%
9	3,565	3,360	3,625	3,409	TOTAL DAYS	168	13,528	13,943	13,431	3.81%
10	336	309	271	303	Nursery	18	1,202	1,182	1,294	-8.66%
AVERAGE DAILY CENSUS										
11	75.6	72.9	77.6	74.1	Acute	125	74.1	74.7	75.7	-1.32%
12	23.1	23.1	22.7	22.1	Acute Rehab	24	22.1	22.8	21.8	4.59%
13	16.3	16.1	16.6	13.7	Psychiatric	19	13.7	15.8	11.7	35.04%
14	115.0	112.0	116.9	110.0	TOTAL	168	110.0	113.4	109.2	3.85%
15	10.8	10.3	8.7	9.8	Nursery	18	9.8	9.6	10.5	-8.57%
PERCENTAGE OF OCCUPANCY										
16	60.5%	58.3%	62.1%	59.3%	Acute		59.3%	59.8%	60.6%	-1.3%
17	96.3%	96.3%	94.6%	92.1%	Acute Rehab		92.1%	95.0%	109.0%	-12.8%
18	85.8%	84.7%	87.4%	72.1%	Psychiatric		72.1%	83.2%	61.6%	35.0%
19	68.5%	66.7%	69.6%	65.5%	TOTAL		65.5%	67.5%	66.6%	1.4%
20	60.0%	57.2%	48.3%	54.4%	Nursery		54.4%	53.3%	58.3%	-8.6%
ADMISSIONS										
21	611	608	641	619	Acute		2,456	2,473	2,482	-0.36%
22	61	55	58	54	Acute Rehab		214	232	190	22.11%
23	63	51	71	62	Psychiatric		246	252	255	-1.18%
24	735	714	770	735	TOTAL		2,916	2,957	2,927	1.02%
25	192	184	160	180	Nursery		714	708	723	-2.07%
26	193	187	161	203	Deliveries		805	716	749	-4.41%
DISCHARGES										
27	649	609	673	619	Acute		2,456	2,543	2,538	0.20%
28	60	57	56	54	Acute Rehab		214	231	189	22.22%
29	64	52	68	62	Psychiatric		246	249	252	-1.19%
30	773	718	797	735	TOTAL		2,916	3,023	2,979	1.48%
31	179	173	143	180	Nursery		714	644	672	-4.17%
AVERAGE LENGTH OF STAY										
32	4.9	4.7	4.7	4.6	Acute(Hospital wide no babies)		4.6	4.7	4.6	2.17%
33	11.8	12.6	12.2	12.7	Acute Rehab		12.7	12.1	14.1	-14.18%
34	2.6	2.5	3.1	2.5	OB/Gyn		2.5	2.7	2.7	0.00%
35	8.0	9.5	7.3	6.9	Psychiatric		6.9	7.7	5.6	37.50%
36	1.8	1.7	1.7	1.7	Nursery		1.7	1.7	1.8	-5.56%
OUTPATIENT VISITS										
37	4,676	4,657	4,493	4,553	Emergency Room		18,062	18,182	18,128	0.30%
38	558	563	582	580	ER Admits		2,301	2,272	1,973	15.15%
39	75.9%	78.9%	75.6%	78.9%	ER Admits as a % of Admissions		78.9%	76.8%	67.4%	13.99%
40	6,482	6,266	6,711	6,236	Clinic Visits		24,743	25,753	23,967	7.45%
ANCILLARY PROCEDURES BILLED										
41	49,576	48,203	50,269	47,506	Lab Tests		188,492	195,741	171,917	13.86%
42	3,582	3,532	3,767	3,035	Radiology Procedures		12,042	14,339	12,844	11.64%
43	211	243	250	212	MRI Procedures		841	883	735	20.14%
44	156	125	208	136	Nuclear Med Procedures		540	586	466	25.75%
45	1,125	1,215	1,249	1,058	Ultrasound Procedures		4,198	4,711	4,155	13.38%
46	1,834	1,944	1,980	1,532	CT Scans		6,079	7,588	5,863	29.42%
47	396	389	382	351	Surgeries		1,404	1,517	1,457	4.12%
48	7.79	7.96	7.85	8.22	FTE'S PER AOB		8.22	7.89	8.26	-4.48%
49	1,289.3	1,306.8	1,308.0	1,283.9	TOTAL PAID FTE'S		1,283.9	1,297.3	1,298.4	-0.09%
50	5,246	4,927	5,170	4,841	ADJUSTED PATIENT DAYS		19,210	20,229	19,334	4.63%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2020

