

Finance Committee Meeting 2020

February 27, 2020



Finance Committee Meeting Thursday, February 27, 2020 3:00 PM

Steinbeck Room, Building 300 1441 Constitution Blvd.

AGENDA

1. Call to Order

Marcia Atkinson, Chair

2. Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

3. Agenda Additions/Corrections

Noemi Ferguson

4. Approval of Minutes

• Approve the Minutes of January 23, 2019. Pages 4-6

5. Old Business

None

6. New Business

Consent Items – Attachment A. Pages 7-32
 Review and approve for consideration by the NMC Board of Trustees

Scheduled Items/Discussion Items

None

7. Review and Approve Financial Statements

Daniel Leon, CFO

Receive and Approve January 2020 Financial Reports. Pages 33-45

8. Calendar for Next Finance Committee Meeting

Thursday, March 26, 2020 at 3:00 PM.

9. Adjournment

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Board of Trustees as required by the Ralph M. Brown Act, Section 54954.1.Upon receipt of a written request, The clerk to the Natividad Medical Center Board of Trustees shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed, and must be renewed following January I of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting Thursday, February 27, 2020 Consent Items

Attachment A

1. Pages 7-8	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No.2 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (retroactive to March 1, 2020 through February 28, 2021) for a revised full agreement term of December 1, 2016 through February 28, 2021, and adding \$85,690 for a revised total agreement amount not to exceed \$335,838. a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee
2. Pages 9-10	to execute an agreement with Preventice Services, LLC for remote arrhythmia monitoring for NMC for an amount not to exceed \$100,000 with an agreement term February 12, 2020 through February 11, 2021. b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, and limitations on liability, provisions within the agreement. c. Ratified the agreement with Preventice Services, LLC signed on February 12, 2020 by the Chief Executive Officer of Natividad in the amount not to exceed \$100,000 for critical services.
3. Pages 11-12	 a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Monterey Language Services for translation, interpretation and other language services at NMC for an amount not to exceed \$600,000 with an agreement term July 1, 2020 through June 30, 2023. b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.
4. Pages 13-14	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13932) with 3DR Laboratories, LLC for 3D medical image post processing services, extending the agreement an additional two (2) year period (August 1, 2020 through July 31, 2022) for a revised full agreement term of August 1, 2017 through July 31, 2022 and adding \$180,000 for a revised total agreement amount not to exceed \$441,000.
5. Pages 15-16	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2020 through July 31, 2021) for a revised full agreement term of July 11, 2017 through July 31, 2021, and adding \$12,886 for a revised total agreement amount not to exceed \$147,312.
6. Pages 17-20	 a. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-01; Staples Construction Company, Inc. b. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-02 Ausonio Incorporated; c. Approve the Performance and Payment Bonds executed and provided by Ausonio

	Incorporated, Inc. in the amount of \$2,000,000; d. Approve the Performance and Payment Bonds executed and provided by Staples Construction
	Company, Inc. in the amount of \$2,000,000; and
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	e. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute Job Order Contract Natividad Medical Center 2020-01 with Staples Construction Company, Inc.,
	and Job Order Contract Facilities 2020-02 with Ausonio Incorporated.
7.	
Pages 21-22	
1 11300 21 22	to execute an agreement with AllMed Healthcare Management, Inc. for external peer review
	services at NMC for an amount not to exceed \$100,000 with an agreement term of May 1, 2020 through April 30, 2022.
	b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3)
	future amendments to the agreement which do not significantly alter the scope of work and do
	not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the
	agreement.
	c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard
	limitations on liability and limitations on damages provisions within the agreement.
8.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to
Pages 23-24	execute amendment No. 1 to the agreement with Pureserve Building Services, Inc. for professional
	building maintenance services, extending the agreement an additional two (2) year period (May 1,
	2020 through April 30, 2022) for a revised full agreement term of May 1, 2019 through April 30,
	2022, and adding \$130,000 for a revised total agreement amount not to exceed \$194,116.
9.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to
Pages 25-26	execute the Second Amendment to the Service Agreement (A-13548) with Specialists on Call, Inc.,
	(SOC), a Delaware corporation and Tele-Physicians, P.C., a California professional corporation
	doing business as Specialists on Call Physicians and as California Tele-Physicians to provide tele-
	neurology services, extending the term by twelve months (April 1, 2020 to March 31, 2021) for a
	revised full agreement term of February 1, 2018 to March 31, 2021, and adding \$256,700 for a
	revised total not to exceed amount of \$820,000 in the aggregate.
10.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to
Pages 27-28	execute the Third Amendment to the Professional Services Agreement (A-13043) with The
	Regents of the University of California, a California Constitutional corporation, on behalf of the
	University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to
	provide pediatric hospitalist services, extending the term by twelve months (April 1, 2020 to March
	31, 2021) for a revised full agreement term of February 1, 2016 to March 31, 2021, and adding
	\$236,735 for a revised total not to exceed amount of \$1,099,296 in the aggregate.
11.	a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee
Pages 29-30	to execute the First Amendment to the Professional Services Agreement (A-13538) with James
	F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology services,
	extending the term by twenty-four months (April 1, 2020 to March 31, 2022) for a revised full
	agreement term of February 1, 2018 to March 31, 2022, and adding \$300,000 for a revised
20	total not to exceed amount of \$710,000; and
	b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future
	amendments to this Agreement where the total amendments do not significantly change the
	scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the
	original contract amount per each amendment.
12.	a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee
Pages 31-32	to execute renewal and amendment No. 3 to the agreement (A-14045) with Professional
	Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an
	additional six (6) month period (April 1, 2020 through September 30, 2020) for a revised full
	agreement term of July 1, 2015 through September 30, 2020, and adding \$18,310 for a revised
	total agreement amount not to exceed \$173,275.
	b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1)
	future amendment to the agreement which does not significantly alter the scope of work and
	does not cause an increase of more than ten percent (10%) (\$9,450) of the original cost of the
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	agreement.



Finance Committee Meeting Thursday, January 23, 2020 3:00 PM

Steinbeck Room, Building 300 1441 Constitution Blvd.

MINUTES

Board Members:

Libby Downey, Dr. Charles Harris, Marcia Atkinson

Absent:

Mike Payne, Dr. Gary Gray

NMC Staff/County:

Daniel Leon, Andrea Rosenberg, Ari Entin, Dr. Craig Walls, Jeanne-Anne Balza.

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1. Call to Order

Marcia Atkinson, Chair

2. Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

3. Agenda Additions/Corrections

Noemi Ferguson

None

4. Approval of Minutes

• Approve the Minutes of November 21, 2019.

MOTION:

Motion to approve the minutes of November 21, 2019 moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.

5. Old Business

None

6. New Business

Consent Items – Attachment A.
 Review and approve for consideration by the NMC Board of Trustees

MOTION:

Motion to approve Consent Items for consideration by the NMC Board of Trustees, Attachment A, item 1 moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.

Scheduled Items/Discussion Items

7. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute

Amendment No. 5 to the Agreement (A-12838) with Integrated Archive Systems Inc. for Hardware and Software purchases necessary to augment existing data storage capacity, as well as a replacement of NMC's Data Backup Hardware and Software, with no change of the agreement term of February 1, 2015 through June 30, 2024, and adding \$1,338,000 for a revised total agreement amount not to exceed \$3,880,727. (Ari Entin)

MOTION: Motion to approve Scheduled, item number 7, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Libby Downey and approved unanimously.

- **8.** Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Prevent Life Safety Services, Inc. for preventative maintenance and repairs, inspections, and related Life Safety Code (LSC) services at NMC for an amount not to exceed \$360,000 with an agreement term March 1, 2020 through February 28, 2025.
 - b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement, which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$36,000) of the original cost of the agreement. (Andrea Rosenberg)

MOTION: Motion to approve Scheduled, item number 8, for consideration by the NMC Board of Trustees, moved by Libby Downey, seconded by Dr. Charles Harris and approved unanimously.

9. Review and Approve Financial Statements

Daniel Leon, CFO

Receive and Approve November 2019 Financial Reports.

MOTION: Motion to accept the November 2019 Financial Reports moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.

• Receive and Approve December 2019 Financial Reports.

MOTION: Motion to accept the December 2019 Financial Reports moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.

10. Adjournment at 3:22pm	
	Recorded by Noemi Ferguson
Marcia Atkinson, Chair	ý



Finance Committee Meeting Thursday, January 23, 2020 Consent Items MINUTES

Attachment A

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, extending the agreement an additional two (2) year period (April 19, 2020 through June April 18, 2022) for a revised full agreement term of April 19, 2017 through April 18, 2022, and adding \$8,563,000 for a revised total agreement amount not to exceed \$20,563,000.

UpToDate Inc. Renewal and Amendment No. 2	Legistar Number:
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..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No.2 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (retroactive to March 1, 2020 through February 28, 2021) for a revised full agreement term of December 1, 2016 through February 28, 2021, and adding \$85,690 for a revised total agreement amount not to exceed \$335,838.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No.2 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (retroactive to March 1, 2020 through February 28, 2021) for a revised full agreement term of December 1, 2016 through February 28, 2021, and adding \$85,690 for a revised total agreement amount not to exceed \$335,838.

SUMMARY/DISCUSSION:

Wolters Kluwer Health, Up-To-Date Inc. (UpToDate) is the leading web based clinical research tool that clinicians utilize for their day to day review of clinical topics. NMC is a teaching facility, and as such, web based research is particularly important for medical students and resident education. The user can access the UpToDate system via an internet links embedded within NMC's Electronic Medical Record (EMR) system, Medical Information Technology, Inc. (MEDITECH). UpToDate is a standalone resource application and there is no data exchanged to or from NMC systems with this application.

