

## Finance Committee Meeting 2021

**January 8, 2021** 



### Finance Committee Meeting Friday, January 8, 2021 8:30 AM

\*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\*

### AGENDA

### **IMPORTANT NOTICE Regarding COVID 19**

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Finance Committee meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Finance Committee meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call use any of these numbers below:

- +1 720 928 9299 US (Denver)
- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)

Enter the Meeting ID number: 940 0995 5352 when prompted. You will then enter the Password: 241049 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio click the following link: https://natividad.zoom.us/j/94009955352?pwd=VFNDYmJENXNyLzdYSXJneUtJa1Iwdz09

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

- 1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Finance Committee at <a href="Natividadpublicomments@natividad.com">Natividadpublicomments@natividad.com</a> by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
- 2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
  - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting

- telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
- b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: Natividadpublicomments a natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
- c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at <a href="Natividadpublicomments@natividad.com">Natividadpublicomments@natividad.com</a> (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
- d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at <a href="Natividadpublicomments@natividad.com">Natividadpublicomments@natividad.com</a>. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
- 3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at <a href="Natividadpublicomments@natividad.com">Natividadpublicomments@natividad.com</a>. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
- 4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to <a href="Matividadpublicomments@natividad.com">Natividadpublicomments@natividad.com</a>. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
- 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

### Call to Order

Marcia Atkinson, Chair

### Roll Call

### Agenda Additions/Corrections

Noemi Ferguson

### Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

### **Approval of Minutes**

1. Approve the Minutes of November 13, 2020. Pages 6-12

### **Consent Items**

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. Pages 13-27

### **Scheduled Items/Discussion Items**

3. Receive and Approve October 2020 Financial Report. Pages 28-40

4. Receive and Approve November 2020 Financial Report. Pages 41-53

Daniel Leon, CFO Daniel Leon, CFO

### Adjournment

### NEXT FINANCE COMMITTEE MEETING: FRIDAY, FEBRUARY 12, 2021 AT 8:30 A.M.

\*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\*

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954.1.Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed, and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



### Finance Committee Meeting Friday, January 8, 2021 Consent Items

### Attachment A

1. Pages 13-14	<ul> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.</li> <li>b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.</li> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to</li> </ul>
2. Puges 15-16	execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964. b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.
3. Pages 17-18	<ul> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024.</li> <li>b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.</li> <li>c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.</li> </ul>
4. Pages 19-20	<ul> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and</li> <li>b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.</li> </ul>
5. Pages 21-22	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.
6. Pages 23-24	<ul> <li>a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term</li> </ul>

	and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590
	b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future
	amendment to the agreement, which does not significantly alter the scope of work and does not
	cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement
	per the amendment.
7.	a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the
Pages 25	Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for
	an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and
	b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future
	amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the
	original contract amount and do not significantly change the scope of work.
8.	a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the
Pages 26-27	Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals
	(MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period
	January 1, 2021 to December 31, 2022; and
	b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future
	amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of
	the original contract amount and do not significantly change the scope of work.



### Finance Committee Special Meeting Friday, November 13, 2020

8:30 AM

### \*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\*

### **MINUTES**

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- d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpublicomments a natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
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- 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

NMC Staff/County:

Daniel Leon, Andrea Rosenberg, Ari Entin, Dr. Craig Walls, Nancy Buscher, Dr. Charles Harris, Jeanne-Ann Balza

### Call to Order

Marcia Atkinson, Chair

### Roll Call

Present

Marcia Atkinson Dr. Chris Carpenter Libby Downey Dr. Gary Gray

Not Present None

### Agenda Additions/Corrections

Noemi Ferguson

• Correction to Scheduled Item number 5 board report, submitted a revised board report.

### Public Comments (Limited 3 minutes per speaker)

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### **Approval of Minutes**

1. Approve the Minutes of October 9, 2020.

**MOTION:** 

Motion to approve the minutes of October 9, 2020 moved by Dr. Chris Carpenter, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

### **Consent Items**

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

**MOTION:** 

Motion to approve Consent Items for consideration by the NMC Board of Trustees, Attachment A, item 1 through 13, moved by Libby Downey, seconded by Dr. Chris Carpenter, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

3. Approve the schedule of regular meetings of the Finance Committee for calendar year 2021 in Attachment B.

**MOTION:** 

Motion to approve the schedule of regular meetings of the Finance Committee for the calendar year 2021 – Attachment B for consideration by the NMC Board of Trustees, moved by Libby Downey, seconded by Dr. Chris Carpenter, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

### Scheduled Items/Discussion Items

- 4. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
  - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-14052) with CenturyLink Communications LLC for Lumen Security Log Monitoring services, extending the agreement an additional three (3) year period (December 1, 2020 through November 30, 2023) for a revised full agreement term of July 21, 2015 through November 30, 2023, and adding \$186,853 for a revised total agreement amount

not to exceed \$563,226.

b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to three (3) future addendums to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,549) of the original cost of the agreement. (Ari Entin)

**MOTION:** 

Motion to approve Scheduled, item number 4, for consideration by the NMC Board of Trustees, moved by Libby Downey, seconded by Dr. Chris Carpenter and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

- 5. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
  - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-13387) with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, extending the term by twelve months (January 1, 2021 to December 31, 2021) for a revised full agreement term of January 1, 2017 to December 31, 2021, and adding \$4,200,000, for a revised total not to exceed amount of \$19,762,000 in the aggregate; and
  - b. Authorize the Deputy Purchasing Agent for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,120,930) of the original contract amount and do not significantly change the scope of work. (Dr. Craig Walls)

**MOTION:** 

Motion to approve Scheduled, item number 5, for consideration by the NMC Board of Trustees, moved by Dr. Chris Carpenter, seconded by Libby Downey and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