	JUL-19	AUG-19	SEP-19	OCT-19	NOV-19	DEC-19	JAN-20	FEB-20	MAR-20	APR-20	MAY-20	JUN-20	YTD
REVENUE													
1 Patient Revenue:													
2 Inpatient	\$ 65,854,051	\$ 72,341,082	\$ 67,257,857	\$ 75,659,222	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 281,112,212
3 Pro Fees	2,153,024	2,037,495	1,878,816	1,257,520	-	-	-	-	-	-	-	-	7,326,855
4 Outpatient	29,931,254	35,081,441	32,244,876	32,779,596	-	-	-	-	-	-	-	-	130,037,167
5 Total Patient Revenue	97,938,329	109,460,018	101,381,549	109,696,338	-	-	-	-	-	-	-	-	418,476,234
6 Deductions from revenue													
7 Contractual Deductions	71,393,900	82,425,846	76,932,095	79,951,351	-	-	-	-	-	-	-	-	310,703,192
8 Bad Debt	4,584,691	3,572,270	3,104,949	3,996,629	-	-	-	-	-	-	-	-	15,258,539
9 Unable to Pay	293,627	356,052	350,127	477,842	-	-	-	-	-	-	-	-	1,477,648
10 Total Contractual Discounts	76,272,218	86,354,168	80,387,171	84,425,822	-	-	-	-	-	-	-	-	327,439,379
11 Net Patient Revenue	21,666,111	23,105,850	20,994,378	25,270,516	-	-	-	-	-	-	-	-	91,036,855
12 As a percent of Gross Revenue	22.12%	21.11%	20.71%	23.04%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.75%
13 Total Government Funding	4,966,417	5,146,012	4,943,339	5,385,312	-	-	-	-	-	-	-	-	20,441,080
14 Other Operating Revenue:													
15 Rent Income	109,276	120,775	115,026	115,027	-	-	-	-	-	-	-	-	460,104
16 Interest Income	126,000	124,951	257,246	169,399	-	-	-	-	-	-	-	-	877,596
17 NMF Contribution	60,000	60,000	59,000	60,984	-	-	-	-	-	-	-	-	239,984
18 Other Income	305,431	371,398	375,833	371,410	-	-	-	-	-	-	-	-	1,424,072
19 Total Other Operating Revenue	600,707	677,124	807,105	716,820	-	-	-	-	-	-	-	-	2,801,756
20 TOTAL REVENUE	27,233,235	28,928,986	26,744,822	31,372,648	-	-	-	-	-	-	-	-	114,279,691
EXPENSE													
21 Salaries, Wages & Benefits	15,311,219	15,090,278	15,286,283	15,272,565	-	-	-	-	-	-	-	-	60,960,345
22 Registry	259,208	363,700	272,544	415,356	-	-	-	-	-	-	-	-	1,310,808
23 Phys/Residents SWB & Contract Fees	3,470,366	3,290,181	3,454,814	3,190,055	-	-	-	-	-	-	-	-	13,405,216
24 Purchased Services	2,909,487	3,573,154	2,550,468	3,670,538	-	-	-	-	-	-	-	-	12,703,647
25 Supplies	2,242,964	2,498,569	1,879,603	2,404,575	-	-	-	-	-	-	-	-	9,025,712
26 Insurance	239,400	239,400	239,399	239,400	-	-	-	-	-	-	-	-	957,599
27 Utilities and Telephone	317,854	313,723	270,809	328,142	-	-	-	-	-	-	-	-	1,230,328
28 Interest Expense	196,025	196,027	196,025	196,025	-	-	-	-	-	-	-	-	784,103
29 Depreciation & Amortization	1,016,188	1,017,712	1,016,795	1,008,320	-	-	-	-	-	-	-	-	4,059,015
30 Other Operating Expense	438,314	509,005	519,897	500,258	-	-	-	-	-	-	-	-	1,967,474
31 TOTAL EXPENSE	26,400,824	27,091,749	25,686,437	27,225,236	-	-	-	-	-	-	-	-	106,404,247
32 NET INCOME(LOSS)	832,411	1,837,237	1,058,385	4,147,412	-	-	-	-	-	-	-	-	7,875,444
Normalization for Extraordinary Items													
33 Interest Anthem Arbitration	-	-	-	-	-	-	-	-	-	-	-	-	-
34 Anthem Arbitration Payment	-	-	-	-	-	-	-	-	-	-	-	-	-
35 Medical FFS Settlement FY09-10	-	-	-	(1,679,166)	-	-	-	-	-	-	-	-	(1,679,166)
36 Metro Initial Settlement	-	-	-	-	-	-	-	-	-	-	-	-	-
37 Total Extraordinary Items	-	-	-	(1,679,166)	-	-	-	-	-	-	-	-	(1,679,166)
38 NET INCOME BEFORE Extraordinary Items	\$ 832,411	\$ 1,837,237	\$ 1,058,385	\$ 2,468,246	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,196,278
CAPITAL CONTRIBUTIONS													
39 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
40 CHANGE IN NET ASSETS	\$ 832,411	\$ 1,837,237	\$ 1,058,385	\$ 4,147,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,875,444