Currently NMC physicians, residents and medical students have access to Up-To-Date's web based research and educational materials online. In addition to research, physicians can receive required individual Continuing Medical Education (CME) credit each time Up-To-Date is logged into and utilized. Annual CME is required by NMC, state and national medical specialty boards thereby aiding NMC and its physicians in keeping current in meeting their continuing medical education requirements. With Up-to-Date access, clinicians are able to "click" on the Up-To-Date icon and are able to research the most recent evidenced based recommendations. As an example, when a physician is on call and must remotely enter antibiotic orders for pneumonia but has a question on the preferred medication, he or she will be able to "click" on the Up-to-Date icon and view the latest recommendation.

This amendment will extend the term an additional year. There is no change to the services provided.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and app 7 'ed this renewal and amendment No. 2 as to form,

and the Auditor-Controller reviewed and approved as to payment provisions. The renewal and amendment No. 2 was reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this renewal and amendment No. 2 is \$85,690 which is included in the Fiscal Year 2019-20 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates access to critical point of care clinical diagnosis and medication resources which aid in decision making, thereby improving care provided to Monterey County residents. The system also allows clinicians to remain current with continuing education requirements.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Charles Harris, MD, Chief Medical Information Officer, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:
UpToDate Renewal and Amendment 2
UpToDate Amendment 1
UpToDate Agreement

Attachments on file with the Clerk of the Board

Preventice	Services,	LLC	Agreement
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..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Preventice Services, LLC for remote arrhythmia monitoring for NMC for an amount not to exceed \$100,000 with an agreement term February 12, 2020 through February 11, 2021.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, and limitations on liability, provisions within the agreement.
 c. Ratified the agreement with Preventice Services, LLC signed on February 12, 2020 by the Chief Executive Officer of Natividad in the amount not to exceed \$100,000 for critical services.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a.. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Preventice Services, LLC for remote arrhythmia monitoring for NMC for an amount not to exceed \$100,000 with an agreement term February 12, 2020 through February 11, 2021.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, and limitations on liability, provisions within the agreement. c. Ratified the agreement with Preventice Services, LLC signed on February 12, 2020 by the Chief Executive Officer of Natividad in the amount not to exceed \$100,000 for critical services.

SUMMARY/DISCUSSION:

At the request or direction of a Natividad physician, Preventice Services, LLC (Preventice) shall provide arrhythmia monitoring services to patients as deemed necessary to monitor a patient's heart performance. Irregular heartbeats and rhythm abnormalities can be detected by the monitoring services. Preventice will supply Natividad with holters that are then provided to patients as deemed necessary by Natividad. While the patient wears the holter, heart-related data is captured and monitored remotely around the clock. Abnormalities are reported back to the physician promptly. The data is also compiled into a report that the physician references as necessary.

Until recently, arrhythmia monitoring services were provided to Natividad under a different contracted vendor; Cardionet. However, Cardionet has been unable to fulfill its service obligations. It is necessary for Natividad to move to another vendor for these services promptly in order to avoid turning away patients.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this agreement as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The agreement was ratified and signed by the Chief Executive Officer on February 12, 2020. NMC is reporting back to the Finance Committee at the earliest opportunity on February 27, 2020 and reporting back to the Board of trustees on March 13, 2020.

FINANCING:

The cost for this agreement is \$100,000, all of which is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Arrhythmia monitoring is an important aspect of providing patient care to those with cardiac-related health problems and concerns. This type of monitoring helps with early detection and treatment.

	Economic Development
	Administration
$\overline{\mathbf{X}}$	Health and Human Services
	Infrastructure
5	Public Safety
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Prepared by: Rod Ramirez, Cardiopulmonary Technician, 772-7654 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments: Preventice Services, LLC Agreement

Attachments on file with the Clerk of the Board

Monterey Language Services Agreement	Legistar Number:	
Title		

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Monterey Language Services for translation, interpretation and other language services at NMC for an amount not to exceed \$600,000 with an agreement term July 1,
 - 2020 through June 30, 2023.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with Monterey Language Services for translation, interpretation and other language services at NMC for an amount not to exceed \$600,000 with an agreement term July 1, 2020 through June 30, 2023.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Natividad continues to experience an increase in interpreting requests because of this, in 2019, Natividad received over 80,000 requests for interpretation services, increasing 14% since 2018. Monterey Language Services has been an invaluable support in language resources that has helped us with the capacity to meet increasing demand.

Monterey Language Services continues provides an umbrella of language services that are not available from other vendors, such as on-call telephone interpretation services, in-person interpretation and in-person American Sign Language interpretation for deaf and hard of hearing patients. In addition, they also have on-call interpreters that Natividad utilizes for emergencies, such as Trauma and Crises in the ER, 24/7. Without these services, Natividad would lose the capacity to provide qualified interpretation services to a large group of patients and would not comply with the Joint Commission Standards or California and Federal laws that regulate equal access to all patients.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

The cost for this agreement is \$600,000 of which \$120,000 is included in the Fiscal Year 2019-20 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This contract for interpreter services falls under the Health and Human Services initiatives, since communication between patient and provider is essential for high quality healthcare and good outcomes. Medical journals as well as a consensus in the medical profession establishes the connection between effective communication and high quality healthcare. Interpreter services allows Natividad to comply with Title VI and HHS section 1557 regulations to avoid any discrimination in the access of high quality healthcare services for Limited English Proficient (LEP) patients.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Victor Sosa, CMI, Hospital Interpreter Services Manager, 796-1612

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Monterey Language Services

Attachments on file with the Clerk of the Board

3DR Laboratories, LLC Amendment No. 2	Legistar Number:
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..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13932) with 3DR Laboratories, LLC for 3D medical image post processing services, extending the agreement an additional two (2) year period (August 1, 2020 through July 31, 2022) for a revised full agreement term of August 1, 2017 through July 31, 2022 and adding \$180,000 for a revised total agreement amount not to exceed \$441,000.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-13932) with 3DR Laboratories, LLC for 3D medical image post processing services, extending the agreement an additional two (2) year period (August 1, 2020 through July 31, 2022) for a revised full agreement term of August 1, 2017 through July 31, 2022 and adding \$180,000 for a revised total agreement amount not to exceed \$441,000.

SUMMARY/DISCUSSION:

NMC started sending computed tomography (CT) for 3D post processing to 3DR Labs in July 2017. 3D post processing is a process where the original 2D images acquired in a CT study and converted into a 3D format to provide further information to the ordering provider. This is a proven method to better visualize arteries, bones and vital organs. The post processing is highly technical, time consuming and requires an expertise in the process; along with advanced software to compete the post processing.

NMC previously had a 3D post processing software that was out of date and slow. An internal radiology technologist completed the 3D post processing, but was time consuming, creating a bottleneck with patient flow in the department. We are very sensitive with our turn-around times for our trauma service and would like to avoid patient care delays. NMC elected to send all 3D post processing to an outside source, 3DR Laboratories, LLC. The amount below is the best estimate in cost based on statistical data. 3DR charges per study rather than a flat fee.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 was reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this amendment No. 2 is \$180,000 of which \$90,000 is included in the Fiscal Year 2020-21 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment supports the Health and Human Services strategic initiative by offering 3D post processing on radiology images to better enhance the images and data obtained from a procedure by converting the images from a 2D image to a 3D image. The new 3D image provides the radiologist and surgeon a better understanding of the extent of an injury before a surgery starts.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Daisha Marsh, Diagnostic Imaging Manager, 772-7616 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

3DR Laboratories, LLC Amendment 2 3DR Laboratories, LLC Amendment 1 3DR Laboratories, LCC Agreement

Attachments on file with the Clerk of the Board

The CBORD (Group, In	c. Amendment	No. 3
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L	egistar	Number:	

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2020 through July 31, 2021) for a revised full agreement term of July 11, 2017 through July 31, 2021, and adding \$12,886 for a revised total agreement amount not to exceed \$147,312.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2020 through July 31, 2021) for a revised full agreement term of July 11, 2017 through July 31, 2021, and adding \$12,886 for a revised total agreement amount not to exceed \$147,312.

SUMMARY/DISCUSSION:

Natividad Medical Center provides food and nutritional services to patients, visitors, and employees as part of its daily operations. CBORD's electronic system Foodservice Suite (FSS) improves service delivery efficiency, patient safety and meal satisfaction as well as assists with compliance with the Joint Commission (TJC) and the Centers for Medicare and Medicaid Services (CMS) food services standards.

The CBORD software provides automation to the process of patient meal service, reporting, and analysis. This includes interfacing with the Meditech system, improved diet order accuracy, production standards, and reduced waste. CBORD supports NMC's future goal of expanding meal services to the room service model where patients can order meals from their bedside.

NMC is requesting approval to amend the existing agreement to extend service and maintenance for an additional one year period to allow for services to continue.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 3 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this amendment No. 3 is \$12,886 of which \$12,886 is included in the Fiscal Year 2020-21 Recommended Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system that will improve food and nutrition services for NMC patients. This will directly contribute to a more efficient and effective use of resources within NMC.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Corinna Thomas, Hospital Director of Food Services, 831-769-8679

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

The CBORD Group Inc. Amendment No. 3 The CBORD Group Inc. Amendment No. 2 The CBORD Group Inc. Amendment No. 1 The CBORD Group Inc. Agreement

Attachments on file with the Clerk of the Board

..Title

- a. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-01; Staples Construction Company, Inc.
- b. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-02 Ausonio Incorporated;
- c. Approve the Performance and Payment Bonds executed and provided by Ausonio Incorporated, Inc. in the amount of \$2,000,000;
- d. Approve the Performance and Payment Bonds executed and provided by Staples Construction Company, Inc. in the amount of \$2,000,000; and
- e. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute Job Order Contract Natividad Medical Center 2020-01 with Staples Construction Company, Inc., and Job Order Contract Facilities 2020-02 with Ausonio Incorporated.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-01; Staples Construction Company, Inc.
- b. Award Natividad Medical Center Job Order Contracts (JOC) for a term of one year, with a minimum contract value of \$25,000 and maximum contract value of \$4,949,291 to the lowest responsive bidders as follows: NMC 2020-02 Ausonio Incorporated;
- c. Approve the Performance and Payment Bonds executed and provided by Ausonio Incorporated, Inc. in the amount of \$2,000,000;
- d. Approve the Performance and Payment Bonds executed and provided by Staples Construction Company, Inc. in the amount of \$2,000,000; and
- e. Authorize the Chief Executive Officer (CEO) of Natividad Medical Center to execute Job Order Contract Natividad Medical Center 2020-01 with Staples Construction Company, Inc., and Job Order Contract Facilities 2020-02 with Ausonio Incorporated.

