



Board of Trustees 2020

February 14, 2020



NMC Board of Trustees Meeting

Friday, February 14, 2019

9:00 AM

Natividad Room

1st Floor, Building 200

1441 Constitution Blvd.

AGENDA

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Pledge of Allegiance**
2. **Agenda Additions/Corrections** *Page 1-6 – Board Clerk*
3. **Minutes**
 - Approve the Minutes of December 13, 2019 *Page 7-13*
4. **Board Comments**
5. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
6. **Consent Calendar**
 - Approve the following policies, procedures, rules, and regulations:**
 - 6a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - Standardized Procedure (SP), Practice Prerogatives:**
 - LDU/MIU for Newborn & Maternal Medication
 - Medical Staff Policies**
 - MSP001-8, Telemedicine
 - MSP004-3, Conflict of Interest for Medical Staff
 - Proposed Rules & Regulations Amendments**
 - R&R 1.8, Death of a Patient
 - R&R 2.14, Completion of Medical Records

Action Items

- OPPE Indicators for Clinical Services
- Qualifications to Serve as Medical Director of Anesthesia, Emergency Services and Radiology
- GME Annual Institutional Review Report

Policies/Procedures/Forms / Order Sets***New Policies***

1:0510 Therapeutic Phlebotomy
1:0520 Spontaneous Awakening Trials (SATs) and Spontaneous Breathing Trials (SBT) / Ventilator Weaning Guidelines
3:0500 Peri-procedural Management with Antithrombotic Therapy
3:0505 IV to PO Conversion
3:0510 Pharmacy Management of Stress Ulcer Prophylaxis in Critically Ill Patients
5:3100 Mandatory Reporting of Patient Complaints Regarding Sexual Abuse or Misconduct by Healthcare Personnel
ADM-0014 Trauma Activation-Registration
POC-3917 ROM Plus (Rupture of Membrane) Test Patient Preparation and Specimen Collection
SIM-0001 Simulation Confidentiality
SIM-0002 Simulation: Physical Safety Precautions and Reporting
SIM-0003 Simulation: Proper Use and Security of Video Recordings
SIM-0004 Psychological Safety During Simulation
SIM-0005 Simulation Supplies, Medication & Equipment Remain Separate from Patient Care
SIM-0006 Scheduling Simulations and Prioritization for the Simulation Lab Utilization
SIM-0007 Simulation Supplies, Equipment Storage and Maintenance
SIM-0008 Simulation Record and Data Retention

Revised Policies

1:1450 L&D Code Saturation and Overflow Bed Plan for Perinatal Services
1:2355 Lab: Newborn Screening
1:4060 Pneumococcal and Influenza Vaccine Screening and Administration Procedure for Adults
1:4470 Coroner Death Reporting and Handling of the Decedent
PEDG-0001 Guideline for Performing Pediatric Lumbar Punctures
1:5650 Patient Identification for Clinical Care and Treatment
1:9303 Specialists and Services Available for Trauma Patients
2:0200 Pronouncement of Death and Autopsies
3:1200 IV Compounding
3:1650 "Stop Orders" on Drugs
3:1700 Anticoagulation Policy
3:2100 Medication Administration
3:3350 High Risk and High Alert Medications
3:5600 Aminoglycoside Antibiotic Pharmacy Protocol
4:1375 Management of Assaultive Behavior
5:0800 Current Licensure, Certification and Registration

5:1200 Competency Assessment of Employees, Volunteers & Contract Individuals
 who Provide Hospital Services
 6:0200 Abbreviation List
 6:0900 Rubber Stamp/Electronic Signature (use of)
 6:0910 Legibility of Medical Record Entries
 6:1400 Patient Problem List
 IC-090 Infection Prevention Program
 IC-130 Reportable Communicable Diseases and Conditions
 IC-340 Parasitic Infections, Scabies and Pediculosis (Lice)
 IC-390 Exposure to Blood and/or Body Substance, Management of
 IC-490 Intravascular Therapy, Adult Patient
 LDU-6020 Blood Gas from the Umbilical Cord
 LDU-6045 Diabetes Management in Pregnancy
 LDU-6115 Operative Vaginal Delivery
 LDU-6182 Water Immersion
 MIU-6332 Code Postpartum
 Natividad Plan for Provision of Nursing Care 2019-2020
 Natividad Plan for Provision of Care 2019 - 2020
 OPST-6702 Speech Therapy Modified Barium Swallow Study
 OR-7010 Electric/Pneumatic Tourniquet
 PED-7127 RSV/Influenza Season/Tuberculosis Visiting Policy
 PERI-6330 Circumcision
 PERI-6600 Newborn and Late Pre-term Care
 PERI-6652 Screening for Critical Congenital Heart Disease (CCHD)
 PERI-6818 Breastmilk Utilization – Donor Human Milk
 RAD-1206 Brain Death Scintigraphy
 1:9080 Suicide Assessment and Precaution Management
 4:4000 Emergency Operations Plan
 4:4222 Lockdown Procedures
 5:0900 Payroll Policies – Timekeeping
 5:0975 Jury Duty
 5:7010 Employee Exposure Policy
 7:0250 Policy & Procedure Process

No Changes Since Last Board of Trustees Review

1:0450 Consent for Medical Treatment
 1:0900 Advance Care Planning
 1:1900 Assessment of Patients Nutritional Status
 4:4204 Water Disruption
 4:4206 Explosion
 4:4213 Code Yellow – Hazardous Material Spill
 4:4800 Mass Fatality Management Plan
 4:6800 Computerized Tub System
 5:0750 Safe Patient Handling
 6:4200 Computerized Physician Order Entry (CPOE) Governance
 6:4420 Natividad Patient Portal/HIE Opt-Out
 DIET-1003 Alleged Food Related Incident
 DIET-1036 Patient Education Resources
 DIET-1039 Enteral Feeding / Formulary
 DIET-1051 Inpatient / Family Education

DIET-1065 Nursing Nutrition Screen
 DIET-1067 Nutritional Adequacy of Menu
 DIET-1069 Parenteral Nutrition (TPN/PPN)
 DIET-1073 Patient Menu, Permanent Changes
 DIET-1093 Diet Orders
 DIET-1095 Intake Analysis and Documentation
 DIET-1096 Un-supplemented/Supplemented Clear Liquid & NPO Orders
 DIET-1097 Fluid Restriction
 LDU-6040 Cord Blood Collection
 OR-7002 Operating Room Admissions
 OR-7006 Death in the Perioperative Area
 PED-7123 PICC Maintenance and Care Guidelines
 PERI-6520 Car Seat Challenge
 PHAR-5400 Addition of New Users to Pyxis

Retired Policies

1:9070 Physiologic Pressure Monitoring
 1:9071 Minimally Invasive Hemodynamic Monitoring
 4:6450 Non-Patient Care Related Electrical Equipment
 DIET-1072 Performance Expectations
 DIET-1074 Personal Hygiene
 DIET-1090 Thawing of Portioned Meats
 IC-100 The Infection Control Program
 NUR-6565 Hyperbilirubinemia: Universal Risk Assessment
 NUR-6585 Magnesium Sulfate Administration
 NUR-6565 Hyperbilirubinemia: Universal Risk Assessment
 MSP008-2, ED Limited Focused Ultrasound
 ED-1300, Standardized Procedure, Registered Nurse in the Emergency Department

ORDER SETS

MED CIWA-Ar

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 6b – 6c of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

- 6b. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Focus One Solutions, LLC.,** *Page 14-15*
 Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, extending the agreement an additional two (2) year period (April 19, 2020 through June April 18, 2022) for a revised full agreement term of April 19, 2017 through April 18, 2022, and adding \$8,563,000 for a revised total agreement amount not to exceed \$20,563,000.
- 6c. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with California Department of Corrections and Rehabilitation,** *Page 16-17*
 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with the California Department of Corrections and Rehabilitation (CDCR) for the purposes of Resident education for the Residents at

Natividad, with an agreement term upon approval through January 31, 2023. There is no cost for this agreement.

- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance, provisions within the agreement.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Integrated Archive Systems Inc., which is in the final stages of negotiation *Page 18-19 (Ari Entin)*

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 5 to the Agreement (A-12838) with Integrated Archive Systems Inc. for Hardware and Software purchases necessary to augment existing data storage capacity, as well as a replacement of NMC's Data Backup Hardware and Software, with no change of the agreement term of February 1, 2015 through June 30, 2024, and adding \$1,338,000 for a revised total agreement amount not to exceed \$3,880,727.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Preventive Life Safety Services Inc., which is in the final stages of negotiation *Page 20-21 (Andrea Rosenberg)*

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Prevent Life Safety Services, Inc. for preventative maintenance and repairs, inspections, and related Life Safety Code (LSC) services at NMC for an amount not to exceed \$360,000 with an agreement term March 1, 2020 through February 28, 2025.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement, which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$36,000) of the original cost of the agreement.

9 Accept Oral Report from Natividad Chief Financial Officer - *Daniel Leon, CFO*

October 2019 YTD Financial Reports

November 2019 YTD Financial Reports

December 2019 YTD Financial Reports *Page 22-34*

10 Receive Oral Report from Natividad Chief Executive Officer - *Dr. Gary R. Gray, CEO*

- a. *Response to Opioid Crisis: Buprenorphine Prescribing at Natividad – Presented by Dr. Christina Zaro*
- b. *Strategic Plan Update*

11 Receive Oral Report from Natividad Chief of Staff – *Dr. Chad Harris, COS*

- a. *Update on Medical Actions*

12 Receive Oral Report from Natividad Chief Nursing Officer – *Nancy Buscher, CNO*

- a. *Update on Nursing Initiatives, Reports, and Departments*

13 Receive Oral Report from Natividad Quality Administrator – *Dr. Craig Walls, CMO*

- a. *Joint Commission Preparedness and Quality Report*

14 Receive Oral Report from Governance and Nominating Committee– *Fernando Elizondo, Committee Chair*

a. Board Education Opportunities

15 Recess to Closed Session under Government Code Section 54950

a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports Dr. Craig Walls, CMO

16 Accept and approve January 2020 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. *Page 35-40*

Adjournment

**Next Board of Trustees Meeting
Friday, March 13, 2020
9:00 AM
Natividad Room
1st Floor, Building 200**



SPECIAL NMC Board of Trustees Meeting

Friday, December 13, 2019

9:00 AM

Natividad Room
1st Floor, Building 200
1441 Constitution Blvd.

