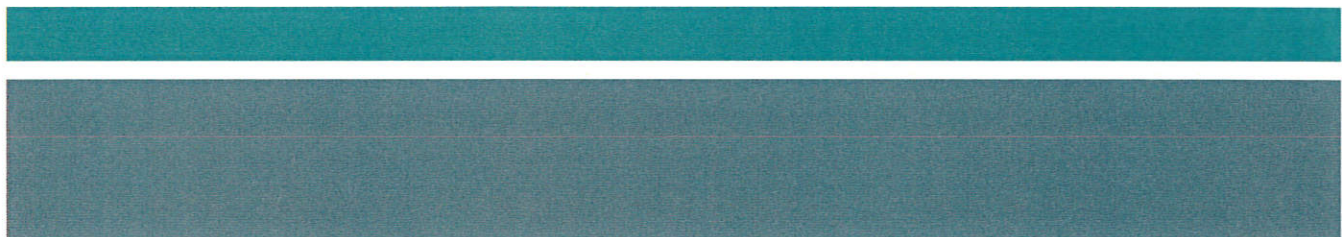




Board of Trustees 2021

January 8, 2021





NMC Board of Trustees Meeting

Friday, January 8, 2021

9:00 AM

*** VIDEO CONFERENCE / TELEPHONIC MEETING ***

AGENDA

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **983 1561 5884** when prompted.

You will then enter the Password: **621182** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/98315615884?pwd=T3E5aWJqam9QQnBRMjYwVWV1aWg2QT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:

- a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
 - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to:
Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
 - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
 - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
 4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpubliccomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-9 – Board Clerk*
The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.
5. **Minutes**
 - Approve the Minutes of November 13, 2020 *Page 10-21*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**
This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
8. **Consent Calendar**
Approve the following policies, procedures, rules, and regulations:
 - 8a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - Draft Changes to Family Medicine Privilege Delineation List
 - Draft Changes to Radiology Privilege List
 - Draft Changes to MSP001-3, Temporary Privileges Policy
 - Draft Changes to MSP003-3, MS Funds, Source and Allocation

New Policies

- None

Revised Policies

- 1: 0300 Patient Admissions from the Outpatient Setting
- 1:1305 Management of Psychiatric Patients in the Emergency Department
- 1:2440 Guidelines for the Management of Patients Admitted to the Hospital, But Delayed in the Emergency Department
- 4:0715 Receipt and Storage of Radioactive Materials
- 7:0910 Communication of Unanticipated Outcomes
- ANC-3006 Delineation of Laboratory Clean and Dirty Areas, and Items
- ANC-3010 Laboratory Safety: Fire Prevention and Safety
- ANC-3036 Lab: Packaging and Shipping Infectious Materials
- ANC-3040 Laboratory Testing for Suspected or Confirmed Patients with Infectious Disease: Ebola Virus
- ANC-3068 Laboratory Safety: Formaldehyde Exposure Program
- DIET-1101 Food Preparation Regarding Use of Cutting Boards
- NURAMD-0750 Personal Care Attendant (PCA)

- 5:0600 Employment and Separation of Hospital Personnel
- 5:1900 Support for Staff Involved in Adverse Event
- 5:2300 Employee Orientation, Training & Annual Education
- 5:2600 Breastfeeding Friendly Workplace Policy

No Changes

- ANC-3004 Laboratory Safety: Work Practice Controls for Chemical Safety
- ANC-3008 Lab: Engineering Controls For Chemical Safety
- ANC-3018 Lab: Handling Reagents
- ANC-3020 Laboratory: Storage of Supplies
- ANC-3024 Lab: Excessive Noise
- ANC-3042 Lab: Cleaning the Pathology Areas
- ANC-3056 Lab: Safety Data Sheets
- ANC-3060 Laboratory Safety: Lab Quick-Drench Eye Wash
- ANC-3062 Lab: Storage of Incompatible Chemicals
- ANC-3064 Lab: Compressed Gasses
- ANC-3066 Laboratory Safety: Hazardous Waste Disposal
- ANC-3070 Safe Handling of Dry Ice
- DIET-1049 Identification and Safe Storage of Chemical Solutions
- DIET-1103 Vending Service
- 4:0540 Heliport Operations
- 4:5200 Interim Life Safety Measures

Retire

- I:1150 Withholding Of Resuscitative Services On The Mental Health Unit
- 1:9326 Guidelines for Management of Increased Intracranial Pressure in Adults
- ICU-2003 ICU: Assignment Of Float Staff
- ICU-2004 ICU: Delegation Of Responsibilities To ICU Nurses
- ICU-2016 ICU: Major Equipment Failure

COVID Policies (Informational Only)

- COVID-0004 Guidelines for Suspected or Confirmed COVID-19 in the Surgical Services Department
- COVID-0017 Eye Protection Guideline

Policies/Procedures/Forms - SENT FOR MEC/JCC APPROVAL ON 12/1/2020

New Policies

- IP 2020-2021 Evaluation, Plan, and Risk Assessment
- IRB Policy, Emergency Use of An Investigation Drug, Biologic Product or Medical Device

Revised Policies

- 1:0500 Informed Consent: Elective Reproductive Sterilization
- 1:3500 Post-Mortem Care – Fetal/Neonatal
- 1:4200 Code Blue Response Team
- 1:4300 Management of the Dialysis Patient (Hemodialysis & Peritoneal Dialysis)

- 1:6200 Psychiatric Consultation Liaison/Psychiatric Consults to Non-MHU

Patients

- 1:9080 Suicide Assessment and Precaution Management
- 6:1200 Forms Control
- 6:1300 Patient & Information Confidentiality
- 6:2550 How To Define and Enter Provider Data Fields
- 6:2560 Standard for Name Entry
- CS-7230 CS: Sterile Storage Protocol
- IMC-5002 Intermediate Care IV Medications
- LDU-6115 Operative Vaginal Delivery
- LDU-6170 Vaginal Birth After Cesarean
- LIB-8750 Library Mission and Performance Standards
- LIB-8760 Library Services
- LIB-8770 Linkages with other Libraries
- LIB-8790 Selection and Retention of Library Resources
- MIU-6510 Blood Glucose Monitoring: Newborn
- OR-7038 Surgical Skin Antisepsis Preparation
- PERI-6600 Newborn and Late Preterm Care
- TPMG-013 Venous Thoromboembolism Treatment in Traumatic Brain Injury

Guideline

- DIAG-1450 Acceptable Intravenous (IV) Catheters to Use for Computed

Tomography (CT) Exams

- IC-500 Seasonal Influenza Immunization Policy
- IC-520 Management of Patients with Known or Suspected Clostridioides Difficile
- ICU-2000 ICU Standards of Care
- 1:3820 High Flow Nasal Cannula Oxygen Therapy
- 1:9290 Emergent Reversal of Anticoagulation
- 1:9301 Departmental Roles in the Management of the Trauma Patient
- 1:9308 Trauma System Advisory Policy
- 1:9312 Backup Trauma Surgeon Notification
- OR-7037 Scrub Technique
- 1-4010 Intraosseous Vascular Access Insertion and Management
- 4:0001 Management of the Environment of Care Program Overview
- 4:6250 Electrical Device Safety and Maintenance

No Changes

- 1:3810 Oxygen Analyzer Monitoring
- 1:9327 Guidelines for Responding to Requests for Potentially Inappropriate

Treatment

- 6:3400 Legal Health Record
- ANC-3014 Lab: Electrical Safety
- ANC-3038 Lab: Specimen Collection and Packaging for Ebola Virus
- ANC-3058 Lab: Hazardous Materials Labeling
- ANC-3132 Lab: Thermometer and Scale Accuracy Verification

- ED-1040 Low Dose Ketamine For Pain Control In The Emergency Department
- ICU-2002 Nursing Staff on Duty
- LIB-8780 Continuing Professional Education
- LIB-8800 Organization of & Access to Library Resources
- LIB-8810 Quality Improvement Plan for the Library
- ICU-2021 ICU: Admission Policies
- IC-135 Cultures of Patients, Personnel and the Environment
- 5:3000 Temporary Disaster Relief Healthcare Professionals

COVID Policies (informational only)

- COVID-0002 Visitation Guidelines (REV. 12/3/20)
- COVID-0002 Visitation Guidelines (REV. 12/17/20)
- COVID-0008 Universal Masking Guidelines
- COVID-0030 Social Distancing Guideline
- COVID-0031 Guidelines for Emergency Use Authorization of Bamlanivimab
- COVID-0032 Aerosol Generating Procedures at Natividad
- COVID-0033 Employee Testing Guideline
- COVID-0034 Patient Testing Guideline

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8i of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Amendment for Dynalabs, LLC, Page 22-23 (CONSENT)

- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.
- Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Visual Net Design, Page 24-25 (CONSENT)

- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964.
- Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Virtusa Corporation, Page 26-27 (CONSENT)

- Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to

execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024.

b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.

c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Mazen Hashisho, M.D., Page 28-29 (CONSENT)

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.

8f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with UpToDate, Inc., Page 30-31 (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.

8g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kronos, Page 32-33 (CONSENT)

a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement, which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement per the amendment.

8h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey Anesthesia professionals (MAP), Page 34 (CONSENT)

a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the original contract amount and do not significantly change the scope of work.

8i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey Anesthesia professionals (MAP), Page 35-36 (CONSENT)**

- a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period January 1, 2021 to December 31, 2022; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of the original contract amount and do not significantly change the scope of work.

9. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**

- a. October 2020 YTD Financial Reports Page 37-49
- b. November 2020 YTD Financial Reports Page 50-62

10. **Nominate and recommend to Board of Supervisors the Re-Appointment of One Member of the Board of Trustees.**

Nominate and recommend to the Board of Supervisors the re-appointment of the following members of the Board of Trustees for a Third, Three-Year Term, effective upon reappointment:

- a. Fernando Elizondo

As per the BOT bylaws, an appointed BOT member serves for an initial term of one year, as a trial period for the BOT member and the BOT. Thereafter, with the consent of the BOT member and with the recommendation of the BOT, such appointed BOT member may serve a term of three (3) years, and may serve up to two (2) additional consecutive three (3) year terms if re-appointed by the Board of Supervisors. The BOT Governance and Nominating Committee have submitted the names appearing above for the BOT's consideration.

11. **Nominate and recommend to Board of Supervisors the Initial Appointment of Three New Members to the Board of Trustees.**

Fernando Elizondo, BOT Governance and Nominating Committee Chair

Nominate and recommend to the Board of Supervisors the appointment of the following members to the Board of Trustees for a First, One-Year Term, effective upon appointment:

1. Manny Gonzalez;
2. Simon Salinas; and
3. Manuel Osorio

As per the BOT bylaws, an appointed BOT member serves for an initial term of one year, as a trial period for the BOT member and the BOT. Thereafter, with the consent of the BOT member and with the recommendation of the BOT, such appointed BOT member may serve a term of three (3) years, and may serve up to two (2) additional consecutive three (3) year terms if re-appointed by the Board of Supervisors. The BOT Governance and Nominating Committee have submitted the names appearing above for the BOT's consideration.

12. Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO

13. Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO

14. Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS

15. Closed Session Public Comment

The public may comment on Closed Session items prior to the Board's recess to Closed Session.

16. Recess to Closed Session under Government Code Section 54950

Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports Dr. Craig Walls, CMO

17. Reconvene on Public Agenda Items

18. Accept and approve December 2020 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 63-66

Adjournment

Next Board of Trustees Meeting

Friday, February 12, 2021

9:00 AM

VIDEO CONFERENCE/TELEPHONIC MEETING



NMC Board of Trustees Meeting

Friday, November 13, 2020

9:00 AM

*** TELEPHONIC MEETING ***

MINUTES

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **947 4876 4520** when prompted.

You will then enter the Password: **335902** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/94748764520?pwd=ZWRESmdGakc4enF1RlErUHJhbnNvQT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in

the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.

2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
 - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
 - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to:
Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
 - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
 - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpubliccomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Board of Trustees: Dr. Gary Gray, Marcia Atkinson, Mitch Winick, Britt Rios-Ellis; Dr. Charles Harris, Fernando Elizondo, Libby Downey, Supervisor Chris Lopez, Dr. Chris Carpenter, Charles McKee

Absent:

NMC Staff/County: Stacy Saetta, Andrea Rosenberg, Daniel Leon, Dr. Craig Walls, Jeanne-Anne Balza, Janine Bouyea, Nancy Buscher, Teri Ransbury, Dr. Chad Harris, Hillary Fish, Jennifer Williams, Cynthia Johnson, Elsa Jimenez, Prashant Shinde

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. Call to Order

2. Roll Call

Present

Marcia Atkinson

Libby Downey

Dr. Gary Gray

Dr. Chris Carpenter

Supervisor Chris Lopez

Fernando Elizondo- Not Present

Britt Rios-Ellis – Not Present

Mitch Winick

Charles McKee

Absent

3. Additions and Corrections for Closed Session by County Counsel

County Counsel will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

4. Closed Session under Government Code section 54950, relating to the following:.

- a. Pursuant to Health & Safety Code section 1462, and in accordance with Government Code Section 54954.5, the Board will receive a report and confer involving a hospital trade secret. Discussion will concern a proposed new program. Estimated date of public disclosure: December 31, 2021.
- b. Pursuant to Health & Safety Code section 1462, and in accordance with Government Code Section 54954.5, the Board will receive a report and confer involving a hospital trade secret. Discussion will concern a proposed new service, program, or facility. Estimated date of public disclosure: December 31, 2021.
- c. Pursuant to Health and Safety Code Section 1461, and in accordance with Government Code Section 54954.5, the Board will receive: Medical Quality Assurance Reports *Dr. Craig Walls, CMO*

5. Public Comment

The Board Recesses for Closed Session Agenda Items

Closed Session may be held at the conclusion of the Board's Regular Agenda, or at any

other time during the course of the meeting, before or after the scheduled time, announced by the Chairperson of the Board. The public may comment on Closed Session items prior to the Board's recess to Closed Session.

Present

*Marcia Atkinson
Libby Downey – entered meeting at 9:23am
Dr. Gary Gray
Dr. Chris Carpenter
Supervisor Chris Lopez
Fernando Elizondo
Britt Rios-Ellis – Entered meeting at 9:29am
Mitch Winick
Charles McKee*

Absent

10:00 A.M. - Reconvene on Public Agenda Items

6. Roll Call

Present

*Marcia Atkinson
Libby Downey
Dr. Gary Gray
Dr. Chris Carpenter
Supervisor Chris Lopez
Fernando Elizondo
Britt Rios-Ellis
Mitch Winick
Charles McKee*

Absent

7. Pledge of Allegiance

8. Additions and Corrections by Clerk – Board Clerk

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

9. Minutes

- Approve the Minutes of October 9, 2020

MOTION: Motion to approve the minutes of October 9, 2020 BOT meeting by Charles McKee, seconded by Fernando Elizondo, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: ABSTAIN
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE*

Britt Rios-Ellis: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE

Absent

3. Board Comments

Board Chair – Marcia Atkinson announced the resignation of Trustee John Huerta. John sent a communication to the chair appreciative of his time spent on the board and informing her that he no longer had the time available to commit to the Board of Trustees. Additional members of the board stated their appreciation for John Huerta and his time spent on the Board.

11. Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

12. Consent Calendar

Approve the following policies, procedures, rules, and regulations:

12a. Policies/Procedures/Forms/Manuals (listed and available upon request)

- Draft Changes to Anesthesia Privilege Delineation List
- Kiwi Vacuum and VBAC Competency Tests for Obstetric Privileges
- Dietary Supervisor Qualifications, Dietary Manual
- Natividad Radiology Staff, Nuclear Medicine Director, Minimum Qualifications
- Natividad Annual Institutional Review Report

New Policies

- 1:0150 Stroke Screening for In-Patients (Stroke Alert)
- EVS-2575 Microwave, Refrigerator and Ice Machine Cleaning Procedure
- 1:4465 Palliative Care

Revised Policies

- 1:0390 Transportation of Sterile and Unsterile Instruments
- 1:1350 Alarm Management
- 1:3110 Medical Device (Tubes, Lines, Catheters, Drains) Misconnection Prevention
- 1:3400 Post-Mortem Care (Non Fetal)
- 1:4213 Emergency: Telemedicine, Neurological Consult
- 1:4300 Management of the Dialysis Patient (Hemodialysis & Peritoneal Dialysis)
- 1:9105 Animals in Healthcare Settings
- 2:0500 Patients Receiving Neuromuscular Blocking Agents in ICU
- 3:0200 Patient's Own Medications
- 3:1075 Guidelines for Management of Oral Anticoagulation-induced Bleeding with 4-Factor Prothrombin Complex Concentrates (KCENTRA)
- 3:4440 Automatic Pharmacy Renal Dosing Guidelines
- 3:9203 Pyxis Overrides and First Dose Medication Review

- 7:5600 Code of Ethical Behavior
- ANC-3000 Laboratory Safety Program
- ANC-3004 Laboratory Safety: Work Practice Controls for Chemical Safety
- ENDO-7402 Endoscopic Procedures
- EVS-2565 Damp Wiping Procedure
- EVS-2566 Mental Health Unit, Environmental Cleaning
- EVS-2567 Environmental Cleaning Guidelines for Women's & Children's Services
- EVS-2568 Linen Services Guidelines
- EVS-2569 Discharge (Terminal) Cleaning of Exam Rooms Procedure
- EVS-2570 Bed Cleaning Procedure
- EVS-2571 8-Step Cleaning Procedure
- EVS-2572 Ceiling Cleaning Procedure
- EVS-2573 Entrances Cleaning Procedure
- EVS-2574 Personal office and Shared Workspace Cleaning Procedure
- EVS-2576 Elevator, Stairs and Hallway Cleaning Procedure
- EVS-2577 Occupied and Discharge (Terminal) Cleaning of Inpatient Rooms
- EVS-2578 Preventative Maintenance: Hard Surface Floor Cleaning Procedure
- EVS-2579 Preventative Maintenance: Soft Surface Floor Cleaning Procedure
- EVS-2580 Restroom Cleaning Procedure
- EVS-2581 Storage Area Cleaning Procedure
- EVS-2582 Wall Cleaning Procedure
- IMC-5001 Admission of a Patient to the Intermediate Care
- LDU-6640 Postpartum Hemorrhage
- LDU-6648 Perinatal/OB Patients Who Decline Blood and Blood Products (Jehovah's

Witnesses and Others)

- MSU-3100 Standards of Care for Medical Surgical Nursing
- NURADM-0100 Nursing Staffing Plan and Assignment for Daily Patient Care
- NURADM-0200 Assignment: Daily Patient Care
- NURADM-0250 Charge Nurse Policy
- NURADM-0300 Nursing Documentation
- NURADM-0350 Code for Professional Nurses
- NURADM-0400 Committees/Staff Meetings
- NURADM-0500 Instruction/Teaching of Medications
- NURADM-0550 Inter-Unit Floating of Nursing Staff
- NURADM-0600 Nursing Process
- NURADM-0800 Staffing Office
- NURADM-0850 Standards of Care
- NURADM-0900 Nursing Procedures and Skills
- OR-7025 Operating Room Attire
- OR-7035 Scheduling Surgeries
- 6:0600 Safeguarding and Protecting Patient Health Records
- Natividad Plan for Provision of Nursing Care

- 4:0300 Smoking Policy

No Changes

- 1:3800 Oxygen Therapy – Adult/Pediatrics
- 7:0900 Sentinel Event Management
- 4:0150 Food & Beverages in the Work Area
- 4:2820 Weapons, Use of
- 4:3200 Pesticide Application Program
- 4:4205 Natural Gas Leak (including propane)
- 4:4300 Active Shooter

Retire

- ANC-3002 Laboratory Safety Training Program
- SUP-2200 EVS: Hand Hygiene

COVID Guidelines – Informational

- COVID-0004 Guidelines for Suspected or Confirmed COVID-19 in the Surgical Services Department
- COVID-0017 Eye-Protection Guideline
- COVID-0024 Use of 3M Reusable Elastomeric Half Face Mask 6200 with 3M 60921, P100 Cartridges
- COVID-0029 Zoom Meeting Compensation

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 12b – 12n of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

12b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Jane Finney CLS, MBA, CPHQ, CPPS , Page 21-22 (CONSENT)

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Jane Finney, CLS, MBA, CPHQ, CPPS for on-site and off-site professional consulting services regarding the Delivery System Incentive Program at NMC for an amount not to exceed \$150,000 with an agreement term of one (1) year (November 9, 2020 through November 8, 2021).

12c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Everbridge, Inc., Page 23-2 (CONSENT)

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, adding \$6,500 for a revised total agreement amount not to exceed \$134,142, with no changes to the term of the Agreement term November 22, 2019 through January 29, 2022.

12d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Flycast Partners, Inc., Page 25-26 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Flycast Partners, Inc. for extending software support of the BMC client management toolset, and extending the agreement term an additional two (2) year period (June 1, 2022 through May 31, 2024) for a revised full agreement term of June 1, 2019 through May 31, 2024, and adding \$68,218 for a revised total agreement amount not to exceed \$167,541.

12e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with American Heart Association, Inc., Page 27-28 (CONSENT)

a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14304) with the American Heart Association, Inc. for program participation and stroke center accreditation, providing funding in the amount of \$48,005 for an additional five (5) year period (May 14, 2020 through May 13, 2025), for a revised full agreement term of May 14, 2019 through May 13, 2025, and a revised total agreement amount not to exceed \$52,485.

12f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with 2019 Job Order Construction (JOC) Construcion Task Catalog, Page 29-30 (CONSENT)

a. Adopt the Natividad Medical Center (NMC) 2019 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2019, Project No. JOC Bid No. NMC 2021-01, Bid No. NMC 2021-02, and NMC 2021-03; and
b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.

12g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Johnson Controls, Inc., Page 31-32 (CONSENT)

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14474) with Johnson Controls, Inc. for repair and maintenance services on automation for heating, ventilation, air conditioning and the variable frequency drive (VFD) system at NMC, adding \$300,000 for a revised total agreement amount not to exceed \$450,000, with no changes to the current agreement term September 1, 2019 through August 31, 2022.

12h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Focus One Solutions, LLC, Page 33-34 (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, adding \$10,000,000 for a revised total agreement amount not to exceed \$30,563,000 and with no changes to the current agreement term of April 19, 2020 through June April 18, 2022.

12i. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Navin Haffty & Associates and Leidos Health LLC, Page 35-37 (CONSENT)

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreements with Navin Haffty & Associates and Leidos Health LLC dba Ettain Group for information technology (IT) consulting services pursuant to Request for Proposal (RFP) #9600-67 to extend the term for an additional one (1) year period through January 10, 2022 for a revised term January 11, 2017 through January 10, 2022; and
b. Authorize an aggregate increase of \$4,200,000 for a total amount not to exceed \$14,481,000.

- 12j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF).** *Page 38-39 (CONSENT)*
- a. Authorize the Chief Executive Office for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14492) with The Regents of the University of California, a public corporation, on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric cardiology services extending the term by twelve months (January 1, 2021 to December 31, 2021) for a revised full agreement term of January 1, 2018 to December 31, 2021, and adding \$200,000 for a revised total not to exceed amount of \$500,000 in the aggregate; and
 - b. Authorize the Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract amount per each amendment.
- 12k. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Reiko Sakai, M.D.,** *Page 40-41 (CONSENT)*
- a. Authorize the Chief Executive Office for Natividad Medical Center or his designee to execute the First Amendment to the Professional Services Agreement with Reiko Sakai M.D. to provide pediatric hospitalist services, adding \$100,000 for a revised total not to exceed amount of \$200,000 in the aggregate without changing the Agreement term which is July 1, 2020 to June 30, 2022; and
 - b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$100,000) of the original contract amount and do not significantly change the scope of work.
- 12l. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Muralidhara R. Raju, M.D.,** *Page 42-43 (CONSENT)*
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, extending the term by twelve months (January 1, 2021 to December 31, 2021) for a revised full term of March 1, 2016 to December 31, 2021 and adding \$400,000 for a revised amount not to exceed \$1,200,000 in the aggregate; and
 - b. Authorize the Chief Executive Officer for NMC to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount per each amendment.
- 12m. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Baylor University for Physical, Occupational and Speech Therapy Student Placement,** *Page 44-45 (CONSENT)*
- a. Authorize the Chief Executive Officer for NMC or his designee to execute a no cost Student Placement Agreement with Baylor University for Physical, Occupational and Speech Therapy students with an agreement term of January 1, 2021 through December 31, 2026.
 - b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.

12n. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Health Management Associates, Inc., Page 46-47 (CONSENT)**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-14083) with Health Management Associates, Inc. for consulting services associated with patient alignment, county ambulatory clinics and health plan member access for Natividad, extending the agreement an additional one (1) year period (January 2, 2021 through January 1, 2022) for a revised full agreement term of January 2, 2017 through January 1, 2022, with no increase to the total agreement amount of \$380,000.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contract items 12a-12n, moved by Britt Rios-Ellis, seconded by Charles McKee, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: Not Present
Charles McKee: AYE*

Absent

13. **Approve for Submission to the Monterey County Board of Supervisors the Following agreement with Century Link Communications, LLC, which is in the final stages of negotiation** (Ari Entin)

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-14052) with CenturyLink Communications LLC for Lumen Security Log Monitoring services, extending the agreement an additional three (3) year period (December 1, 2020 through November 30, 2023) for a revised full agreement term of July 21, 2015 through November 30, 2023, and adding \$186,853 for a revised total agreement amount not to exceed \$563,226.
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future addendums to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,549) of the original cost of the agreement.

MOTION: Motion to accept item number 13, moved by Libby Downey, seconded by Charles McKee, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: Not Present
Charles McKee: AYE*

Absent

14. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey Anesthesia Professionals, which is in the final stages of negotiation (Dr. Craig Walls)

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services for the period January 1, 2021 to December 31, 2021, for an amount not to exceed amount of \$4,200,000 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$420,000) of the original contract amount and do not significantly change the scope of work.

MOTION: Motion to accept item number 14, moved by Britt Rios-Ellis, seconded by Libby Downey and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: Not Present
Charles McKee: AYE*

Absent

**15. Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO
September 2020 YTD Financial Reports**

MOTION: Motion to accept the September 2020 Financial Report, moved by John Huerta, seconded by Britt Rios-Ellis, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE*

Absent

16. Receive Oral Report from Natividad CMIO/Quality Officer – Dr. Chad Harris

17. **Receive Oral Report from Natividad Chief Executive Officer - Dr. Gary R. Gray, CEO**
18. **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**
19. **Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS**
20. **Accept and approve October 2020 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 65-66**

MOTION: Motion to accept the report on July 2020 Credentials Report, moved by Libby Downey, seconded by Fernando Elizondo, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: Not Present
Charles McKee*

Absent

21. **Approve Board of Trustees 2021 Scheduled Meeting Calendar.**

MOTION: Motion to accept Board of Trustees 2021 Meeting Schedule, moved by Britt Rios Ellis, seconded by Fernando Elizondo, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Libby Downey: AYE
Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Fernando Elizondo: AYE
Mitch Winick: AYE
Britt Rios-Ellis: AYE
Supervisor Chris Lopez: Not Present
Charles McKee: AYE*

Adjournment: With no other business before the Board, the meeting was adjourned at 11:16 am

Recorded by Irene Zenk

Marcia Atkinson, Chair

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Dynalabs, LLC Agreement

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.

SUMMARY/DISCUSSION:

Dynalabs specializes in laboratory quality assurance testing services of compounded medications. Natividad has used Dynalabs for several years and has been satisfied with their turnaround times and their customer service. NMC uses Dynalabs for sterility testing, potency testing, stability testing, endotoxin testing, and beyond use dating as required by state and federal law and regulation. Potency, beyond use dating, and stability testing help ensure patients receive a sufficient medication dose. Sterility and endotoxin testing ensure that the medications patients receive do not contain bacterial contamination. Through this testing not only are individual products tested but the quality of the compounding process itself is measured.

This new agreement replaces an older agreement with Dynalabs, LLC from 2015 and contains updated terms and pricing.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on January 8, 2021 and by its Board of Trustees on January 8, 2021.

FINANCING:

The cost for this agreement is \$32,000 of which \$6,400 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Quality assurance testing, provided by Dynalabs, will ensure the quality of compounded medications enhancing the health of Monterey County residents who receive them.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jason Warren, Pharmacist, 772-7720

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Dynalabs, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Visual Net Design Amendment No. 2

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.

SUMMARY/DISCUSSION:

Natividad is recommending that the current agreement for hosting and support services with Visual Net Design be renewed and expanded to include Search Engine Optimization Services (SEO). In an effort to reach our target audience, Natividad currently has an English and a Spanish website that are distinct and separate. SEO will allow NMC to improve the tracking of website utilization and it will provide us with data to continue to improve the site to be a more effective resource to the community.

The approval of this agreement will NMC ensure that the websites provide up to date and accurate information related to services, contact information, and information on the health related matters, which the organization feels is important to our community.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment no. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 8, 2021.

FINANCING:

The cost for this amendment No. 1 is \$139,976 of which \$96,000 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment allows for hosting services resulting in a website with up to date and current information thus improving the health and quality of life through County supported policies, programs and services while promoting access to equitable opportunities for health choices and health environments in collaboration with communities.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 783-2701

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Visual Net Design Amendment No. 2

Visual Net Design Amendment No. 1

Visual Net Design Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Virtusa Corporation

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

For over 40 years, IBM, through its partner Truven Health Analytics, has provided market-leading performance improvement solutions built on data integrity, advanced analytics, and domain expertise. NMC has contracted with Truven since 2009 for the use of the IBM database(s) and analytic tools. IBM is now partnering with Virtusa Corporation to provide these same services.

Care Discovery is a database and reporting system that provides NMC with a dashboard of critical benchmarks and objective, fact-based information necessary to make quick, confident decisions in support of the hospital's quality improvement initiatives. The database and reporting system allows NMC to: evaluate our performance as compared to peer hospitals; and evaluate our outcomes including the Agency for Healthcare Research and Quality (AHRQ) national indicators, complications, and risk-adjusted mortality and resource metrics. It provides NMC with the capability to drill into transaction-level details to identify specific opportunities for improving the process of care. The database and reporting system allows NMC to compare patient-care patterns among physicians and compare expected results to observed results. The database is used to run many required reports for Joint Commission accreditation.

The Care Discovery Quality Measures database and reporting system provides NMC with the tools to comply with the Joint Commission and Center for Medicare and Medicaid Services (CMS) requirement for quarterly reporting of clinical quality measures also known as Core Measures.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 8, 2021.

FINANCING:

The cost for this agreement is \$216,454 of which \$70,728 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which allows data collection of process improvement projects as well as regulatory required reporting of quality metrics. The ability to capture this data and to compare with our peers helps drive improved medical care and patient outcomes at NMC. The use of this system provides NMC with the additional support it needs to be able to provide reliable and quality patient care, thus improving the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Charles Harris M.D., Chief Quality Officer, 783-2785
Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:
Virtusa Agreement and BAA

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Mazen Hashisho M.D. Agreement

TITLE:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad must arrange for the professional consultation and treatment for patients who present to the emergency department and outpatient clinics in need of medical care or treatment in vascular surgery. Natividad would like to enter into this agreement with Dr. Hashisho, a board certified vascular and thoracic surgeon, to provide inpatient and outpatient services, procedures in the operating room, and at least half of the vascular surgery call coverage in the emergency department. The vascular and thoracic surgery services provided are part of the comprehensive trauma services required for the Level II Trauma Center and vital to the continued operations of Natividad. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

FINANCING:

The total not to exceed amount for this Agreement is \$1,600,000 for the period March 1, 2020 to March 31, 2024 (37 months). \$520,000 is included in the Fiscal Year 2020/2021 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506
Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

UpToDate Inc. Amendment No. 3

Legistar Number: _____

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.