SUMMARY:

The recommended actions will allow for the issuance of two one-year term Natividad Medical Center Job Order Contract contracts and the approval of the Performance and Payment Bonds executed and provided by the two contractors.

DISCUSSION:

Public Contract Code Section 20128.5 provides that counties may award annual contracts for repair, remodeling, or other repetitive work to be done according to unit prices. This is commonly referred to as Job Order Contracting (JOC), and is typically done by developing a construction task catalog that is then competitively bid. JOC is an indefinite quantity contract pursuant to which the Contractor will perform a variety of projects, consisting of specific construction tasks, providing an alternative procurement method for completing public works projects, which improves economy and efficiency in completing many public works projects,

including urgent and time-sensitive projects. The price of an individual project will be determined by multiplying the preset unit prices and the appropriate quantities by the appropriate adjustment factor. The adjustment factor will vary depending upon the location of the work, and the time at which the work will be performed (normal working hours versus other than normal working hours).

In April 9, 2013, the Board of Supervisors approved an Agreement between the County of Monterey and The Gordian Group, Inc. to assist the County in developing a Job Order Contracting (JOC) System. On September 17, 2013, the Board adopted the Monterey County Job Order Contracting Policy Guidelines constituting the order of the Board approving Job Order Contracts pursuant to Public Contract Code Section 20128.5. On January 7, 2020, the Board of Supervisors approved the Monterey County Construction Task Catalog, Natividad Medical Center Project Manuals, and Monterey County Natividad Medical Center Technical Specifications for the Job Order Contract Projects, and authorized the advertising of the Notice to Contractors for their respective Bid Nos.: NMC 2020-01, 2020-02 and 2020-3.

The JOC Projects were advertised and bids were opened on January 30, 2020. The lowest responsive and responsible bidder is determined by the award criteria figure. For JOC Natividad Medical Center 2020-01 was Staples Construction Company; JOC Natividad Medical Center Bid 2020-02 was Ausonio Incorporated, Inc.; and for JOC Natividad Medical Center Bid 2020-03 there was not a valid bidder.

Each Contractor has represented that its workforce is primarily Monterey Bar Area residents, or has certified to make a good faith effort to employ Monterey Bay Area residents on each Job Order proposal in compliance with Section 5.08.120 of the Monterey County Code. Each contractor has an office located within the Monterey Bay Area.

For the Natividad Medical Center JOC, Natividad Medical Center recommends awarding contracts to two separate contractors to allow the Department the option to use the alternate contractor if the other contractor is deemed nonresponsive or has poor performance and also to have work performed concurrently. At this time, Natividad Medical Center requests two JOC contract awards.

JOC 2020 contracts will be effective upon award and are for a term of either: (1) one year from date signed by County, or; (2) upon the payment by County to Contractor of the maximum amount payable under the agreement, whichever occurs earlier. The County will not issue any new Job Orders after expiration of the contracts. Any Job Order authorized prior to the expiration of the Agreement must be completed within the time specified in the Job Order. In the event a scheduled completion for any Job Order extends beyond the term of the contract, the terms of the contract shall continue in effect and be applicable for such Job Orders.

Due to that range, contractors were each required to provide performance and payment bonds in the amount of \$2,000,000 to provide for JOC efficiency, maintaining control of contractor performance, as well as limiting potential risk to the County. At the time that cumulative Job Orders in excess of \$2,000,000 are anticipated, Natividad Medical Center will return to the Board for approval of increased payment and performance bonds to cover the amount of the

anticipated job orders.

Any Job Order that exceeds \$1,000,000 will be brought to the Capital Improvement Committee (CIC) prior to issuance of a notice to proceed. Natividad Medical Center will provide JOC status reports to the CIC summarizing issued Job Orders, including scope, cost, schedule, and source of previously appropriated/expended funds. The JOC contracts will provide another mechanism to accomplish work that fits within the JOC guidelines. Projects that do not meet JOC criteria or are not a good fit for JOC will continue to be completed using other procurement processes, such as the typical design/bid/build process.

OTHER AGENCY INVOLVEMENT:

Natividad Medical Center coordinated preparation of the JOC process and the standard agreement language with Contracts/Purchasing, County Counsel, Auditor-Controller, and Risk Management as to form and the required legal, fiscal, and insurance provisions. The Office of the County Counsel and Contracts/Purchasing attended the bid opening and reviewed all bids for conformance with applicable regulations. Natividad Medical Center reviewed the bids for responsiveness. The Office of the County Counsel, Auditor-Controller, and Risk Management have reviewed and approved the contract documents as to form and legality, fiscal terms, and insurance provisions, respectively.

FINANCING:

Job Order Contract expenditures will be within and not exceed the FY 2019-20 approved capital projects and operational budgets. The future fiscal year capital and operational budgets will be appropriately budgeted and approved by the Board of Supervisors prior to proceeding with expenditures. The Agreement is for two individual Job Order Contracts for \$2,000,000 for an initial contract total of \$4,000,000 with an option to extend the contract to a cap of \$4,949,291 with a potential total maximum cap of \$9,898,582. A five percent (5%) License Fee to utilize the JOC program is payable to the Gordian Group only if and when a Job Order is issued to a JOC Contractor. Optionally, as needed, the County may utilize JOC Project Management services for an additional 5.95% fee. There is no impact to the general fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The JOC program helps with providing efficient and effective hospital operations by allowing improved processing for smaller and more urgent projects. The JOC program projects include improvements to health and safety facilities. Provision of adequate County facilities and infrastructure improves the quality of life for County residents and supports economic development results.

X Economic Development

X Administration

X Health & Human Services

X Infrastructure

X Public Safety

Prepared by: Brian Griffin, Project Manager. (831) 783-2605

Approved by: Dr. Gary Gray, Chief Executive Officer, (831) 783-2563

Attachments: Agreements which include the performance and payment bonds

MONTEREY COUNTY BOARD OF SUPERVISORS

AllMed External Peer Review Service Agreement

..Title

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with AllMed Healthcare Management, Inc. for external peer review services at NMC for an amount not to exceed \$100,000 with an agreement term of May 1, 2020 through April 30, 2022.

Legistar Number: A 14-295

- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard limitations on liability and limitations on damages provisions within the agreement.

..Report

RECOMMENDATION:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an agreement with AllMed Healthcare Management, Inc. for external peer review services at NMC for an amount not to exceed \$100,000 with an agreement term of May 1, 2020 through April 30, 2022.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard limitations on liability and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

NMC is made up of multiple medical specialties. The Joint Commission requires ongoing monitoring and evaluation of provider performance in order to ensure excellence in physician performance and the highest quality of patient care. It is necessary to obtain the services of an external independent review organization like AllMed Healthcare Management in order to gain objective specialty expertise for some of the smaller specialties and to avoid conflict of interest. AllMed offers comprehensive ongoing external peer review services for continued improvement of patient care and risk reduction at NMC. AllMed also offers special focused evaluations through its panel of over 400 board certified physician specialist, not otherwise available to NMC.

NMC had an Agreement with AllMed to provide external peer review services that expired on September 30, 2019. NMC would like to enter into a new Agreement with AllMed Healthcare Management in order to provide the same external peer review services.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this agreement is \$100,000 of which \$8,752 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

To improve health and quality of life through County supported policies, programs, and services. By
providing objective peer review of the work of our physicians and other providers we increase the
quality of care and adherence to best practices throughout the hospital.
Economic Development
Administration
X Health and Human Services
Infrastructure
Public Safety
Prepared by: Dr. Craig Walls, Chief Medical Officer, 783-2521
Approved by: Dr. Gary Gray, Chief Executive Officer, 783-2504

Attachments on file with the Clerk of the Boards' Office

Attachments: AllMed External Peer Review Service Agreement

Pureserve Building Services, Inc. Amendment No. 1 Legistar
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..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Pureserve Building Services, Inc. for professional building maintenance services, extending the agreement an additional two (2) year period (May 1, 2020 through April 30, 2022) for a revised full agreement term of May 1, 2019 through April 30, 2022, and adding \$130,000 for a revised total agreement amount not to exceed \$194,116.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Pureserve Building Services, Inc. for professional building maintenance services, extending the agreement an additional two (2) year period (May 1, 2020 through April 30, 2022) for a revised full agreement term of May 1, 2019 through April 30, 2022, and adding \$130,000 for a revised total agreement amount not to exceed \$194,116.

SUMMARY/DISCUSSION:

Pureserve Building Services Inc. provides daily (Monday through Friday) janitorial/ cleaning services to Natividad's Medical Office Building (common areas including public waiting areas and suites 201 and 202) and offsite apartments. Their duties include the following:

- Cleaning floors (sweeping, vacuuming, mopping)
- Polishing water fountains and fixtures
- Emptying garbage
- Cleaning furniture in waiting areas
- Dusting
- Cleaning and sanitizing restrooms

In addition to providing cleaning services, Pureserve Building Services, Inc. also provides restroom supplies, such as, toilet paper, paper towels, seat covers, and hand soap.