6. Receive and Approve September 2020 Financial Report.

Daniel Leon, CFO

**MOTION:** 

Motion to accept the September 2020 Financial Reports moved by Libby Downey, seconded by Dr. Chris Carpenter, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Gary Gray: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

Adi	iou	rnm	ent	at	8:54	am

Marcia Atkinson, Chair Recorded by Noemi Ferguson



### Finance Committee Special Meeting Friday, November 13, 2020 Consent Items MINUTES Attachment A

1.	a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Jane Finney, CLS, MBA, CPHQ, CPPS for on-site and off-site professional consulting services regarding the Delivery System Incentive Program at NMC for an amount not to exceed \$150,000 with an agreement term of one (1) year (November 9, 2020 through November 8, 2021).
2.	a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, adding \$6,500 for a revised total agreement amount not to exceed \$134,142, with no changes to the term of the Agreement term November 22, 2019 through January 29, 2022.
3.	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with Flycast Partners, Inc. for extending software support of the BMC client management toolset, and extending the agreement term an additional two (2) year period (June 1, 2022 through May 31, 2024) for a revised full agreement term of June 1, 2019 through May 31, 2024, and adding \$68,218 for a revised total agreement amount not to exceed \$167,541.
4.	a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14304) with the American Heart Association, Inc. for program participation and stroke center accreditation, providing funding in the amount of \$48,005 for an additional five (5) year period (May 14, 2020 through May 13, 2025), for a revised full agreement term of May 14, 2019 through May 13, 2025, and a revised total agreement amount not to exceed \$52,485.
5.	<ul> <li>a. Adopt the Natividad Medical Center (NMC) 2019 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2019, Project No. JOC Bid No. NMC 2021-01, Bid No. NMC 2021-02, and NMC 2021-03; and</li> <li>b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.</li> </ul>
6.	a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14474) with Johnson Controls, Inc. for repair and maintenance services on automation for heating, ventilation, air conditioning and the variable frequency drive (VFD) system at NMC, adding \$300,000 for a revised total agreement amount not to exceed \$450,000, with no changes to the current agreement term September 1, 2019 through August 31, 2022.
7.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, adding \$10,000,000 for a revised total agreement amount not to exceed \$30,563,000 and with no changes to the current agreement term of April 19, 2020 through June April 18, 2022.
8.	<ul> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreements with Navin Haffty &amp; Associates and Leidos Health LLC dba Ettain Group for information technology (IT) consulting services pursuant to Request for Proposal (RFP) #9600-67 to extend the term for an additional one (1) year period through January 10, 2022 for a revised term January 11, 2017 through January 10, 2022; and b. Authorize an aggregate increase of \$4,200,000 for a total amount not to exceed \$14,481,000.</li> </ul>

9	a.	Authorize the Chief Executive Office for Natividad or his designee to execute the Second
	".	Amendment to the Professional Services Agreement (A-14492) with The Regents of the
		University of California, a public corporation, on behalf of the University of California, San
		Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide pediatric
		cardiology services extending the term by twelve months (January 1, 2021 to December 31,
	1	2021) for a revised full agreement term of January 1, 2018 to December 31, 2021, and adding
		\$200,000 for a revised total not to exceed amount of \$500,000 in the aggregate; and
	Ь.	Authorize the Chief Executive Office for Natividad to sign up to three (3) future amendments
	2700	to this agreement where the total amendments do not significantly change the scope of work
		and do not cause an increase of more than ten percent 10% (\$10,000) of the original contract
		amount per each amendment.
10.	a.	Authorize the Chief Executive Office for Natividad Medical Center or his designee to execute
	********	the First Amendment to the Professional Services Agreement with Reiko Sakai M.D. to
		provide pediatric hospitalist services, adding \$100,000 for a revised total not to exceed amount
		of \$200,000 in the aggregate without changing the Agreement term which is July 1, 2020 to
		June 30, 2022; and
	b.	Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3)
		future amendments to this Agreement where the total amendments do not exceed 10%
		(\$100,000) of the original contract amount and do not significantly change the scope of work.
11.	a.	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to
		execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-
		13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, extending the term
		by twelve months (January 1, 2021 to December 31, 2021) for a revised full term of March 1,
		2016 to December 31, 2021 and adding \$400,000 for a revised amount not to exceed
		\$1,200,000 in the aggregate,; and
	b.	Authorize the Chief Executive Officer for NMC to sign up to three (3) future amendments to
		this agreement where the total amendments do not significantly change the scope of work and
		do not cause an increase of more than ten percent 10% (\$30,000) of the original contract
		amount per each amendment.
12.	a.	Authorize the Chief Executive Officer for NMC or his designee to execute a no cost Student
		Placement Agreement with Baylor University for Physical, Occupational and Speech Therapy
	L	students with an agreement term of January 1, 2021 through December 31, 2026.
	0.	Approve the NMC Chief Executive Officer's recommendation to accept non-standard
13.	Auth	indemnification and insurance provisions within the agreement.  orize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to
13.		ite amendment No. 5 to the agreement (A-14083) with Health Management Associates, Inc. for
		alting services associated with patient alignment, county ambulatory clinics and health plan
		ber access for Natividad, extending the agreement an additional one (1) year period (January 2,
		through January 1, 2022) for a revised full agreement term of January 2, 2017 through January
		22, with no increase to the total agreement amount of \$380,000.
	1, 20.	22, with no moreuse to the total agreement amount of \$300,000.



# Finance Committee Special Meeting Friday, November 13, 2020 Consent Items MINUTES Attachment B

### Natividad Medical Center Finance Committee 2021 Meeting Schedule

The NMC Finance Committee is scheduled to meet the second Friday of the month, unless otherwise notified. Meetings will be held via Video Conference Telephonic.

Schedule subject to change.