YEAR-TO-DATE

PAGE 4 OF 11 PAGES

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF OCTOBER 31, 2019

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav)			Actual	Budget	Variance fav. (unfav)		
			\$ VAR.	% VAR	REVENUE			\$ VAR.	% VAR	Prior Yr
	5,170	4,842	328	6.8%	ADJUSTED PATIENT DAYS	20,229	19,210	1,019	5.3%	19,589
					Patient Revenue:					
1	\$ 14,635	\$ 14,571	\$ 64	0.4 %	Inpatient	\$ 13,897	\$ 14,572	\$ (675)	-4.6%	\$ 14,078
2	243	368	(125)	(33.9)	Pro Fees	362	368	(6)	(1.6)	374
3	6,341	6,478	(138)	(2.1)	Outpatient	6,428	6,479	(50)	(0.8)	6,351
4	21,218	21,417	(199)	(0.9)	Total Patient Revenue	20,687	21,418	(731)	(3.4)	20,804
					Deductions from revenue					
5	15,465	16,218	753	4.6	Contractual Deductions	15,359	16,229	869	5.4	15,372
6	773	539	(234)	(43.5)	Bad Debt	754	530	(224)	(42.3)	698
7	92	109	17	15.4	Unable to Pay	73	108	35	32.4	84
8	16,330	16,866	536	3.2	Total Contractual Discounts	16,187	16,867	680	4.0	16,155
9	4,888	4,551	337	7.4	Net Patient Revenue	4,500	4,551	(51)	(1.1)	4,649
10	23.04%	21.25%			As a percent of Gross Revenue	21.75%	21.25%			22.35%
					Total Government Funding	1,010	1,043	(32)	(3.1)	997
					Other Operating Revenue:					
12	22	30	(8)	(25.4)	Rent Income	23	23	(0)	(1.4)	29
13	33	35	(2)	(6.3)	Interest Income	33	35	(1)	(4.3)	80
14	12	13	(1)	(6.3)	NMF Contribution	12	13	(1)	(5.8)	12
15	72	56	16	28.8	Other Income	70	63	8	12.6	71
16	139	133	5	4.1	Total Other Operating Revenue	139	133	5	4.0	193
17	6,068	5,727	341	6.0	TOTAL REVENUE	5,649	5,727	(78)	(1.4)	5,839
					EXPENSE					
18	2,954	3,168	214	6.7	Salaries, Wages & Benefits	3,014	3,168	154	4.9	2,890
19	80	62	(18)	(29.8)	Registry	65	62	(3)	(4.7)	87
20	617	703	86	12.2	Phys/Residents SWB & Contract Fees	663	703	40	5.7	626
21	710	668	(42)	(6.2)	Purchased Services	628	668	40	6.0	555
22	465	469	4	0.9	Supplies	446	469	23	4.9	477
23	46	47	1	2.3	Insurance	47	47	0	0.1	44
24	63	58	(5)	(8.6)	Utilities and Telephone	61	58	(2)	(4.1)	52
25	38	42	4	9.5	Interest Expense	39	42	3	7.4	40
26	195	211	16	7.6	Depreciation & Amortization	201	211	10	5.0	201
27	97	104	7	6.7	Other Operating Expense	97	104	6	6.2	97
28	5,266	5,533	266	4.3	TOTAL EXPENSE	5,260	5,533	273	4.9	5,070
29	802	194	608	312.9	NET INCOME(LOSS)	389	194	195	100.4	769
					CAPITAL CONTRIBUTIONS					
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ 802	\$ 194	\$ 608	313 %	CHANGE IN NET ASSETS	\$ 389	\$ 194	\$ 195	100.368 %	\$ 769

**NATIVIDAD
BALANCE SHEET
AS OF OCTOBER 31, 2019**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 67,307,820	\$ 81,605,362	\$ 14,297,542	21.2 %	CURRENT ASSETS	\$ 57,257,023	\$ 81,605,362	\$ 24,348,339	42.5 %
2	3,200,000	3,200,000	-	-	CASH	3,200,000	3,200,000	-	-
3	28,583,385	26,979,291	(1,604,094)	(5.6)	SEASIDE CLINICS CASH RESERVE FUND	3,009,966	26,979,291	(3,110,675)	(10.3)
4	61,825,673	22,010,197	(39,815,476)	(64.4)	ACCOUNTS RECEIVABLE NET	34,217,088	22,010,197	(12,206,891)	(35.7)
5	4,977,487	4,898,240	(79,247)	(1.6)	STATE/COUNTY RECEIVABLES	4,738,198	4,898,240	160,042	3.4
6	4,510,752	5,540,788	1,030,036	22.8	INVENTORY	4,470,039	5,540,788	1,070,749	24.0
7	170,405,117	144,233,878	(26,171,239)	(15.4)	PREPAID EXPENSE	133,972,314	144,233,878	10,261,564	7.7
8	-	-	-	-	TOTAL CURRENT ASSETS	306,849,853	308,253,658	1,403,805	0.5
9	308,598,599	308,253,658	(344,941)	(0.1)	PROPERTY, PLANT & EQUIPMENT	(186,670,031)	(190,174,823)	(3,504,792)	(1.9)
10	(189,720,726)	(190,174,823)	(454,097)	(0.2)	LESS: ACCUMULATED DEPRECIATION	120,179,822	118,078,835	(2,100,987)	(1.7)
11	118,877,873	118,078,835	(799,038)	(0.7)	NET PROPERTY, PLANT & EQUIPMENT	160,787,834	160,593,898	(193,936)	(0.1)
12	139,028,411	160,593,898	21,565,487	15.5	OTHER ASSETS	-	-	-	-
13	-	-	-	-	INVESTMENTS	-	-	-	-
14	163,651	166,036	2,385	(1.5)	HELD FOR CONSTRUCTION	163,651	166,036	2,385	1.5
15	163,651	166,036	2,385	(1.5)	ACCRUED INTEREST RECEIVABLE	-	-	-	-
16	\$ 428,475,052	\$ 423,072,647	\$ (5,402,405)	(1.3) %	FUNDS IN TRUST	163,651	166,036	2,385	1.5
17	22,604,959	18,061,731	(4,543,228)	(20.1)	TOTAL INVESTMENTS	415,103,621	423,072,647	7,969,026	1.9 %
18	7,606,294	5,162,069	(2,444,225)	(32.1)	TOTAL ASSETS	16,572,989	18,061,731	1,488,742	9.0
19	41,310,370	40,237,227	(1,073,143)	(2.6)	CURRENT LIABILITIES	7,721,399	5,162,069	(2,559,330)	(33.1)
20	3,739,166	3,888,614	149,448.00	4.0	ACCURUED PAYROLL	40,237,772	40,237,227	(545)	(0.0)
21	15,099,273	17,365,695	2,266,422	15.0	ACCOUNTS PAYABLE	3,193,625	3,888,614	694,989	21.8
22	90,360,062	84,715,336	(5,644,726)	(6.2)	MCARE/MEDICAL LIABILITIES	12,395,907	17,365,695	4,969,788	40.1
23	-	-	-	-	CURRENT PORTION OF DEBT	80,121,692	84,715,336	4,593,644	5.7
24	-	-	-	-	OTHER ACCRUALS	-	-	-	-
25	37,760,337	33,855,246	(3,905,091)	(10.3)	TOTAL CURRENT LIABILITIES	-	-	-	-
26	37,760,337	33,855,246	(3,905,091)	(10.3)	LONG TERM LIABILITIES	-	-	-	-
27	296,626,620	296,626,620	-	-	CAPITAL LEASE	-	-	-	-
28	3,728,033	7,875,445	4,147,412	(111.2)	UN EARNED CONTRIBUTIONS	38,355,309	33,855,246	(4,500,063)	(11.7)
29	300,354,653	304,502,065	4,147,412	1.4	LONG TERM PORTION OF C.O.P.'s	38,355,309	33,855,246	(4,500,063)	(11.7)
30	\$ 428,475,052	\$ 423,072,647	\$ (5,402,405)	(1.3) %	TOTAL LONG TERM DEBT	296,626,620	296,626,620	-	-
					FUND BALANCES	-	7,875,445	7,875,445	100.0
					ACCUMULATED FUND	296,626,620	304,502,065	7,875,445	2.7
					CHANGE IN NET ASSETS	-	-	-	-
					TOTAL FUND BALANCES	415,103,621	423,072,647	7,969,026	1.9 %
					TOTAL LIAB. & FUND BALANCES	-	-	-	-