Natividad has had an agreement with Pureserve Building Services, Inc. since May 2019.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this amendment No. 1 is \$130,000 of which \$10,686 is included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

2 3

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered under this agreement for janitorial staffing, general cleaning, and sanitation of corridors enhance operations at the hospital, which improves the patient experience.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Andrea Rosenberg, Assistant Administrator, 783-2562 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Pureserve Building Services, Inc. Amendment No. 1

Pureserve Building Services, Inc. Agreement

Attachments on file with the Clerk of the Board

Specialist on Call, Inc. Second Amendment

TITLE:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Service Agreement (A-13548) with Specialists on Call, Inc., (SOC), a Delaware corporation and Tele-Physicians, P.C., a California professional corporation doing business as Specialists on Call Physicians and as California Tele-Physicians to provide tele-neurology services, extending the term by twelve months (April 1, 2020 to March 31, 2021) for a revised full agreement term of February 1, 2018 to March 31, 2021, and adding \$256,700 for a revised total not to exceed amount of \$820,000 in the aggregate.

RECOMMENDATION:

It is recommended that the Board of Supervisors

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Second Amendment to the Service Agreement (A-13548) with Specialists on Call, Inc., (SOC), a Delaware corporation and Tele-Physicians, P.C., a California professional corporation doing business as Specialists on Call Physicians and as California Tele-Physicians to provide tele-neurology services, extending the term by twelve months (April 1, 2020 to March 31, 2021) for a revised full agreement term of February 1, 2018 to March 31, 2021, and adding \$256,700 for a revised total not to exceed amount of \$820,000 in the aggregate.

SUMMARY/DISCUSSION:

Natividad has an agreement with Specialists on Call, Inc., (SOC), a Delaware corporation and Tele-Physicians, P.C., a California professional corporation doing business as Specialists on Call Physicians and as California Tele-Physicians to provide 24/7 neurology consultative services for Natividad patients via specialized electronic telemedicine equipment. Services include indirect physical exams, history taking, diagnostic protocols, image analysis and recommendations for therapeutic interventions and/or diagnostic tests for any neurologic emergency. Natividad wishes to amend the agreement to extend the term and add funds to allow services to continue without interruption.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. The Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee on February 27, 2020 and Board of Trustees on March 13, 2020.

FINANCING:

The amount of this amendment is \$256,700. The total cost of this agreement is \$820,000 for the period February 1, 2018 to March 31, 2021. \$220,000 is included in the Fiscal Year 2019/2020 Adopted Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First-Second Amendment

Attachments on File at the Clerk of the Board

UCSF Pediatric Hospitalist, Third Amendment

TITLE:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement (A-13043) with The Regents of the University of California, a California Constitutional corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric hospitalist services, extending the term by twelve months (April 1, 2020 to March 31, 2021) for a revised full agreement term of February 1, 2016 to March 31, 2021, and adding \$236,735 for a revised total not to exceed amount of \$1,099,296 in the aggregate.

RECOMMENDATION:

It is recommended that the Board of Supervisors

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement (A-13043) with The Regents of the University of California, a California Constitutional corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric hospitalist services, extending the term by twelve months (April 1, 2020 to March 31, 2021) for a revised full agreement term of February 1, 2016 to March 31, 2021, and adding \$236,735 for a revised total not to exceed amount of \$1,099,296 in the aggregate.

SUMMARY/DISCUSSION:

NMC operates a twelve bed pediatric unit and an eighteen bed maternal infant unit providing medical care for newborns, children and adolescents, as well as hospital based services for the pediatric population (age 0-21) through NMC's emergency medicine, trauma programs, general surgery and outpatient specialty clinics. NMC currently provides the majority of emergency and inpatient care in Monterey County with over 100,000 visits over the last five years.

NMC has an agreement with UCSF to provide one pediatric hospitalist physician for direct patient care services and chief pediatric hospitalist services. The chief pediatric hospitalist provides clinical leadership and oversight of the Pediatric Hospital Medicine Program at NMC. NMC would like to amend the agreement to extend the term of the agreement without interruption of services. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee on February 27, 2020 and Board of Trustees on March 13, 2020.

FINANCING:

The cost of this amendment is \$236,735. The total not to exceed amount of this Agreement is \$1,099,296 for the period February 1, 2016 to March 31, 2021. \$236,735 is included the Fiscal Year 2019/2020 Approved Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Partnering with UCSF will enhance the breadth of services now being provided at NMC for children in Monterey and neighboring counties, thus allowing more children to remain closer to home for their acute pediatric care rather than being transferred to distant Northern California Bay Area hospitals.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
_	Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First-Third Amendment

Attachments on file at the Clerk of the Board

James F. Lilja, M.D. dba Bay Area Gynecology Oncology, First Amendment

TITLE:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-13538) with James F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology services, extending the term by twenty-four months (April 1, 2020 to March 31, 2022) for a revised full agreement term of February 1, 2018 to March 31, 2022, and adding \$300,000 for a revised total not to exceed amount of \$710,000; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the original contract amount per each amendment.

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement (A-13538) with James F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology services, extending the term by twenty-four months (April 1, 2020 to March 31, 2022) for a revised full agreement term of February 1, 2018 to March 31, 2022, and adding \$300,000 for a revised total not to exceed amount of \$710,000; and
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the original contract amount per each amendment.

SUMMARY/DISCUSSION:

Natividad Medical Center operates the D'Arrigo Family Specialty Services Outpatient Clinic offering over fifteen different specialty care services, including gynecology oncology. NMC has an agreement with Bay Area Gynecology Oncology, for which Dr. James Lilja and Dr. Jeff Lin provide gynecology oncology services one day a week in the outpatient specialty clinic as well as inpatient/outpatient procedures in the operating room. This agreement gives Monterey County residents local access to high quality specialized care. NMC wishes to amendment the agreements to allow services to continue without interruption. The group is paid an hourly rate for services according to the terms of the agreement, although the amount of services provided may increase due to patient volume, the rate of pay remains the same. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee on February 27, 2020 and Board of Trustees on March 13, 2020.

FINANCING:

The cost of this Amendment is \$300,000. The total not to exceed amount of this Agreement is \$710,000 for the period February 1, 2018 to March 31, 2022. \$150,000 is included in the Fiscal Year 2019/2020 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development
Administration
X Health and Human Services
Infrastructure
Public Safety
Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506
Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement; First Amendment

Attachments on file at the Clerk of the Board

Renewal and Amendment No. 3 to Professional Research Consultants, Inc. Agreement Legistar Number:

..Title

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14045) with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional six (6) month period (April 1, 2020 through September 30, 2020) for a revised full agreement term of July 1, 2015 through September 30, 2020, and adding \$18,310 for a revised total agreement amount not to exceed \$173,275.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$9,450) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 3 to the agreement (A-14045) with Professional Research Consultants, Inc. for patient satisfaction survey services, extending the agreement an additional six (6) month period (April 1, 2020 through September 30, 2020) for a revised full agreement term of July 1, 2015 through September 30, 2020, and adding \$18,310 for a revised total agreement amount not to exceed \$173,275.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$9,450) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Measuring patient satisfaction is vital for any healthcare organization to collect information on patient perceptions of their hospital and clinic experiences and allows us to improve the quality of care and also to benchmark progress with other hospitals. Measuring patient satisfaction is a requirement for The Joint Commission accreditation and part of the federal government's Value-Based Purchasing Program which links Medicare reimbursement to performance. The HCAHPS (Hospital Consumer Assessment of Healthcare Providers and Systems) data collected is required by CMS (Centers for Medicare and Medicaid Services) and reported quarterly. Other survey data is needed for programs such as Leapfrog and PRIME that the hospital participates in.

Professional Research Consultants (PRC) has been assisting Natividad to collect data and measure patient satisfaction through phone surveys of patients. PRC provides Natividad with survey results and offers educational and networking opportunities designed to help organizations improve patient satisfaction scores.

The purpose of this extension is to provide continued patient satisfaction measurement until the time the new Press Ganey survey processes are functional. Press Ganey will replace PRC as our new vendor. The Press Ganey contract took longer than expected and therefore this extension for PRC is needed as there cannot be a gap in the survey data as the transition occurs to Press Ganey. There is also a need to access the data after termination '3 1 PRC as this new extension provides. This

extension will need to be retroactive to April 1, 2020 so there is not a gap in the April-June 2020 quarter.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this renewal and amendment No. 3 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This renewal and amendment No. 3 has also been reviewed and approved by NMC's Finance Committee on February 27, 2020 and by its Board of Trustees on March 13, 2020.