Month	Date	Time	Room
January	Friday, 01/08/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
February	Friday, 02/12/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
March	Friday, 03/12/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
April	Friday, 04/09/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
May	Friday, 05/14/2021	8:30 a.m.	Video Conference
0.000			Telephonic Meeting
June	Friday, 06/11/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
July	Friday, 07/9/2021	8:30 a.m.	Video Conference
12			Telephonic Meeting
August	Friday, 08/13/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
September	Friday, 09/10/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
October	Friday, 10/8/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
November	Friday, 11/12/2021	8:30 a.m.	Video Conference
			Telephonic Meeting
December	*No Meeting		1

Dyna	labs,	LLC	Agreement	t

Legistar	Number:	

### .. Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.

### ..Report

### **RECOMMENDATION:**

### It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Dynalabs, LLC for analytical laboratory testing of compounded pharmaceutical services at NMC for an amount not to exceed \$32,000 with an agreement term January 1, 2021 through December 31, 2025.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification and limitations on liability provisions within the agreement.

### **SUMMARY/DISCUSSION:**

Dynalabs specializes in laboratory quality assurance testing services of compounded medications. Natividad has used Dynalabs for several years and has been satisfied with their turnaround times and their customer service. NMC uses Dynalabs for sterility testing, potency testing, stability testing, endotoxin testing, and beyond use dating as required by state and federal law and regulation. Potency, beyond use dating, and stability testing help ensure patients receive a sufficient medication dose. Sterility and endotoxin testing ensure that the medications patients receive do not contain bacterial contamination. Through this testing not only are individual products tested but the quality of the compounding process itself is measured.

This new agreement replaces an older agreement with Dynalabs, LLC from 2015 and contains updated terms and pricing.

### OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee on January 8, 2021 and by its Board of Trustees on January 8, 2021.

### **FINANCING:**

The cost for this agreement is \$32,000 of which \$6,400 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

Quality assurance testing, provided by Dynalabs, will ensure the quality of compounded medications
enhancing the health of Monterey County residents who receive them.
Economic Development
Administration
X Health and Human Services
Infrastructure

Prepared by: Jason Warren, Pharmacist, 772-7720 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Public Safety

Dynalabs, LLC Agreement

Attachments on file with the Clerk of the Board

Visual	Net ]	Design	Amendment	No.	2

Legistai i annoci.	L	egistar	Number:	
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### ..Title

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964.

b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.

### ..Report

### **RECOMMENDATION:**

### It is recommended the Board of Supervisors:

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14274) with Visual Net Design for website update and hosting services, extending the agreement an additional two (2) year period (May 1, 2021 through April 30, 2023) for a revised full agreement term of May 1, 2018 through April 30, 2023, and adding \$139,976 for a revised total agreement amount not to exceed \$323,964.

b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$3,398) of the original cost of the agreement per each amendment.

### **SUMMARY/DISCUSSION:**

Natividad is recommending that the current agreement for hosting and support services with Visual Net Design be renewed and expanded to include Search Engine Optimization Services (SEO). In an effort to reach our target audience, Natividad currently has an English and a Spanish website that are distinct and separate. SEO will allow NMC to improve the tracking of website utilization and it will provide us with data to continue to improve the site to be a more effective resource to the community.

The approval of this agreement will NMC ensure that the websites provide up to date and accurate information related to services, contact information, and information on the health related matters, which the organization feels is important to our community.

### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this amendment no. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 8, 2021.

### FINANCING:

The cost for this amendment No. 1 is \$139,976 of which \$96,000 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This amendment allows for hosting services resulting in a website with up to date and current information thus improving the health and quality of life through County supported policies, programs and services while promoting access to equitable opportunities for health choices and health environments in collaboration with communities.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 783-2701 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

### Attachments:

Visual Net Design Amendment No. 2 Visual Net Design Amendment No. 1 Visual Net Design Agreement

Attachments on file with the Clerk of the Board

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Legistar	Number:	
0		

### ..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024. b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

### ..Report

### RECOMMENDATION:

### It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Virtusa Corporation for CareDiscovery Quality Measures and CareDiscovery Electronic Quality Measures software subscription services at NMC for an amount not to exceed \$216,454 with an agreement term of January 26, 2021 through January 25, 2024. b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$21,645) of the original cost of the agreement per each amendment.
- c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

### SUMMARY/DISCUSSION:

For over 40 years, IBM, through its partner Truven Health Analytics, has provided market-leading performance improvement solutions built on data integrity, advanced analytics, and domain expertise. NMC has contracted with Truven since 2009 for the use of the IBM database(s) and analytic tools. IBM is now partnering with Virtusa Corporation to provide these same services.

Care Discovery is a database and reporting system that provides NMC with a dashboard of critical benchmarks and objective, fact-based information necessary to make quick, confident decisions in support of the hospital's quality improvement initiatives. The database and reporting system allows NMC to: evaluate our performance as compared to peer hospitals; and evaluate our outcomes including the Agency for Healthcare Research and Quality (AHRQ) national indicators, complications, and risk-adjusted mortality and resource metrics. It provides NMC with the capability to drill into transaction-level details to identify specific opportunities for improving the process of care. The database and reporting system allows NMC to compare patient-care patterns among physicians and compare expected results to observed results. The database is used to run many required reports for Joint Commission accreditation.

The Care Discovery Quality Measures database and reporting system provides NMC with the tools to comply with the Joint Commission and Center for Medicare and Medicaid Services (CMS) requirement for quarterly reporting of clinical quality measures also known as Core Measures.

### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 8, 2021.

### FINANCING:

The cost for this agreement is \$216,454 of which \$70,728 is included in the Fiscal Year 2020-21 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement is for a software system which allows data collection of process improvement projects as well as regulatory required reporting of quality metrics. The ability to capture this data and to compare with our peers helps drive improved medical care and patient outcomes at NMC. The use of this system provides NMC with the additional support it needs to be able to provide reliable and quality patient care, thus improving the health and quality of life for patients and their families.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Charles Harris M.D., Chief Quality Officer, 783-2785 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

Virtusa Agreement and BAA

Attachments on file with the Clerk of the Board

### Mazen Hashisho M.D. Agreement

### TITLE:

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.