NATIVIDAD
STATE AND COUNTY RECEIVABLES

AS OF 10/31/19

			ADJ					
			Reversals and	Medi-Cal	GPP/PRIME			
			Reclasses	Waiver				
BALANCE SHEET	Req. Balance	Accruals			IGT	Payments	Ending Balance	
Medi-Cal Waiver (DSH +SNCP)	\$ 12,591,967	8,133,198			27,224,712	(34,384,781)	13,565,096	
Hospital Fee	-	315,370					315,370	
Rate Range IGT-CCAH-	8,246,935	3,638,359					11,885,294	
MCMC EPP	4,330,884	2,576,067			3,980,513	(11,844,756)	(957,292)	
MCMC QIP	4,925,256	2,929,612			8,223,369	(26,020,959)	(9,942,722)	
SB1732	666,674	1,294,672				(562,849)	1,398,497	
AB 915	-	1,195,082					1,195,082	
A/R Office Buildings	85,042	460,104				(374,515)	170,631	
A/R Manco Abbott	(39,153)						(39,153)	
Interest Accrued Positive Cash	630,000	677,596					1,307,596	
Accrued Donations	2,420,252	239,984					2,660,236	
A/R Jail-PG&E	316,260	320,245				(772,231)	(135,726)	
Health Department	42,970	560,000					602,970	
Ryan White & EIP A/R	-	82,990				(98,673)	(15,683)	
STATE RECEIVABLES	\$ 34,217,088	\$ 22,423,279	\$ -	\$ -	\$ -	\$ 39,428,594	\$ (74,058,764)	\$ 22,010,197

P & L	YTD Oct-19
Medi-Cal DSH /SNCP/PHYS SPA	\$ 4,079,865
PRIME Y5	4,053,333
Rate Range IGT-CCAH-	3,638,359
Esperanza Care	(666,668)
HPE	120,370
Hospital Fee	649,454
MCMC EPP	2,576,067
HD Residency Support	(166,668)
MCMC QIP	2,929,612
AB915	1,195,082
Medicare GME	629,026
SB 1732	1,294,672
Ryan White & SAMHSA GRANTS	108,577
GOVERNMENT FUNDING INCOME	\$ 20,441,081