FINANCING:

The cost for this renewal and amendment No. 3 is \$18,310, \$9,158 of which has been included in the Fiscal Year 2019-20 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Improving patient experience scores is a priority for Natividad. The HCAHPS surveys also contribute to compliance with Joint Commission and Medicare and are therefore considered by hospital administration to be an essential function.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Dr Charles Harris, Quality Administrator, 783-2785 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Professional Research Consultants Amendment 2 Professional Research Consultants Amendment 1 Professional Research Consultants Agreement

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

JANUARY 31, 2020



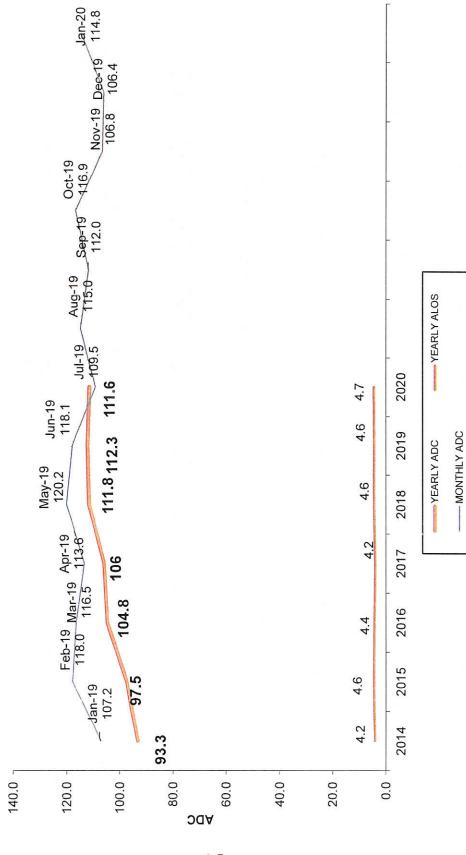
FINANCIAL STATEMENTS

JANUARY 31, 2020

INDEX

DESCRIPTION	TOTAL ADC TREND GRAPH - 2014-2020	STATISTICAL REPORT	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	BALANCE SHEET	SCHEDULE OF STATE / COUNTY RECEIVABLES	STATEMENT OF CASH FLOWS	RECONCILIATION OF GOVERNMENT FUNDING	CASH FLOW PERFORMANCE F/Y 19-20 ACTUAL TO BUDGET	CASH SCHEDULE FOR F/Y 19-20
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PAGE 1 OF 11 PAGES

NATIVIDAD STATISTICAL REPORT JANUARY 31, 2020

		Month-T				Year-T				
	11-19	12-19	01-20	Budget			Budget	Current	Prior Yr	%
in the second	24 July 2015	N. C. C.	<u> </u>		PT DAYS BY SERVICE	STAFFED BEDS		E100.17	1.00	CY/PY
1	152	194	199	290	NICU	15	2,012	1,428	1,874	-23.80%
2	1,427 196	1,499 209	1,605 202	1,360 221	Med/Surg ICU	61	9,434	10,790	9,423	14.51%
4	48	69	75	76	Peds	10 12	1,533 526	1,355 396	1,526	-11.21%
5	704	706	706	686	Acute Rehab	24	4,758	4,918	516 4,736	-23.26% 3.84%
6	254	251	308	350	OB/Gyn	27	2,428	1,912	2,369	-19.29%
7	2,781	2,928	3,095	2,983	TOTAL ACUTE	149	20,691	20,799	20,444	1.74%
8 _	422	369	464	426	Psychiatric	19	2,956	3,203	2,965	8.03%
9	3,203	3,297	3,559	3,409	TOTAL DAYS	168	23,647	24,002	23,409	2.53%
10	250	263	294	303	Nursery	18	2,101	1,989	2,098	-5.20%
器類			"Vanta hare		AVERAGE DAILY CENSU	S				NY VEGETALISM (
11	69.2	71.7	77.1	74.1	Acute	125	74.1	73.9	73.1	1.09%
12	23.5	22.8	22.8	22.1	Acute Rehab	24	22.1	22.9	22.0	4.09%
13	14.1	11.9	15.0	13.7	Psychiatric	19	13.7	14.9	13.8	7.97%
14	106.8	106.4	114.8	110.0	TOTAL	168	110.0	111.6	108.9	2.48%
15	8.3	8.5	9.5	9.8	Nursery	18	9.8	9.3	9.8	-5.10%
L.VI.					PERCENTAGE OF OCCU	PANCY	yana a sa			TAK BURBANA AND
16	55.4%	57.4%	61.7%	59.3%	Acute		59.3%	59.1%	58.5%	1.1%
17	97.9%	95.0%	95.0%	92.1%	Acute Rehab		92.1%	95.4%	110.0%	-13.3%
18	74.2%	62.6%	78.9%	72.1%	Psychiatric		72.1%	78.4%	72.6%	8.0%
19	63.6%	63.3%	68.3%	65.5%	TOTAL	-	65.5%	66.4%	66.4%	
20	46.1%	47.2%	52.8%	54.4%	Nursery				100 TO 10	0.0%
20	40.176	41.270	32.0 /6	34.4 /6	The state of the s	NOTE OF THE PARTY	54.4%	51.7%	54.4%	-5.1%
PORE	FFC	C20	C44	C40	ADMISSIONS		1.000			And the state of the state of
21	556	620	641	619	Acute		4,293	4,290	4,350	-1.38%
22	52	50	58	54	Acute Rehab		374	392	383	2.35%
23	62	60	61	62	Psychiatric	_	430	435	437	-0.46%
25	670 145	730 162	760 177	735 180	TOTAL Nursery	-	5,097 1,248	5,117	5,170	-1.03%
23	145	102	(//	100	Nuisery		1,240	1,192	1,253	-4.87%
26	151	166	183	203	Deliveries		1,407	1,216	1,298	-6.32%
SENS.					DISCHARGES					The state of the s
27	573	627	642	619	Acute		4,293	4,385	4,459	-1.66%
28	52	50	56	54	Acute Rehab		374	389	377	3.18%
29	69	63	53	62	Psychiatric		430	434	434	0.00%
30	694	740	751	735	TOTAL	_	5,097	5,208	5,270	-1.18%
31	134	143	157	180	Nursery		1,248	1,078	1,129	-4.52%
56			公 不然的學	The second second	AVERAGE LENGTH OF S	TAY	自己的人		位于1000年至	
32	4.8	4.5	4.7	4.6	Acute(Hospital wide no b	abies)	4.6	4.7	4.5	4.44%
	40.5	44.4	40.0	40.7						
33	13.5 2.9	14.1 2.8	12.2 2.9	12.7 2.5	Acute Rehab		12.7	12.5	12.4	0.81%
34 35	6.8	6.2	7.6	6.9	OB/Gyn Psychiatric		2.5 6.9	2.7 7.4	2.5 6.8	8.00%
36	1.7	1.6	1.7	1.7	Nursery		1.7	1.7	1.7	8.82% 0.00%
					OUTPATIENT VISITS					0.00 /6
37	4,320	4,224	4,737	5,132	Emergency Room		31,572	31,482	30,245	4.09%
38	507	576	525	580	ER Admits		4,022	3,896	3,935	-0.99%
39	75.7%	78.9%	69.1%	78.9%	ER Admits as a % of Adr	nissions	78.9%	76.1%	76.1%	0.03%
40	5,483	5,245	5,245	6,236	Clinic Visits		43,250	41,726	42,944	-2.84%
-	44.470	40.000	40.000	47.500	ANCILLARY PROCEDURE	S BILLED	200 170		15	
41	44,470	46,396	49,280	47,506	Lab Tests		329,478	335,887	326,657	2.83%
42 43	3,255 184	3,305 172	3,545 186	3,035 212	Radiology Procedures MRI Procedures		21,049 1,470	24,444 1,425	24,334 1,395	0.45%
44	169	119	176	136	Nuclear Med Procedures		944	1,425	869	2.15% 20.83%
45	1,019	1,000	1,122	1,058	Ultrasound Procedures	5	7,338	7,852	7,506	4.61%
46	1,734	1,620	1,484	1,532	CT Scans		10,626	12,426	10,554	17.74%
47	379	395	396	351	Surgeries		2,457	2,687	2,511	7.01%
									THE REAL PROPERTY.	***************************************
48	8.35	8.67 1,300.2	7.97	8.22	FTE'S PER AOB		8.22	8.04	8.29	-3.02%
49	1,293.4		1,308.2	1,283.9	TOTAL PAID FTE'S		1,283.9	1,295.1	1,293.2	0.14%
50	4,644	4,663	5,089	4,841	ADJUSTED PATIENT DAY	S	33,579	34,628	33,542	3.24%