MINUTES

Board of Trustees: Marcia Atkinson, Mike Payne, Dr. Gary Gray, Libby Downey, Dr. Charles Harris, Charles McKee, John Huerta, Fernando Elizondo, Supervisor Chris Lopez, Mitch Winick

Absent: Dr. Gary Gray, Britt Rios-Ellis

NMC Staff/County: Anne Brereton, Andrea Rosenberg, Ari Entin, Dr. Craig Walls, Jeanne-Anne Balza, Janine Bouyea, Nancy Buscher, JeanneAnn Balza, Jennifer Williams, Hillary Fish

1. Pledge of Allegiance

2. Agenda Additions/Corrections – Board Clerk

***MOTION:** Motion to accept and approve the agenda with the correction of numbers, the agenda will stand as number 1-16, for December 13, 2019 BOT meeting, by Mike Payne, seconded by Libby Downey.*

3. Minutes

- Approve the Minutes of November 1, 2019

***MOTION:** Motion to approve the minutes of November 1, 2019 BOT meeting by Mike Payne, seconded by Libby Downey.*

4. Board Comments

5. Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

6. Consent Calendar

Approve the following policies, procedures, rules, and regulations:

6a. Policies/Procedures/Forms/Manuals (listed and available upon request)

Standardized Procedure (SP), Practice Prerogatives:

- Trauma NP Standardized Procedure
- Trauma NP Practice Prerogative
- ICU RNs in the Role of Rapid Response SP
- Ultrasound Guided Peripheral IV SP
- OPS-7307 Patient Discharged by an RN, SP

Medical Staff Policies

- Temporary Disaster Privileges, MSP001-4
- Expedited Credentialing, MSP001-15

Proposed Rules & Regulations Amendments

- R&R Article VI, 6.2-6, Executive Session Attendance
- AHP R&R, AHP to Advance Practice Professional (APP)
- AHP R&R, Article II, Categories Eligible to Apply
- AHP R&R, Article V, Gen Requirements, 5.1f, Responsibilities
- AHP R&R, Article VI, 6.4-3, NP patient care service areas

Action Items

- IRB Proposed Study, Improving Frontline Nursing Engagement
- Annual Approval of Clinical Contracts
- Proposed Change to Pre-Application
- Proposed Change, Release of Information / Statement of Applicant

Policies/Procedures/Forms / Order Sets***New Policies***

MSP001-XX Accepting Orders for Hospital Outpatient Services from NonPrivileged Providers

CARD-0030 Arterial Catheter Insertion (Advance Practice)

DIAG-1735 Daily Radiology Room Assignments

ED-1410 Guideline for Pediatric Patients with Suspected or Established Appendicitis

1:0375 FEES: Fiberoptic Evaluation of Swallowing Scope

3:2200 Ultrasound Enhancement Agent for Echocardiography

POC-3917 ROM Plus (Rupture of Membrane) Test Patient Preparation and Specimen Collection

Revised Policies

1:1455 Oral Sucrose for Procedural Pain in Infants >27 wks. & <4 mos.

1:1500 Visiting Privileges and Support Person Guidelines

2:0400 Procedural Sedation (a.k.a. Sedation and Analgesia)

3:6000 Chempack Request and Deployment Policy & Procedures

5:1100 Employee Recognition Program

6-0338 Using Protected Health Information for Facility Directories

7:0870 Quality Assessment and Performance Improvement Plan

IC-155 Role of Departments in the Infection Prevention Program

IR-1500 Admittance of Outpatients Prior to Interventional Radiology Procedure

IR-1516 Care of the Patient with Ultrasound Guided Thrombolysis

NICU-6920 Discharge Criteria and Planning

NICU-6960 Nursing Responsibilities & General Routines

NICU-6980 Patient Care Equipment Practices
PHAR-1105 Check-In and Scanning of Medication Deliveries
PHAR-1110 Borrow/Loan of Medications to/from Other Facilities
PHAR-1130 Adding New Medications Into Pharmacy Information Systems
PHAR-4100 Clinical Pharmacist Responsibilities
PHAR-4130 Pharmacist Shift Duties

No Changes Since Last Board of Trustees Review

3:7700 Administration of I.V. Iron Dextran (Infed, Dexferrum), I.M. Iron Dextran (Infed), and I.V. Iron Gluconate (Ferrlecit)
3:9500 Antipyretics for Pediatric Patients
OR-7006 Death in the Perioperative Area
OR-7015 Frozen Section Specimen
OR-7022 Needle Localization– Breast Biopsy Management of Specimens
5:4000 Workers' Compensation Modified Duty Program
5:4050 Workplace Injuries, Illnesses & Exposures
8:6003 IT: Change Management
8:6015 IT Physical Access Controls
8:6017 IT Data Encryption and Decryption
8:6018 IT Security Management: Risk Analysis
DIET-1000 Dietary: Food Safety
DIET-1001 Dietary: Ware Washing and Sanitizing
DIET-1002 Dietary: Maintenance of Thermometers
DIET-1004 Dietary: Alternative Food Choices
DIET-1005 Dietary: Approved Vendors
DIET-1007 Dietary: Batch Cooking
DIET-1008 Dietary: Biohazard Waste
DIET-1009 Dietary: Body Mechanics
DIET-1011 Dietary: Cafeteria Meal Service Hours
DIET-1019 Dietary: Cooking Meats
DIET-1021 Dietary: Food Cooling Procedure
DIET-1022 Dietary: Dented Cans
DIET-1023 Dietary: Department Communication & Meetings
DIET-1024 Dietary: Department Disaster Communication
DIET-1025 Dietary: Department Leadership
DIET-1027 Dietary: Dishwasher Considerations
DIET-1028 Dietary: Dispensing Ice
DIET-1029 Dietary: Document Control
DIET-1030 Dietary: Dress/Uniform Policy
DIET-1037 Dietary: Employee Health
DIET-1038 Dietary: Equipment Maintenance, Repair and Cleaning
DIET-1040 Dietary: Expired/Recalled Products
DIET-1043 Dietary: Food Preparation & Service Procedures
DIET-1044 Dietary: Food Production Tally
DIET-1063 Dietary: Storage of Non-Food Items
DIET-1070 Dietary: Patient Menu Selection
DIET-1071 Dietary: Patient Menus with Approval Letter
DIET-1077 Dietary: Availability of Food when Kitchen is Closed
DIET-1078 Dietary: Preparation of Cold Foods
DIET-1079 Dietary: Preparation of Hot Food
DIET-1098 Dietary: Patient Kardex File

Retired Policies

MSP008-3 Medical Staff Procedural Sedation

1:3000 Assessment of Patients

POC-3911 Amnisure ROM (Rupture of Fetal Membrane) Patient Preparation and Specimen Collection

ORDER SETS

New - PED Therapeutic Phlebotomy

Revised

OB Postpartum Vaginal

OB or ANES Postop-C Section

No Changes Since Last Board of Trustees Review

OB Preeclampsia – MIU

OB Preop Cesarean Section

OB Preop Major Gyn Surgery

OB PostOp Major Gyn Surgery

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 6b-6d of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

- 6b. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Department of Veteran Affairs (VA) Palo Alto., Page 14-15**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute a no cost education agreement with the Department of Veteran Affairs (VA) Palo Alto for graduate medical education services with NMC with an agreement term of February 1, 2020 through April 30, 2029.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.
- 6c. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with SwipeSense Inc., Page 16-17**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14151) with SwipeSense Inc. for a SwipeSense system, extending the agreement an additional two (2) year period (retroactive to November 1, 2019 through October 31, 2021) for a revised full agreement term of November 1, 2016 through October 31, 2021, and adding \$80,040 for a revised total agreement amount not to exceed \$223,540.
- 6d. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with NetHealth Systems Inc., Page 18-19**
- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13298) with Net Health Systems, Inc. to add a scheduling interface to the ReDoc software and to further amend the Agreement to add the software "Agility" at NMC, with no change in the agreement term of August 31, 2016 through January 29, 2022, and adding \$44,180 for a revised total agreement amount not to exceed \$316,945.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contract items 6a-6d, moved by John Huerta, seconded by Mitch Winick, and approved unanimously.

7 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Corepoint Health , LLC, which is in the final stages of negotiation

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 2 to the agreement with Corepoint Health, LLC for software product and support services, extending the agreement an additional three (3) years (March 5, 2020 through March 4, 2023) for a revised full agreement term of March 5, 2016 through March 4, 2023, and adding \$176,805 for a revised total agreement amount not to exceed \$402,405.

MOTION: Motion to approve item number 7 for submission to the Board of Supervisors so moved by Mitch Winick, seconded by John Huerta, and approved unanimously.

8 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Qventus, which is in the final stages of negotiation

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 3 to the Agreement with Qventus (formerly known as AnalyticsMD, Inc.) for operational decision support software at NMC to extend the Agreement term for two (2) additional years (October 29, 2019 through October 28, 2021), for a revised full term of October 29, 2015 through October 28, 2021 and increasing the amount by \$190,000 for a revised total agreement amount not to exceed \$571,000.

MOTION: Motion to approve item number 8 for submission to the Board of Supervisors so moved by Mike Payne, seconded by Libby Downey, and approved unanimously.