SUMMARY/DISCUSSION: UPDATE SUMMARY

Wolters Kluwer Health, Up-To-Date Inc. (UpToDate) is the leading web based clinical research tool that clinicians utilize for their day to day review of clinical topics. NMC is a teaching facility, and as such, web based research is particularly important for medical students and resident education. The user can access the UpToDate system via an internet links embedded within NMC's Electronic Medical Record (EMR) system, Medical Information Technology, Inc. (MEDITECH). UpToDate is a standalone resource application and there is no data exchanged to or from NMC systems with this application.

Currently NMC physicians, residents and medical students have access to Up-To-Date's web based research and educational materials online. In addition to research, physicians can receive required individual Continuing Medical Education (CME) credit each time Up-To-Date is logged into and utilized. Annual CME is required by NMC, state and national medical specialty boards thereby aiding NMC and its physicians in keeping current in meeting their continuing medical education requirements. With Up-to-Date access, clinicians are able to "click" on the Up-To-Date icon and are able to research the most recent evidenced based recommendations. As an example, when a physician is on call and must remotely enter antibiotic orders for pneumonia but has a question on the preferred medication, he or she will be able to "click" on the Up-to-Date icon and view the latest recommendation.

This amendment will extend the term an additional year. There is no change to the scope or services provided.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this amendment No. 3 as to form, and the

Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 3 was reviewed and approved by NMC's Finance Committee and Board of Trustees on January 08, 2021.

FINANCING:

The cost for this amendment No. 3 is \$90,488 which is included in the Fiscal Year 2021-22 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates access to critical point of care clinical diagnosis and medication resources which aid in decision making, thereby improving care provided to Monterey County residents. The system also allows clinicians to remain current with continuing education requirements.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Charles Harris, MD, Chief Medical Information Officer, 783-2785

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

UpToDate Amendment 3
UpToDate Renewal and Amendment 2
UpToDate Amendment 1
UpToDate Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Kronos Inc. Amendment 2 (Order Form)

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement, which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement per the amendment.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590
- b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement, which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement per the amendment.

SUMMARY/DISCUSSION:

Natividad Medical Center currently utilizes the Kronos Timekeeper to capture time for all staff employed and to capture time worked for all contracted staff. In addition, NMC completed implementation of Attendance Manager, Basic Scheduler, Productivity and Human Resources (HR) modules, Advanced Scheduler and Cloud Services.

NMC is requesting the approval of this agreement to allow the facility to continue to add the following modules; Leave of Absence and SMS Quick-fill. Leave of Absence will allow NMC to track employees efficiently and ensure appropriate notifications go out in a timely fashion. The SMS Quick-fill will allow Natividad to fill vacant shifts in a the scheduling system allowing staff to pick up open shifts via text message which will speed up the process and ensure the appropriate number of clinical staff are on each shift and in accordance with staffing ratios schedules.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 (Order Form) as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and its Board of Trustees on January 8, 2021

FINANCING:

The cost for this amendment No. 2 (Order Form) is \$26,350 of which \$26,350 will be absorbed in the Fiscal Year 2020-21 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This amendment is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

☐ Economic Development
☒ Administration
☐ Health and Human Services
☐ Infrastructure
☐ Public Safety

Prepared by: Janine Bouyea, Acting Assistant Administrator, 783-2701

Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

Attachments:

Kronos Inc. Amendment No. 2 (Order Form)

Kronos Inc. Amendment No. 1 (Order Form)

Kronos Inc. Agreement 1 of 3

Kronos Inc. Agreement 2 of 3

Kronos Inc. Agreement 3 of 3

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Monterey Anesthesia Professionals (MAP) Physicians Billing Agreement

TITLE:

- a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

An agreement will be entered with Monterey Anesthesia Professionals to provide billing services for physicians on behalf of Natividad Medical Center. The services will include billing to all payers including state, federal, private/commercial insurance and patients without insurance. The billing procedures will adhere to the Centers for Medicare and Medicaid Services compliance requirements.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

FINANCING:

The total not to exceed amount of this agreement is \$120,000 for the period January 1, 2021 to December 31, 2022. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

Prepared by: Daniel Leon, Chief Financial Officer, 783.2551

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments:
Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Monterey Anesthesia Professionals Agreement

TITLE:

- a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period January 1, 2021 to December 31, 2022; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period January 1, 2021 to December 31, 2022; and
- b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad must arrange for the provision of professional consultation and treatment of patients of its five operating rooms, including a physician that is in-house and immediately available 24 hours a day and a back-up physician that is available on-call 24 hours a day in accordance with American College of Surgeons (ACS) guidelines for a Level II Trauma Center; 24 hours a day anesthesia services within the hospital's labor and delivery suites; and anesthesia services such as airway management (intubations), central line insertion and acute postoperative pain management. MAP also provides a physician to serve as medical director for general administration and oversight of the anesthesia services.

Ratification of the executed agreement will ensure that the group can continue to provide these critical anesthesia services without interruption. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form. Auditor-Controller has reviewed and approved this agreement as to fiscal provisions. The agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

FINANCING:

The total not to exceed amount of this agreement is \$12,000,000 for the period January 1, 2021 to December 31, 2022 (24 months). \$6,000,000 is included in the Fiscal Year 2020/2021 Adopted Budget. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments:
Agreement

Attachments on file at the Clerk of the Board



FINANCIAL STATEMENTS

OCTOBER 31, 2020

11/24/2020

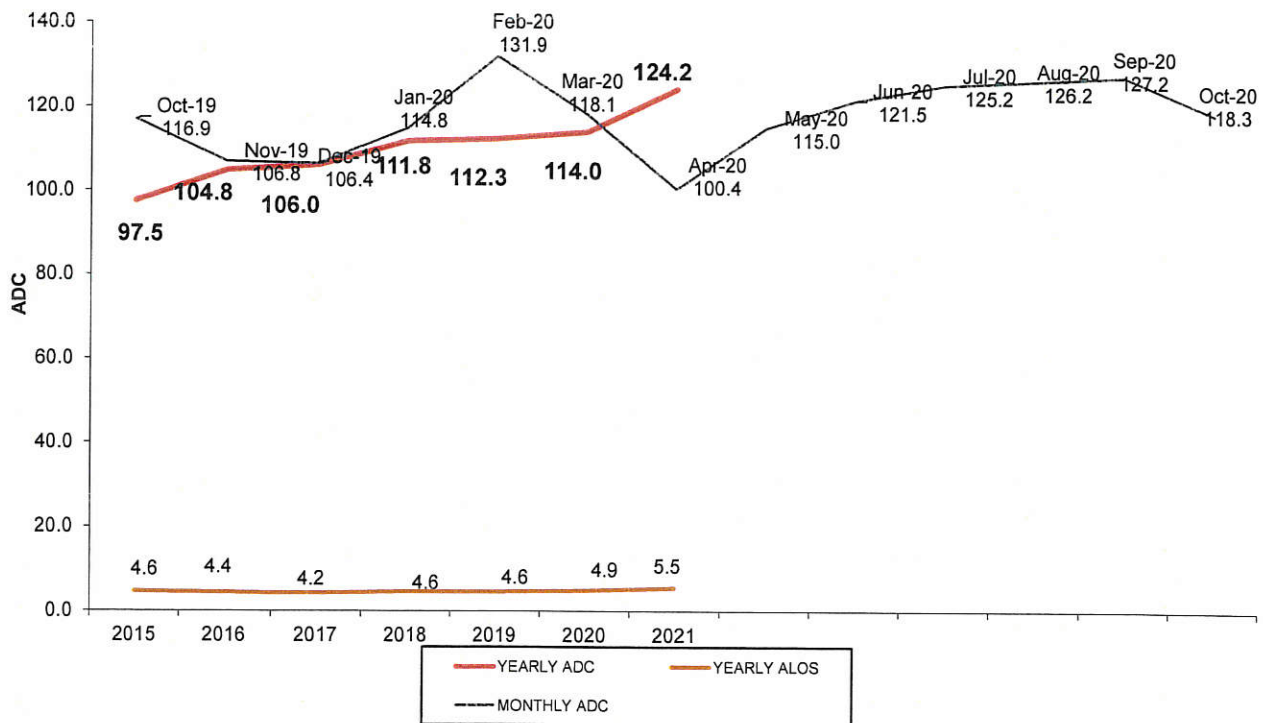


FINANCIAL STATEMENTS

OCTOBER 31, 2020

I N D E X

<u>PAGE #</u>	<u>DESCRIPTION</u>
1	TOTAL ADC TREND GRAPH - 2015-2021
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 20-21 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 20-21



NATIVIDAD

STATISTICAL REPORT

OCTOBER 31, 2020

Month-To-Date					Year-To-Date					
08-20	09-20	10-20	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PY					
1	237	204	198	208	NICU	15	825	846	883	-4.19%
2	1,879	1,765	1,605	1,555	Med/Surg	61	6,170	7,044	6,259	12.54%
3	315	313	310	195	ICU	10	774	1,256	748	67.91%
4	37	36	28	54	Peds	12	214	118	204	-42.16%
5	716	701	713	724	Acute Rehab	24	2,872	2,855	2,802	1.89%
6	320	290	292	271	OB/Gyn	27	1,076	1,191	1,099	8.37%
7	3,504	3,309	3,146	3,007	TOTAL ACUTE	149	11,931	13,310	11,995	10.96%
8	409	506	521	465	Psychiatric	19	1,845	1,966	1,948	0.92%
9	3,913	3,815	3,667	3,472	TOTAL DAYS	168	13,776	15,276	13,943	9.56%
10	298	329	292	287	Nursery	18	1,139	919	1,182	-22.25%
AVERAGE DAILY CENSUS										
11	89.9	86.9	78.5	73.6	Acute	125	73.7	85.0	74.7	13.79%
12	23.1	23.4	23.0	23.4	Acute Rehab	24	23.3	23.2	22.8	1.75%
13	13.2	16.9	16.8	15.0	Psychiatric	19	15.0	16.0	15.8	1.27%
14	126.2	127.2	118.3	112.0	TOTAL	168	112.0	124.2	113.4	9.52%
15	9.6	11.0	9.4	9.3	Nursery	18	9.3	7.5	9.6	-21.88%
PERCENTAGE OF OCCUPANCY										
16	71.9%	69.5%	62.8%	58.9%	Acute		59.0%	68.0%	59.8%	13.8%
17	96.3%	97.5%	95.8%	97.5%	Acute Rehab		97.1%	96.7%	95.0%	1.8%
18	69.5%	88.9%	88.4%	78.9%	Psychiatric		78.9%	84.2%	83.2%	1.3%
19	75.1%	75.7%	70.4%	66.7%	TOTAL		66.7%	73.9%	69.1%	6.9%
20	53.3%	61.1%	52.2%	51.7%	Nursery		51.7%	41.7%	53.3%	-21.9%
ADMISSIONS										
21	598	610	569	617	Acute		2,443	2,383	2,466	-3.37%
22	55	53	55	57	Acute Rehab		228	218	232	-6.03%
23	34	53	62	63	Psychiatric		251	196	252	-22.22%
24	687	716	686	737	TOTAL		2,922	2,797	2,950	-5.19%
25	185	190	176	172	Nursery		682	746	708	5.37%
26	192	193	177	183	Deliveries		725	761	716	6.28%
DISCHARGES										
27	581	624	563	633	Acute		2,508	2,363	2,539	-6.93%
28	54	56	52	65	Acute Rehab		260	218	231	-5.63%
29	29	53	62	56	Psychiatric		224	195	249	-21.69%
30	664	733	677	754	TOTAL		2,992	2,776	3,019	-8.05%
31	176	176	176	156	Nursery		619	704	644	9.32%
AVERAGE LENGTH OF STAY										
32	5.7	5.3	5.3	4.7	Acute(Hospital wide no babies)		4.7	5.5	4.7	17.02%
33	13.0	13.2	13.0	12.7	Acute Rehab		12.6	13.1	12.1	8.26%
34	2.5	2.2	2.6	2.7	OB/Gyn		2.7	2.5	2.7	-7.41%
35	12.0	9.5	8.4	7.4	Psychiatric		7.4	10.0	7.7	29.87%
36	1.6	1.7	1.7	1.7	Nursery		1.7	1.2	1.7	-29.41%
OUTPATIENT VISITS										
37	3,512	3,481	3,375	4,528	Emergency Room		17,968	14,308	18,202	-21.39%
38	518	563	481	571	ER Admits		2,266	2,078	2,289	-9.22%
39	75.4%	78.6%	70.1%	77.5%	ER Admits as a % of Admissions		77.5%	74.3%	77.6%	-4.25%
40	5,121	5,362	5,769	6,229	Clinic Visits		24,714	21,680	25,753	-15.82%
ANCILLARY PROCEDURES BILLED										
41	50,224	50,756	49,376	48,142	Lab Tests		191,015	203,566	195,741	4.00%
42	3,305	3,180	3,246	3,013	Radiology Procedures		11,954	13,115	14,339	-8.54%
43	177	216	194	210	MRI Procedures		833	803	883	-9.06%
44	93	89	78	148	Nuclear Med Procedures		587	353	586	-39.76%
45	1,173	1,187	1,158	1,140	Ultrasound Procedures		4,523	4,668	4,711	-0.91%
46	1,675	1,666	1,798	1,853	CT Scans		7,352	6,974	7,588	-8.09%
47	385	393	380	364	Surgeries		1,455	1,521	1,517	0.26%
48	8.16	8.26	8.45	7.86	FTE'S PER AOB		7.86	8.21	7.85	4.59%
49	1,381.3	1,404.0	1,382.6	1,271.3	TOTAL PAID FTE'S		1,271.3	1,380.6	1,292.2	6.84%
50	5,247	5,100	5,073	5,015	ADJUSTED PATIENT DAYS		19,898	20,687	20,229	2.27%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2021

	JUL-20	AUG-20	SEP-20	OCT-20	NOV-20	DEC-20	JAN-21	FEB-21	MAR-21	APR-21	MAY-21	JUN-21	YTD
REVENUE													
Patient Revenue:													
1 Inpatient	\$ 77,149,435	\$ 79,855,472	\$ 78,306,171	\$ 74,755,382									\$ 310,066,460
2 Pro Fees	2,696,122	2,236,186	2,299,002	2,494,198									9,725,508
3 Outpatient	28,527,426	27,989,196	27,159,445	29,608,527									113,294,594
4 Total Patient Revenue	108,372,983	110,080,854	107,764,618	106,858,107									433,076,562
Deductions from revenue													
5 Contractual Deductions	77,896,531	82,859,399	80,916,787	81,400,665									323,073,382
6 Bad Debt	5,810,435	3,985,836	3,289,758	2,044,119									15,129,948
7 Unable to Pay	198,523	183,546	105,354	112,097									599,520
8 Total Contractual Discounts	83,905,489	87,028,581	84,311,899	83,556,881									338,862,850
9 Net Patient Revenue	24,467,494	23,052,273	23,452,719	23,301,226									94,273,712
10 As a percent of Gross Revenue	22.58%	20.94%	21.76%	21.81%									21.77%
11 Total Government Funding	5,875,865	6,422,375	5,448,330	7,359,941									25,104,511
Other Operating Revenue:													
12 Rent Income	115,026	116,045	116,225	116,224									463,520
13 Interest Income	226,937	228,937	219,616	344,068									1,017,576
14 NMF Contribution	61,151	61,151	59,178	61,151									242,531
15 Other Income	606,176	292,810	295,493	318,962									1,513,441
16 Total Other Operating Revenue	1,009,290	696,943	680,512	840,423									3,237,168
17 TOTAL REVENUE	31,352,649	30,171,591	29,589,561	31,501,590									122,615,391
EXPENSE													
18 Salaries, Wages & Benefits	18,294,132	16,141,804	15,341,913	15,350,217									65,128,066
19 Registry	890,450	1,182,181	1,680,809	1,374,188									5,127,628
20 Phys/Residents SVB & Contract Fees	3,419,049	3,303,196	3,503,759	3,215,766									13,501,772
21 Purchased Services	2,837,656	3,000,463	3,257,830	3,384,603									12,480,552
22 Supplies	2,759,766	2,556,981	2,666,373	2,971,814									10,954,914
23 Insurance	321,377	320,092	320,093	320,093									1,281,655
24 Utilities and Telephone	268,191	446,910	334,046	453,975									1,512,822
25 Interest Expense	175,382	163,966	(88,870)	(277,792)									(27,314)
26 Depreciation & Amortization	942,944	975,367	973,628	964,654									3,856,593
27 Other Operating Expense	483,569	776,259	579,531	683,866									2,523,225
28 TOTAL EXPENSE	30,392,516	28,927,201	28,569,112	28,451,084									116,339,913
29 NET INCOME(LOSS)	960,133	1,244,390	1,020,449	3,050,506									6,275,478
Normalization for Extraordinary Items													
30 Interest Anthem Arbitration													-
31 CARES Act Funding	(730,230)	(730,230)	(730,230)	(974,844)									(3,165,534)
32 DSH Final Settlement FY09-10	-	-	-	(1,360,171)									(1,360,171)
33 Families First C-19 Response	(277,658)	(658,108)	-	(156,950)									(1,092,716)
34 Total Extraordinary Items	(1,007,888)	(1,388,338)	(730,230)	(2,491,965)	-	-	-	-	-	-	-	-	(5,618,421)
34 NET INCOME BEFORE Extraordinary Items	\$ (47,755)	\$ (143,948)	\$ 290,219	\$ 558,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 657,057
CAPITAL CONTRIBUTIONS													
36 County Contribution													
37 CHANGE IN NET ASSETS	\$ 960,133	\$ 1,244,390	\$ 1,020,449	\$ 3,050,506	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,275,478