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2020

		JUL-19	AUG-19	SEP-19	OCT-19	NOV-19	DEC-19	JAN-20	FEB-20	MAR-20	APR-20	MAY-20	JUN-20		YTD
	R E V E N U E Patient Revenue:														
-	Inpatient	\$ 65,854,051		\$ 67,257,857 \$	7	63,147,291 \$	64,026,894 \$	\$ 112,907	1		9	9	s	- \$	\$477,999,304
3 13	Pro Fees Outpatient	29,931,254	35.081.441	1,878,816 32,244,876	1,257,520	2,034,643	2,486,128	2,331,226			C 1	1 1			14,178,852
4	Total Patient Revenue	97,938,329	109,460,018	101,381,549	109,696,338	94,512,169	94,069,293	103,018,450			1	1		-	710,076,146
2	Contractual Deductions	71,393,900	82,425,846	76,932,095	79,951,351	69,978,973	71,723,040	79,261,910	3	•	10	•			531 667 115
9	Bad Debt	4,584,691	3,572,270	3,104,949	3,996,629	4,349,338	3,221,535	2,172,931	2 8		1				25 002 343
7	Unable to Pay	293,627	356,052	350,127	477,842	429,310	540,848	464,711				1			2,912,517
20 0	l otal Contractual Discounts	76,272,218	86,354,168	80,387,171	84,425,822	74,757,621	75,485,423	81,899,552						43	559,581,975
5	As a percent of Gross Revenue	22.12%	21.11%	20.71%	23.04%	20.90%	19,263,670	20.50%	0.00%	0.00%	0.00%	%00.0 %00.0		0.00%	150,494,171
=	Total Government Funding	4,966,417	5,146,012	4,943,339	5,385,312	4.977.335	6.504.587	5.025.642			10				36 948 644
	Other Operation Bevenue.										6				20,340,044
12	Rent Income	109.276	120 775	115 026	115 027	115 024	115,025	115,026	,						
13	Interest Income	126,000	124,951	257.246	169,399	717,456	169 399	704 233			• 1				805,179
14	NMF Contribution	000'09	000'09	99,000	60,984	59,016	60,984	60,984	•	•	- 31				420,064
15	Other Income	305,431	371,398	375,833	371,410	425,942	289,566	341,429	•					ı	2,481,009
Q.	l otal Other Operating Revenue	/0/'009	6/7,124	807,105	716,820	1,317,438	634,974	1,221,672	1						5,975,840
17	TOTAL REVENUE	27,233,235	28,928,986	26,744,822	31,372,648	26,049,321	25,723,431	27,366,212				Ĭ			193,418,655
	EXPENSE														
18	Salaries, Wages & Benefits	15,311,219	15,090,278	15,286,283	15,272,565	14,764,401	15,578,250	15,216,008	3	1	30	•			106,519,004
200	Phys/Residents SIMB & Contract Eggs	2 470 366	363,700	212,544	415,356	342,761	416,050	308,501			1	•		e.	2,378,120
21	Purchased Services	2 909 487	3,230,161	2,550,468	3,190,055	3,255,407	3,460,499	3,502,201			e	1			23,634,323
22	Supplies	2.242.964	2,498,569	1.879.603	2.404.576	2,111,566	1 751 105	2 217 801				•			20,631,719
23	Insurance	239,400	239,400	239,399	239,400	239,400	239,400	239,399			6 30				1 675 798
24	Utilities and Telephone	317,654	313,723	270,809	328,142	342,694	290,795	223,053			1	•			2,086,870
25	Interest Expense	196,025	196,027	196,025	196,026	196,025	196,026	196,026	ı	1	ă	1			1,372,180
3	Other Operation Expense	881,010,1	500,005	1,016,795	1,008,320	911,726	910,134	908'806	1	•	1	•		e e	6,789,841
3		26 400 824	27 001 749	26 686 437	350,000	247,712	26 517 971	009,400				•			3,364,522
7		+79'nn+'n7	041,140,12	154,000,52	967,622,12	50,086,02	1/9//16/67	069,752,02	ı						83,558,561
58	NET INCOME(LOSS)	832,411	1,837,237	1,058,385	4,147,412	650,568	205,560	1,128,522	٠	i	•	í			9,860,094
	Normalization for Extraordinary Items														
30	Interest Anthem Arbitration								1	,	•				
31	Anthem Arbitration Payment	•	•	•	•	•		•		i		•			
32	Medical FFS Settlement FY09-10	Е	•		(1,679,166)	٠		٠		,					(1 679 166)
33	Metro Settlement	•			. •	(6,250)	(6,250)	(6,250)		·					(18.750)
34	Total Extraordinary Items			,	(1,679,166)	(6,250)	(6,250)	(6,250)				1			(1,697,916)
				1											
2 4	NET INCOME BEFORE Extraordinary tems	\$ 832,411	\$ 1,837,237 \$	\$ 1,058,385 \$	2,468,246 \$	644,318 \$	199,310 \$	1,122,272 \$					s		8 162,178
35	CAPITAL CONTRIBUTIONS														
36	County Contribution														

\$ 832,411 \$ 1,837,237 \$ 1,058,385 \$ 4,147,412 \$ 650,568 \$ 205,560 \$ 1,128,522 \$

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF JANUARY 31, 2020

ı		CURRENT MONTH	MONTH					YEAR -TO -DATE	DATE			
	Actual	Budget	Vari \$ V.	Variance fav. (unfav) \$ VAR. % V/	unfav) % VAR		Actual	Budget	Variance fav. (unfav)	(unfav) % VAR	ľ	Prior Vr
1				İ		REVENUE						
€	59 712 907	70 548 925	¥	(836.018)	(2.12)	Patient Revenue:	777 999 307	180 000 031	44 204 627		6	000 000
- 0	2,331,226			549,154	30.8	Pro Fees			1.819.296	(2.3)	A	473,326,542
ဗ	30,974,317	31,366,648)	(392,331)	(1.3)	Outpatient	217,897,990	217,542,876	355,114	0.2		210,395,104
4	103,018,450	103,697,645		(679,195)	(0.7)	Total Patient Revenue	710,076,146	719,193,363	(9,117,217)	(1.3)		696,429,177
2	79,261,910	78,523,986		(737,924)	(0.9)	Contractual Deductions	531,667,115	544,790,422	13,123,307	2.4		523 494 677
9	2,172,931	2,609,015		436,084	16.7	Bad Debt	25,002,343	17,926,461	(7,075,882)	(39.5)		18,223,157
7	464,711	528,857		64,146	12.1	Unable to Pay	2,912,517	3,647,619	735,102	20.2		2,959,433
8	81,899,552	81,661,858		(237,694)	(0.3)	Total Contractual Discounts	559,581,975	566,364,502	6,782,527	1.2		544,677,267
9 01	21,118,898 20.50%	22,035,787 21.25%		(916,889)	(4.2)	Net Patient Revenue As a percent of Gross Revenue	150,494,171 21.19%	152,828,861 21.25%	(2,334,690)	(1.5)		151,751,910
Ξ	5,025,642	5,047,835		(22,193)	(0.4)	Total Government Funding	36,948,644	35,009,173	1,939,471	5.54		33,596,469
12	115,026	144,330		(29,304)	(20.3)	Other Operating Revenue: Rent Income	805.179	841.352	(36 173)	(4.3)		917 279
13	704,233	169,399	a cef	534,834	315.7	Interest Income	1,715,163	1.174.865	540 298	46.0		2 131 795
14	60,984	60,984				NMF Contribution	420,968	422,952	(1.984)	(0.5)		420,000
15	341,429	270,105		71,324	26.4	Other Income	3,034,530	2,032,957	1,001,573	49.3		2,166,503
91	1,221,672	644,818		576,854	89.5	Total Other Operating Revenue	5,975,840	4,472,126	1,503,714	33.6		5,635,577
17	27,366,212	27,728,440	ت	(362,228)	(1.3)	TOTAL REVENUE	193,418,655	192,310,160	1,108,495	9.0		190,983,956
						EXPENSE						
18	15,216,008	15,337,191		121,183	0.8	Salaries, Wages & Benefits	106,491,267	106,370,403	(120,864)	(0.1)		98,250,179
19	308,501	299,715		(8,786)	(5.9)	Registry	2,378,120	2,078,669	(299,451)	(14.4)		3,073,098
50	3,502,201	3,403,209		(98,992)	(2.9)	Phys/Residents SWB & Contract Fees	23,662,060	23,603,359	(58,701)	(0.2)		21,661,217
21	2,840,275	3,236,084		395,809	12.2	Purchased Services	20,631,719	22,443,812	1,812,093	8.1		19,600,469
27 52	2,217,801	2,271,876		54,075	2.4	Supplies	15,106,184	15,756,584	650,400	4.		15,501,685
3 2	239,399	229,524		(9,8/5)	(4.3)	Insurance	86/5/9'L	1,591,860	(83,938)	(5.3)		1,520,434
, t	196 036	262,930		110,80	7:17	Utilities and Telephone	2,086,870	1,962,250	(124,620)	(6.4)		1,915,964
2 2	970,061	4 022 247	•	0,730		Description 8 Amortinging	1,372,180	1,406,254	34,074	4.7		1,372,485
27	585.460	502 184		(83,276)	(16.6)	Other Operation Expense	3 364 622	7,089,785	299,944	7. 6		6,949,519
788	26,237,690	26,787,722		550,032	2.1	TOTAL EXPENSE	183,558,561	185,785,870	2 227 309	1.5		173 529 091
29	1,128,522	940,718	- 1 3 000	187,804	20.0	NET INCOME(LOSS)	9,860,094	6,524,290	3,335,804	51.1		17,454,865
30						CAPITAL CONTRIBUTIONS						
31		T		1	1		ì	i	ī			,
32	ı	ŗ		•	ţ		1	•	ì	9		•
33	1 1											ı
4	1,128,522	\$ 940,718	÷	187,804	20.0 %	CHANGE IN NET ASSETS	\$ 9,860,094	\$ 6,524,290	\$ 3,335,804	51.1 %	69	17,454,865