PAGE 7 OF 11 PAGES

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF OCTOBER 31, 2019**

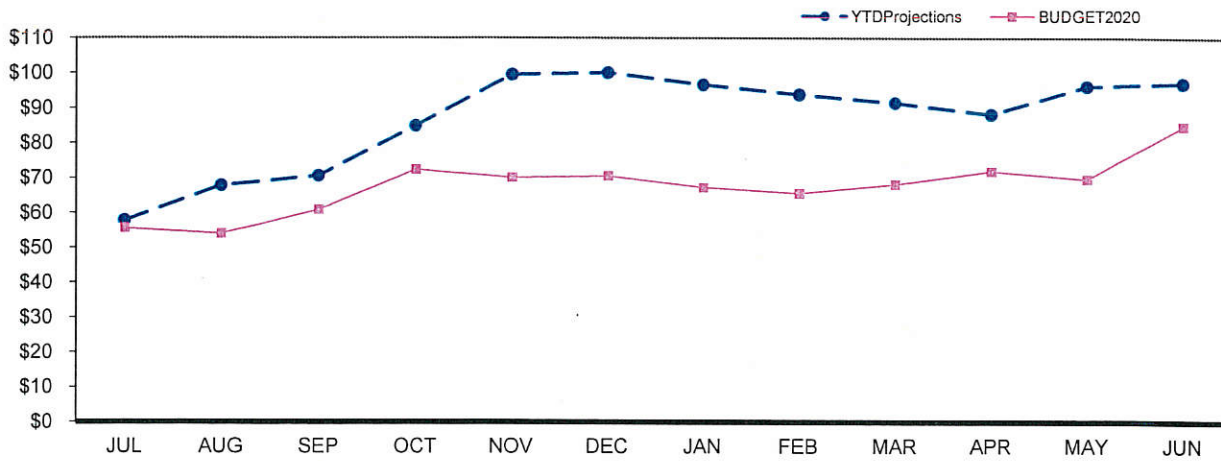
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 70,507,820	CASH AT BEGINNING OF PERIOD	\$ 60,457,023
2		FROM OPERATIONS:	
3	4,147,412	NET INCOME/(LOSS)	7,875,445
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	454,097	DEPRECIATION/AMORT	\$ 3,504,792
6	4,601,509	SUBTOTAL	11,380,237
7		CHANGES IN WORKING CAPITAL:	
8	1,604,094	ACCOUNTS RECEIVABLE	3,110,675
9	39,815,476	STATE/COUNTY RECEIVABLE	12,206,891
10	(950,789)	PREPAID EXPENSE & INVENTORY	(1,230,791)
11	(4,543,228)	ACCRUED PAYROLL	1,488,742
12	(2,444,225)	ACCOUNTS PAYABLE	(2,559,330)
13	(1,073,143)	MCARE/MEDICAL LIABILITIES	(545)
15	149,448	SHORT TERM DEBT	694,989
16	2,266,422	ACCRUED LIABILITIES	4,969,788
17	34,824,055	NET (DECREASE)/INCREASE	18,680,419
18		CAPITAL ADDITIONS:	
19	344,941	PP&E ADDITIONS	(1,403,805)
20	-	NBV OF ASSETS DISPOSED	-
21	344,941	TOTAL CAPITAL (Use of Cash)	(1,403,805)
22		FINANCING ACTIVITY:	
23	(3,905,091)	LONG TERM BOND DEBT	(4,500,063)
24	(21,565,487)	OTHER ASSETS	193,936
25	(2,385)	INVESTMENTS	(2,385)
26	(25,472,963)	TOTAL FINANCING	(4,308,512)
27	14,297,542	INC./(DEC.) IN CASH BALANCE	24,348,339
28	\$ 84,805,362	CASH BALANCE - END OF PERIOD	\$ 84,805,362

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2020

	<u>BDGT-20</u>	<u>ESTIMATE FY2020</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 12,340,000	\$ 12,340,000	\$ -
PRIME Y4	12,160,000	12,160,000	-
EPP	7,760,000	7,760,000	-
QIP	8,825,000	8,825,000	-
HPE	-	454,454	454,454
A8915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	10,959,996	10,959,996	-
HIV Grants	250,000	250,000	-
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,707,354	355,354
Provider Fee	950,000	950,000	-
	<u>\$ 59,596,996</u>	<u>\$ 60,406,804</u>	<u>\$ 809,808</u>



Cash Flow Performance Fiscal Year 2020 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	57.7	67.7	70.5	84.8	99.5	100.0	96.7	93.9	91.5	88.2	96.2	97.1
BDGT	55.5	53.9	60.7	72.3	70.0	70.4	67.1	65.5	68.1	71.9	69.6	84.8
Variance	2.2	13.8	9.8	12.5	29.5	29.6	29.5	28.4	23.4	16.4	26.6	12.3