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF OCTOBER 31, 2020

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR		Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr
REVENUE										
Patient Revenue:										
1	\$ 74,755,382	\$ 70,450,645	\$ 4,304,737	6.1	Inpatient	\$ 310,066,460	\$ 279,529,969	\$ 30,536,491	10.9	\$ 281,112,212
2	2,494,198	1,944,493	549,705	28.3	Pro Fees	9,725,508	7,715,255	2,010,253	26.1	7,326,855
3	29,608,527	32,170,736	(2,562,209)	(8.0)	Outpatient	113,284,594	127,645,164	(14,360,570)	(11.3)	130,037,167
4	106,858,107	104,565,874	2,292,233	2.2	Total Patient Revenue	433,076,562	414,890,388	18,186,174	4.4	418,476,234
Deductions from Revenue										
5	81,400,665	77,716,714	(3,683,951)	(4.7)	Contractual Deductions	323,073,382	308,359,866	(14,713,516)	(4.8)	310,703,192
6	2,044,119	3,919,458	1,875,339	47.8	Bad Debt	15,129,948	15,551,398	421,450	2.7	15,258,539
7	112,097	420,251	308,154	73.3	Unable to Pay	599,520	1,667,447	1,067,927	64.0	1,477,648
8	83,556,881	82,056,423	(1,500,458)	(1.8)	Total Contractual Discounts	338,802,850	325,578,711	(13,224,139)	(4.1)	327,439,379
9	23,301,226	22,509,451	791,775	3.5	Net Patient Revenue	94,273,712	89,311,677	4,962,035	5.6	91,036,855
10	21.81%	21.53%			As a percent of Gross Revenue	21.77%	21.53%			21.75%
11	7,359,941	4,823,004	2,536,937	52.6	Total Government Funding	25,104,511	19,136,435	5,968,076	31.19	20,441,080
Other Operating Revenue:										
12	116,224	115,347	877	0.8	Rent Income	463,520	457,666	5,854	1.3	460,104
13	344,086	226,937	117,149	51.6	Interest Income	1,017,576	900,427	117,149	13.0	677,596
14	61,151	61,151	-	-	NMF Contribution	242,631	242,631	0	-	239,984
15	318,962	347,166	(28,204)	(8.1)	Other Income	1,513,441	1,377,464	135,977	9.9	1,424,072
16	840,423	750,601	89,822	12.0	Total Other Operating Revenue	3,237,168	2,978,188	258,980	8.7	2,801,756
17	31,501,590	28,083,056	3,418,534	12.2	TOTAL REVENUE	122,615,391	111,426,300	11,189,091	10.0	114,279,691
EXPENSE										
18	15,350,217	16,115,015	764,798	4.7	Salaries, Wages & Benefits	64,996,150	63,940,204	(1,055,946)	(1.7)	60,960,345
19	1,374,188	72,353	(1,301,835)	(1,799.3)	Registry	5,127,628	287,079	(4,840,549)	(1,686.1)	1,310,808
20	3,215,766	3,436,705	220,939	6.4	Phys/Residents SWB & Contract Fees	13,633,688	13,635,960	2,272	0.0	13,405,216
21	3,384,603	2,987,834	(396,769)	(13.3)	Purchased Services	12,480,552	11,854,958	(625,594)	(5.3)	12,703,647
22	2,971,814	2,214,740	(757,074)	(34.2)	Supplies	10,954,914	8,787,514	(2,167,400)	(24.7)	9,025,712
23	320,093	308,025	(12,068)	(3.9)	Insurance	1,281,655	1,222,163	(59,492)	(4.9)	957,599
24	463,675	286,357	(177,318)	(61.9)	Utilities and Telephone	1,512,822	1,136,194	(376,628)	(33.1)	1,230,328
25	(277,792)	220,850	498,642	225.8	Interest Expense	(27,314)	876,276	903,590	103.1	784,103
26	964,654	1,044,973	80,319	7.7	Depreciation & Amortization	3,856,593	4,146,184	289,591	7.0	4,059,015
27	683,866	532,054	(151,812)	(28.5)	Other Operating Expense	2,523,225	2,111,064	(412,161)	(19.5)	1,967,474
28	28,451,084	27,218,906	(1,232,178)	(4.5)	TOTAL EXPENSE	116,339,913	107,997,596	(8,342,317)	(7.7)	106,404,247
29	3,050,506	864,150	2,186,356	253.0	NET INCOME(LOSS)	6,275,478	3,428,704	2,846,774	83.0	7,875,444
CAPITAL CONTRIBUTIONS										
30										
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ 3,050,506	\$ 864,150	\$ 2,186,356	253.0 %	CHANGE IN NET ASSETS	\$ 6,275,478	\$ 3,428,704	\$ 2,846,774	83.0 %	\$ 7,875,444

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF OCTOBER 31, 2020

CURRENT MONTH					YEAR -TO -DATE				
Actual	Budget	Variance fav. (unfav)			Actual	Budget	Variance fav. (unfav)		Prior Yr
5,073	5,016	\$ VAR.	% VAR		20,687	19,898	\$ VAR.	% VAR	19,466
REVENUE									
ADJUSTED PATIENT DAYS									
Patient Revenue:									
1	\$ 14,737	\$ 14,046	\$ 692	4.9 %	\$ 14,988	\$ 14,048	\$ 940	6.7%	\$ 14,441
2	492	388	104	26.8	470	388	82	21.2	376
3	5,837	6,414	(577)	(9.0)	5,476	6,415	(939)	(14.6)	6,680
4	21,066	20,847	219	1.1	20,934	20,851	83	0.4	21,498
Deductions from revenue									
5	16,047	15,494	(553)	(3.6)	15,617	15,497	(120)	(0.8)	15,961
6	403	781	378	48.4	731	782	50	6.4	784
7	22	84	62	73.6	29	84	55	65.4	76
8	16,473	16,359	(113)	(0.7)	16,377	16,362	(15)	(0.1)	16,821
9	4,594	4,488	106	2.4	4,557	4,488	69	1.5	4,677
10	21.81%	21.53%			21.77%	21.53%			21.75%
Total Contractual Discounts									
Net Patient Revenue									
As a percent of Gross Revenue									
11	1,451	962	489	50.9	1,214	962	252	26.2	1,050
Total Government Funding									
Other Operating Revenue:									
12	23	23	(0)	(0.4)	22	23	(1)	(2.6)	24
13	68	45	23	49.9	49	45	4	8.7	35
14	12	12	(0)	(1.1)	12	12	(0)	(3.8)	12
15	63	69	(6)	(9.1)	73	69	4	5.7	73
16	166	150	16	10.7	156	150	7	4.5	144
17	6,210	5,599	611	10.9	5,927	5,600	327	5.8	5,871
TOTAL REVENUE									
EXPENSE									
18	3,026	3,213	187	5.8	3,142	3,213	72	2.2	3,132
19	271	14	(256)	(1,778.1)	248	14	(233)	(1,618.0)	67
20	634	685	51	7.5	659	685	26	3.8	689
21	667	596	(72)	(12.0)	603	596	(8)	(1.3)	653
22	586	442	(144)	(32.7)	530	442	(88)	(19.9)	464
23	63	61	(2)	(2.8)	62	61	(1)	(0.9)	49
24	91	57	(34)	(60.1)	73	57	(16)	(28.1)	63
25	(55)	44	99	224.4	(1)	44	45	103.0	40
26	190	208	18	8.7	186	208	22	10.5	209
27	135	106	(29)	(27.1)	122	106	(16)	(15.0)	101
28	5,609	5,427	(182)	(3.4)	5,624	5,428	(196)	(3.6)	5,466
TOTAL EXPENSE									
29	601	172	429	249.1	303	172	131	76.0	405
NET INCOME(LOSS)									
CAPITAL CONTRIBUTIONS									
30									
31	-	-	-	-	-	-	-	-	-
32	-	-	-	-	-	-	-	-	-
33	-	-	-	-	-	-	-	-	-
County Contribution									
34	\$ 601	\$ 172	\$ 429	249 %	\$ 303	\$ 172	\$ 131	76.0 %	\$ 405
CHANGE IN NET ASSETS									

**NATIVIDAD
BALANCE SHEET
AS OF OCTOBER 31, 2020**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 92,277,905	\$ 83,049,485	\$ (9,228,420)	(10.0) %	CURRENT ASSETS	\$ 66,424,055	\$ 83,049,485	\$ 16,625,430	25.0 %
2	11,810,000	11,810,000	-	-	CASH	11,810,000	11,810,000	-	-
3	39,704,331	39,901,992	197,661	0.5	SEASIDE CLINICS	35,317,759	39,901,992	4,584,233	13.0
4	28,664,936	19,774,641	(8,890,295)	(31.0)	ACCOUNTS RECEIVABLE NET	41,690,999	19,774,641	(21,916,358)	(52.6)
5	5,452,128	5,566,339	114,211	2.1	STATE/COUNTY RECEIVABLES	5,048,912	5,566,339	517,427	10.2
6	4,372,880	5,209,857	836,977	19.1	INVENTORY	6,264,737	5,209,857	(1,054,880)	(16.8)
7	182,282,180	165,312,314	(16,969,866)	(9.3)	PREPAID EXPENSE	166,556,462	165,312,314	(1,244,148)	(0.7)
8					TOTAL CURRENT ASSETS	325,201,149	328,536,984	3,335,835	1.0
9	326,855,626	328,536,984	1,681,358	0.5	PROPERTY, PLANT & EQUIPMENT	(197,505,014)	(201,363,356)	(3,858,342)	(2.0)
10	(200,398,265)	(201,363,356)	(965,091)	(0.5)	LESS: ACCUMULATED DEPRECIATION	127,696,135	127,173,628	(522,507)	(0.4)
11	126,457,361	127,173,628	716,267	0.6	NET PROPERTY, PLANT & EQUIPMENT	193,003,625	190,853,607	(2,150,018)	(1.1)
12	169,934,985	190,853,607	20,918,622	12.3	OTHER ASSETS				
13	-	-	-	-	INVESTMENTS				
14	-	-	-	-	HELD FOR CONSTRUCTION	-	-	-	-
15	-	-	-	-	ACCRUED INTEREST RECEIVABLE	-	-	-	-
					FUNDS IN TRUST	-	-	-	-
					TOTAL INVESTMENTS	-	-	-	-
16	\$ 478,674,526	\$ 483,339,549	\$ 4,665,023	1.0 %	TOTAL ASSETS	\$ 487,256,222	\$ 483,339,549	\$ (3,916,673)	(0.8) %
17	25,838,984	29,104,264	3,265,280	12.6	CURRENT LIABILITIES	27,324,830	29,104,264	1,779,434	6.5
18	10,962,561	13,757,328	2,794,767	25.5	ACCRUED PAYROLL	12,099,669	13,757,328	1,657,659	13.7
19	45,857,918	43,121,702	(2,736,216)	(6.0)	ACCOUNTS PAYABLE	51,664,932	43,121,702	(8,543,230)	(16.5)
20	3,433,614	3,433,614	-	-	MCARE/MEDICAL LIABILITIES	3,433,614	3,433,614	-	-
21	10,489,320	8,816,705	(1,672,615)	(15.9)	CURRENT PORTION OF DEBT	13,709,175	8,816,705	(4,892,470)	(35.7)
22	96,582,397	98,233,613	1,651,216	1.7	OTHER ACCRUALS	108,232,220	98,233,613	(9,998,607)	(9.2)
23	4,893,687	4,856,988	(36,699)	(0.7)	TOTAL CURRENT LIABILITIES				
24	-	-	-	-	LONG TERM LIABILITIES				
25	29,073,594	29,073,594	0	-	LT ACCRUED LIABILITIES	5,050,532	4,856,988	(193,544.0)	(4.0)
26	33,967,281	33,930,582	(36,699)	(0.1)	UN EARNED CONTRIBUTIONS	-	-	-	-
					LONG TERM PORTION OF C.O.P's	29,073,594	29,073,594	-	-
					TOTAL LONG TERM DEBT	34,124,126	33,930,582	(193,544)	(0.6)
27	344,899,876	344,899,876	-	-	FUND BALANCES	344,899,876	344,899,876	-	-
28	3,224,972	6,275,478	3,050,506	(94.6)	ACCUMULATED FUND	-	6,275,478	6,275,478	100.0
29	348,124,848	351,175,354	3,050,506	0.9	CHANGE IN NET ASSETS	344,899,876	351,175,354	6,275,478	1.8
30	\$ 478,674,526	\$ 483,339,549	\$ 4,665,023	1.0 %	TOTAL FUND BALANCES				
					TOTAL LIAB. & FUND BALANCES	\$ 487,256,222	\$ 483,339,549	\$ (3,916,673)	(0.8) %

NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 10/31/20

BALANCE SHEET

	<u>Req. Balance</u>	<u>Accruals</u>	<u>Rec'd and Adj</u>	<u>Payment LIHP</u> <u>Final Rec'n</u>	<u>GPP</u> <u>PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 8,722,908	8,256,165				8,221,832	(22,984,213)	2,216,692
Hospital Fee	-	320,137						320,137
Rate Range IGT-CCAH-	5,562,092	2,729,588						8,291,680
MCMC EPP	7,864,092	2,615,012				3,939,641	(11,803,744)	2,615,001
MCMC QIP	18,519,196	2,973,905				9,221,285	(27,740,481)	2,973,905
SB1732	1,067,767	1,314,247					(306,413)	2,075,601
AB 915	-	1,213,149						1,213,149
Medical GME	1,925,521					2,458,739	(4,420,945)	(36,684)
CARES ACT Funding	(3,651,146)		3,165,534		180,590		(2,201,529)	(2,506,551)
A/R Seaside Clinic	-						(81,117)	(81,117)
A/R Office Buildings	39,425	484,119					(249,434)	274,109
Medical HPE	-	101,095						101,095
Interest Accrued Positive Cash	-	900,427					(673,490)	226,937
Accrued Donations	1,574,818	242,631					(454,335)	1,363,114
A/R Jail-PG&E	(3,302)	344,827					(249,717)	91,808
Health Department	69,628	566,137						635,765
STATE RECEIVABLES	\$ 41,690,998	\$ 22,061,439	\$ 3,165,534	\$ -	\$ 180,590	\$ 23,841,497	\$ (71,165,418)	\$ 19,774,641