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF JANUARY 31, 2020

		_	CURREN	CURRENT MONTH	_				YEAR -TO -DATE	-DATE				
	Actual	Rudaet	ŧ	Vari	Variance fav. (unfav)	(unfav)	u nava a	Actual	Rudast	Varia	nce fav. (u	nfav)	Prior	,
	5,089	fina	4,842	•	247	5.1%	ADJUSTED PATIENT DAYS	34,628	33,579		046	3.1%		34,281
							الق							
- 4		\$ 14		s s	(872)	(6.0) %		\$ 13,804	\$ 14,571	€	(768)	-5.3%	€9	13,807
7 6	458		368		90	24.5	Pro Fees	409	368		41	11.2		371
o 4	20 243	1.0	21 417	(1)	(392)	(6.1)	Cutpatient Total Patient Revenue	20,506	014/9		(186)	(2.9)		6,137
t	647'07	4	<u>.</u>	-	(+/'-	(6.6)	Deductions from revenue	000,00	014,17		(316)	(4.3)		616,02
2	15,575	_	16,218		643	4.0	Contractual Deductions	15,354	16,224		871	5.4		15,271
9	427		539		112	20.8	Bad Debt	722	534		(188)	(35.2)		532
7	91		109		18	16.4	Unable to Pay	84	109		. 25	22.6		98
œ	16,093		16,866		773	4.6	Total Contractual Discounts	16,160	16,867		707	4.2		15,889
თ	4,150	. •	4,551		(401)	(8.8)	Net Patient Revenue	4,346	4,551		(205)	(4.5)		4,427
10	20.50%	2	21.25%				As a percent of Gross Revenue	21.19%	21.25%					21.79%
-	988	0.58	1,043		(55)	(5.3)	Total Government Funding	1,067	1,043		24	2.3		980
							Other Operating Revenue:							
12	23		30		6	(24.2)	Rent Income	23	25		(2)	(7.2)		27
13	138		35		103	295.5	Interest Income	90	35		15	41.6		62
14	12		13		Ξ	(4.9)	NMF Contribution	12	13		(0)	(3.5)		12
; 3	67		26		17	20.3	Other Income	88	61		27_	44.7		63
3 9	240		133		107	80.3	Total Other Operating Revenue	173	133		39	29.6		164
:	5,377		5,727		(350)	(6.1)	TOTAL REVENUE	5,586	5,727		(142)	(2.5)		5,571
							EXPENSE							
18	2,990	• •	3,168		178	5.6	Salaries, Wages & Benefits	3,075	3,168		92	2.9		2,866
19	61		62		-	2.1	Registry	69	62		(2)	(10.9)		06
20	688		703		15	2.1	Phys/Residents SWB & Contract Fees	683	703		20	2.8		632
21	558		899		110	16.5	Purchased Services	969	899		73	10.9		572
22	436		469		33	7.1	Supplies	436	469		33	7.0		452
23	47		47		0	0.8	Insurance	48	47		Ξ	(2.1)		44
54	44		28		15	25.0	Utilities and Telephone	09	28		(2)	(3.1)		26
67 6	, a		24.2		n (0.0	Interest Expense	40	42		7	5.4		40
27	115		104		(11)	(10.9)	Other Operation Expense	961	104		<u> </u>	- 6		203
28	5 156	4	5 533		377	6.8	TOTAL EXPENSE	5 301	5 533		232	0.0		5 062
2	2	•						5			767	7.		2,002
59	222		194		27	14.1	NET INCOME(LOSS)	285	194		06	46.5		609
30							CAPITAL CONTRIBUTIONS							
31	i		Ē		Ĺ	ř			•		•	1		1
35	ì		ı			•			•		,	ı		1
33			,		1	ı	County Contribution	i	1		1	1		1
34 \$	222	€9	194	49	27	14 %	14 % CHANGE IN NET ASSETS	\$ 285	\$ 194	49	06	46.550 %	€9	509

NATIVIDAD BALANCE SHEET AS OF JANUARY 31, 2020

		8	2															%																%
	% CHG	24.1		(18.1)	(43.5)	3.7	17.1	(8.7)	1.9	(3.3)	(0.3)	19.3		·	1	1.5	1.5	3.7		36.8	41.0	(1.4)	21.8	13.1	2		•	(119)	(11.9)			100.0	0.0	3.7
ATE	INC/(DEC)	4 14 082 315		(8,256,434)	(21,090,738)	177,431	763,592	(14,323,834)	5,845,886	(6,235,612)	(389,726)	31,098,010		i	×	2,385	2,385	\$ 16,386,835		6,262,043	3,165,691	(528,389)	694,989	11,076,235			•	(4 549 494)	(4,549,494)			9,860,095	2,000,000	\$ 16,386,836
VEAR _ TO _ DATE	ENDING	\$ 72.398.681	3,200,000	37,380,359	27,419,144	4,915,629	5,233,631	150,547,444	312,695,739	(192,905,643)	119,790,096	191,885,844		I.	•	166,036	166,036	\$ 462,389,420		23,296,468	10,887,090	39,679,383	3,888,614	13,073,389	101010			33.805.815	33,805,815		327,896,566	9,860,095	100'00'''	\$ 462,389,420
	BEGINNING	\$ 58.316.366	3,200,000	45,636,793	48,509,882	4,738,198	464 674 578	104,011,210	306,849,853	(186,670,031)	120,179,822	160,787,834		Ē		163,651	163,651	\$ 446,002,585		17,034,425	7,721,399	40,237,772	3,193,625	79.750.709			•	38,355,309	38,355,309		327,896,566	227 200 700	990,000,120	\$ 446,002,584
		CURRENT ASSETS CASH	SEASIDE CLINICS CASH RESERVE FUND	ACCOUNTS RECEIVABLE NET	STATE/COUNTY RECEIVABLES	DEFENIORY	TACTAID EAFENSE		PROPERTY, PLANT & EQUIPMENT	LESS: ACCUMULATED DEPRECIATION	NET PROPERTY, PLANT& EQUIPMENT	OTHER ASSETS	INVESTMENTS	HELD FOR CONSTRUCTION	ACCRUED INTEREST RECEIVABLE	FUNDS IN TRUST	TOTAL INVESTMENTS	TOTAL ASSETS	CURRENT LIABILITIES	ACCRUED PAYROLL	ACCOUNTS PAYABLE	MCAKE/MEDICAL LIABILITIES	CURRENI PORTION OF DEBT	TOTAL CURRENT LIABILITIES		LONG TERM LIABILITIES	UN EARNED CONTRIBUTIONS	LONG TERM PORTION OF C.O.P's	TOTAL LONG TERM DEBT	FIIND BALANCES	ACCUMULATED FUND	CHANGE IN NET ASSETS		TOTAL LIAB. & FUND BALANCES
	% CHG.	15.6 %		(3.3)	(19.1)	a. 6	17.	<u>:</u>	9.0	(0.5)	0.7	0.2		•	•		•	0.7 %		0.5	52.2	(0.7)	. 6	2.4	i	3		(0.0)	(0.0)			(12.9)	?	% 2.0
HINO	INC/(DEC)	\$ 9.780.872		(1,275,659)	(6,453,627)	29,686	2 072 729	671,010,7	1,750,630	(908,960)	841,670	295,383		•	•		•	\$ 3,210,782	ļ	36,173	3,735,312	(268,580)	1937 707 71	2,098,737			. ,	(16,477)	(16,477)		•	1,128,522	170,071,1	\$ 3,210,782
CURBENT MONTH	ENDING	\$ 72.398.681		37,380,359	27,419,144	4,915,629	150 547 444	ttt.	312,695,739	(192,905,643)	119,790,096	191,885,844		•	•	166,036	166,036	\$ 462,389,420		23,296,468	10,887,090	39,679,383	3,888,614	90,826,944		ā		33,805,815	33,805,815		327,896,566	9,860,095	0000	\$ 462,389,420
	BEGINNING	1 \$ 62.617.809	3,200,000	3 38,656,018	33,872,771	5 4,885,943	7 148 473 745		9 310,945,109	٦	11 118,948,426	12 191,590,461		•	13	166,036	166,036	16 \$ 459,178,638		~	18 //,151,7 81		3,888,614				24	25 33,822,292	33,822,292		27 327,896,566	28 8,731,573		30 \$ 459,178,638

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 01/31/20

ADJ

A CONTRACTOR OF THE PROPERTY O			Reversals and	Medi-Cal	GPP /PRIME			
BALANCE SHEET	Beq. Balance	Accruals	Reclasses	Waiver		<u>161</u>	<u>Payments</u> <u>E</u>	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 12,591,967	14,224,729				33,650,486	(62,351,437)	(1,884,255)
Hospital Fee	ï	551,573					(298,129)	253,444
Rate Range IGT-CCAH-	8,246,935	6,363,385						14,610,320
MCMC EPP	7,864,243	5,880,467				3,980,513	(11,844,756)	5,880,467
MCMC QIP	17,797,590	5,123,807				8,223,369	(26,020,959)	5,123,807
SB1732	666,674	2,264,344					(3,488,251)	(557,233)
AB 915	ì	2,090,164						2,090,164
A/R Office Buildings	85,042	805,181					(841,229)	48,994
A/R Manco Abbott	(39,159)							(39,159)
Interest Accrued Positive Cash	ï	1,180,329	553,521				(1,733,850)	
Accrued Donations	937,359	420,969					(21,236)	1,337,092
A/R Jail-PG&E	316,260	574,112	215,532				(1,047,235)	699'89
4 Jith Department	42,970	980,000	62,133				(586,562)	498,541
Kyan White & EIP A/R STATE RECEIVABLES	\$ 48,509,882 \$	145,147 40,604,207	\$ 831,186 \$		•	\$ 45,854,368 \$	(146,854) (108,380,498)	(1,707)

YTD Jan-20	\$ 9,158,062	5,066,667	6,363,385	(1,166,669)	454,454	551,573	5,880,467	(290,303)	5,123,807	2,090,164	1,229,965	2,264,344	222,729 \$ 36,948,645
S. C.	Medi-Cal DSH /SNCP/PHYS SPA	PRIME Y5	Rate Range IGT-CCAH-	Esperanza Care	НРЕ	Hospital Fee	MCMC EPP	HD Residency Support	MCMC QIP	AB915	Medicare GME	SB 1732	Ryan White & SAMHSA GRANTS GOVERNMENT FUNDING INCOME

PAGE 7 OF 11 PAGES

NATIVIDAD STATEMENT OF CASH FLOWS AS OF JANUARY 31, 2020

1	CURRENT MONTH		YEAF	YEAR - TO - DATE
49	65,817,809	CASH AT BEGINNING OF PERIOD	€	61,516,366
	1,128,522	FROM OPERATIONS: NET INCOME/(LOSS) NET INCOME AD 1 DDIOD SEAD		9,860,094
	908,960	DEPRECIATION/AMORT	44	6,235,612 16,095,706
		CHANGES IN WORKING CAPITAL:		
	1,275,659	ACCOUNTS RECEIVABLE		8,256,434
	6,453,627	STATE/COUNTY RECEIVABLE		21,090,738
	(22,143)	PREPAID EXPENSE & INVENTORY		(941,023)
	30,173	ACCOUNTS DAYABLE		9,262,043
	(268,580)	MCARE/MEDICAL LIABILITIES		(558,389)
		SHORT TERM DEBT		694,989
	(1,404,168) 9,805,880	ACCRUED LIABILITIES NET (DECREASE)/INCREASE		1,511,901
		CAPITAL ADDITIONS:		
	(1,750,630)	PP&E ADDITIONS NBV OF ASSETS DISPOSED		(5,845,886)
l	(1,750,630)	TOTAL CAPITAL (Use of Cash)		(5,845,886)
		FINANCING ACTIVITY:		
	(16,477)	LONG TERM BOND DEBT		(4,549,494)
	(295,383)	OTHER ASSETS INVESTMENTS		(31,098,010)
1	(311,860)	TOTAL FINANCING		(35,649,889)
	9,780,872	INC./(DEC.) IN CASH BALANCE		14,082,315
49	75.598.681	CASH BALANCE - END OF PERIOD	44	75.598.681
			>	100,000,0