### RECOMMENDATION:

It is recommended that the Board of Supervisors

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Mazen Hashisho M.D. to provide vascular surgery services at NMC for an amount not to exceed \$1,600,000 for the period March 1, 2021 to March 31, 2024; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$160,000) of the original contract amount and do not significantly change the scope of work.

### SUMMARY/DISCUSSION:

Natividad must arrange for the professional consultation and treatment for patients who present to the emergency department and outpatient clinics in need of medical care or treatment in vascular surgery. Natividad would like to enter into this agreement with Dr. Hashisho, a board certified vascular and thoracic surgeon, to provide inpatient and outpatient services, procedures in the operating room, and at least half of the vascular surgery call coverage in the emergency department. The vascular and thoracic surgery services provided are part of the comprehensive trauma services required for the Level II Trauma Center and vital to the continued operations of Natividad. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

### OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

### FINANCING:

The total not to exceed amount for this Agreement is \$1,600,000 for the period March 1, 2020 to March 31, 2024 (37 months). \$520,000 is included in the Fiscal Year 2020/2021 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

### BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development Administration X Health and Human Services Infrastructure Public Safety
Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553
4 4

Attachments: Agreement

Attachments on file at the Clerk of the Board

UpToDate Inc. Amendment No. 3	Legistar Number:
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### .. Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.

### ..Report <u>RECOMMENDATION</u>:

### It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No.3 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2021 through February 28, 2022) for a revised full agreement term of December 1, 2016 through February 28, 2022, and adding \$90,488 for a revised total agreement amount not to exceed \$426,326.

### SUMMARY/DISCUSSION: UPDATE SUMMARY

Wolters Kluwer Health, Up-To-Date Inc. (UpToDate) is the leading web based clinical research tool that clinicians utilize for their day to day review of clinical topics. NMC is a teaching facility, and as such, web based research is particularly important for medical students and resident education. The user can access the UpToDate system via an internet links embedded within NMC's Electronic Medical Record (EMR) system, Medical Information Technology, Inc. (MEDITECH). UpToDate is a standalone resource application and there is no data exchanged to or from NMC systems with this application.

Currently NMC physicians, residents and medical students have access to Up-To-Date's web based research and educational materials online. In addition to research, physicians can receive required individual Continuing Medical Education (CME) credit each time Up-To-Date is logged into and utilized. Annual CME is required by NMC, state and national medical specialty boards thereby aiding NMC and its physicians in keeping current in meeting their continuing medical education requirements. With Up-to-Date access, clinicians are able to "click" on the Up-To-Date icon and are able to research the most recent evidenced based recommendations. As an example, when a physician is on call and must remotely enter antibiotic orders for pneumonia but has a question on the preferred medication, he or she will be able to "click" on the Up-to-Date icon and view the latest recommendation.

This amendment will extend the term an additional year. There is no change to the scope or services provided.

### **OTHER AGENCY INVOLVEMENT:**

Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 3 was reviewed and approved by NMC's Finance Committee and Board of Trustees on January 08, 2021.

### **FINANCING:**

The cost for this amendment No. 3 is \$90,488 which is included in the Fiscal Year 2021-22 Adopted Budget.

### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement facilitates access to critical point of care clinical diagnosis and medication resources which aid in decision making, thereby improving care provided to Monterey County residents. The system also allows clinicians to remain current with continuing education requirements.

Economic Development	
Administration	
X Health and Human Services	
Infrastructure	
Public Safety	

Prepared by: Charles Harris, MD, Chief Medical Information Officer, 783-2785 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2553

Attachments:

UpToDate Amendment 3 UpToDate Renewal and Amendment 2 UpToDate Amendment 1 UpToDate Agreement

Attachments on file with the Clerk of the Board

Kronos Inc. Amendment 2 (Order Form)	Legistar Number:
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### ..Title

a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590 b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement, which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement per the amendment.

### ..Report

### **RECOMMENDATION:**

### It is recommended the Board of Supervisors:

a. Authorize the Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 (Order Form) to the agreement (A-13957) with Kronos, including one (1) future amendment, for software support and professional services, with no change to the term and will be concurrent to the original agreement term (July 1, 2018 through June 30, 2023) and adding \$26,350 for a revised total agreement amount not to exceed \$1,508,590 b. Authorize the Deputy Purchasing Agent for NMC or his designee to execute up to one (1) future amendment to the agreement, which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (143,900) of the original cost of the agreement per the amendment.

### **SUMMARY/DISCUSSION:**

Natividad Medical Center currently utilizes the Kronos Timekeeper to capture time for all staff employed and to capture time worked for all contracted staff. In addition, NMC completed implementation of Attendance Manager, Basic Scheduler, Productivity and Human Resources (HR) modules, Advanced Scheduler and Cloud Services.

NMC is requesting the approval of this agreement to allow the facility to continue to add the following modules; Leave of Absence and SMS Quick-fill. Leave of Absence will allow NMC to track employees efficiently and ensure appropriate notifications go out in a timely fashion. The SMS Quick-fill will allow Natividad to fill vacant shifts in a the scheduling system allowing staff to pick up open shifts via text message which will speed up the process and ensure the appropriate number of clinical staff are on each shift and in accordance with staffing ratios schedules.

### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this amendment No. 2 (Order Form) as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and its Board of Trustees on January 8, 2021

### **FINANCING:**

The cost for this amendment No. 2 (Order Form) is \$26,350 of which \$26,350 will be absorbed in the Fiscal Year 2020-21 Adopted Budget.

### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This amendment is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

Economic Development	
$\frac{\overline{X}}{X}$ Administration	
Health and Human Services	
Infrastructure	
Public Safety	
Description Tax to Description Author Author Addition Addition	, ,

Prepared by: Janine Bouyea, Acting Assistant Administrator, 783-2701 Approved by: Gary R. Gray, DO, Chief Executive Officer, 783-2504

### Attachments:

Kronos Inc. Amendment No. 2 (Order Form) Kronos Inc. Amendment No. 1 (Order Form)

Kronos Inc. Agreement 1 of 3 Kronos Inc. Agreement 2 of 3 Kronos Inc. Agreement 3 of 3

Attachments on file with the Clerk of the Board

### Monterey Anesthesia Professionals (MAP) Physicians Billing Agreement

### TITLE:

a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the original contract amount and do not significantly change the scope of work.

### RECOMMENDATION:

It is recommended that the Board of Supervisors:

a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Agreement with Monterey Anesthesia Professionals (MAP) to provide billing agent services, for an amount not to exceed \$120,000 for the period January 1, 2021 to December 31, 2022; and b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$12,000) of the original contract amount and do not significantly change the scope of work.

### SUMMARY/DISCUSSION:

An agreement will be entered with Monterey Anesthesia Professionals to provide billing services for physicians on behalf of Natividad Medical Center. The services will include billing to all payers including state, federal, private/commercial insurance and patients without insurance. The billing procedures will adhere to the Centers for Medicare and Medicaid Services compliance requirements.

### OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

### FINANCING:

The total not to exceed amount of this agreement is \$120,000 for the period January 1, 2021 to December 31, 2022. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

Prepared by: Daniel Leon, Chief Financial Officer, 783.2551 Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board

### Monterey Anesthesia Professionals Agreement

### TITLE:

a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period January 1, 2021 to December 31, 2022; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of the original contract amount and do not significantly change the scope of work.

### **RECOMMENDATION:**

It is recommended that the Board of Supervisors:

a. Ratify the execution by the Chief Executive Officer for Natividad Medical Center of the Professional and Call Coverage Services Agreement with Monterey Anesthesia Professionals (MAP) to provide anesthesia services, for an amount not to exceed \$12,000,000 for the period January 1, 2021 to December 31, 2022; and

b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$1,200,000) of the original contract amount and do not significantly change the scope of work.

### SUMMARY/DISCUSSION:

Natividad must arrange for the provision of professional consultation and treatment of patients of its five operating rooms, including a physician that is in-house and immediately available 24 hours a day and a back-up physician that is available on-call 24 hours a day in accordance with American College of Surgeons (ACS) guidelines for a Level II Trauma Center; 24 hours a day anesthesia services within the hospital's labor and delivery suites; and anesthesia services such as airway management (intubations), central line insertion and acute postoperative pain management. MAP also provides a physician to serve as medical director for general administration and oversight of the anesthesia services.

Ratification of the executed agreement will ensure that the group can continue to provide these critical anesthesia services without interruption. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this agreement.

### OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form. Auditor-Controller has reviewed and approved this agreement as to fiscal provisions. The agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees on January 8, 2021.

### FINANCING:

The total not to exceed amount of this agreement is \$12,000,000 for the period January 1, 2021 to December 31, 2022 (24 months). \$6,000,000 is included in the Fiscal Year 2020/2021 Adopted Budget. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Gary Gray D.O., Chief Executive Officer, 783.2553

Attachments: Agreement

Attachments on file at the Clerk of the Board



# FINANCIAL STATEMENTS

# OCTOBER 31, 2020

11/24/2020

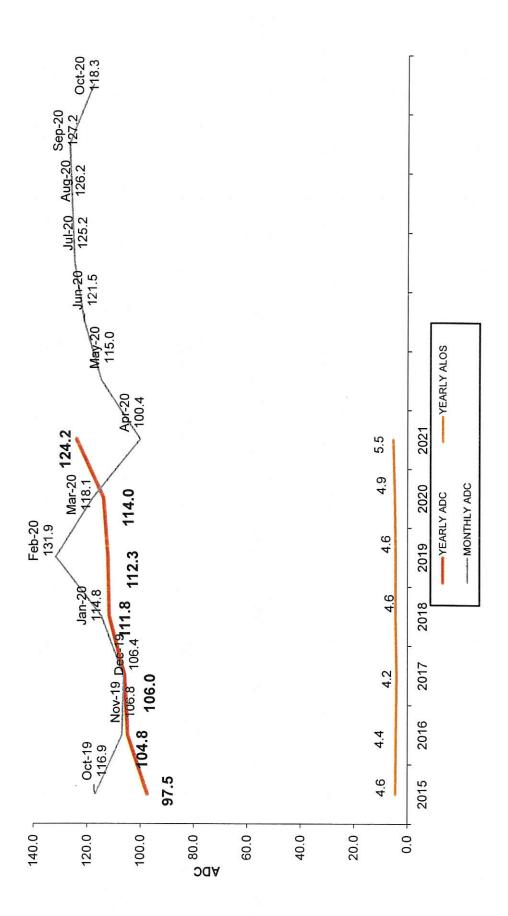


# FINANCIAL STATEMENTS

# OCTOBER 31, 2020

## INDEX

DESCRIPTION	TOTAL ADC TREND GRAPH - 2015-2021	STATISTICAL REPORT	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	BALANCE SHEET	SCHEDULE OF STATE / COUNTY RECEIVABLES	STATEMENT OF CASH FLOWS	RECONCILIATION OF GOVERNMENT FUNDING	CASH FLOW PERFORMANCE F/Y 20-21 ACTUAL TO BUDGET	CASH SCHEDULE FOR F/Y 20-21
PAGE#	-	2	4	S	9	7	∞	6	10	Ξ