P & L

	YTD Oct-20
Medi-Cal DSH /SNCP/PHYS SPA	\$ 5,563,003
PRIME	4,053,333
Rate Range IGT-CCAH-	2,729,588
Esperanza Care	(673,973)
Family First C-19 Response-FMAP Enhance-	1,092,716
EMS/ Maddy Funds	166,059
CARES Act Funding	3,165,534
HPE	101,095
Hospital Fee	320,137
MCMC EPP	2,615,012
HD Residency Support	(168,494)
MCMC QIP	2,973,905
AB915	1,213,149
Medicare GME	639,200
SB 1732	1,314,247
GOVERNMENT FUNDING INCOME	\$ 25,104,511

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF OCTOBER 31, 2020**

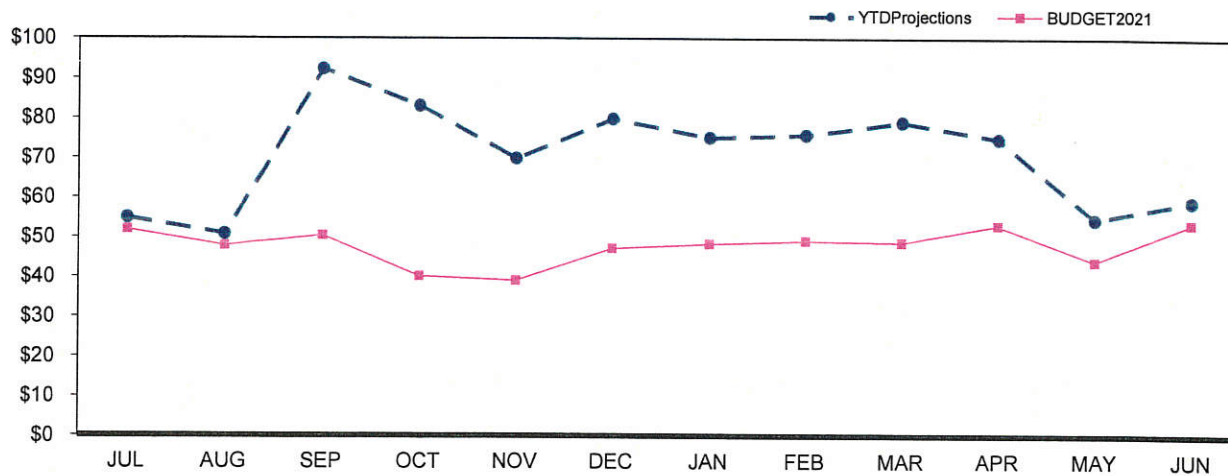
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 92,277,905	CASH AT BEGINNING OF PERIOD	\$ 66,424,055
2		FROM OPERATIONS:	
3	3,050,506	NET INCOME/(LOSS)	6,275,478
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	965,091	DEPRECIATION/AMORT	\$ 3,858,342
6	4,015,597	SUBTOTAL	10,133,820
7		CHANGES IN WORKING CAPITAL:	
8	(197,661)	ACCOUNTS RECEIVABLE	(4,584,233)
9	8,890,295	STATE/COUNTY RECEIVABLE	21,916,358
10	(951,188)	PREPAID EXPENSE & INVENTORY	537,453
11	3,265,280	ACCRUED PAYROLL	1,779,434
12	2,794,767	ACCOUNTS PAYABLE	1,657,659
13	(2,736,216)	MCARE/MEDICAL LIABILITIES	(8,543,230)
14	-	SHORT TERM DEBT	0
15	(1,672,615)	ACCRUED LIABILITIES	(4,892,470)
16	9,392,662	NET (DECREASE)/INCREASE	7,870,971
17		CAPITAL ADDITIONS:	
18	(1,681,358)	PP&E ADDITIONS	(3,335,835)
19	-	NBV OF ASSETS DISPOSED	-
20	-		-
21	(1,681,358)	TOTAL CAPITAL (Use of Cash)	(3,335,835)
22		FINANCING ACTIVITY:	
23	(36,699)	LONG TERM BOND DEBT	(193,544)
24	(20,918,622)	OTHER ASSETS	2,150,018
25	-	INVESTMENTS	-
26	(20,955,321)	TOTAL FINANCING	1,956,474
27	(9,228,420)	INC./(DEC.) IN CASH BALANCE	16,625,430
28	\$ 83,049,485	CASH BALANCE - END OF PERIOD	\$ 83,049,485

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2021

	<u>BDGT-21</u>	<u>ESTIMATE FY2021</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 12,340,000	\$ 13,700,171	\$ 1,360,171
PRIME Y4	12,160,000	12,160,000	-
EPP	7,760,000	7,760,000	-
QIP	8,825,000	8,825,000	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,100,000	8,100,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	1,092,716	1,092,716
HHS -CARE Fund Stimulus Covid-19	-	5,852,676	5,852,676
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,540,529	188,529
EMS/ Maddy	-	166,059	166,059
Provider Fee	950,000	950,000	-
	<u>\$ 56,787,000</u>	<u>\$ 65,447,151</u>	<u>\$ 8,660,151</u>



Cash Flow Performance Fiscal Year 2021 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	69.8	79.8	75.1	75.8	79.1	74.9	54.6	59.1
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	48.7	53.1	44.0	53.4
Variance	3.0	2.9	41.9	42.9	30.7	32.6	26.7	26.7	30.4	21.9	10.7	5.7

NATTVIOAD
CASH FORECAST
FISCAL YEAR 2021

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	60,411,941	54,847,089	50,782,863	42,272,171	40,043,021	40,824,710	39,837,107	39,090,127	39,841,163	39,092,523	38,923,400	38,915,829	60,411,941
CASH RECEIPTS													
Patent Revenues (incl pro fees and lab exp)	22,793,778	18,385,956	26,041,570	22,518,247	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	263,780,630
Provider Fee	-	-	-	-	76,167	76,167	76,167	76,167	76,167	76,167	76,167	76,167	633,333
DR 16T CASH	-	-	-	-	-	-	-	-	-	-	-	-	8,100,000
H4-S/ CASE Stimulus COVID-19-	277,650	658,108	-	2,177,888	-	-	-	-	-	-	-	-	6,100,000
SHORT DOYLE	-	369,065	-	-	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,815,514
WFE	-	-	-	-	25,479	25,479	25,479	25,479	25,479	25,479	25,479	25,479	263,632
Foundation Donations	454,335	-	-	-	-	-	-	-	-	-	-	-	454,335
HEALTH DEPARTMENT RESUB	-	-	-	-	141,067	141,067	141,067	141,067	141,067	141,067	141,067	141,067	1,133,338
MCAL GME	-	1,955,008	2,485,037	-	495,000	-	-	-	-	-	-	-	4,915,045
A 9915	-	-	-	-	-	-	-	-	-	-	-	-	3,000,000
GPP Final FY18-19	-	2,780,787	-	-	-	-	-	-	-	-	-	-	3,000,000
GPP FY20-21	-	-	-	6,533,321	-	-	-	-	-	-	-	-	13,064,642
QIP	-	-	-	27,740,481	-	-	-	-	-	-	-	-	27,740,481
Phys SPA	-	-	-	11,803,144	-	-	-	-	-	-	-	-	11,803,144
Final Settlement DSH 16T FY09-10	-	-	-	1,360,171	-	-	-	-	-	-	-	-	1,360,171
DSH CRE Final Reconciliation FY08-09	-	-	-	4,317,023	-	-	-	-	-	-	-	-	4,317,023
PRIME	-	-	-	1,740,085	-	-	-	-	-	-	-	-	14,236,658
Final Settlement	-	-	-	-	-	12,498,582	-	-	-	-	-	-	-
SB1732	-	-	-	-	-	-	-	-	-	-	-	-	-
GPP VS FY19-20 Q4	-	-	-	306,413	-	-	-	-	-	-	-	-	3,206,413
IWE BIWEEKLY	159,800	159,800	159,800	159,800	114,827	114,827	114,827	114,827	114,827	114,827	114,827	114,827	6,331,420
Rent Income	22,147	157,862	35,187	18,771	113,178	113,178	113,178	113,178	113,178	113,178	113,178	113,178	1,540,378
ENS Maddy Funds	-	160,059	-	-	-	-	-	-	-	-	-	-	160,059
Fund 404 Transfer	-	1,196,107	2,747,251	254,943	2,316,348	1,031,034	3,945,867	2,362,368	2,483,775	2,787,981	6,068,408	4,985,038	29,300,000
16T Sub-Fund Transfer In/(Out)	-	13,180,928	5,982,795	-	-	-	-	-	-	-	-	-	19,123,721
Interest Income	322,833	30,772	256,783	760,639	-	668,000	-	-	668,000	-	-	-	2,784,639
Miscellaneous Revenue	-	-	-	95,658	158,310	158,310	158,310	158,310	158,310	158,310	158,310	158,310	1,958,628
Total Cash Receipts	24,030,581	30,021,350	84,858,781	41,021,326	25,527,854	30,914,132	38,662,373	27,678,672	32,410,802	25,484,487	32,414,815	30,570,448	421,868,651
CASH DISBURSEMENTS													
Purchased Services and Supplies	10,113,558	9,013,485	5,383,779	8,218,300	7,087,001	7,087,001	7,087,001	7,087,001	7,087,001	7,087,001	7,087,001	7,087,001	89,400,938
Rate Range Assessment Fee FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
Rate Range 16T FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
PRIME 16T	-	870,108	-	-	6,249,268	-	-	-	-	-	-	-	7,119,404
16T MEDICAL GME	1,008,862	1,202,300	-	-	229,527	-	-	-	-	-	-	-	2,458,738
16T SFY2018-19 GPP-Final	1,389,004	-	-	-	-	-	-	-	-	-	-	-	1,389,004
16T GPP 6 mos extension FY20-21	-	-	3,533,837	-	-	-	-	-	-	-	-	-	3,533,837
16T QIP	-	8,221,285	-	-	-	-	-	-	-	-	-	-	8,221,285
16T EPP	-	3,030,841	-	-	-	-	-	-	-	-	-	-	3,030,841
Building Lease / Rental Equipment	247,612	427,032	298,323	279,251	247,612	247,612	247,612	247,612	247,612	247,612	247,612	247,612	3,253,111
CCP Principal & Interest Payments	-	-	-	-	3,955,125	-	-	-	-	-	-	-	4,900,000
Payroll and Benefits	15,515,558	15,982,878	22,858,879	15,345,084	17,188,359	17,788,568	17,788,568	16,048,832	17,788,568	17,788,568	17,788,568	17,788,568	208,428,770
Expense Care	18,600	-	-	48,750	-	-	-	-	-	-	-	-	66,640
16T GPP FY19-20 QTR 4	-	-	2,428,058	-	-	-	-	-	-	-	-	-	2,428,058
CONCAP	5,858,508	-	-	-	-	-	-	-	-	-	-	-	5,858,508
FY20-21 WHMOU	-	101,380	-	388,295	-	-	-	-	-	-	-	-	490,580
Data Processing	-	1,191,515	128,128	125,195	205,705	205,705	205,705	205,705	205,705	205,705	205,705	205,705	2,987,475
DSH 16T FY09 Final Reconciliation FY09-10	-	-	5,807,014	-	-	-	-	-	-	-	-	-	5,807,014
Med-Cal Final Settlement FY11-12	-	-	-	2,736,218	-	-	-	-	-	-	-	-	2,736,218
PRIME 16T	-	-	-	-	-	-	-	-	-	-	-	-	-
Seaside Clinic	-	-	-	21,174,084	-	-	-	-	-	-	-	-	-
Transfer From 451 to 404 & 16T Fund	-	-	-	-	254,943	2,316,348	1,031,034	3,945,867	2,362,368	2,483,775	2,787,981	6,068,408	16,119,404
Capital Expenses Fund 404	-	1,196,107	2,747,251	-	-	-	-	-	-	-	-	-	29,300,000
Capital Expenditures	1,425,302	19,800	209,286	1,681,308	1,258,986	586,218	2,144,001	1,283,800	1,355,002	1,503,981	3,313,862	2,200,110	16,914,604
Total Cash Disbursements	25,505,403	43,005,578	43,369,453	50,250,478	30,746,186	28,901,735	31,400,353	27,236,818	26,150,262	29,853,581	52,722,486	31,043,323	438,184,640
Increase/(Decrease)	(11,594,852)	(4,064,228)	41,489,328	(9,228,152)	(13,213,311)	(10,012,367)	(4,737,083)	742,057	3,251,340	(4,188,123)	(20,307,571)	4,527,123	(7,268,989)
Ending Cash Fund 451	54,847,089	50,782,863	92,272,171	83,043,021	69,824,710	79,837,107	75,090,127	75,841,163	79,092,523	74,923,400	54,615,829	50,142,952	54,847,089
(c) Cash In Transit													
(c) Petty Cash and CC	3,514	5,068	5,734	6,484	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	-
Ending Cash as per G/L	54,850,603	50,787,932	92,277,905	83,049,485	69,828,390	79,840,787	75,102,807	75,844,843	79,096,203	74,927,080	54,619,509	50,146,632	-
Fund 404													
Beginning Balance	72,742,911	72,742,911	71,548,804	68,799,563	68,544,810	66,228,282	65,197,228	61,251,361	58,888,995	56,395,220	53,627,259	47,528,850	-
Transfer In from fund 451	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer Out Fund 404	-	(1,196,107)	(2,747,251)	(254,943)	(2,316,348)	(1,031,034)	(3,945,867)	(2,362,368)	(2,483,775)	(2,787,981)	(6,068,408)	(4,085,038)	-
Ending Cash Fund 404	72,742,911	71,546,804	68,799,563	68,544,810	66,228,282	65,197,228	61,251,361	58,888,995	56,395,220	53,627,259	47,528,850	43,442,911	-
Ending Cash Fund 451 & 404													
	127,580,000	122,339,667	181,071,724	151,567,631	136,052,672	145,034,335	136,300,488	134,700,178	135,487,743	128,550,659	102,144,679	102,565,663	-



FINANCIAL STATEMENTS

NOVEMBER 30, 2020

12/23/2020

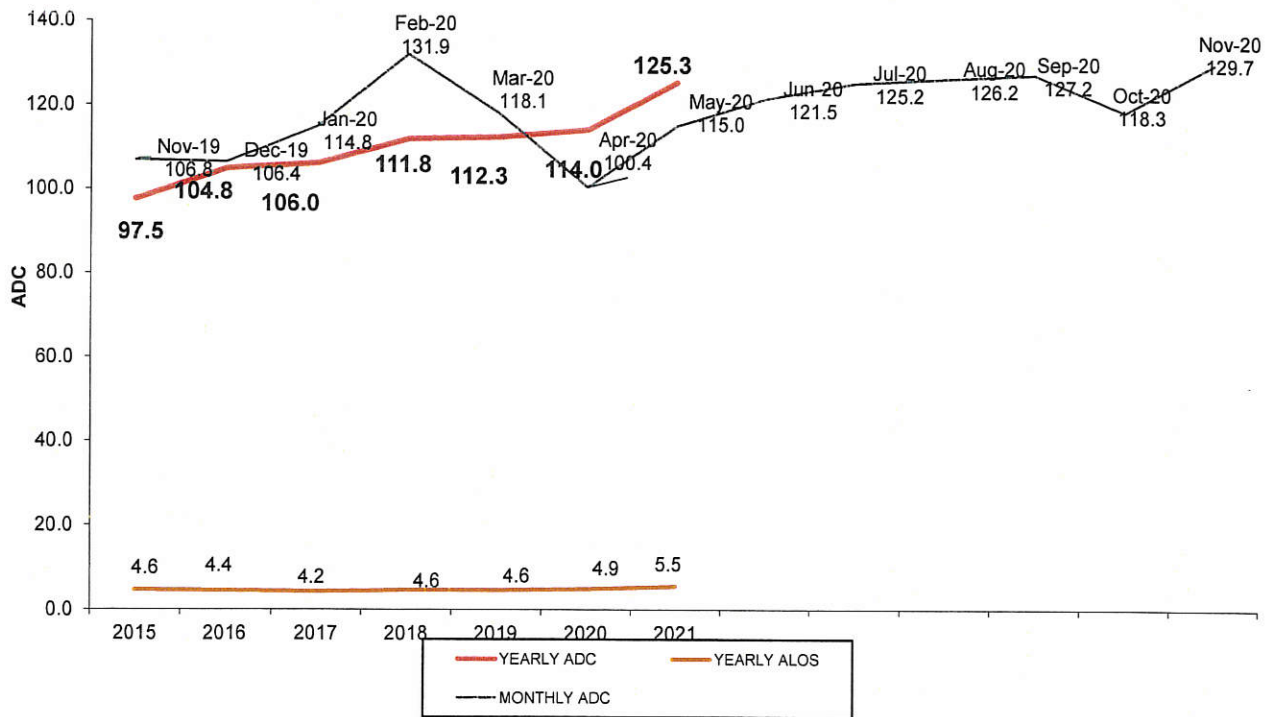


FINANCIAL STATEMENTS

NOVEMBER 30, 2020

I N D E X

<u>PAGE #</u>	<u>DESCRIPTION</u>
1	TOTAL ADC TREND GRAPH - 2015-2021
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 20-21 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 20-21