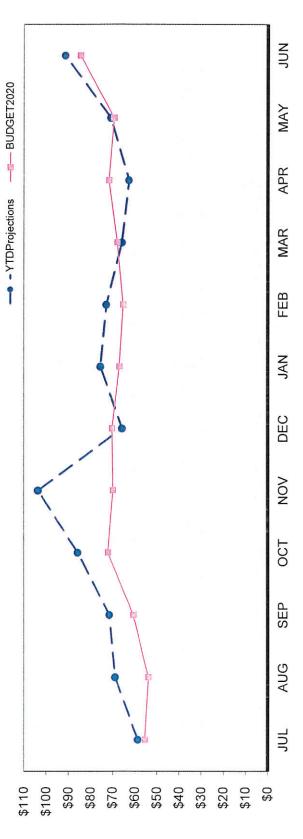
PAGE 8 OF 11 PAGES

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2020

		BDGT-20	EST	ESTIMATE FY2020	Variar	Variance to Budget
Medi-Cal DSH Waiver & Phys SPA	↔	12,340,000	↔	12,340,000	↔	Ĭ
PRIME Y4		12,160,000		12,160,000		1
ЕРР		7,760,000		9,135,000		1,375,000
QIP		8,825,000		8,825,000		
HPE		1		454,454		454,454
AB915		3,600,000		3,600,000		•
SB1732		3,900,000		3,900,000		1
CCAH Rate Range		10,959,996		10,959,996		
HIV Grants		250,000		250,000		
Esperanza Care Outside Purchased Service		(2,000,000)		(2,000,000)		•
HD Residency Support		(200,000)		(200,000)		
Medicare GME & B/D		1,352,000		1,707,354		355,354
Provider Fee		950,000		950,000		ı
	↔	59,596,996	ક્ક	61,781,804	€	2,184,808



Cash Flow Performance Fiscal Year 2020 (in Millions)



	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE						
Months	100	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	unc
YTD	58.8	68.8	71.6	85.9	103.7	65.8	75.6	73.0	0.99	62.9	71.0	91.4
BDGT	55.5	53.9	2.09	72.3	70.0	70.4	1.79	65.5	68.1	71.9	9.69	84.8
Variance	3.3	14.9	10.8	13.6	33.7	(4.6)	9.8	7.5	(2.1)	(0.6)	1.4	6.7

PAGE 10 OF 11 PAGES

NATIVIDAD CASH FORECAST FISCAL YEAR 2020													
	ACTUAL	ACTUAL	ACTUAL SEP	ACTUAL OCT	ACTUAL	ACTUAL DEC	ACTUAL	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE	ESTIMATE	ESTIMATE	Total YTD
Beginning Balance	61.471.012	58,737,619	68,796,379	71,555,236	85,861,277	103,661,147	65,809,163	75,594,060	72,979,979	65,985,969	62,887,623	71,040,107	61,471,012
CASH RECEIPTS Patient Revenues (incl pro fees and lab cap) Provider Fee	23,474,346	20,651,651	23,418,875	25,245,002	21,968,376	19,531,539	22,158,644	21,680,000	21,680,000	21,680,000	21,680,000	21,680,000	264,848,433
RR IGT CCAH						008'01	21.0.100	19.167	01.6	19,101	10,959,996	201.00	10,959,996
SHORT DOYLE		190,996	363,820	440,972	407,195	395,683	329,120	173,460	173,460	173,460	173,460	173,454	2,995,080
HEALTH DEPARTMENT REIMB		40,336	19,704	986,62	018,62	587,613	22,8/1	141,667	141.667	141.667	141 667	20,833	1 295 948
GPP Y5				7,090,578			10,788,662					8,939,620	26,818,860
A6915												3,600,000	3,600,000
GPP FY18-19	562,849		16,478									200,000	579,327
OIP				11 844 755								11 000 000	26,020,959
SB239/Prop 56	58,751				45,026								103,777
GPPV3 Fund Recin		120,369		334,084							Ī		454,453
PRIME		12,570,663			17,134,078								29,704,741
MCAL FFS Final Settlement			1,073,143	606,023		200 400						000	1,679,166
6PP V4 Q4				8,796,960		704'07'7						000,000	3,825,402
IME BIWEEKLY	112,667	171,892	171,892	112,667	112,667	257,838	171,892	171,892	171,892	171.892	171,892	171,892	1,970,975
CCAH MCE to Cost FY15-16 & FY16-17		100,100	17,00	135,307	505,001	102,303	103,034	c70'C11	+59'801	109,834	109,834	109,834	1,368.067
Fund 404 Transfer	0.046 500	000 000 0	0 444 060		3	1		4,043,121	7,081,194	6,039,269	4,827,459	7,308,957	29,300,000
Interest Income	9,240,030	8,855,556	OCO'LLT'S	1,061,717	.,		862,137		200,000		ono one c	500,000	2,923,854
Miscellaneous Revenue	127,486	000	352,890	281,244	280,480		359,150	156,310	156,310	156,310	156,310	156,310	2,182,800
iotal cash Receipts	33,362,737	44,765,966	34,004,300	90,380,822	40,141,437	71,916,417	32,081,478	26,361,473	30,114,357	28,572,432	43,620,618	06/186/66	459,246,218
A PARTICIPATION OF THE PARTICI													
Purchased Services and Supplies	11 166 258	5 299 775	6 744 064	10 428 431	5 136.959	8 588 099	6 856 201	6 697 203	6 697 203	6 697 203	6 697 203	6,697,203	87 705 A02
PRIME IGT	6,285,331								1				6,285,331
16T SFY2017-18 GPP	2,961,367		0			277 302 0					200 000 0		2,961,367
IGT QIP		8,223,369	00011146			0,423,774					onn'nos's		8.223.369
IGTEPP		3,980,513										4,000,000	7,980,513
Building Lease / Rental Equipment COP Principal & Interest Payments	751,890	069,165	262,281	4,634,220	272,369	259,295	247,923	262,281	262,281	262,281	262,281	262,281	3,119,334
Payroll and Benefits	14,366,412	14,564,487	15,410,598	21,453,780	14,741,724	14,852,553	16,218,232	16,690,359	16,690,359	16,690,359	16,690,359	16,690,359	195,059,581
Esperanza Care COWCAP	36,744			46,758	96,919	315,552	18,888	244,155	3,344,115	244,155	244,155	1 672 057	5,000,000
FY19-20 MH MOU			101,993	132,671	120,061		102,181						456,906
Data Processing			102,360	204,761	103,144	102,494	102,527	288,090	288,090	288,090	288,090	268,090	2,055,736
Transfer From 451 to 404 & LGT Fund						31,095,454							31,095,454
Capital Expenses Fund 404	1.248.188	407.194	93.363	344,940	1.870.391	131,180	1,750,630	970.347	7,081,194	1,449,421	1 158.587	7,308,957	12 877 865
Total Cash Disbursements	36,316,190	32,727,228	32,125,709	46,074,881	22,341,567	61,770,401	25,296,582	29,195,556	37,108,367	31,670,778	35,468,134	39,181,608	429,277,001
Increase/(Decrease)	(2,733,393)	10,058,760	2,758,857	14,306,041	17,799,870	(37,851,984)	9,784,897	(2,614,081)	(6,994,010)	(3,098,346)	8,152,484	20,400,122	29,969,217
Ending Cash Fund 451	58,737,619	68,796,379	71,555,236	85,861,277	103,661,147	65,809,163	75,594,060	72,979,979	65,985,969	62,887,623	71,040,107	91,440,229	91,440,229
(+) Credit Card Account	40,541	3,680	3,680	2,978	2,978	4,966	941						
(+)Petty Cash	3,680	1,899	8,247	450	7,721	3,680	3,680						
ending Lasin as per 6/L	06,781,841	oce, tob, oo	71,367,163	65,864,703	103,071,040	508,118,00	180,080,000	5,6,6,6,7	895°696°69	62,887,923	71.040,107	91,440,229	
Fund 404	ON COUNT	904 009 07	20 COO OF	27. COB 07.	907 509 02	70 863 408	BUY COB UZ	904 509 05	700 040 33	500 825 03	100 act 63	100 00	
rousfer In from fund 451	20,250,00	904,369,01	004,350,07	004,250,01	904,250,01	11,095,454	904,250,01	904,469	107,540,00	560,000	93,720,624	505,108,54	
Transfer Out fund 404 Ending Cash Fund 404	70,892,408	70,892,408	70,892,408	70,892,408	70,892,408	81,987,862	70,892,408	(4,043,121) 66,849,287	(7,081,194) 59,768,093	(6,039,269) 53,728,824	(4,827,459) 48,901,365	(7,308,957) 41,592,408	
Ending Cash Fund 451 & 404	129,630,028	139,688,787	142,447,644	156,753,685	174,553,555	147,797,025	146,486,468	139,829,266	125,754,062	116,616,447	119,941,472	133,032,637	