9 Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Optuminsight, Inc., which is in the final stages of negotiation

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an amendment No. 2 to the agreement (A-14280) with Optuminsight, Inc. for perioperative (surgery) consulting services to improve the number of surgical procedures and patients satisfaction, extending the agreement an additional (April 2, 2020 through March 31, 2023) for a revised full agreement term of March 26, 2019 through March 31, 2023 and adding \$1,560,000 for a revised full agreement amount not to exceed \$ 1,680,000.

MOTION: Motion to approve item number 9 for submission to the Board of Supervisors so moved by Libby Downey, seconded by John Huerta, and approved unanimously.

10 Receive Oral Report on, and Approve Execution of, Seismic Safety Guidelines Attestation Letter to OSHPD.

(Andrea Rosenberg)

- a. Receive oral report regarding obligations Natividad Medical Center (“Natividad”) Board of Trustees to submit an attestation letter (“Attestation Letter”) to the California Office of Statewide Health Planning and Development (“OSHPD”), attesting that the Board of Trustees is aware that Natividad’s hospital buildings are required to meet the January 1, 2030 deadline for substantial compliance with seismic safety guidelines of the Hospital Facilities Seismic Safety Act as amended by SB 1953 and AB 2190. (H&S Code Section 130066); and
- b. Approve and authorize the Chair of the Board of Trustees to execute an Attestation Letter to the OSHPD.

11 Receive Oral Report on and Support Board of Supervisors' Approval of Intra-County Transfer of the Management of the NIDO Clinic from the Monterey County Health Department to Natividad Medical Center

(Daniel Leon / Julie Edgcomb)

- a. Receive oral report on, and support the Board of Supervisors' approval of the intra-County transfer of the management of the Natividad Immunology Division Outpatient (NIDO) Clinic from Natividad to the Monterey County Health Department as a newly approved Federally Qualified Health Center (FQHC) site identified in the New Access Point (NAP) Grant awarded to the Health Department by the U.S. Department of Health and Human Services (HHS), through the Health Resources and Services Administration (HRSA). Effective date of the transfer approximately in the 3rd Quarter of FY2020.
- b. Approve transfer of proposed services from Natividad to Health Department during the transition of the program or as needed from the Health Department.

12 Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO

MOTION: Motion to defer the report on October Financial Report to next meeting in February 2020.

13 Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO

14 Receive Oral Report from Natividad Chief of Staff – Dr. Chad Harris, COS

15 Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO

16 Receive Oral Report from Natividad Medical Foundation Board – Mike Payne, NMF Board Member

17 Consider Nomination and Submit Recommendation for Appointment by the Board of Supervisors, of Elizabeth Downey as a Trustee of the Natividad Medical Center Board of Trustees.

Consider nomination and submit recommendation for appointment by the Monterey County Board of Supervisors of Elizabeth Downey for a first three year term as a trustee of Natividad Medical Center Board of Trustees for a term ending January 2023. (Art. IV, § 3(A), Natividad Medical Center By-Laws).

MOTION: Motion to accept the recommendation for Appointment of Elizabeth Downey for first three year term, 2020-2023, moved by John Huerta, seconded by Mike Payne, and approved unanimously.

18 Recess to Closed Session under Government Code Section 54950

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- b. Pursuant to Government Code section 54956.9(d)(2), the Board will confer with legal counsel regarding one matter of significant exposure to litigation.

19 Accept and approve November 2019 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

***MOTION:** Motion to accept the report on November 2019 Credentials Report, moved by Libby Downey, seconded by John Huerta, and approved unanimously.*

20 Adopt the 2020 Natividad Medical Center Board of Trustees Regular Meeting Schedule

***MOTION:** Motion to amend and accept the 2020 Natividad Medical Center Board of Trustees Regular Meeting Schedule, moved by Libby Downey, seconded by John Huerta, and approved unanimously.*

Adjournment: With no other business before the Board the meeting was adjourned at 10:45am.

Marcia Atkinson, Chair

Recorded by Irene Zenk

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Focus One Solutions, LLC Amendment No. 4

Legistar Number: _____

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, extending the agreement an additional two (2) year period (April 19, 2020 through June April 18, 2022) for a revised full agreement term of April 19, 2017 through April 18, 2022, and adding \$8,563,000 for a revised total agreement amount not to exceed \$20,563,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, extending the agreement an additional two (2) year period (April 19, 2020 through June April 18, 2022) for a revised full agreement term of April 19, 2017 through April 18, 2022, and adding \$8,563,000 for a revised total agreement amount not to exceed \$20,563,000.

SUMMARY/DISCUSSION:

Natividad Medical Center utilizes the registry services provided by Focus One to staff hard to fill clinical positions in order to meet the hospital's staffing needs to ensure high quality patient care. Focus One Solutions provides NMC a one stop search agency for nurses and clinical technicians. Focus One has a network of over three dozen independent agencies that provide the needed personnel.

On an average per month, NMC spends approximately \$400,000 in temporary or registry positions to fill positions in the following areas on a temporary basis: Emergency department, Intensive Care, Labor and Delivery, Surgery, Neonatal Intensive Care, Behavioral department, Rehabilitation, Physical and Occupational therapy, Radiology, Ultrasound, Interventional Radiology, Clinical Lab and Pharmacy.

Focus One Solutions, LLC was selected through a competitive solicitation process. NMC issued a Request for Proposal (RFP) #9600-62 on August 22, 2016 to solicit for a new agreement for a healthcare vendor management system from a qualified contractor. Four (4) proposals were received for consideration from interested vendors. Upon a thorough selection process by NMC which included online demonstrations of the vendor management system, Focus One Solutions, LLC was awarded the agreement with the option to extend the agreement for two (2) additional two (2) year terms. NMC would like to use its second option to extend the Agreement for an additional two (2) year term and to add an additional \$8,563,000 for the continued use of this vendor's services.

There is no cost to NMC for utilization of the Vendor Management System as the vendor is paid by the registry companies for their services. Therefore, the total amount paid by NMC is for services performed by the registry staff.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 4 has also been reviewed and approved by NMC's Finance Committee on January 23, 2020 and by its Board of Trustees on February 14, 2020.

FINANCING:

The cost for this amendment No. 4 is \$8,563,000 of which \$4,000,000 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement greatly improves the responsiveness to critical staffing needs at NMC. This agreement ensures that requests for qualified nurses and other clinical staff at NMC are met in a timely manner. This enables NMC to provide high quality patient care thereby improving the health and quality of life for patients and their families.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 831-783-2701

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Focus One Solutions, LLC Amendment No. 4
Focus One Solutions, LLC Amendment No. 3
Focus One Solutions, LLC Amendment No. 2
Focus One Solutions, LLC Amendment No. 1
Focus One Solutions, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

California Department of Corrections and Rehabilitation Agreement

Legistar Number: _____

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with the California Department of Corrections and Rehabilitation (CDCR) for the purposes of Resident education for the Residents at Natividad, with an agreement term upon approval through January 31, 2023. There is no cost for this agreement.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance, provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with the California Department of Corrections and Rehabilitation (CDCR) for the purposes of Resident education for the Residents at Natividad, with an agreement term upon approval through January 31, 2023. There is no cost for this agreement.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance, provisions within the agreement.

SUMMARY/DISCUSSION:

This agreement is to provide Natividad residents with the opportunity to do elective rotations at the Correctional Training Facility in Soledad, CA (or other CDCR facilities as listed in the agreement) as an introduction to Correctional Medicine. The California Department of Corrections and Rehabilitation has a well-structured medical education program in which health professions students and residents rotate in their facilities across the state. The CDCR has well developed orientation programs, electronic health record training, rigorous security and safety provisions and excellent supervision standards. This elective will provide Natividad Family Medicine residents training on issues unique to providing medical care in correctional facilities, including concentrated experience with Hepatitis C, HIV, substance use disorders, and mental health concerns. Residents will be supervised at all times by physicians employed by CDCR.

The Natividad Family Medicine Residency attracts physicians who are committed to the care of the most vulnerable communities. Many residents have requested training in correctional medicine and to improve their skills in caring for many of the medical conditions found more commonly among inmates as described above. Offering this elective experience will enhance our ability to recruit the best residency applicants.

Our residents also care for many patients admitted to Natividad from the state prison system and county jail, and this experience will improve their ability to safely and effectively care for these patients at Natividad, and to provide more comprehensive integrated care through improved communication with the inmates' primary care team.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form. The agreement

has also been reviewed and approved by NMC's Finance Committee on January 23, 2020 and by its Board of Trustees on February 14, 2020.

FINANCING:

There is no cost for this agreement.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Natividad Family Medicine residents currently provide inpatient care for many patients from the state prison system and county jail. Additional training in the Correctional Medicine system, mentored by experienced physicians who practice in this environment, will improve their ability to safely and effectively care for these patients at Natividad. In addition, residents will gain skills in caring for patients with conditions found more commonly among inmates, such as HIV, Hepatitis C, mental health concerns and substance use disorders, skills which will enhance their ability to provide care across all settings for patients with these conditions in our community and to advocate for high quality care for inmates across health care settings.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Dr. Melissa Nothnagle, Director of Family Medicine Residency, 783-2582
Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:
CDCR Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Integrated Archive Systems, Inc. Amendment No. 5

Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 5 to the Agreement (A-12838) with Integrated Archive Systems Inc. for Hardware and Software purchases necessary to augment existing data storage capacity, as well as a replacement of NMC's Data Backup Hardware and Software, with no change of the agreement term of February 1, 2015 through June 30, 2024, and adding \$1,338,000 for a revised total agreement amount not to exceed \$3,880,727.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Amendment No. 5 to the Agreement (A-12838) with Integrated Archive Systems Inc. for Hardware and Software purchases necessary to augment existing data storage capacity, as well as a replacement of NMC's Data Backup Hardware and Software, with no change of the agreement term of February 1, 2015 through June 30, 2024, and adding \$1,338,000 for a revised total agreement amount not to exceed \$3,880,727.