NATIVIDAD
STATISTICAL REPORT
NOVEMBER 30, 2020

Month-To-Date					Year-To-Date					
09-20	10-20	11-20	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS		CY/PLY			
1	204	198	208	201	NICU	15	1,026	1,054	1,035	1.84%
2	1,765	1,605	1,874	1,505	Med/Surg	61	7,675	8,918	7,686	16.03%
3	313	310	284	189	ICU	10	963	1,540	944	63.14%
4	36	28	42	52	Peds	12	266	160	252	-36.51%
5	701	713	702	700	Acute Rehab	24	3,572	3,557	3,506	1.45%
6	290	292	261	263	OB/Gyn	27	1,339	1,452	1,353	7.32%
7	3,309	3,146	3,371	2,910	TOTAL ACUTE	149	14,841	16,681	14,776	12.89%
8	506	521	521	450	Psychiatric	19	2,295	2,487	2,370	4.94%
9	3,815	3,667	3,892	3,360	TOTAL DAYS	168	17,136	19,168	17,146	11.79%
10	329	292	259	278	Nursery	18	1,417	1,485	1,432	3.70%
AVERAGE DAILY CENSUS										
11	86.9	78.5	89.0	73.7	Acute	125	73.7	85.8	73.7	16.42%
12	23.4	23.0	23.4	23.3	Acute Rehab	24	23.3	23.2	22.9	1.31%
13	16.9	16.8	17.4	15.0	Psychiatric	19	15.0	16.3	15.5	5.16%
14	127.2	118.3	129.7	112.0	TOTAL	168	112.0	125.3	112.1	11.78%
15	11.0	9.4	8.6	9.3	Nursery	18	9.3	9.7	9.4	3.19%
PERCENTAGE OF OCCUPANCY										
16	69.5%	62.8%	71.2%	59.0%	Acute		59.0%	68.6%	59.0%	16.4%
17	97.5%	95.8%	97.5%	97.1%	Acute Rehab		97.1%	96.7%	95.4%	1.3%
18	88.9%	88.4%	91.6%	78.9%	Psychiatric		78.9%	85.8%	81.6%	5.2%
19	75.7%	70.4%	77.2%	66.7%	TOTAL		66.7%	74.6%	68.4%	9.1%
20	61.1%	52.2%	47.8%	51.7%	Nursery		51.7%	53.9%	52.2%	3.2%
ADMISSIONS										
21	610	569	590	596	Acute		3,039	2,973	3,022	-1.62%
22	53	55	54	56	Acute Rehab		284	272	284	-4.23%
23	53	62	49	61	Psychiatric		312	245	314	-21.97%
24	716	686	693	713	TOTAL		3,635	3,490	3,620	-3.59%
25	190	176	158	166	Nursery		848	904	853	5.98%
26	193	177	161	177	Deliveries		902	922	867	6.34%
DISCHARGES										
27	624	563	560	612	Acute		3,120	2,923	3,112	-6.07%
28	56	52	54	63	Acute Rehab		323	272	283	-3.89%
29	53	62	49	55	Psychiatric		279	244	318	-23.27%
30	733	677	663	730	TOTAL		3,722	3,439	3,713	-7.38%
31	181	158	143	151	Nursery		770	824	778	5.91%
AVERAGE LENGTH OF STAY										
32	5.3	5.3	5.6	4.7	Acute(Hospital wide no babies)		4.7	5.5	4.7	17.02%
33	13.2	13.0	13.0	12.5	Acute Rehab		12.6	13.1	12.3	6.50%
34	2.2	2.6	2.6	2.7	OB/Gyn		2.7	2.5	2.7	-7.41%
35	9.5	8.4	10.6	7.4	Psychiatric		7.4	10.2	7.5	36.00%
36	1.7	1.7	1.6	1.7	Nursery		1.7	1.6	1.7	-5.88%
OUTPATIENT VISITS										
37	3,481	3,375	3,219	4,383	Emergency Room		22,351	17,527	22,522	-22.18%
38	563	481	513	553	ER Admits		2,819	2,591	2,796	-7.33%
39	78.6%	70.1%	74.0%	77.6%	ER Admits as a % of Admissions		77.6%	74.2%	77.2%	-3.88%
40	5,362	5,763	4,995	6,028	Clinic Visits		30,742	26,667	31,236	-14.63%
ANCILLARY PROCEDURES BILLED										
41	50,756	49,376	49,652	46,589	Lab Tests		237,604	253,218	240,211	5.41%
42	3,180	3,246	3,060	2,915	Radiology Procedures		14,869	16,175	17,594	-8.07%
43	216	194	204	203	MRI Procedures		1,036	1,007	1,067	-5.62%
44	89	78	93	143	Nuclear Med Procedures		730	446	755	-40.93%
45	1,187	1,158	993	1,103	Ultrasound Procedures		5,626	5,661	5,730	-1.20%
46	1,666	1,798	1,794	1,793	CT Scans		9,145	8,768	9,322	-5.94%
47	393	380	437	364	Surgeries		1,819	1,958	1,896	3.27%
48	8.26	8.45	8.10	7.86	FTE'S PER AOB		7.86	8.19	7.95	3.02%
49	1,404.0	1,382.6	1,399.2	1,271.3	TOTAL PAID FTE'S		1,271.3	1,384.3	1,292.4	7.11%
50	5,100	5,073	5,183	4,854	ADJUSTED PATIENT DAYS		24,751	25,871	24,873	4.01%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2021

	JUL-20	AUG-20	SEP-20	OCT-20	NOV-20	DEC-20	JAN-21	FEB-21	MAR-21	APR-21	MAY-21	JUN-21	YTD
REVENUE													
1 Patient Revenue:													
2 Inpatient	\$ 77,149,435	\$ 79,855,472	\$ 78,306,171	\$ 74,755,382	\$ 78,953,622								\$ 389,020,082
3 Pro Fees	2,886,122	2,238,186	2,299,002	2,494,198	1,868,307								11,594,315
4 Outpatient	28,527,426	27,989,196	27,159,445	29,608,527	28,810,166								140,094,790
5 Total Patient Revenue	108,562,983	110,082,854	107,764,618	106,858,107	109,632,095								540,709,157
6 Deductions from revenue													
7 Contractual Deductions	77,896,531	82,859,399	80,918,787	81,400,865	80,503,011								403,578,393
8 Bad Debt	5,810,435	3,985,638	3,289,758	2,044,119	3,030,736								18,160,684
9 Unable to Pay	198,923	193,546	105,354	112,087	238,157								835,677
10 Total Contractual Discounts	83,905,489	87,038,583	84,313,899	83,556,881	83,769,904								422,572,754
11 Net Patient Revenue	24,467,494	23,052,273	23,452,719	23,301,226	23,862,091								118,136,403
12 As a percent of Gross Revenue	22.59%	20.94%	21.76%	21.81%	22.17%								21.85%
13 Total Government Funding	5,875,865	6,422,375	5,446,330	7,359,941	5,890,945								30,795,456
14 Other Operating Revenue:													
15 Rent Income	115,026	116,045	116,225	116,224	116,225								579,745
16 Interest Income	226,937	228,937	219,616	344,086	219,616								1,237,192
17 NMF Contribution	61,151	61,151	59,178	61,151	59,178								301,809
18 Other Income	606,178	292,810	295,493	318,962	367,237								1,880,678
19 Total Other Operating Revenue	1,009,290	698,943	690,512	840,423	762,256								3,999,424
20 TOTAL REVENUE	31,352,649	30,171,591	29,589,561	31,501,590	30,315,892								152,931,283
EXPENSE													
21 Salaries, Wages & Benefits	18,284,132	18,141,804	15,341,913	15,350,217	15,140,737								80,268,803
22 Registry	890,450	1,182,191	1,680,809	1,374,188	1,476,195								6,603,814
23 Phys/Residents SWB & Contract Fees	3,419,049	3,363,198	3,503,759	3,215,766	3,292,953								16,794,725
24 Purchased Services	2,837,656	3,000,463	3,257,830	3,384,603	3,585,479								16,066,031
25 Supplies	2,759,766	2,558,961	2,666,373	2,971,814	3,077,098								14,032,012
26 Insurance	321,377	320,092	320,093	320,093	320,093								1,601,748
27 Utilities and Telephones	268,191	448,910	334,045	463,675	404,263								1,917,085
28 Interest Expense	175,362	163,966	(88,870)	(277,792)	69,186								41,872
29 Depreciation & Amortization	942,944	975,367	973,629	964,654	969,783								4,826,376
30 Other Operating Expense	483,569	778,259	579,531	683,866	648,311								3,171,536
31 TOTAL EXPENSE	30,392,516	28,927,201	28,569,112	28,451,084	28,984,089								145,324,002
32 NET INCOME(LOSS)	960,133	1,244,390	1,020,449	3,050,506	1,331,803								7,607,281
Normalization for Extraordinary Items													
33 Interest Arrears Arbitration													-
34 CARES Act Funding	(730,230)	(730,230)	(730,230)	(974,844)	(974,844)								(4,140,378)
35 DSH Final Settlement FY09-10	-	-	-	(1,360,171)	-								(1,360,171)
36 Families First C-19 Response	(277,858)	(659,108)	-	(158,950)	-								(1,092,716)
37 Total Extraordinary Items	(1,007,888)	(1,389,338)	(730,230)	(2,493,965)	(974,844)	-	-	-	-	-	-	-	(6,593,265)
38 NET INCOME BEFORE Extraordinary Items	\$ (47,755)	\$ (143,948)	\$ 290,219	\$ 556,541	\$ 356,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,014,016
CAPITAL CONTRIBUTIONS													
39 County Contribution													
40 CHANGE IN NET ASSETS	\$ 960,133	\$ 1,244,390	\$ 1,020,449	\$ 3,050,506	\$ 1,331,803	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,607,281

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF NOVEMBER 30, 2020

CURRENT MONTH					YEAR-TO-DATE					
		Variance fav. (unfav)					Variance fav. (unfav)			
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr	
R E V E N U E										
Patient Revenue:										
1	\$ 78,953,622	\$ 68,178,034	\$ 10,775,588	15.8	Inpatient	\$ 389,020,082	\$ 347,708,003	\$ 41,312,079	11.9	\$ 344,259,503
2	1,868,807	1,881,776	(12,969)	(0.7)	Pro Fees	11,594,315	9,597,031	1,997,284	20.8	9,361,498
3	26,810,166	31,132,956	(4,322,790)	(13.9)	Outpatient	140,094,760	158,778,120	(18,683,360)	(11.8)	159,367,402
4	107,632,595	101,192,766	6,439,829	6.4	Total Patient Revenue	540,709,157	516,083,154	24,626,003	4.8	512,988,403
Deductions from Revenue										
5	80,503,011	75,209,724	(5,293,287)	(7.0)	Contractual Deductions	403,576,393	383,569,590	(20,006,803)	(5.2)	380,682,165
6	3,030,736	3,793,024	762,288	20.1	Bad Debt	18,160,684	19,344,422	1,183,738	6.1	19,607,877
7	236,157	406,694	170,537	41.9	Unable to Pay	835,677	2,074,141	1,238,464	59.7	1,906,958
8	83,769,904	79,409,442	(4,360,462)	(5.5)	Total Contractual Discounts	422,572,754	404,988,153	(17,584,601)	(4.3)	402,197,000
9	23,862,991	21,783,324	2,079,367	9.5	Net Patient Revenue	118,136,403	111,095,001	7,041,402	6.3	110,791,403
10	22.17%	21.53%			As a percent of Gross Revenue	21.85%	21.53%			21.60%
11	5,690,945	4,667,423	1,023,522	21.9	Total Government Funding	30,795,456	23,803,858	6,991,598	29.37	25,418,415
Other Operating Revenue:										
12	116,225	111,625	4,600	4.1	Rent Income	579,745	569,291	10,454	1.8	575,128
13	219,616	219,616	-	-	Interest Income	1,237,192	1,120,043	117,149	10.5	1,395,052
14	59,178	59,178	-	-	NMF Contribution	301,809	301,809	0	-	299,000
15	367,237	335,966	31,271	9.3	Other Income	1,880,678	1,713,430	167,248	9.8	1,850,014
16	762,256	726,385	35,871	4.9	Total Other Operating Revenue	3,999,424	3,704,573	294,851	8.0	4,119,194
17	30,315,892	27,177,132	3,138,760	11.5	TOTAL REVENUE	152,931,283	138,603,432	14,327,851	10.3	140,329,012
EXPENSE										
18	15,140,737	15,595,159	454,422	2.9	Salaries, Wages & Benefits	80,136,887	79,535,363	(601,524)	(0.8)	75,697,009
19	1,476,186	70,020	(1,406,166)	(2,008.2)	Registry	6,603,814	357,099	(6,246,715)	(1,749.3)	1,653,569
20	3,292,953	3,325,845	32,892	1.0	Phys/Residents SWB & Contract Fees	16,926,641	16,961,805	35,164	0.2	16,699,360
21	3,585,479	2,891,456	(694,023)	(24.0)	Purchased Services	16,066,031	14,746,414	(1,319,617)	(8.9)	15,379,708
22	3,077,098	2,143,294	(933,804)	(43.6)	Supplies	14,032,012	10,930,808	(3,101,204)	(28.4)	11,137,278
23	320,093	298,088	(22,005)	(7.4)	Insurance	1,601,748	1,520,251	(81,497)	(5.4)	1,196,999
24	404,263	277,123	(127,140)	(45.9)	Utilities and Telephone	1,917,085	1,413,317	(503,768)	(35.6)	1,573,022
25	69,186	213,726	144,540	67.6	Interest Expense	41,872	1,090,002	1,048,130	96.2	980,128
26	969,783	1,011,265	41,482	4.1	Depreciation & Amortization	4,826,376	5,157,449	331,073	6.4	4,970,741
27	648,311	514,902	(133,409)	(25.9)	Other Operating Expense	3,171,536	2,625,966	(545,570)	(20.8)	2,516,186
28	28,984,089	26,340,878	(2,643,211)	(10.0)	TOTAL EXPENSE	145,324,002	134,338,474	(10,985,528)	(8.2)	131,803,000
29	1,331,803	836,254	495,549	59.3	NET INCOME(LOSS)	7,607,281	4,264,958	3,342,323	78.4	8,526,012
30	CAPITAL CONTRIBUTIONS									
31	-	-	-	-	-	-	-	-	-	-
32	-	-	-	-	-	-	-	-	-	-
33	-	-	-	-	-	-	-	-	-	-
34	\$ 1,331,803	\$ 836,254	\$ 495,549	59.3 %	County Contribution	-	-	-	-	-
CHANGE IN NET ASSETS										
	\$ 7,607,281	\$ 4,264,958	\$ 3,342,323	78.4 %	\$	\$ 8,526,012				