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2020

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Totd YTD
Beginning Balance	90,411,669	97,678,728	97,737,036	70,495,893	84,801,934	99,496,521	100,016,103	96,656,875	93,892,352	91,499,417	88,213,347	96,203,890	60,411,669
CASH RECEIPTS													
Patient Revenues (net pro fees and lab cop)	23,474,346	20,651,951	23,418,875	25,249,002	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	266,129,874
Provider Fee					79,167	79,167	79,167		79,167	79,167	79,167	79,167	633,332
RR LGT CCAH											10,959,996		10,959,996
SHORT DOYLE		190,996	363,820	440,972	173,460	173,460	173,460	173,460	173,460	173,460	173,460	173,460	2,383,462
HEV GRANTS		40,336	19,704	25,566	20,833	20,833	20,833	20,833	20,833	20,833	20,833	20,833	252,290
HEALTH DEPARTMENT REIMB				141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	1,275,003
GPP V5				7,090,578		7,090,578			7,090,578				21,271,734
AB915												3,600,000	3,600,000
Phys SPA												800,000	800,000
GPP FY18-19	562,848		16,478										579,327
QIP				26,020,959									26,020,959
EPF				11,844,755									11,844,755
58239/Prop 56	58,751												58,751
WPE		120,369		334,084									454,453
GPY3 Final Rec'n		5,926,560											5,926,560
PRIME		12,570,563			17,134,078								29,704,741
MCAL FFS Final Settlement			1,073,143	606,023									1,679,166
SBI732						2,900,000						1,000,000	3,900,000
GPP V4 Q4				8,796,960									8,796,960
IME BTWEEKLY	112,667	171,892	171,892	112,667	112,667	112,667	112,667	112,667	112,667	112,667	112,667	112,667	1,470,450
Rent Income		160,163	58,714	135,307	109,834	109,834	109,834	109,834	109,834	109,834	109,834	109,834	1,230,856
CCAH MCE to Cost FY15-16 & FY16-17					2,086,838	1,927,985	4,485,883	2,870,105	5,026,752	4,287,117	3,428,866	5,188,434	29,300,000
Fund 404 Transfer													
LGT Sub-Fund Transfer In/Out	9,246,698	2,953,338	9,411,050	(21,614,932)									(3,948)
Interest Income				1,081,717					500,000			500,000	2,081,717
Miscellaneous Revenue				136,577	156,310	156,310	156,310	156,310	156,310	156,310	156,310	156,310	1,870,433
Total Cash Receipts	33,582,797	42,785,988	34,884,568	60,380,922	41,694,854	34,392,501	29,959,821	25,344,043	35,091,268	26,761,055	36,860,820	33,562,358	432,300,993
CASH DISBURSEMENTS													
Purchased Services and Supplies	11,166,258	5,299,775	6,744,084	10,428,431	6,697,203	6,697,203	6,697,203	6,697,203	6,697,203	6,697,203	6,697,203	6,697,203	87,216,152
PRIME LGT	6,285,331												6,285,331
LGT SFY2017-18 GPP	2,991,367												2,991,367
LGT GPP V5 & GPP V4 Q4			9,411,050			4,194,218			4,194,218				17,599,486
LGT QIP		8,223,369											8,223,369
LGT EPF		3,980,513											3,980,513
Building Lease / Rental Equipment	291,890	291,890	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	262,281	3,126,560
CCP Principal & Interest Payments				4,934,220					801,488				5,435,708
Payroll and Benefits	14,366,412	14,564,487	15,410,598	21,453,780	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	199,318,140
Esperanza Care	36,744			46,758	207,413	244,155	244,155	244,155	244,155	244,155	244,155	244,155	2,500,000
COWCAP						2,859,012			1,429,506			1,429,506	5,718,024
FY19-20 NH MODU			101,993	132,671									234,664
Data Processing			102,360	204,761	288,090	288,090	288,090	288,090	288,090	288,090	288,090	288,090	2,811,841
PRIME LGT				8,567,039									8,567,039
Transfer GPP V2 & Readiness Support													
Capital Expenses Fund 404					2,086,838	1,927,985	4,485,883	2,870,105	5,026,752	4,287,117	3,428,866	5,188,434	29,300,000
Capital Expenditures	1,248,168	407,194	93,363	344,940	788,083	709,616	1,651,078	1,056,373	1,850,151	1,577,920	1,261,303	1,909,656	12,877,865
Total Cash Disbursements	36,316,190	32,727,328	32,125,709	46,074,881	27,000,297	33,872,919	30,319,049	28,168,569	37,484,203	30,047,125	28,670,277	32,709,684	395,656,098
Increase/(Decrease)	(2,733,393)	10,058,760	2,758,857	14,306,041	14,694,557	519,582	(3,359,228)	(2,764,523)	(2,392,935)	(3,268,070)	7,990,543	852,674	38,644,895
Ending Cash Fund 451	57,678,276	67,737,036	70,495,893	84,801,934	99,496,521	100,016,103	96,656,875	93,892,352	91,499,417	88,213,347	96,203,890	97,056,564	97,056,564
(-) Cash In Transit													
(-) Credit Card Account	40,541	3,660	3,660	2,978									
(-) Petty Cash	3,660	1,899	8,247	450									
Ending Cash as per G/L	57,722,458	67,742,515	70,507,820	84,805,362	99,496,521	100,016,103	96,656,875	93,892,352	91,499,417	88,213,347	96,203,890	97,056,564	
Fund 404													
Beginning Balance	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	88,905,570	66,877,585	62,391,702	59,521,597	54,494,845	50,207,728	46,780,842	
Transfer In/Out Fund 451					(2,086,838)	(1,927,985)	(4,485,883)	(2,870,105)	(5,026,752)	(4,287,117)	(3,428,866)	(5,188,434)	
Ending Cash Fund 404	70,892,408	70,892,408	70,892,408	70,892,408	68,805,570	66,877,585	62,391,702	59,521,597	54,494,845	50,207,728	46,780,842	41,592,408	
Ending Cash Fund 451 & 404	128,570,665	138,634,444	141,388,301	155,694,342	168,302,091	166,893,688	159,048,577	153,413,949	145,994,262	138,421,075	142,984,732	138,648,972	