PAGE 1 OF 11 PAGES

### NATIVIDAD STATISTICAL REPORT OCTOBER 31, 2020

			2 2		OCTOBER 31, 20	20				
-	22.22	Month-1				_		Year-To	HOZGANG-SCO.	
BOOK	08-20	09-20	10-20	Budget	DT DAVO BY SERVICE	107724000000000000	Budget	Current	Prior Yr	%
FAME !					PT DAYS BY SERVICE	STAFFED BEDS	<b>第四年</b> 10年			CY/PY
1	237	204	198	208	NICU	15	825	846	883	-4.19%
2	1,879	1,765	1,605	1,555	Med/Surg	61	6,170	7,044	6,259	12.54%
3 4	315 37	313 36	310	195	ICU	10	774	1,256	748	67.91%
5	716	701	28 713	54 724	Peds	12	214	118	204	-42.16%
6	320	290	292	271	Acute Rehab OB/Gyn	24 27	2,872	2,855	2,802	1.89%
7 -	3,504	3,309	3,146	3,007	TOTAL ACUTE	149	1,076 11,931	1,191 13,310	1,099	8.37%
8	409	506	521	465	Psychiatric	19	1,845	1,966	<b>11,995</b> 1,948	10.96%
9	3,913	3,815	3,667	3,472	TOTAL DAYS					0.92%
10	298	329	292	287	Nursery	168 18	<b>13,776</b>	15,276	13,943	9.56%
10	Z J U	323	232	201			1,139	919	1,182	-22.25%
<u>Disciple</u>	00.0	00.0	70.5	- CONTRACTOR OF THE PARTY OF TH	AVERAGE DAILY CENSU					
11	89.9	86.9	78.5	73.6	Acute	125	73.7	85.0	74.7	13.79%
12	23.1	23.4	23.0	23.4	Acute Rehab	24	23.3	23.2	22.8	1.75%
13	13.2	16.9	16.8	15.0	Psychiatric	19	15.0	16.0	15.8	1.27%
14	126.2	127.2	118.3	112.0	TOTAL	168	112.0	124.2	113.4	9.52%
15	9.6	11.0	9.4	9.3	Nursery	18	9.3	7.5	9.6	-21.88%
				110	PERCENTAGE OF OCCU	PANCY				
16	71.9%	69.5%	62.8%	58.9%	Acute		59.0%	68.0%	59.8%	13.8%
17	96.3%	97.5%	95.8%	97.5%	Acute Rehab		97.1%	96.7%	95.0%	1.8%
18	69.5%	88.9%	88.4%	78.9%	Psychiatric		78.9%	84.2%	83.2%	1.3%
19	75.1%	75.7%	70.4%	66.7%	TOTAL	·-	66.7%	73.9%	69.1%	6.9%
20	53.3%	61.1%	52.2%	51.7%	Nursery	e <del></del>	51.7%	41.7%	53.3%	-21.9%
Mesu	001070				ADMISSIONS		31.770	41.7 /0	55.5 %	-21.9%
24	598	610	569	617			0.440	2.222		i de
21					Acute		2,443	2,383	2,466	-3.37%
22	55	53	55	57	Acute Rehab		228	218	232	-6.03%
23	34	53	62	63	Psychiatric	_	251	196	252	-22.22%
24	687	716	686	737	TOTAL	_	2,922	2,797	2,950	-5.19%
25	185	190	176	172	Nursery		682	746	708	5.37%
26	192	193	177	183	Deliveries		725	761	716	C 200/
E LEG		100	TATAL TRANSPORT	100	DISCHARGES		123	701	/10	6.28%
27	581	624	563	633	Acute		2.500	2.202	0.500	
	54	56	52				2,508	2,363	2,539	-6.93%
28 29	29	53	62	65 56	Acute Rehab		260	218	231	-5.63%
30	664	733	677	754	Psychiatric TOTAL		224	195 2,776	249 3,019	-21.69%
31	176	176	176	156	Nursery	1 ·	619	704	644	-8.05% 9.32%
D.S.W.	Mark Lagran	Amazanda			AVERAGE LENGTH OF ST	TAV	013	TOTAL STREET	044	9.32 /0
EUGE										
32	5.7	5.3	5.3	4.7	Acute(Hospital wide no l	oabies)	4.7	5.5	4.7	17.02%
33	13.0	13.2	13.0	12.7	Acute Rehab		12.6	12.1	12.4	0.000/
34	2.5	2.2	2.6	2.7	OB/Gyn		2.7	13.1 2.5	12.1 2.7	8.26% -7.41%
35	12.0	9.5	8.4	7.4	Psychiatric		7.4	10.0	7.7	29.87%
36	1.6	1.7	1.7	1.7	Nursery		1.7	1.2	1.7	-29.41%
問題			avide lavat	Eliza die Mari	OUTPATIENT VISITS				Verviewe	THE SAME DE LA SAME
37	3,512	3,481	3,375	4,528	Emergency Room	Buckey Commence	17,968	14,308	18,202	-21.39%
38	518	563	481	571	ER Admits		2,266	2,078	2,289	-9.22%
39	75.4%	78.6%	70.1%	77.5%	ER Admits as a % of Adr	nissions	77.5%	74.3%	77.6%	-4.25%
40	5,121	5,362	5,769	6,229	Clinic Visits		24,714	21,680	25,753	-15.82%
12.4					ANCILLARY PROCEDURE	S BILLED				
41	50,224	50,756	49,376	48,142	Lab Tests		191,015	203,566	195,741	4.00%
42	3,305	3,180	3,246	3,013	Radiology Procedures		11,954	13,115	14,339	-8.54%
43	177	216	194	210	MRI Procedures		833	803	883	-9.06%
44	93	1 197	78	148	Nuclear Med Procedures		587	353	586	-39.76%
45	1,173 1,675	1,187 1,666	1,158	1,140	Ultrasound Procedures CT Scans		4,523	4,668	4,711	-0.91%
46			1,798	1,853			7,352	6,974	7,588	-8.09%
47	385	393	380	364	Surgeries		1,455	1,521	1,517	0.26%
48	8.16	8.26	8.45	7.86	FTE'S PER AOB		7.86	8.21	7.85	4.59%
49	1,381.3	1,404.0	1,382.6	1,271.3	TOTAL PAID FTE'S		1,271.3	1,380.6	1,292.2	6.84%
50	5,247	5,100	5,073	5,015	ADJUSTED PATIENT DAY	s	19,898	20,687	20,229	
	-1	5,.00	21010	3,010			10,000	20,007	20,229	2.27%