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF NOVEMBER 30, 2020

CURRENT MONTH					YEAR -TO -DATE				
		Variance fav. (unfav)					Variance fav. (unfav)		
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr
5,183	4,854	329	6.8%	REVENUE	25,871	24,751	1,120	4.5%	24,333
				ADJUSTED PATIENT DAYS					
				Patient Revenue:					
1 \$ 15,233	\$ 14,045	\$ 1,188	8.5 %	Inpatient	\$ 15,037	\$ 14,048	\$ 989	7.0%	\$ 14,148
2 361	388	(27)	(7.0)	Pro Fees	448	388	60	15.6	385
3 5,173	6,414	(1,241)	(19.4)	Outpatient	5,415	6,415	(1,000)	(15.6)	6,549
4 20,766	20,847	(81)	(0.4)	Total Patient Revenue	20,900	20,851	49	0.2	21,082
				Deductions from revenue					
5 15,532	15,494	(38)	(0.2)	Contractual Deductions	15,600	15,497	(102)	(0.7)	15,645
6 585	781	197	25.2	Bad Debt	702	782	80	10.2	806
7 46	84	38	45.6	Unable to Pay	32	84	51	61.5	78
8 16,162	16,359	197	1.2	Total Contractual Discounts	16,334	16,362	29	0.2	16,529
9 4,604	4,488	116	2.6	Net Patient Revenue	4,566	4,489	78	1.7	4,553
10 22.17%	21.53%			As a percent of Gross Revenue	21.85%	21.53%			21.60%
11 1,098	962	136	14.2	Total Government Funding	1,190	962	229	23.8	1,045
				Other Operating Revenue:					
12 22	23	(1)	(2.5)	Rent Income	22	23	(1)	(2.6)	24
13 42	45	(3)	(6.3)	Interest Income	48	45	3	5.7	57
14 11	12	(1)	(6.3)	NMF Contribution	12	12	(1)	(4.3)	12
15 71	69	2	2.4	Other Income	73	69	3	5.0	76
16 147	150	(3)	(1.7)	Total Other Operating Revenue	155	150	5	3.3	169
17 5,849	5,599	250	4.5	TOTAL REVENUE	5,911	5,600	311	5.6	5,767
				EXPENSE					
18 2,921	3,213	292	9.1	Salaries, Wages & Benefits	3,098	3,213	116	3.6	3,111
19 285	14	(270)	(1,874.4)	Registry	255	14	(241)	(1,669.2)	68
20 635	685	50	7.3	Phys/Residents SWB & Contract Fees	654	685	31	4.5	686
21 692	596	(96)	(16.1)	Purchased Services	621	596	(25)	(4.2)	632
22 594	442	(152)	(34.5)	Supplies	542	442	(101)	(22.8)	458
23 62	61	(0)	(0.6)	Insurance	62	61	(0)	(0.8)	49
24 78	57	(21)	(36.6)	Utilities and Telephone	74	57	(17)	(29.8)	65
25 13	44	31	69.7	Interest Expense	2	44	42	96.3	40
26 187	208	21	10.2	Depreciation & Amortization	187	208	22	10.5	204
27 125	106	(19)	(17.9)	Other Operating Expense	123	106	(16)	(15.5)	103
28 5,592	5,427	(166)	(3.1)	TOTAL EXPENSE	5,617	5,428	(190)	(3.5)	5,417
29 257	172	85	49.2	NET INCOME(LOSS)	294	172	122	70.6	350
				CAPITAL CONTRIBUTIONS					
30									
31 -	-	-	-		-	-	-	-	-
32 -	-	-	-		-	-	-	-	-
33 -	-	-	-	County Contribution	-	-	-	-	-
34 \$ 257	\$ 172	\$ 85	49 %	CHANGE IN NET ASSETS	\$ 294	\$ 172	\$ 122	70.6 %	\$ 350

**NATIVIDAD
BALANCE SHEET
AS OF NOVEMBER 30, 2020**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 83,049,485	\$ 87,089,304	\$ 4,039,819	4.9 %	CURRENT ASSETS				
2	11,810,000	11,810,000	-	-	CASH	\$ 66,424,055	\$ 87,089,304	\$ 20,665,249	31.1 %
3	39,901,992	41,778,641	1,876,649	4.7	SEASIDE CLINICS	11,810,000	11,810,000	-	-
4	19,774,641	17,233,501	(2,541,140)	(12.9)	ACCOUNTS RECEIVABLE NET	35,317,759	41,778,641	6,460,882	18.3
5	5,566,339	5,669,829	103,490	1.9	STATE/COUNTY RECEIVABLES	41,690,999	17,233,501	(24,457,498)	(58.7)
6	5,209,857	4,730,992	(478,865)	(9.2)	INVENTORY	5,048,912	5,669,829	620,917	12.3
7	165,312,314	168,312,267	2,999,953	1.8	PREPAID EXPENSE	6,264,737	4,730,992	(1,533,745)	(24.5)
8					TOTAL CURRENT ASSETS	166,556,462	168,312,267	1,755,805	1.1
9	328,536,984	328,969,594	432,610	0.1	PROPERTY, PLANT & EQUIPMENT	325,201,149	328,969,594	3,768,445	1.2
10	(201,363,356)	(202,333,575)	(970,219)	(0.5)	LESS: ACCUMULATED DEPRECIATION	(197,505,014)	(202,333,575)	(4,828,561)	(2.4)
11	127,173,628	126,636,019	(537,609)	(0.4)	NET PROPERTY, PLANT & EQUIPMENT	127,696,135	126,636,019	(1,060,116)	(0.8)
12	190,853,607	189,694,910	(1,158,697)	(0.6)	OTHER ASSETS	193,003,625	189,694,910	(3,308,715)	(1.7)
13	-	-	-	-	INVESTMENTS				
14	-	-	-	-	HELD FOR CONSTRUCTION	-	-	-	-
15	0	0	-	-	ACCRUED INTEREST RECEIVABLE	-	-	-	-
16	\$ 483,339,549	\$ 484,643,196	\$ 1,303,647	0.3 %	FUNDS IN TRUST	-	-	-	-
17	29,104,264	27,734,222	(1,370,042)	(4.7)	TOTAL INVESTMENTS	-	-	-	-
18	13,757,328	13,863,854	106,526	0.8	TOTAL ASSETS	\$ 487,256,222	\$ 484,643,196	\$ (2,613,026)	(0.5) %
19	43,121,702	41,465,523	(1,656,179)	(3.8)	CURRENT LIABILITIES				
20	3,433,614	3,433,614	-	-	ACCRUED PAYROLL	27,324,830	27,734,222	409,392	1.5
21	8,816,705	11,760,525	2,943,820	33.4	ACCOUNTS PAYABLE	12,099,669	13,863,854	1,764,185	14.6
22	98,233,613	98,257,738	24,125	0.0	MCARE/MEDICAL LIABILITIES	51,664,932	41,465,523	(10,199,409)	(19.7)
23	4,856,988	4,804,707	(52,281)	(1.1)	CURRENT PORTION OF DEBT	3,433,614	3,433,614	-	-
24	-	-	-	-	OTHER ACCRUALS	13,708,175	11,760,525	(1,948,650)	(14.2)
25	29,073,594	29,073,594	0	-	TOTAL CURRENT LIABILITIES	108,232,220	98,257,738	(9,974,482)	(9.2)
26	33,930,582	33,878,301	(52,281)	(0.2)	LONG TERM LIABILITIES				
27	344,899,876	344,899,876	-	-	LT ACCRUED LIABILITIES	5,050,532	4,804,707	(245,825.0)	(5.1)
28	6,275,478	7,607,281	1,331,803	(21.2)	UN EARNED CONTRIBUTIONS	-	-	-	-
29	351,175,354	352,507,157	1,331,803	0.4	LONG TERM PORTION OF C.O.P.'s	29,073,594	29,073,594	-	-
30	\$ 483,339,549	\$ 484,643,196	\$ 1,303,647	0.3 %	TOTAL LONG TERM DEBT	34,124,126	33,878,301	(245,825)	(0.7)
					FUND BALANCES				
					ACCUMULATED FUND	344,899,876	344,899,876	-	-
					CHANGE IN NET ASSETS	-	7,607,281	7,607,281	100.0
					TOTAL FUND BALANCES	344,899,876	352,507,157	7,607,281	2.2
					TOTAL LIAB. & FUND BALANCES	\$ 487,256,222	\$ 484,643,196	\$ (2,613,026)	(0.5) %

NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 11/30/20

BALANCE SHEET

	<u>Reg. Balance</u>	<u>Accruals</u>	<u>Rec'd and Adj</u>	<u>Payment LHP</u> <u>Final Rec'n</u>	<u>GPP</u> <u>PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 8,722,908	10,269,864				14,471,128	(37,252,012)	(3,788,112)
Hospital Fee	-	398,219					(425,287)	(27,068)
Rate Range IGT-CCAH-	5,562,092	3,395,341						8,957,433
MCMC EPP	7,864,092	3,252,820				3,939,641	(11,803,744)	3,252,809
MCMC QIP	18,519,196	3,699,247				9,221,285	(27,740,481)	3,699,247
SB1732	1,067,767	1,634,795					(308,413)	2,396,149
AB 915	-	1,509,039						1,509,039
Medical GME	1,925,521					2,458,739	(4,420,945)	(36,684)
CARES ACT Funding	(3,651,146)		4,140,378		180,590		(2,201,529)	(1,531,707)
A/R UCSF & Touro University	-	66,136						66,136
A/R Seaside Clinic	-						(81,117)	(81,117)
A/R Office Buildings	39,425	600,344					(477,726)	162,042
Medical HPE	-	125,753						125,753
Interest Accrued Positive Cash	-	1,120,043					(673,490)	446,553
Accrued Donations	1,574,818	301,809					(454,335)	1,422,292
A/R Jail-PG&E	(3,302)	428,059					(253,579)	171,178
Health Department	69,828	707,497					(287,567)	489,558
STATE RECEIVABLES	\$ 41,690,998	\$ 27,508,966	\$ 4,140,378	\$ -	\$ 180,590	\$ 30,090,793	\$ (86,378,225)	\$ 17,233,501

P & L

	<u>YTD</u> <u>Nov-20</u>
Medi-Cal DSH /SNCP/PHYS SPA	\$ 6,563,368
PRIME	5,066,667
Rate Range IGT-CCAH-	3,395,341
Esperanza Care	(838,357)
Family First C-19 Response-FMAP Enhance-	1,092,716
EMS/ Maddy Funds	166,059
CARES Act Funding	4,140,378
HPE	125,753
Hospital Fee	398,219
MCMC EPP	3,252,820
HD Residency Support	(209,590)
MCMC QIP	3,699,247
AB915	1,509,039
Medicare GME	799,000
SB 1732	1,634,795
GOVERNMENT FUNDING INCOME	\$ 30,795,455

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF NOVEMBER 30, 2020**

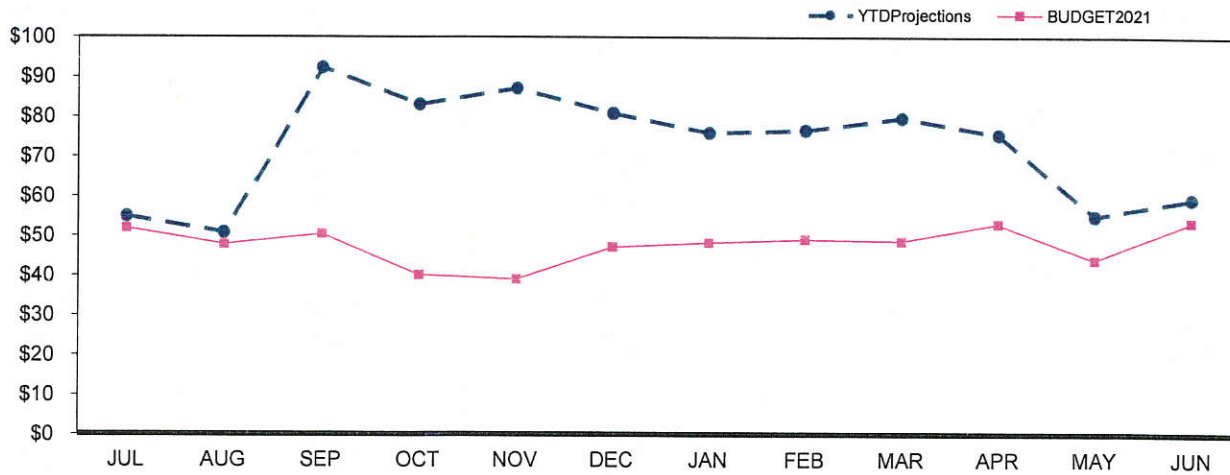
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 83,049,485	CASH AT BEGINNING OF PERIOD	\$ 66,424,055
2		FROM OPERATIONS:	
3	1,331,803	NET INCOME/(LOSS)	7,607,281
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	970,219	DEPRECIATION/AMORT	\$ 4,828,561
6	2,302,022	SUBTOTAL	12,435,842
7		CHANGES IN WORKING CAPITAL:	
8	(1,876,649)	ACCOUNTS RECEIVABLE	(6,460,882)
9	2,541,140	STATE/COUNTY RECEIVABLE	24,457,498
10	375,375	PREPAID EXPENSE & INVENTORY	912,828
11	(1,370,042)	ACCRUED PAYROLL	409,392
12	106,526	ACCOUNTS PAYABLE	1,764,185
13	(1,656,179)	MCARE/MEDICAL LIABILITIES	(10,199,409)
15	-	SHORT TERM DEBT	0
16	2,943,820	ACCRUED LIABILITIES	(1,948,650)
17	1,063,991	NET (DECREASE)/INCREASE	8,934,962
18		CAPITAL ADDITIONS:	
19	(432,610)	PP&E ADDITIONS	(3,768,445)
20	-	NBV OF ASSETS DISPOSED	-
21	(432,610)	TOTAL CAPITAL (Use of Cash)	(3,768,445)
22		FINANCING ACTIVITY:	
23	(52,281)	LONG TERM BOND DEBT	(245,825)
24	1,158,697	OTHER ASSETS	3,308,715
25	-	INVESTMENTS	-
26	1,106,416	TOTAL FINANCING	3,062,890
27	4,039,819	INC./(DEC.) IN CASH BALANCE	20,665,249
28	\$ 87,089,304	CASH BALANCE - END OF PERIOD	\$ 87,089,304

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2021

	<u>BDGT-21</u>	<u>ESTIMATE FY2021</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 12,340,000	\$ 13,700,171	\$ 1,360,171
PRIME Y4	12,160,000	12,160,000	-
EPP	7,760,000	7,760,000	-
QIP	8,825,000	8,825,000	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,100,000	8,100,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	1,092,716	1,092,716
HHS -CARE Fund Stimulus Covid-19	-	5,852,676	5,852,676
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,540,529	188,529
EMS/ Maddy	-	166,059	166,059
Provider Fee	950,000	950,000	-
	<u>\$ 56,787,000</u>	<u>\$ 65,447,151</u>	<u>\$ 8,660,151</u>



Cash Flow Performance Fiscal Year 2021 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	87.1	80.9	76.0	76.7	79.8	75.5	55.0	59.4
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	48.7	53.1	44.0	53.4
Variance	3.0	2.9	41.9	42.9	48.0	33.6	27.6	27.5	31.1	22.5	11.0	6.0