SUMMARY/DISCUSSION:

NMC's IT department maintains its systems in a professional manner by updating and modernizing them per a predetermined lifecycle based on industry best practices. Hardware and software are replaced and/or refreshed at a rate that maximizes its value to the hospital while remaining reliable. This helps the hospital maintain a high level of availability of critical patient systems such as the Electronic Health Record (EHR) and patient imaging. Software maintenance and support services are purchased for all production systems in order to keep system software current and to mitigate any potential system failures. Integrated Archive Systems (IAS) provides Natividad with the necessary hardware and software associated with both on-site and off-site backup and storage infrastructures under this agreement.

Summary of the IAS agreement products and services:

Original Agreement: NMC entered into an agreement with Integrated Archive Systems Inc. in February 2015 for the purchase of storage hardware and software in NMC's Salinas location along with maintenance support through January 30, 2018.

Amendment 1: Purchased storage hardware and software for NMC's Denver, CO disaster recovery site and related maintenance support through December 14, 2018. Also included EHR data archive hardware and software and associated maintenance through December 14, 2018.

Amendment 2: Renewed maintenance support on Salinas's site storage hardware and software, extending through April 30, 2021.

Amendment 3: Renewed maintenance support on Denver, CO site storage hardware and software, extending through June 30, 2019. Also renewed maintenance support on EHR data archive hardware and software, extending through September 1, 2019.

Amendment 4: New network hardware and software for the Denver, CO disaster recovery site plus five (5) years maintenance on this new equipment. Also includes a lifecycle replacement of centralized computer servers that hosts the hospital patient care applications plus five (5) years maintenance on this equipment.

NMC, in Amendment 5, is currently requesting funding in an amount not to exceed \$1,338,000 in order to purchase hardware and software to augment its existing data storage infrastructure to meet current and future needs, as well as the hardware and software necessary to replace its existing antiquated data backup system. This funding will also allow NMC to procure professional services to install and configure the storage and backup systems.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this Amendment No. 5 as to form and Auditor-Controller has reviewed and approved as to payment provisions. This Amendment No. 5 has been reviewed and approved by NMC's Finance Committee on January 23, 2020 and by its Board of Trustees on February 14, 2020.

FINANCING:

The cost for this amendment is \$1,338,000, of which \$1,338,000 was included in the FY19-20 Approved Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This purchase facilitates the lifecycle replacement and provides for maintenance and support services for NMC's electronic patient care systems. This purchase will assist with keeping these important systems reliable and available.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Ari Entin, Chief Information Officer, 783-2564

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Integrated Archive Systems Inc. Amendment No. 5
Integrated Archive Systems Inc. Amendment No. 4
Integrated Archive Systems Inc. Amendment No. 3
Integrated Archive Systems Inc. Amendment No. 2
Integrated Archive Systems Inc. Amendment No. 1
Integrated Archive Systems Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Prevent Life Safety Services, Inc. Agreement

Legistar Number: _____

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Prevent Life Safety Services, Inc. for preventative maintenance and repairs, inspections, and related Life Safety Code (LSC) services at NMC for an amount not to exceed \$360,000 with an agreement term March 1, 2020 through February 28, 2025.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement, which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$36,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Prevent Life Safety Services, Inc. for preventative maintenance and repairs, inspections, and related Life Safety Code (LSC) services at NMC for an amount not to exceed \$360,000 with an agreement term March 1, 2020 through February 28, 2025.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement, which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$36,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Prevent Life Safety Services, Inc. is a fire and life safety company that Natividad Medical Center (NMC) has used since 2008 for maintaining compliance with the National Fire Protection Association (NFPA) 101 Life Safety Code (LSC) requirements and NFPA 80 to minimize the effects of fire and related hazards. Prevent provides NMC with the broadest list of life safety services through professional, experienced field technicians to ensure compliance with the required codes. NFPA 101, also known as LSC, has been adopted by the Centers for Medicare and Medicaid Services (CMS) and used as part of a comprehensive program to protect people based on building construction, occupancy features, and protection that minimize the effects of fire and related hazards including smoke, heat, and toxic gases created during a fire. NFPA 80 addresses general requirements and provisions for installation and maintenance of fire doors used to protect openings in walls, floors, and ceilings against the spread of fire and smoke within, into, or out of buildings.

NFPA requires that all fire dampers, smoke dampers and combination fire/smoke dampers, be inspected within one year of installation to ensure that the dampers will close properly in the case of a fire to prevent the spread of smoke and/or fire throughout the facility. After the first inspection, hospitals are required to have fire and smoke damper inspections completed every 6 years.

This Prevent Life Safety Services, Inc. agreement replaces an older agreement from 2015. This agreement is a sole source agreement. Natividad has been unable to find another vendor that provides these specific services within a healthcare setting within the central California area.

OTHER AGENCY INVOLVEMENT:

The Office County Counsel has reviewed and approved this agreement as to form, and the Auditor-

Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on January 23, 2020 and by its Board of Trustees on February 14, 2020.

FINANCING:

The cost for this agreement is \$360,000 of which \$72,000 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement creates a safe environment for patients, visitors, and staff at NMC. This also ensures that NMC maintains itself as a first rate medical facility in accordance with the regulatory requirements of an acute care hospital, which in turn, allows NMC to continue providing reliable, and quality medical care in the County of Monterey.

- ☐ Economic Development
- ☐ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☒ Public Safety

Prepared by: Jeffrey Cleek, Director of Engineering & Safety, 783-2614

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Prevent Life Safety Services Inc. Agreement

Attachments on file with the Clerk of the Board

FINANCIAL STATEMENTS

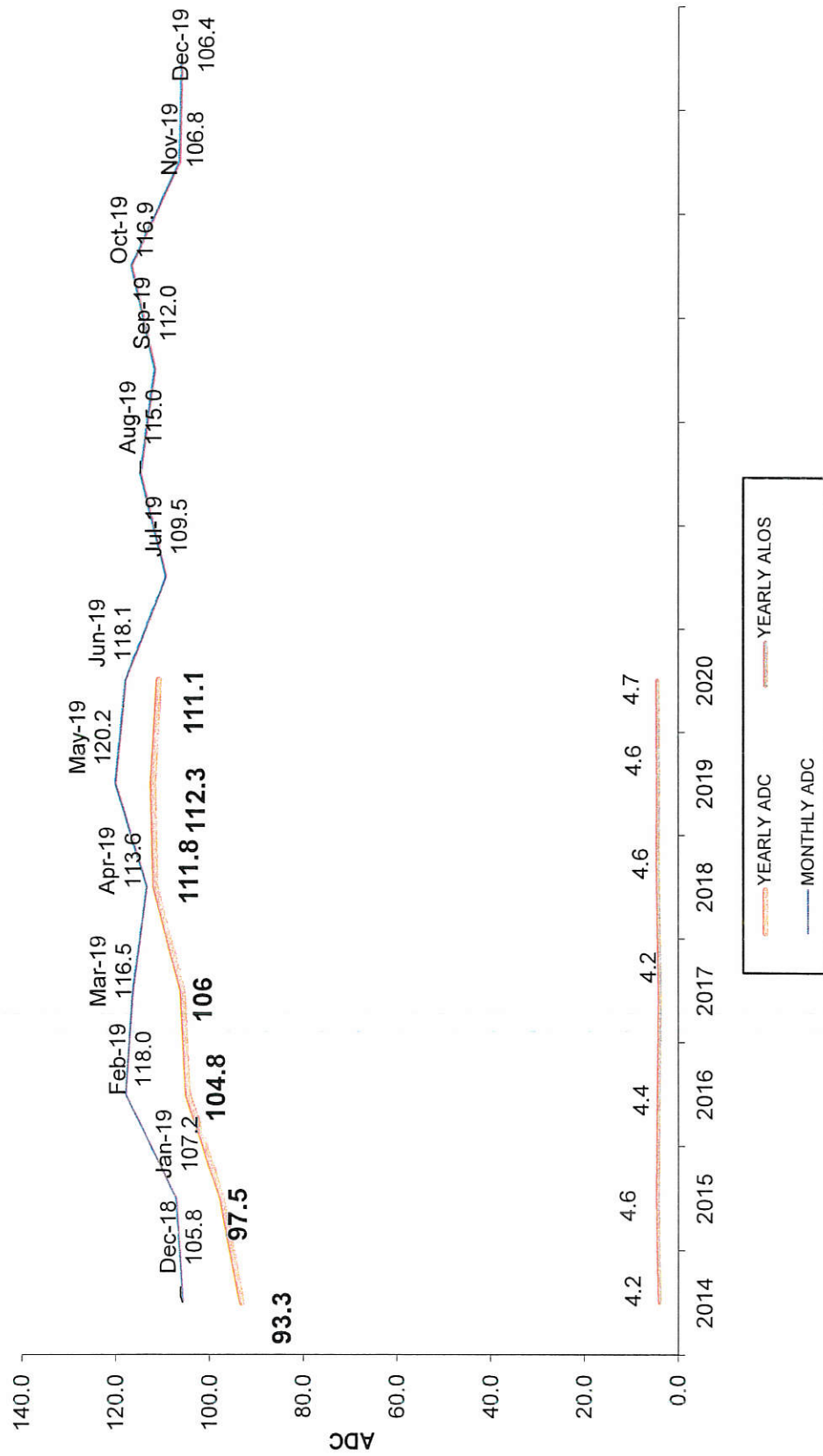
DECEMBER 31, 2019

FINANCIAL STATEMENTS

DECEMBER 31, 2019

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**NATIVIDAD
STATISTICAL REPORT
DECEMBER 31, 2019**