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# NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2021

				THE PERSON NAMED IN COLUMN	NAME OF TAXABLE PARTY.	The second secon	The second second		FOR	FOR FY2021					
		JUL-20	AUG-20	SEP-20	OCT-20	NOV-20	DEC-20	JAN-21	FEB-21	MAR-21	APR-21	MAY-21	JUN-21	21	ary
	REVENUE Patient Revenue:														
- 0	Inpatient Pro Fees	\$ 77,149,435 \$ 2,696,122	79,855,472 2,236,186	\$ 78,306,171 \$	\$ 74,755,382									\$ 31	\$ 310,066,460
m <	Outpatient Total Dationt Devenue	28,527,426	27,989,196	27,159,445	29,608,527									11.	113,284,594
F 6	2 2	200	10000	00't	100,000									43.	3,076,562
n n	Contractual Deductions Bad Debt	77,896,531 5,810,435	3 985 636	3 289 758	2 044 119									32:	323,073,382
7		198,523	183,546	105,354	112,097									÷	15,129,948
<b>60</b> 0	Total Contractual Discounts	83,905,489	87,028,581	84,311,899	83,556,881									336	338,802,850
, 6		22.58%	20,94%	21.76%	23,301,220									đ	94,273,712
£	Total Government Funding	5,875,865	6,422,375	5,446,330	7,359,941									7	25 104 511
	ŏ													í	
2 5	Rent Income	115,026	116,045	116,225	116,224										463,520
4	-	61,151	61,151	59,178	61,151									• 100.07	1,017,576
15	Other Income Total Other Operating Revenue	1,009,290	292,810	295,493	318,962										1,513,441
17	TOTAL REVENUE	31 352 649	30 171 591	20 589 561	31 501 500										001,102,0
		25,200,10	60'11'00	100,000,02	060'100'10									12.	122,615,391
1	Ц	000													
5 5		18,294,132	1,182,181	15,341,913	15,350,217									99	65,128,066
50		3,419,049	3,363,198	3,503,759	3,215,766									., <del></del>	13,501,772
2 2	Furchased Services Supplies	2,837,656	3,000,463 2,556,961	3,257,830	3,384,603									+ ;	2,480,552
23		321,377	320,092	320,093	320,093									= "	1,281,655
25		175.382	163.966	334,046	463,675										1,512,822
26		942,944	975,367	973,628	964,654										3,856,593
28	Other Operating Expense TOTAL EXPENSE	30,392,516	28,927,201	28,569,112	28,451,084									446	2,523,225
29	NET INCOME(LOSS)	960,133	1.244.390	1.020.449	3.050.506									2 4	01.000.000.00
				:	<u> </u>									D	0,2/5,4/8
	Normalization for Extraordinary Items														
30	Interest Anthem Arbitration														,
<u>ج</u> ا	CARES Act Funding	(730,230)	(730,230)	(730,230)	(974,844)									9	(3,165,534)
33 33	DSH Final Settlement FY09-10 Familes First C-19 Response	(277.658)	(658, 108)		(1,360,171)									. E. S	(1,360,171)
34	Total Extraordinary Items	(1,007,888)	(1,388,338)	(730,230)	(2,491,965)			•						- (5	(5,618,421)
8	NET INCOME BEFORE Extraordinary Items	\$ (47.755) \$	(143,948) \$	290.219 \$	558.541	69	64	69	6	•	v		v	٠	0.10
			ı							•	•	9	9	,	/50./59
35	CAPITAL CONTRIBUTIONS														
36	County Contribution														
37	CHANGE IN NET ASSETS	\$ 960 133 \$	960.133 \$ 1.244.390 \$ 1.020.449	1.020.449 \$	3.050.506			¥	<b>4</b>		v		٠		

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# NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF OCTOBER 31, 2020