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL

Friday, December 13, 2019

(Per recommendation of the November 12, 2019 Medical Executive Committee)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Amundson, Janet L., MD	Teleradiology / Radiology	Provisional	12/13/2019 – 12/01/2021
Helbig, Gregory M., MD	Neurosurgery / Surgical Specialties	Provisional	12/13/2019 – 12/01/2021
Saft, Amy B., CRNA	Nurse Anesthetist / Anesthesia	Advance Practice Professional	12/13/2019 – 12/01/2021
Zulik, Marta, MD	Pulmonary / Critical Care Medicine / Medical Specialties	Provisional	12/13/2019 – 12/01/2021

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Carpenter, Christopher L., MD	Pediatrics	Active	01/01/2020 – 01/01/2022
Chandler, Peter J., MD	OBGYN	Active	01/01/2020 – 01/01/2022
Coll, Jonathan P., MD	Teleradiology / Radiology	Courtesy	01/01/2020 – 01/01/2022
Hashisho, Mazen M., MD	Thoracic / Vascular Surgery / Surgical Specialties	Courtesy	01/01/2020 – 01/01/2022
Krishna, Gopal G., MD	Nephrology / Medical Specialties	Active	01/01/2020 – 01/01/2022
Lilja, James F., MD	OBGYN	Active	01/01/2020 – 01/01/2022
Lin, Jeff F., MD	OBGYN	Active	01/01/2020 – 01/01/2022
Lin, Michael C., MD	Teleradiology / Radiology	Courtesy	01/01/2020 – 01/01/2022
Ly, Justin Q., MD	Teleradiology / Radiology	Courtesy	01/01/2020 – 01/01/2022
Mills II, Walter W., MD	Family Medicine	Active	01/01/2020 – 01/01/2022
Moore, Steven V., MD	Orthopedic / Hand Surgery / Surgical Specialties	Courtesy	01/01/2020 – 01/01/2022
Osborne, Chrystie M., AGACNP	Nurse Practitioner / Trauma	Advance Practice Professional	01/01/2020 – 01/01/2022
Ryan, Caroline A., MD	Anesthesia	Active	01/01/2020 – 01/01/2022
Rudny, Kevin P., MD	Teleradiology / Radiology	Courtesy	01/01/2020 – 01/01/2022
Sanford, Eric D., MD	Family Medicine	Affiliate	01/01/2020 – 01/01/2022
Shou, Jason, MD	Teleradiology / Radiology	Courtesy	01/01/2020 – 01/01/2022
Smith, Sarah E., DO	Pediatrics	Active	01/01/2020 – 01/01/2022
Telesco, Charles G., PAC	Physician Assistant / Emergency Medicine	Advance Practice Professional	01/01/2020 – 01/01/2022

RELEASE FROM PROCTORING

NAME	SPECIALTY	Service	RECOMMEND
Bratt, Beth L., PA-C	Physician Assistant	Emergency Medicine	Recommend
Coll, Jonathan P., MD	Teleradiology	Radiology	Recommend
Escandon, Martin H., MD	FM / OB Fellow	Family Medicine	Recommend
Hashisho, Mazen M., MD	Thoracic / Vascular Surgery	Surgical Specialties	Recommend
Holt, Larkin S., MD	Family Medicine	Family Medicine	Recommend
Lilja, James F., MD	OBGYN	OBGYN	Recommend
Lin, Jeff F., MD	OBGYN	OBGYN	Recommend
Lin, Michael C., MD	Teleradiology	Radiology	Recommend
Ly, Justin Q., MD	Teleradiology	Radiology	Recommend
McDaniels, Ian M., MD	FM / HEAL Fellow	Family Medicine	Recommend
Millward, Dustan L., DPM	Podiatry	Surgical Specialties	Recommend
Montgomery, Amanda M., MD	Emergency Medicine	Emergency Medicine	Recommend
Osborne, Chrystie M., AGACNP	Nurse Practitioner	Trauma	Recommend
Rottler, Nicholas P., MD	Gen Surgery / Surgical Critical Care	Trauma	Recommend
Rudny, Kevin P., MD	Teleradiology	Radiology	Recommend
Shou, Jason, MD	Teleradiology	Radiology	Recommend

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
Hashisho, Mazen M., MD	Thoracic / Vascular Surgery	Surgical Specialties	Provisional to Courtesy	Recommend
Lilja, James F., MD	OBGYN	OBGYN	Provisional to Active	Recommend
Lin, Jeff F., MD	OBGYN	OBGYN	Provisional to Active	Recommend
Shou, Jason, MD	Teleradiology	Radiology	Provisional to Courtesy	Recommend

LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Carroll, William, MD	Psychiatry	Temp privileges for important patient care need	09/12/2019 – 11/10/2019	Recommend
Chezian, Shanti, MD	Psychiatry	Temp privileges for important patient care need	11/04/2019 – 01/02/2020	Recommend
Kasirajan, Karthikeshwar, MD	Vascular Surgery	Locum Tenens / Temporary	11/04/2019 – 11/08/2019	Recommend

REQUESTS FOR ADDITIONAL PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
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None				
RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.				
NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Biehl, Kenneth J., MD	Radiology	Radiology	02/01/2020	Acknowledge
Eghbalieh, Navid, MD	Radiology	Radiology	08/31/2019	Acknowledge
Lerner, Jason T., MD	Pediatric Teleneurology	Medical Specialties	10/29/2019	Acknowledge
Powell, Joy A., NP	Nurse Practitioner	Psychiatry	10/11/2019	Acknowledge
Stanger, Paul, MD	Pediatric Cardiology	Pediatrics	02/01/2020	Acknowledge
Torres (Shergill), Angela K., CRNA	Nurse Anesthetist	Anesthesia	10/03/2019	Acknowledge