NATTVIDAB
CASH FORECAST
FISCAL YEAR 2021

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	86,411,941	54,847,589	50,782,863	92,272,171	83,043,021	87,084,287	80,871,064	75,990,046	78,646,464	79,807,403	75,537,358	55,009,295	86,411,941
CASH RECEIPTS													
Patient Revenue (incl pro fees and lab cop)	22,793,778	18,385,956	26,041,970	22,518,947	20,726,743	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547	262,734,626
Provider Fee	-	-	-	-	425,287	78,187	78,187	78,187	78,187	78,187	78,187	78,187	878,454
RR 167 CCAH	-	-	-	-	-	-	-	-	-	-	-	-	6,100,000
H-54 CARE Stimulus COVID19-	277,658	656,106	-	2,177,689	2,059	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,113,659
SHORT DOYLE	-	360,005	-	779,483	2,059	25,479	25,479	25,479	25,479	25,479	25,479	25,479	3,483,659
HPE	-	-	-	-	-	-	-	-	-	-	-	-	178,353
Foundation Donations	454,335	-	-	-	-	-	-	-	-	-	-	-	454,335
HEALTH DEPARTMENT RESUMB	-	-	-	-	-	-	-	-	-	-	-	-	1,279,236
NCAL GME	-	1,953,808	2,465,037	-	287,567	141,867	141,867	141,867	141,867	141,867	141,867	141,867	4,915,845
AB919	-	-	-	-	-	456,000	-	-	-	-	-	-	3,800,000
GRF Final FY18-19	-	2,780,787	-	-	-	-	-	-	-	-	-	-	2,780,787
GRF FY20-21	-	-	-	8,532,321	-	-	-	-	-	-	-	-	13,094,642
QTP	-	-	27,740,481	-	-	-	-	-	-	-	-	-	27,740,481
ERP	-	-	11,803,744	-	-	-	-	-	-	-	-	-	11,803,744
Final Settlement DSH167 FY09-10	-	-	1,282,611	-	-	-	-	-	-	-	-	-	1,282,611
DSH-CPE Final Reconciliation FY08-09	-	-	-	1,360,171	-	-	-	-	-	-	-	-	1,360,171
PRUNE	-	-	4,317,023	-	-	-	-	-	-	-	-	-	4,317,023
Final Settlement	-	-	1,740,086	-	14,287,769	-	-	-	-	-	-	-	16,037,855
SB1732	-	-	306,413	-	-	-	-	-	2,900,000	-	-	-	3,206,413
GRF Y5 FY19-20 Q4	-	-	-	6,331,405	-	-	-	-	-	-	-	-	6,331,405
TIME BETWEENLY	158,800	158,800	158,800	158,800	158,800	114,827	114,827	114,827	114,827	114,827	114,827	114,827	1,602,788
Rent Income	22,147	157,262	35,187	19,771	228,392	113,178	113,178	113,178	113,178	113,178	113,178	113,178	1,265,482
EMS Meddy Funds	166,059	-	-	-	-	-	-	-	-	-	-	-	166,059
Fund 404 Transfer	1,196,107	2,747,251	254,843	1,156,177	1,083,441	4,148,434	2,482,444	2,620,533	2,908,055	6,408,388	4,269,627	4,269,627	30,300,000
167 Sub-Fund Transfer In/Out	13,180,626	5,962,795	-	-	-	-	-	-	-	-	-	-	18,143,421
Interest Income	-	-	750,630	-	968,000	-	-	-	-	-	-	-	1,718,630
Miscellaneous Revenue	322,633	30,772	256,783	95,858	18,189	156,310	156,310	156,310	156,310	156,310	156,310	156,310	858,000
Total Cash Receipts	24,000,551	30,021,350	84,858,781	41,021,326	37,271,923	24,062,947	26,662,040	28,068,060	30,537,360	25,625,161	32,724,884	35,778,133	452,794,209
CASH DISBURSEMENTS													
Purchased Services and Supplies	10,113,568	9,013,485	5,363,779	8,218,300	8,911,904	7,087,801	7,087,801	7,087,801	7,087,801	7,087,801	7,087,801	7,087,801	91,234,242
160 Residency Support	-	-	-	-	125,000	-	-	-	-	-	-	-	125,000
PRUNE 167	-	870,128	-	-	6,249,266	-	-	-	-	-	-	-	7,119,404
167 MEDICAL GME	1,028,852	1,302,300	-	-	-	229,537	-	-	-	-	-	-	2,331,189
167 SPY2018-19 GRP-Final	1,369,004	-	-	-	-	-	-	-	-	-	-	-	1,369,004
167 GRP 6 new extension FY20-21	-	-	3,533,637	-	-	-	-	-	-	-	-	-	3,533,637
167 QTP	-	9,221,265	-	-	-	-	-	-	-	-	-	-	9,221,265
167 ERP	-	3,038,041	-	-	-	-	-	-	-	-	-	-	3,038,041
Building Lease / Rental Equipment	247,612	427,032	298,323	279,251	381,759	247,612	247,612	247,612	247,612	247,612	247,612	247,612	3,038,041
GRF Principal & Interest Payments	-	-	-	-	3,955,125	-	-	-	-	-	-	-	3,955,125
Payroll and Benefits	15,515,558	15,992,878	22,855,879	15,345,084	15,534,409	17,789,568	17,789,568	18,049,032	17,789,568	17,789,568	17,789,568	17,789,568	208,764,823
Equipment Cost	18,000	-	-	-	-	-	-	-	-	-	-	-	18,000
167 GRP FY19-20 QTR 4	-	-	2,428,858	-	312,375	-	-	-	-	-	-	-	2,741,233
GRWCAP	9,658,509	-	-	-	-	-	-	-	-	-	-	-	9,658,509
FY20-21 HHMOU	-	101,285	-	389,286	-	-	-	-	-	-	-	-	490,571
Data Processing	-	1,011,515	125,128	125,195	125,127	305,705	305,705	305,705	305,705	305,705	305,705	305,705	2,911,867
DSH167/CPE Final Reconciliation FY09-10	-	-	5,807,014	-	-	-	-	-	-	-	-	-	5,807,014
Medi-Cal Final Settlement FY11-12	-	-	-	2,736,218	-	-	-	-	-	-	-	-	2,736,218
PRUNE 167	-	-	-	-	-	-	-	-	-	-	-	-	-
Seaside Clinic	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From 451 to 404 & 167 Fund	-	-	-	21,174,084	-	-	-	-	-	-	-	-	21,174,084
Capital Expenses Fund 404	-	1,196,107	2,747,251	254,843	1,156,177	1,083,441	4,148,434	2,482,444	2,620,533	2,908,055	6,408,388	4,269,627	29,300,000
Capital Expenditures	1,425,302	18,600	209,266	1,981,358	432,610	597,582	2,287,041	1,269,237	1,443,423	1,604,322	3,534,684	2,368,228	18,974,933
Total Cash Disbursements	55,595,403	43,065,578	43,369,453	50,250,478	33,230,887	31,178,170	31,743,990	27,442,531	29,378,421	28,894,696	53,253,537	31,399,129	439,817,938
Increase/(Decrease)	(11,594,852)	(4,048,229)	41,489,328	(9,229,152)	4,043,733	(8,213,223)	(4,881,023)	856,429	3,168,939	(4,269,464)	(20,528,643)	4,378,005	(7,023,641)
Ending Cash Fund 451	54,847,089	50,782,863	92,272,171	83,043,021	87,084,287	80,871,064	75,990,044	78,646,464	79,807,403	75,537,358	55,009,295	59,386,300	54,847,089
(-) Cash In Transit	-	-	-	-	-	-	-	-	-	-	-	-	-
(-) Petty Cash and CC	3,514	5,058	5,724	6,464	5,017	2,650	3,690	3,690	3,690	3,690	3,690	3,690	35,814
Ending Cash as per 6/A	54,850,603	50,787,921	92,277,895	83,049,485	87,089,304	80,874,714	75,993,734	78,650,154	79,811,093	75,541,048	55,012,975	59,390,000	54,850,603
Fund 404													
Beginning Balance	72,742,911	72,742,911	71,548,804	68,709,553	68,544,810	87,386,433	66,302,982	62,156,558	58,874,114	57,053,581	54,144,928	47,736,538	72,742,911
Transfer In from Fund 451	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer Out from Fund 404	(1,196,107)	(2,747,251)	(254,843)	(1,156,177)	(1,083,441)	(4,148,434)	(2,482,444)	(2,620,533)	(2,908,055)	(6,408,388)	(4,269,627)	(4,269,627)	(11,964,915)
Ending Cash Fund 404	72,742,911	71,548,804	68,709,553	68,544,810	87,386,433	86,302,982	62,156,558	58,874,114	57,053,581	54,144,928	47,736,538	43,466,911	72,742,911
Ending Cash Fund 451 & 404													
	127,590,000	122,332,667	161,071,724	151,589,631	154,470,720	147,174,056	138,149,602	136,330,578	136,898,984	129,582,354	102,745,633	102,831,211	127,590,000

**CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, December 4, 2020
(Friday, November 10, 2020 Medical Executive Committee)**

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Bixler, David L., MD	Pulmonary/Critical Care Medicine / Medical Specialties	Provisional	12/11/2020 – 12/01/2022
Elison, Casey J., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Provider	12/11/2020 – 12/01/2022
Frencher, James T., MD	Teleradiology / Radiology	Provisional	12/11/2020 – 12/01/2022
Grewall, Pam, K., MD	Internal Medicine Hospitalist / Medical Specialties	Provisional	12/11/2020 – 12/01/2022
Malhi, Harshawn S., MD	Teleradiology / Radiology	Provisional	12/11/2020 – 12/01/2022
McGarrity, Jonathan T., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Provider	12/11/2020 – 12/01/2022
Matheis, Bill M., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Provider	12/11/2020 – 12/01/2022
Tittle, Robin, MD	Internal Medicine Hospitalist / Medical Specialties	Provisional	12/11/2020 – 12/01/2022

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Adams, Marian M., MD	Neonatology / Pediatrics	Active	02/01/2021 – 02/01/2023
Chew, Victoria W., MD	Family Medicine / Family Medicine	Active	02/01/2021 – 02/01/2023
Chiang, Peter C., DDS	Pediatric Dentistry / Surgical Specialties	Active	02/01/2021 – 02/01/2023
Cushing, Blair, DO	Family Medicine Hospitalist / Family Medicine	Active	02/01/2021 – 02/01/2023
Dudley, Pamela A., ACNP	Trauma Acute Care Nurse Practitioner / Trauma	Advanced Practice Professional	02/01/2021 – 02/01/2023
Fowler, Martin J., DO	Teleneurology / Medical Specialties	Courtesy	02/01/2021 – 02/01/2023
Furubayashi, Jill K., MD	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023
Garcia-Rojas, Xavier, MD	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023
Gram, Kelly B., MD	FM Hospitalist / Family Medicine	Active	02/01/2021 – 02/01/2023
Harris, Charles R., MD	Family Medicine / Family Medicine	Active	02/01/2021 – 02/01/2023
Hollis, Richard K., DO	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023

Karlin, David S., MD	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023
Kasle, Douglas T., PhD	Clinical Psychology / Psychiatry	Active	02/01/2021 – 02/01/2023
Kazem, Fatima, MD	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023
Mrelashvili, Davit, MD	Teleneurology / Medical Specialties	Courtesy	02/01/2021 – 02/01/2023
Orduno, Ramon R., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Professional	02/01/2021 – 02/01/2023
Quezada Luiti, J. Emilio, MD	Pediatric Cardiology / Pediatrics	Active	02/01/2021 – 02/01/2023
Rodriguez, Sergio E., PA-C	Physician Assistant / Emergency Medicine	Advanced Practice Professional	02/01/2021 – 02/01/2023
Vigil, Valerie A., MD	Emergency Medicine / Emergency Medicine	Active	02/01/2021 – 02/01/2023
Yuh, Theresa M., MD	Teleradiology / Radiology	Courtesy	02/01/2021 – 02/01/2023

RELEASE FROM PROCTORING: The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Cushing, Blair L., DO	Family Medicine	Family Medicine	Acknowledge
Dahlfred, Leah B., MD	Family Medicine	Family Medicine	Acknowledge
Fowler, Martin J., DO	Teleneurology	Medical Specialties	Acknowledge
Furubayashi, Jill K., MD	Teleradiology	Radiology	Acknowledge
Garcia-Rojas, Xaver, MD	Teleradiology	Radiology	Acknowledge
Han, Seunggu J., MD	Neurosurgery	Surgical Specialties	Acknowledge
Harik, Danielle E., DO	Family Medicine	Family Medicine	Acknowledge
Hollis, Richard K., DO	Teleradiology	Radiology	Acknowledge
Karlin, David S., MD	Teleradiology	Radiology	Acknowledge
Kazem, Fatima, MD	Teleradiology	Radiology	Acknowledge
Mrelashvili, Davit, MD	Teleneurology	Medical Specialties	Acknowledge
Orchard, Derek A., DO	Emergency Medicine	Emergency Medicine	Acknowledge
Tran, Thai-Lan N., MD	Surgical Critical Care / General Surgery	Trauma	Acknowledge
Usowicz, Anna G., MD	Neonatology	Pediatrics	Acknowledge
Yuh, Theresa M., MD	Teleradiology	Radiology	Acknowledge

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
Chew, Victoria W., MD	Family Medicine	Family Medicine	Provisional to Active	Acknowledge
Cushing, Blair, DO	Family Medicine	Family Medicine	Provisional to Active	Acknowledge

Fowler, Martin J., DO	Teleneurology	Medical Specialties	Provisional to Courtesy	Acknowledge
Furubayashi, Jill K., MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Garcia-Rojas, Xaver, MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Hollis, Richard K., DO	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Karlin, David S., MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Kazem, Fatima, MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Mrelashvili, Davit, MD	Teleneurology	Medical Specialties	Provisional to Courtesy	Acknowledge
Pompan, Donald C., MD	Orthopedic Surgery	Surgical Specialties	Active Staff 01/10/2021 - 04/01/2022	Acknowledge
Tran, Thai-Lan N., MD	General Surgery / Surgical Critical Care	Trauma	Leave of Absence 10/20/2020 – 4/30/2021	Acknowledge
Yuh, Theresa M., MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge

LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Eusterbrock, Thomas K., MD	Neonatology / Pediatrics	Patient Care Coverage	10/5/2020 – 10/12/2020	Acknowledge

REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Jeske, Antonette, PA-C	ED Physician Assistant	Emergency medicine	Administer Schedules II through V controlled substances without advance approval by a supervising physician	Acknowledge

RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Bhandarkar, Stephen J., MD	Emergency Medicine	Emergency Medicine	12/03/2019	Acknowledge
Frank, Jacqueline, CRNA	Nurse Anesthetist	Anesthesia	10/10/2020	Acknowledge
Gianella, Daniel L., MD	Diagnostic Radiology	Radiology	02/01/2021	Acknowledge
Harbison, Anna L., MD	Pediatric Cardiology	Pediatrics	02/01/2021	Acknowledge
Jung, Julie M., PA-C	Emergency Medicine PA	Emergency Medicine	11/23/2019	Acknowledge
Leone, Margaret C., PA-C	Emergency Medicine PA	Emergency Medicine	03/03/2020	Acknowledge
Liu, Yu-Chuan, MD	Cardiology	Medical Specialties	06/16/2020	Acknowledge
Mills, Christopher W., PA-C	Emergency Medicine PA	Emergency Medicine	03/18/2020	Acknowledge

Nguyen, Khanh L., MD	Teleneurology	Medical Specialties	09/30/2020	Acknowledge
Villar, Carlos E., MD	Teleneurology	Medical Specialties	11/01/2020	Acknowledge
Goldstein, David, MD	Family Medicine	Family Medicine	10/19/2020 *corrected date	Acknowledge

Trauma Nurse Practitioner (TNP) Advanced Procedure Training: The following TPN meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-4		
NAME	PROCEDURE	RECOMMEND
Dwight-Gilroy, Eric L., ACNP	Central Venous Catheter Placement, Chest Tube Insertion, Chest Tube Removal, Closed reduction of fracture/dislocation, Endotracheal intubation, Supervision of Flex./ex. C-spine radiographs, procedural sedation	Recommend
Yan, Lu, ACNP	Central Venous Catheter Placement, Chest Tube Insertion, Chest Tube Removal, Clearance of C-spine, Closed reduction of fracture/dislocation, Endotracheal intubation, FAST ultrasound, Supervision of Flex./ex. C-spine radiographs, procedural sedation	Recommend