Month-To-Date					Year-To-Date					
10-19	11-19	12-19	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PT					
1	208	152	194	290	NICU	15	1,722	1,229	1,711	-28.17%
2	1,661	1,427	1,499	1,360	Med/Surg	61	8,074	9,185	8,009	14.68%
3	196	196	209	221	ICU	10	1,312	1,153	1,305	-11.65%
4	59	48	69	76	Peds	12	450	321	449	-28.51%
5	705	704	706	686	Acute Rehab	24	4,072	4,212	4,044	4.15%
6	281	254	251	350	OB/Gyn	27	2,078	1,604	2,059	-22.10%
7	3,110	2,781	2,928	2,983	TOTAL ACUTE	149	17,708	17,704	17,577	0.72%
8	515	422	369	426	Psychiatric	19	2,530	2,739	2,511	9.08%
9	3,625	3,203	3,297	3,409	TOTAL DAYS	168	20,238	20,443	20,088	1.77%
10	271	250	263	303	Nursery	18	1,798	1,695	1,783	-4.94%
AVERAGE DAILY CENSUS										
11	77.6	69.2	71.7	74.1	Acute	125	74.1	73.3	73.5	-0.27%
12	22.7	23.5	22.8	22.1	Acute Rehab	24	22.1	22.9	22.0	4.09%
13	16.6	14.1	11.9	13.7	Psychiatric	19	13.8	14.9	13.6	9.56%
14	116.9	106.8	106.4	110.0	TOTAL	168	110.0	111.1	109.2	1.74%
15	8.7	8.3	8.5	9.8	Nursery	18	9.8	9.2	9.7	-5.15%
PERCENTAGE OF OCCUPANCY										
16	62.1%	55.4%	57.4%	59.3%	Acute		59.3%	58.6%	58.8%	-0.3%
17	94.6%	97.9%	95.0%	92.1%	Acute Rehab		92.1%	95.4%	110.0%	-13.3%
18	87.4%	74.2%	62.6%	72.1%	Psychiatric		72.6%	78.4%	71.6%	9.6%
19	69.6%	63.6%	63.3%	65.5%	TOTAL		65.5%	66.1%	66.6%	-0.7%
20	48.3%	46.1%	47.2%	54.4%	Nursery		54.4%	51.1%	53.9%	-5.2%
ADMISSIONS										
21	641	556	620	619	Acute		3,674	3,649	3,692	-1.16%
22	58	52	50	54	Acute Rehab		320	334	323	3.41%
23	71	62	60	62	Psychiatric		368	374	370	1.08%
24	770	670	730	735	TOTAL		4,362	4,357	4,385	-0.64%
25	160	145	162	180	Nursery		1,068	1,015	1,059	-4.15%
26	161	151	166	203	Deliveries		1,204	1,033	1,100	-6.09%
DISCHARGES										
27	673	573	627	619	Acute		3,674	3,743	3,797	-1.42%
28	56	52	50	54	Acute Rehab		320	333	320	4.06%
29	68	69	63	62	Psychiatric		368	381	376	1.33%
30	797	694	740	735	TOTAL		4,362	4,457	4,493	-0.80%
31	143	134	143	180	Nursery		1,068	921	951	-3.15%
AVERAGE LENGTH OF STAY										
32	4.7	4.8	4.5	4.6	Acute(Hospital wide no babies)		4.6	4.7	4.6	2.17%
33	12.2	13.5	14.1	12.7	Acute Rehab		12.7	12.6	12.5	0.80%
34	3.1	2.8	2.8	2.5	OB/Gyn		2.5	2.7	2.5	8.00%
35	7.3	6.8	6.2	6.9	Psychiatric		6.9	7.3	6.8	7.35%
36	1.7	1.7	1.6	1.7	Nursery		1.7	1.7	1.7	0.00%
OUTPATIENT VISITS										
37	4,493	4,295	3,943	5,132	Emergency Room		27,020	26,420	25,916	1.94%
38	582	486	327	580	ER Admits		3,442	3,085	3,364	-8.29%
39	75.6%	72.5%	44.8%	78.9%	ER Admits as a % of Admissions		78.9%	70.8%	76.7%	-7.70%
40	6,711	5,483	5,245	6,236	Clinic Visits		37,014	36,481	36,632	-0.41%
ANCILLARY PROCEDURES BILLED										
41	50,269	44,470	46,396	47,506	Lab Tests		281,972	286,607	278,893	2.77%
42	3,767	3,255	3,305	3,035	Radiology Procedures		18,014	20,899	21,051	-0.72%
43	250	184	172	212	MRI Procedures		1,258	1,239	1,208	2.57%
44	208	169	119	136	Nuclear Med Procedures		808	874	744	17.47%
45	1,249	1,019	1,000	1,058	Ultrasound Procedures		6,280	6,730	6,531	3.05%
46	1,980	1,734	1,620	1,532	CT Scans		9,094	10,942	9,285	17.85%
47	382	379	395	351	Surgeries		2,106	2,291	2,197	4.28%
48	7.82	8.35	8.64	8.22	FTE'S PER AOB		8.22	8.07	8.28	-2.54%
49	1,308.0	1,293.4	1,300.2	1,283.9	TOTAL PAID FTE'S		1,283.9	1,296.0	1,295.4	0.05%
50	5,170	4,644	4,663	4,841	ADJUSTED PATIENT DAYS		28,738	29,538	28,784	2.62%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2020

	JUL-19	AUG-19	SEP-19	OCT-19	NOV-19	DEC-19	JAN-20	FEB-20	MAR-20	APR-20	MAY-20	JUN-20	YTD
R E V E N U E													
Patient Revenue:													
1 Inpatient	\$ 65,854,051	\$ 72,341,082	\$ 67,257,857	\$ 75,659,222	\$ 63,147,291	\$ 64,026,894	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 408,286,397
2 Pro Fees	2,153,024	2,037,495	1,878,816	1,257,520	2,034,643	2,486,128	-	-	-	-	-	-	11,847,626
3 Outpatient	29,931,254	35,081,441	32,244,876	32,779,596	29,330,235	27,556,271	-	-	-	-	-	-	186,923,673
4 Total Patient Revenue	97,938,329	109,460,018	101,381,549	108,686,338	94,512,169	94,069,293	-	-	-	-	-	-	607,057,696
Deductions from revenue													
5 Contractual Deductions	71,393,900	82,425,846	76,932,095	79,951,351	69,978,973	71,723,040	-	-	-	-	-	-	452,405,205
6 Bad Debt	4,584,691	3,572,270	3,104,949	3,996,629	4,349,338	3,221,535	-	-	-	-	-	-	22,829,412
7 Unable to Pay	293,627	355,052	350,127	477,842	429,310	540,898	-	-	-	-	-	-	2,447,805
8 Total Contractual Discounts	76,272,218	86,354,168	80,387,171	84,425,822	74,757,621	75,485,423	-	-	-	-	-	-	477,682,423
9 Net Patient Revenue	21,665,111	23,105,850	20,994,378	25,270,516	19,754,548	18,583,870	-	-	-	-	-	-	129,375,273
10 As a percent of Gross Revenue	22.12%	21.11%	20.71%	23.04%	20.90%	19.76%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.31%
Total Government Funding	4,966,417	5,146,012	4,943,339	5,385,312	4,977,335	6,504,587	-	-	-	-	-	-	31,923,002
Other Operating Revenue:													
11 Rent Income	109,276	120,775	115,026	115,027	115,024	115,025	-	-	-	-	-	-	690,153
12 Interest Income	126,000	124,951	257,246	169,399	717,456	169,399	-	-	-	-	-	-	1,564,451
13 NJAF Contribution	60,000	60,000	60,984	60,984	59,016	60,984	-	-	-	-	-	-	359,984
14 Other Income	305,431	371,398	375,833	371,410	425,942	269,568	-	-	-	-	-	-	2,139,580
15 Total Other Operating Revenue	600,707	677,124	807,105	716,820	1,317,438	634,974	-	-	-	-	-	-	4,754,168
TOTAL REVENUE	27,233,235	28,928,986	26,744,822	31,372,648	26,049,321	25,723,431	-	-	-	-	-	-	166,052,443
E X P E N S E													
18 Salaries, Wages & Benefits	15,311,219	15,090,278	15,286,293	15,272,565	14,764,401	15,578,250	-	-	-	-	-	-	91,302,996
19 Registry	255,208	383,700	272,544	415,356	342,761	416,050	-	-	-	-	-	-	2,069,619
20 Phys/Residents SWB & Contract Fees	3,470,366	3,290,181	3,454,614	3,190,055	3,266,407	3,460,499	-	-	-	-	-	-	20,132,122
21 Purchased Services	2,909,487	3,573,154	2,550,468	2,676,031	2,676,031	2,411,736	-	-	-	-	-	-	17,791,444
22 Supplies	2,242,964	2,498,569	1,879,603	2,404,576	2,111,566	1,751,105	-	-	-	-	-	-	12,888,393
23 Insurance	239,400	239,400	239,399	239,400	239,400	239,400	-	-	-	-	-	-	1,436,399
24 Utilities and Telephone	317,654	313,723	270,809	328,142	342,694	290,795	-	-	-	-	-	-	1,863,817
25 Interest Expense	196,025	196,025	196,025	196,026	196,025	196,026	-	-	-	-	-	-	1,176,154
26 Depreciation & Amortization	1,016,188	1,017,712	1,016,795	1,008,320	911,726	910,134	-	-	-	-	-	-	5,880,875
27 Other Operating Expense	438,314	509,005	519,897	500,258	547,712	263,876	-	-	-	-	-	-	2,778,062
TOTAL EXPENSE	26,400,824	27,091,749	25,686,437	27,225,236	25,398,753	25,517,871	-	-	-	-	-	-	157,320,871
NET INCOME(LOSS)	832,411	1,837,237	1,058,385	4,147,412	650,568	205,560	-	-	-	-	-	-	8,731,572
Normalization for Extraordinary Items													
30 Interest Anthem Arbitration	-	-	-	-	-	-	-	-	-	-	-	-	-
31 Anthem Arbitration Payment	-	-	-	(1,679,166)	-	-	-	-	-	-	-	-	-
32 Medical FFS Settlement FY09-10	-	-	-	-	-	-	-	-	-	-	-	-	-
33 Metro Settlement	-	-	-	(6,250)	(6,250)	(6,250)	-	-	-	-	-	-	(1,679,166)
34 Total Extraordinary Items	-	-	-	(1,679,166)	(6,250)	(6,250)	-	-	-	-	-	-	(12,500)
NET INCOME BEFORE Extraordinary Items	\$ 832,411	\$ 1,837,237	\$ 1,058,385	\$ 2,468,246	\$ 644,318	\$ 199,310	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,731,572
CAPITAL CONTRIBUTIONS													
35 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
CHANGE IN NET ASSETS	\$ 832,411	\$ 1,837,237	\$ 1,058,385	\$ 4,147,412	\$ 650,568	\$ 205,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,731,572