List of Qualified Nurses: The following Nurses have met the competencies to perform the below approved Standardized Procedures:		
STANDARDIZED PROCEDURE	LIST OF QUALIFIED NURSES (attachment)	RECOMMEND
Limited OB Ultrasound	RN, L&D Qualified Employees	Recommend
Medical Screening Exams in L&D	L&D EMTALA Qualified RNs	Recommend
Rapid Response Nurse	Rapid Response Nurse	Recommend
Ultrasound Guided Peripheral Inserted IV (ISGPV)	Ultrasound Guided Peripheral Inserted IV (ISGPV)	Recommend

**Limited OB Ultrasound Competent RN's
as of November 7, 2019**

EMPLOYEE NAME
Anderson, Delynn
Babione Angela
Bianchini, Kara
Cardenas, Belen
Martinez, Stephanie
Musones, Caren
Niduaza, Jennifer
Perez, Tammy
Ritchie, April
Zentner, Vicki

L&D EMTALA Qualified RN's as of November 7, 2019

Alcarez, Angelica	Martinez, Stephanie	Wilkins, Erika
Amadore, Aileen	Masten, Brianna	Willingham, Layla
Anderson, Delynne	Moreno, Alyssa	Zentner, Vicki
Arendorf, Justine	Musones, Caren	
Arrizon, Kristy	Niduaza, Jennifer	
Babione, Angela	Paladino, Kristin	
Bianchini, Kara	Pitchforth, Tranh	
Bains, Kulwinder	Prodis, Margaret	
Campos, Marissa	Ramirez, Ellie	
Chenoweth, Sherri	Regester, Lisa	
Clavo, Donna	Ritchie, April	
Dilley, Diana	Robinson, Mina	
Elledge, Veronica	Rodriguez, Belen	
Esparza, Gladdis	Romero, Melissa	
Faulk, Bonnie	Rosas, Gloria	
Fernandez, Klaryssa	Sanchez, Nina	
Fusanotti, Leticia	Stirgall, Andrea	
Galindo, Audelia	Tapia, Rocio	
Gall, Amber	Thomas, Jessica	
Garcia, Rosa	Throckmorton, Diana	
Gonzalez, Laura	Torres-Donate, Ana	
Groves, Jill	Tuquib, Ruby	
Hurtado, Sandra	Turner, Kichelle	
Lister, Deborah	Vargas, Elizabeth	
Lo, Celeste	Vigil, Lucia	
Lopez, Janet	Waterfall-Quiton, Madeline	
McKay, Jennifer		

RAPID RESPONSE NURSE –

UPDATED: November 6, 2019

ICU:

1. Nathan Dickman
2. James Mount
3. Rubel Kaur
4. Ping Lee
5. Elena Jin
6. Meghan Miranda
7. Jacqueline Siino
8. Marjorie Balleras
9. Gabrielle Carroll
10. Tracy Chavez
11. Shuo Li
12. Jason Tamayo
13. Siriporn Sirayanone
14. Aileen Ajoc
15. Ildefonso Cusi
16. Germa Hilario
17. Sylvia Miguel
18. Remey Onquit
19. Maria Tablante
20. Tina Cooks
21. Jason Sullivan
22. Gabriela Serrano
23. Danielle Coon
24. Jennifer Jean Pierre
25. Ulysses Serafica
26. Marivic Ayaay
27. Alyssa O'Donnell
28. Ann Thomas

ULTRASOUND GUIDED PERIPHERAL INSERTED INTRAVENOUS (USGPIV)

UPDATED: November 6, 2019

ICU:

Ildefonso, Cusi

Jin, Elena

Lee, Ping

Onquit, Remey

Tamayo, Jason

MEDICAL SURGICAL / IMC:

Cahill, Madel

Chacon, Valerie

De La Rosa, Richard

Garcia, Jesus

Illgan, Arjay

Lagarnia, Ralph

Ortega, Jose

Petritsch, Rachael

ED:

Caldera, Cassandra

Chiang, Leslie

Clay, Coral

Clifford, Casey

Emmel-Melching, Denise

Goeneveld, Courtney

Kohler, Dane

Lagasca, Arica

Peabody, Chad

Perez, Abraham

Rico, Rosana

Roach, Amber

Rosenberg, Ilana

Tribley, Katie

Villagomez, Joe

Wheeler, Helen



NMC Board of Trustees Meeting

2020 Meeting Dates

Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

Regular Board of Trustees Committee meetings take place the first Friday monthly at 9:00 am in the Natividad Room, except where otherwise noted on this calendar. All cancellations and Special meetings scheduled are subject to Brown Act.

January – NO MEETING

Friday, February 7th

Friday, March 6th

Friday, April 3rd

Friday, May 1st

Friday, June 5th

Friday, July 10th (second Friday)

Friday, August 7th

Friday, September 11th (second Friday)

Friday, October 2nd

Friday, November 6th

Friday, December 11th (second Friday)