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF DECEMBER 31, 2019

CURRENT MONTH				YEAR -TO -DATE						
Actual		Budget	Variance fav. (unfav) \$ VAR.	% VAR	Actual		Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr
R E V E N U E										
Patient Revenue:										
1	\$	64,026,894	\$ 70,548,925	\$ (6,522,031)	(9.2)	\$ 408,286,397	\$ 418,742,006	\$ (10,455,609)	(2.5)	\$ 406,656,325
2		2,486,128	1,782,072	704,056	39.5	11,847,626	10,577,484	1,270,142	12.0	10,453,844
3		27,556,271	31,366,648	(3,810,377)	(12.1)	186,923,673	186,176,228	747,445	0.4	180,567,735
4		94,069,293	103,697,645	(9,628,352)	(9.3)	607,057,696	615,495,718	(8,438,022)	(1.4)	597,677,904
Deductions from Revenue										
5		71,723,040	78,523,986	6,800,946	8.7	452,405,205	466,266,436	13,861,231	3.0	445,769,557
6		3,221,535	2,609,015	(612,520)	(23.5)	22,829,412	15,317,446	(7,511,966)	(49.0)	17,943,157
7		540,848	528,857	(11,991)	(2.3)	2,447,806	3,118,762	670,956	21.5	2,466,752
8		75,485,423	81,661,858	6,176,435	7.6	477,682,423	484,702,644	7,020,221	1.4	466,179,466
9		18,583,870	22,035,787	(3,451,917)	(15.7)	129,375,273	130,793,074	(1,417,801)	(1.1)	131,498,438
10		19.76%	21.25%			21.31%	21.25%			22.00%
11		6,504,587	5,047,835	1,456,752	28.9	31,923,002	29,961,338	1,961,664	6.55	28,846,793
Total Government Funding										
Other Operating Revenue:										
12		115,025	144,330	(29,305)	(20.3)	690,153	697,022	(6,869)	(1.0)	808,004
13		169,399	169,399	-	-	1,010,930	1,005,466	5,464	0.5	1,827,795
14		60,984	60,984	-	-	359,984	361,968	(1,984)	(0.5)	360,000
15		289,566	270,105	19,461	7.2	2,693,101	1,762,852	930,249	52.8	1,897,404
16		634,974	644,818	(9,844)	(1.5)	4,754,168	3,827,308	926,860	24.2	4,893,203
17		25,723,431	27,728,440	(2,005,009)	(7.2)	166,052,443	164,581,720	1,470,723	0.9	165,238,434
TOTAL REVENUE										
EXPENSE										
Salaries, Wages & Benefits										
18		15,578,250	15,337,191	(241,059)	(1.6)	91,275,259	91,033,212	(242,047)	(0.3)	84,043,345
19		416,050	299,715	(116,335)	(38.8)	2,069,619	1,778,954	(290,665)	(16.3)	2,584,831
20		3,460,499	3,403,209	(57,290)	(1.7)	20,159,859	20,200,150	40,291	0.2	18,287,076
21		2,411,736	3,236,084	824,348	25.5	17,791,444	19,207,728	1,416,284	7.4	16,439,531
22		1,751,105	2,271,876	520,771	22.9	12,888,383	13,484,708	596,325	4.4	13,425,032
23		239,400	229,524	(9,876)	(4.3)	1,436,399	1,362,336	(74,063)	(5.4)	1,303,229
24		290,795	282,930	(7,865)	(2.8)	1,863,817	1,679,320	(184,497)	(11.0)	1,617,826
25		196,026	202,762	6,736	3.3	1,176,154	1,203,492	27,338	2.3	1,176,460
26		910,134	1,022,247	112,113	11.0	5,880,875	6,067,538	186,663	3.1	5,927,605
27		263,876	502,184	238,308	47.5	2,779,062	2,980,710	201,648	6.8	3,138,395
28		25,517,871	26,787,722	1,269,851	4.7	157,320,871	158,998,148	1,677,277	1.1	147,943,330
29		205,560	940,718	(735,158)	(78.1)	8,731,572	5,583,572	3,148,000	56.4	17,295,104
NET INCOME(LOSS)										
CAPITAL CONTRIBUTIONS										
30										
31		-	-	-	-	-	-	-	-	-
32		-	-	-	-	-	-	-	-	-
33		-	-	-	-	-	-	-	-	-
34	\$	205,560	\$ 940,718	\$ (735,158)	(78.1) %	\$ 8,731,572	\$ 5,583,572	\$ 3,148,000	56.4 %	\$ 17,295,104
CHANGE IN NET ASSETS										

**NATIVIDAD
BALANCE SHEET
AS OF DECEMBER 31, 2019**

		CURRENT MONTH		YEAR - TO - DATE		% CHG.
		BEGINNING	ENDING	BEGINNING	ENDING	
					INC/(DEC)	
						% CHG.
1	\$	100,471,846	\$	58,316,366	\$	7.4
2		3,200,000		3,200,000		-
3		40,197,900		45,656,793		(15.3)
4		24,171,247		33,872,771		(30.2)
5		5,009,405		4,885,943		3.1
6		5,388,328		5,241,174		17.3
7		178,418,726		164,871,278		(9.9)
8				148,473,715		(9.9)
9		310,468,989		306,849,853		1.3
10		(191,086,549)		(191,996,683)		(2.9)
11		119,382,440		120,179,822		(1.0)
12		160,544,452		160,787,834		19.2
13		-		-		-
14		-		-		-
15		166,036		166,036		1.5
16		166,036		166,036		1.5
17		20,531,810		17,034,425		36.5
18		8,419,727		7,721,399		(7.4)
19		40,237,227		40,237,772		(0.7)
20		3,888,614		3,193,625		21.8
21		15,172,928		11,563,488		25.2
22		88,250,366		79,750,709		11.3
23		-		-		-
24		-		-		-
25		33,838,769		38,355,309		(11.8)
26		33,838,769		38,355,309		(11.8)
27		327,896,566		327,896,566		-
28		8,526,013		-		100.0
29		336,422,579		327,896,566		2.7
30		458,511,654		446,002,584		3.0
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NATIVIDAD
STATE AND COUNTY RECEIVABLES

AS OF 12/31/19

BALANCE SHEET

	Req. Balance	Accruals	Reversals and Reclasses	Medi-Cal Waiver	GPP /PRIME	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 12,591,967	12,183,062				33,650,486	(51,518,708)	6,906,807
Hospital Fee	-	472,406					(18,960)	453,446
Rate Range IGT-CCAH-	8,246,935	5,450,052						13,696,987
MCMC EPP	7,864,243	5,233,800				3,980,513	(11,844,756)	5,233,800
MCMC QIP	17,797,590	4,388,390				8,223,369	(26,020,959)	4,388,390
SB1732	666,674	1,939,344				(3,488,251)	(882,233)	(882,233)
AB 915	-	1,790,164						1,790,164
A/R Office Buildings	85,042	690,155					(726,203)	48,994
A/R Manco Abbott	(39,159)							(39,159)
Interest Accrued Positive Cash	-	1,010,930	553,521				(1,061,718)	502,733
Accrued Donations	937,359	359,985						1,297,344
A/R Jail-PG&E	316,260	487,256	215,532				(883,918)	135,130
Health Department	42,970	840,000	43,630				(586,562)	340,038
Ryan White & EIP A/R	-	124,314					(123,983)	331
STATE RECEIVABLES	\$ 48,509,882	\$ 34,969,858	\$ 812,683	\$ -	\$ -	\$ 45,854,368	\$ (96,274,018)	\$ 33,872,772

P & L

	YTD Dec-19
Medi-Cal DSH /SNCP/PHYS SPA	\$ 7,116,395
PRIME Y5	5,066,667
Rate Range IGT-CCAH-	5,450,052
Esperanza Care	(1,000,002)
HPE	454,454
Hospital Fee	472,406
MCMC EPP	5,233,800
HD Residency Support	(248,636)
MCMC QIP	4,388,390
AB915	1,790,164
Medicare GME	1,058,073
SB 1732	1,939,344
Ryan White & SAMHSA GRANTS	201,896
GOVERNMENT FUNDING INCOME	\$ 31,923,003

NATIVIDAD

STATEMENT OF CASH FLOWS

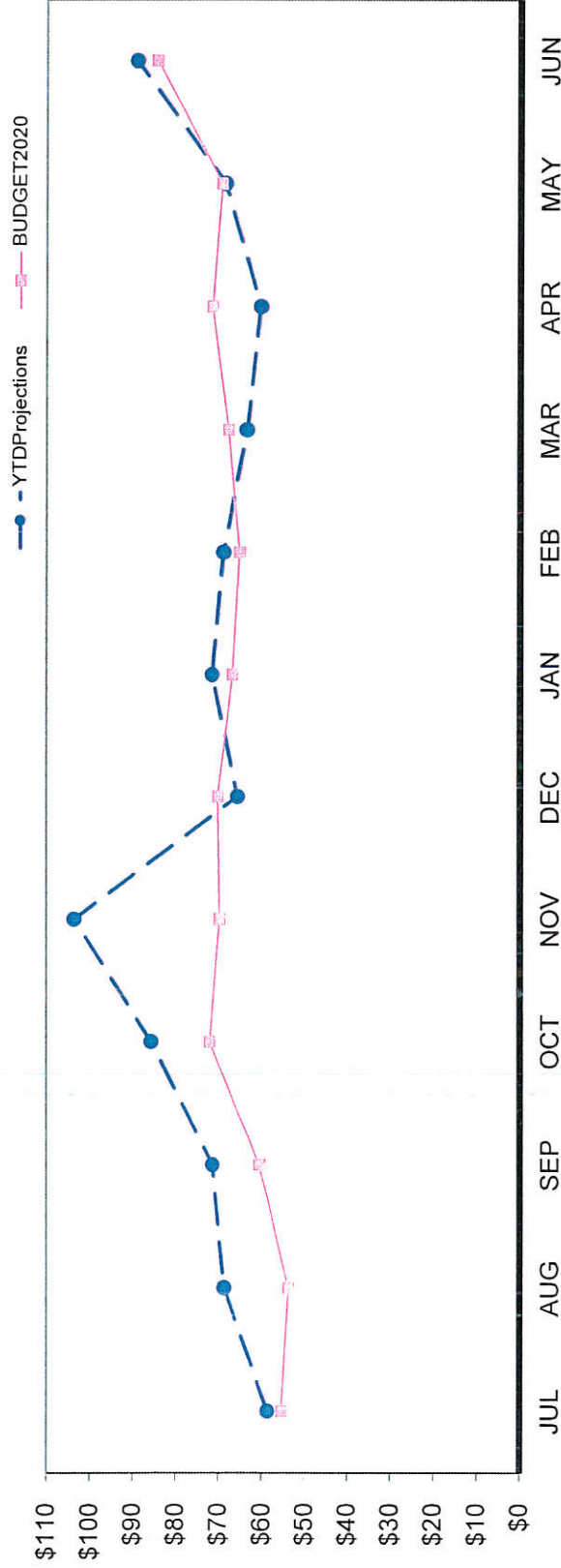
AS OF DECEMBER 31, 2019

	CURRENT MONTH	YEAR - TO - DATE
1	\$ 103,671,846	\$ 61,516,366
2		
3	205,560	8,731,572
4	-	-
5	910,134	5,326,652
6	1,115,694	14,058,224
7		
8	1,541,882	6,980,775
9	(9,701,524)	14,637,111
10	250,616	(918,880)
11	2,728,485	6,225,870
12	(1,267,949)	(569,621)
13	(289,264)	(289,809)
14	-	694,989
15	(693,371)	2,916,069
16	(7,431,125)	29,676,504
17		
18		
19	(476,120)	(4,095,256)
20	-	-
21	(476,120)	(4,095,256)
22		
23	(16,477)	(4,533,017)
24	(31,046,009)	(30,802,627)
25	-	(2,385)
26	(31,062,486)	(35,338,029)
27	(37,854,037)	4,301,443
28	\$ 65,817,809	\$ 65,817,809

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2020

	<u>BDGT-20</u>	<u>ESTIMATE FY2020</u>	<u>Variance to Budget</u>
	\$	\$	\$
Medi-Cal DSH Waiver & Phys SPA	12,340,000	12,340,000	-
PRIME Y4	12,160,000	12,160,000	-
EPP	7,760,000	9,135,000	1,375,000
QIP	8,825,000	8,825,000	
HPE	-	454,454	454,454
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	10,959,996	10,959,996	-
HIV Grants	250,000	250,000	-
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,707,354	355,354
Provider Fee	950,000	950,000	-
	<u>\$ 59,596,996</u>	<u>\$ 61,781,804</u>	<u>\$ 2,184,808</u>

Cash Flow Performance Fiscal Year 2020 (in Millions)



Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	58.8	68.8	71.6	85.9	103.7	65.8	71.7	69.1	63.7	60.6	68.7	89.3
BDGT	55.5	53.9	60.7	72.3	70.0	70.4	67.1	65.5	68.1	71.9	69.6	84.8
Variance	3.3	14.9	10.8	13.6	33.7	(4.6)	4.6	3.5	(4.4)	(11.3)	(0.9)	4.6

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2020

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	61,471,012	58,737,619	68,796,379	71,555,236	85,861,277	103,661,147	65,609,163	71,718,705	69,072,871	63,704,397	60,568,375	58,687,144	61,471,012
CASH RECEIPTS													
Patient Revenues (incl pro fees and lab cap)	23,474,346	20,651,651	23,418,875	25,245,002	21,949,376	19,531,539	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	264,389,789
Provider Fee	-	-	-	-	-	18,960	79,167	79,167	79,167	79,167	79,167	79,167	483,958
IR 16T CCAH	-	-	-	-	-	395,683	173,460	173,460	173,460	173,460	173,460	173,460	10,959,966
SHORT DOYLE	180,986	383,820	383,820	440,972	407,195	17,999	20,833	20,833	20,833	20,833	20,833	20,833	2,839,420
HCV GRANTS	40,336	19,704	19,704	25,586	25,310	587,613	141,667	141,667	141,667	141,667	141,667	141,667	253,933
HEALTH DEPARTMENT RETIAB	-	-	-	-	-	-	10,788,682	10,788,682	10,788,682	10,788,682	10,788,682	10,788,682	1,437,615
GPP Y5	-	-	-	7,090,578	-	-	-	-	-	-	-	-	8,939,620
AB915	-	-	-	-	-	-	-	-	-	-	-	-	26,818,860
Phys SPA	-	-	-	-	-	-	-	-	-	-	-	-	3,600,000
GPP FY18-19	562,849	-	16,478	-	-	-	-	-	-	-	-	-	800,000
5237	-	-	-	25,000,559	-	-	-	-	-	-	-	-	579,327
5237	-	-	-	11,844,755	-	-	-	-	-	-	-	-	25,000,559
5237	-	-	-	-	45,008	-	-	-	-	-	-	-	22,844,755
58235/Prop 56	58,751	120,369	-	-	-	-	-	-	-	-	-	-	103,777
HFE	-	5,926,580	-	-	-	-	-	-	-	-	-	-	454,453
GPPY3 Fnd Rec'n	-	12,570,663	-	-	17,134,078	-	-	-	-	-	-	-	5,926,580
PRIME	-	-	1,073,143	-	-	-	-	-	-	-	-	-	29,704,741
MCAL FFS Final Settlement	-	-	-	-	-	-	-	-	-	-	-	-	1,679,166
581732	-	-	-	606,023	-	-	-	-	-	-	-	-	3,825,402
GPP Y4 Q4	-	-	-	8,796,960	-	-	-	-	-	-	-	-	8,796,960
IME BIWEEKLY	112,667	171,892	171,892	112,667	112,667	257,838	171,892	171,892	171,892	171,892	171,892	171,892	1,970,975
Rent Income	160,163	-	56,714	135,307	168,305	183,363	109,834	109,834	109,834	109,834	109,834	109,834	1,362,876
CCAH MCE to Cost FY18-16 & FY16-17	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 404 Transfer	-	-	-	-	-	-	-	-	-	-	-	-	-
16T Sub-Fund Transfer In/Out	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest Income	9,246,698	2,953,338	9,411,050	(21,814,932)	-	-	5,198,159	3,325,825	5,824,908	4,967,833	3,971,012	6,012,252	29,259,969
Miscellaneous Revenue	127,486	-	352,690	281,244	280,480	-	156,310	156,310	156,310	156,310	156,310	156,310	9,296,154
Total Cash Receipts	33,582,797	42,785,988	34,884,568	80,360,922	40,141,437	23,918,417	25,698,988	28,858,071	27,900,968	42,764,171	58,285,025	457,481,362	
CASH DISBURSEMENTS													
Purchased Services and Supplies	11,068,258	5,298,775	6,744,064	10,428,431	5,136,959	6,588,098	6,897,203	6,897,203	6,897,203	6,897,203	6,897,203	6,897,203	87,946,803
PRIME 16T	6,285,331	-	-	-	-	-	-	-	-	-	-	-	6,285,331
16T SFY2017-18 GPP	2,961,367	-	-	-	-	-	-	-	-	-	-	-	2,961,367
16T GPP Y5 & GPP Y4 Q4	-	-	9,411,050	-	-	-	-	-	-	-	-	-	21,139,824
16T GPP	-	8,232,326	-	-	-	-	-	-	-	-	-	-	8,232,326
16T GPP	-	3,582,513	-	-	-	-	-	-	-	-	-	-	7,989,513
Building Lease / Rental Equipment	251,690	-	262,281	262,281	272,349	259,295	262,281	262,281	262,281	262,281	262,281	262,281	3,133,692
CDP Principal & Interest Payments	-	-	-	4,634,220	-	-	801,488	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	5,435,708
Payroll and Benefits	14,366,412	14,564,487	15,410,586	21,453,760	14,741,724	14,852,554	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	195,531,709
Expenses Care	36,744	-	-	46,758	96,919	315,952	244,155	244,155	244,155	244,155	244,155	244,155	1,960,903
16T GPP	-	-	-	-	-	-	1,672,057	1,672,057	1,672,057	1,672,057	1,672,057	1,672,057	5,016,172
FY19-20 MH NOU	-	-	101,983	132,671	120,061	-	288,060	288,060	288,060	288,060	288,060	288,060	954,725
Donations to Community	-	-	102,360	204,701	103,144	102,484	-	-	-	-	-	-	2,241,299
PRIME 16T	-	-	-	8,567,008	-	-	-	-	-	-	-	-	8,567,008
Transfer From 451 to 404 & 16T Fund	-	-	-	-	-	-	-	-	-	-	-	-	31,095,454
Capital Expenses Fund 404	1,248,188	407,164	83,363	344,940	1,870,391	131,180	5,198,159	3,325,825	5,824,908	4,967,833	3,971,012	6,012,252	31,095,454
Capital Expenses	35,316,190	32,727,228	32,725,709	46,074,661	22,341,567	61,770,401	1,558,137	996,909	1,746,004	1,489,087	1,190,302	1,802,160	29,259,969
Total Cash Disbursements	(2,733,393)	10,056,760	2,756,657	14,306,041	17,799,870	(37,651,894)	(5,969,543)	(2,645,834)	(5,368,474)	(3,138,022)	8,130,769	20,616,468	27,832,600
Increase/(Decrease)	58,737,619	68,796,379	71,555,236	85,861,277	103,661,147	65,609,163	71,718,705	69,072,871	63,704,397	60,568,375	68,687,144	68,687,144	68,687,144
Ending Cash Fund 451	58,737,619	68,796,379	71,555,236	85,861,277	103,661,147	65,609,163	71,718,705	69,072,871	63,704,397	60,568,375	68,687,144	68,687,144	68,687,144
(+) Cash In Transit	-	-	-	-	-	-	-	-	-	-	-	-	-
(-) Credit Card Account	40,541	3,680	3,680	2,978	2,978	4,966	-	-	-	-	-	-	-
(-) Petty Cash	3,680	1,889	8,247	450	7,721	3,680	-	-	-	-	-	-	-
Ending Cash as per 6/L	58,781,841	68,801,958	71,567,163	85,864,705	103,671,846	66,617,809	71,718,705	69,072,871	63,704,397	60,568,375	68,687,144	68,687,144	68,687,144
Fund 404													
Beginning Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer In from Fund 451	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408
Transfer Out Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 404	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408
Ending Cash Fund 451 & 404	129,630,028	139,698,787	142,447,644	156,753,685	174,553,555	147,797,025	137,417,955	131,441,296	120,247,913	112,142,058	116,291,815	130,896,031	130,896,031

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL

Friday, February 14, 2020

(Per recommendation of the January 14, 2020 Medical Executive Committee)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Appleget, Joseph, CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Professional	02/14/2020 – 02/01/2022
Aharonian, Artin, MD	Teleradiology / Radiology	Provisional	02/14/2020 – 02/01/2022
Amoussou, Dela, MD	Teleneurology / Radiology	Provisional	02/14/2020 – 02/01/2022
Chanchorn, Eddawit, MD	Internal Med Hospitalist / Medical Specialties	Provisional	02/14/2020 – 02/01/2022
Cole, Mario J., MD	Pulmonary, Critical Care Medicine / Medical Specialties	Provisional	02/14/2020 – 02/01/2022
Hartnett, Kathleen, NNP	Neonatology Nurse Practitioner / Pediatrics	Advanced Practice Professional	02/14/2020 – 02/01/2022
Henault, Emerald N., PA-C	Physician Assistant / Emergency Medicine	Advanced Practice Professional	02/14/2020 – 02/01/2022
Hobart, Edward A., MD	Teleradiology / Radiology	Provisional	02/14/2020 – 02/01/2022
Gokaldas, Reshma R., MD	Teleneurology / Medical Specialties	Provisional	02/14/2020 – 02/01/2022
Mattox, Victoria, NNP	Neonatology Nurse Practitioner / Pediatrics	Advanced Practice Professional	02/14/2020 – 02/01/2022
Mischiu, Oana L, MD	Teleradiology / Radiology	Provisional	02/14/2020 – 02/01/2022

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Fortuna, Robert B., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Fredericksen, Ryan A., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Hotchkiss, John H., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Hwang, Janice J., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Ishizue, Kenneth K., MD	Orthopedic Surgery / Surgical Specialties	Active	03/01/2020 – 03/01/2022
Izenberg, Robert A., MD	General Surgery, Surgical Critical Care / Trauma	Active	03/01/2020 – 03/01/2022
Jameson, John T., MD	Pathology / Pathology	Active	03/01/2020 – 03/01/2022
Jani, Atul N., MD	General Surgery / Surgical Specialties	Courtesy	03/01/2020 – 03/01/2022
Karachalios, Michael D., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Lee, David, MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Lotan, Roi M., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022

Olaes, Karen L., MD	Emergency Medicine / Emergency Medicine	Active	03/01/2020 – 03/01/2022
Raju, Muralidhara R., MD	Neurosurgery / Surgical Specialties	Active	03/01/2020 – 03/01/2022
Ramirez, Julie A., NP	Nurse Practitioner / Trauma	Advance Practice Professional	03/01/2020 – 03/01/2022
Schoellerman, Manal M., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Siljander, Debi H., MD	Family Medicine / Family Medicine	Active	03/01/2020 – 03/01/2022
Strauchler, Daniel A., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Thomson, Matthew J., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Tung, Christie E., MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022
Vridhachalam, Sanjeevi, MD	Teleradiology / Radiology	Courtesy	03/01/2020 – 03/01/2022

RELEASE FROM PROCTORING: The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Fortuna, Robert B., MD	Teleradiology	Radiology	Recommend
Fredericksen, Ryan A., MD	Teleradiology	Radiology	Recommend
Goddard, Brook M., MD	Emergency Medicine	Emergency Medicine	Recommend
Hotchkiss, John H., MD	Teleradiology	Radiology	Recommend
Hwang, Janice J., MD	Teleradiology	Radiology	Recommend
Karachalios, Michael D., MD	Teleradiology	Radiology	Recommend
Klick, Anastasia R., MD	Family Medicine	Family Medicine	Recommend
Lee, David, MD	Teleradiology	Radiology	Recommend
Lotan, Roi M., MD	Teleradiology	Radiology	Recommend
McDaniels, Ian M., MD	FM HEAL Fellow	Family Medicine	Recommend
Powers, Jeffrey, S., PA	Physician Assistant	Emergency Medicine	Recommend
Saft, Amy B., CRNA	Nurse Anesthetist	Anesthesia	Recommend
Schoellerman, Manal M., MD	Teleradiology	Radiology	Recommend
Strauchler, Daniel A., MD	Teleradiology	Radiology	Recommend
Thomson, Matthew J., MD	Teleradiology	Radiology	Recommend
Vridhachalam, Sanjeevi, MD	Teleradiology	Radiology	Recommend

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
Klick, Anastasia R., MD	Family Medicine	Family Medicine	Provisional to Active	Recommend
Millward, Dustan L., DPM	Podiatry	Surgical Specialties	Provisional to Active	Recommend

LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Cole, Mario, MD	Pulmonary, Critical Care Medicine / Medical Specialties	Patient Care Needs	01/03/2020 – 01/06/2020	Recommend
Gorin, Arnold B., MD	Pulmonary, Critical Care Medicine / Medical Specialties	Patient Care Needs	01/06/2020 - 01/09/2020 01/31/2020 - 02/06/2020	Recommend

REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY / SERVICE	STATUS	PRIVILEGE(S) REQUESTED	RECOMMEND
Bertani, Laura A., MD	Family Medicine Hospitalist / Family Medicine	Active	Arterial Line Placement	Recommend
Olaes, Karen L. MD	Emergency Medicine	Active	Moderate Sedation and Emergency Room Limited Focused Ultrasound	Recommend

RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Andrade, Kristine E., MD	Teleradiology	Radiology	07/23/2019	Acknowledge
Benford, Jacob, MD	Emergency Medicine	Emergency Medicine	11/01/2019	Acknowledge
Caci, Damian, MD	Teleradiology	Radiology	12/30/2019	Acknowledge
Rao, Lekha M., MD	Teleneurology	Medical Specialties	12/25/2019	Acknowledge
Rios, Kathryn E., MD	Family Med / Hospitalist	Family Medicine	11/14/2019	Acknowledge
Whiteside, Michael B., MD	Teleradiology	Radiology	11/01/2019	Acknowledge
Yoler, Katharine A., MD	Teleradiology	Radiology	03/02/2020	Acknowledge
Verma, Vishal, MD	Teleradiology / Radiology	Courtesy	02/14/2020	Acknowledge

List of Qualified Nurses: The following Nurse(s) have met the competencies to perform the below approved Standardized Procedures:

STANDARDIZED PROCEDURE	LIST OF QUALIFIED NURSES	RECOMMEND
Bariatric Gastric Band Adjustment	RN Qualified Employee (attachment)	Recommend
OPS Patient Discharge by Criteria	RN Qualified Employee (attachment)	Recommend
PICC Line Insertions	RN Qualified Employee (attachment)	Recommend

Bariatric Gastric Band Adjustment Competent

Michael McMillin RN Dec 2019

NATIVIDAD MEDICAL CENTER

SURGICAL SERVICES COMPETE PACU/ OPSS 2019

Standardized Procedure for OP Surgery Patient Discharge by Criteria

NAME	TITLE	DEPARTMENT	DATE COMPLETED	DUE DATE
Affinito, James	RN	OPSS	04/2019	04/2020
Aguilera, Tiffany	RN	OPSS	10/01/2019	10/01/2020
Amezcuca, Mario	RN	OPSS	12/05/2019	12/05/2020
Borba, Paul	RN	PACU	06/12/2019	06/2020
Cobos, Griselda	RN	PACU	08/12/2019	08/2020
Desales-Tosco, Gilne	RN	PACU	04/13/2019	04/2020
Flores, Mario	RN	PACU	10/17/2019	10/2020
Fontes, Sadie	RN	OPSS	12/05/2019	12/05/2020
Jacobo, Ruth	RN	PACU	08/12/2019	08/12/2020
Mandujano, Gisela	RN	OPSS	10/17/2019	10/01/2020
Pena, Alma	RN	PACU	08/20/2019	08/2020
Prichard, Jessica	RN	OPSS	05/13/2019	05/2020
Potter, Diana	RN	PACU	09/27/2019	09/2020
Santos, Karlie	RN	OPSS	01/07/2019	01/2020
Serafica, Ulysess	RN	OPSS	07/13/2019	07/2020
Stiltner, Camille	RN	PACU	02/20/2019	02/2020
Udarbe, Irene	RN	OPSS	09/03/2019	09/2020

PICC Line Competent RN list

Irene Ignacio RN Dec. 2019

Saunya Cortez RN Dec 2019

Michael McMillin RN Dec 2019