		CURRENT MONTH	MONTH	_				YEAR -TO -DATE	ATE			
	Actual	Budget		Variance fav. (unfav) \$ VAR. % V.	(unfav) % VAR		Actual	Budget	Variance fav. (unfav)	· (unfav)	Prior Vr	
						REVENUE						
<b>←</b>	74.755.382	\$ 70.450.645	69	4.304.737	1.9	Patient Revenue:	\$ 310 066 460	979 529 969	30 536 491	0		081 110 010
	2,494,198		٠	549,705	28.3	Pro Fees					556	7.326.855
က	29,608,527	32,170,736		(2,562,209)	(8.0)	Outpatient	113,284,594	127,645,164	(14,360,570)	(11.3)	130,0	130,037,167
4	106,858,107	104,565,874		2,292,233	2.2	Total Patient Revenue	433,076,562	414,890,388	18,186,174	4.4	418,4	418,476,234
Ľ	81 400 665	112 212 77		(2 602 064)	5	Deductions from Revenue	200 000			į		
י מ	01,400,000	11,710,714		(1083,801)	(4.7)	Contractual Deductions	323,073,382	308,359,866	(14,713,516)	(4.8)	310,7	310,703,192
φ 1	2,044,119	3,919,458		1,875,339	47.8	Bad Debt	15,129,948	15,551,398	421,450	2.7	15,2	15,258,539
_	112,097	420,251		308,154	/3.3	Unable to Pay	599,520	1,667,447	1,067,927	64.0	1,4	1,477,648
ω (	83,556,881	82,056,423		(1,500,458)	(1.8)	Total Contractual Discounts	338,802,850	325,578,711	(13,224,139)	(4.1)	327,	327,439,379
o	23,301,226	22,509,451		791,775	3.5	Net Patient Revenue	94,273,712	89,311,677	4,962,035	5.6	91,0	91,036,855
2	21.0170	21.3370				As a percent of Gross Revenue	Z1./.%	21.53%				21.75%
=	7,359,941	4,823,004		2,536,937	52.6	Total Government Funding	25,104,511	19,136,435	5,968,076	31.19	20,4	20,441,080
						Other Operating Revenue:						
12	116,224	115,347		877	0.8	Rent Income	463,520	457,666	5,854	1.3	4	460,104
13	344,086	226,937		117,149	51.6	Interest Income	1,017,576	900,427	117,149	13.0	9	677,596
4	61,151	61,151		r	1	NMF Contribution	242,631	242,631	0		2	239,984
15	318,962	347,166		(28,204)	(8.1)	Other Income	1,513,441	1,377,464	135,977	6.6	1,4	1,424,072
16	840,423	750,601		89,822	12.0	Total Other Operating Revenue	3,237,168	2,978,188	258,980	8.7	2,8	2,801,756
17	31,501,590	28,083,056		3,418,534	12.2	TOTAL REVENUE	122,615,391	111,426,300	11,189,091	10.0	114,2	114,279,691
						EXPENSE						
18	15,350,217	16,115,015		764,798	4.7	Salaries, Wages & Benefits	64,996,150	63,940,204	(1,055,946)	(1.7)	6'09	60,960,345
19	1,374,188	72,353		(1,301,835)	(1,799.3)	Registry	5,127,628	287,079	(4,840,549)	(1,686.1)	1,3	1,310,808
50	3,215,766	3,436,705		220,939	6.4	Phys/Residents SWB & Contract Fees	13,633,688	13,635,960	2,272	0.0	13,4	13,405,216
21	3,384,603	2,987,834		(396,769)	(13.3)	Purchased Services	12,480,552	11,854,958	(625,594)	(2.3)	12,7	12,703,647
22	2,971,814	2,214,740		(757,074)	(34.2)	Salddns	10,954,914	8,787,514	(2,167,400)	(24.7)	0'6	9,025,712
3 5	320,093	308,025		(12,068)	(3.9)	Insurance	1,281,655	1,222,163	(59,492)	(4.9)	o	957,599
25	463,673	220 850		(177,316)	(61.9)	Utilities and Telephone	1,512,822	1,136,194	(376,628)	(33.1)	7,2	1,230,328
26	964,654	1 044 973		80.319	7.7	Depreciation & Amortization	3 856 593	4 146 184	289 591	- 62.	· č	7.04,103
27	683,866	532,054		(151,812)	(28.5)	Other Operating Expense	2,523,225	2.111.064	(412 161)	(19.5)	ָר ל ל	1 967 474
28	28,451,084	27,218,906		(1,232,178)	(4.5)	TOTAL EXPENSE	116,339,913	107,997,596	(8,342,317)	(7.7)	106,4	106,404,247
29	3,050,506	864,150		2,186,356	253.0	NET INCOME(LOSS)	6,275,478	3,428,704	2,846,774	83.0	7,8	7,875,444
30						CAPITAL CONTRIBUTIONS						
31	ı	Ķ			1		ä	î	1	ı		
32					ı		•	•	•	•		£
33			6	- 0070		County Contribution						
45 4	3,050,506	\$ 864,150	e e	2,186,356	253.0 %	CHANGE IN NET ASSETS	\$ 6,275,478	\$ 3,428,704	\$ 2,846,774	83.0 % \$	7,8,	7,875,444

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF OCTOBER 31, 2020

1			CURRE	CURRENT MONTH	ITH Variance fav. (unfav)	(unfav)			YEA	YEAR -TO -DATE		Variance fav. (unfav)		
)	Actual	Bu	Budget	<b>&gt;</b>	\$ VAR.	œ	REVENUE	Actual	Budget		\$ VAR.	% VAR	Ā	Prior Yr
	5,073		5,016		25	1.1%	ADJUSTED PATIENT DAYS	20,687	18	19,898	789	9 4.0%		19,466
9				1			ق							
← ¢	14,737	₩	14,046 388	₩	692	4.9 %	% Inpatient Pro Fees	\$ 14,988	. 14	14,048 \$	940		↔	14,441
1 65	5 837		6 414		(577)	0.07	Outpatient	5 476	ď	200	70			3/6
) 4 	21,066		20 847		219	111	Total Patient Revenue	27,000		20.851	(808)			0,000
·	-				2	:	Deductions from revenue	100,00	3		Ó	0 4.		71,498
ည	16,047		15,494		(553)	(3.6)	Contractual Deductions	15,617	-	15,497	(120)	(0.8)		15,961
ဖ	403		781		378	48.4	Bad Debt	731		782	90	0 6.4		784
7	22		84		62	73.6	Unable to Pay	29		84	55	w		76
ω	16,473		16,359		(113)	(0.7)	Total Contractual Discounts	16,377	-	16,362	(15)	5) (0.1)		16,821
<b>o</b>	4,594		4,488		106	2.4	Net Patient Revenue	4,557	4	4,488	69			4,677
10	21.81%		21.53%				As a percent of Gross Revenue	21.77%	21	21.53%				21.75%
7	1,451		362		489	50.9	Total Government Funding	1,214		962	252	2 26.2		1,050
							Other Operating Revenue:							
15	23		23		(0)	(0.4)	Rent Income	22		23	٠	(2.6)		24
13	99		45		23	49.9	Interest Income	49		45	•			35
4 ;	12		12		<u>(</u> )	(1.1)	NMF Contribution	12		12	٣	(0) (3.8)		12
5 5	63		69		(9)	(9.1)	Other Income	73		69				73
9 !	166		150		16	10.7		156		150				144
17	6,210		5,599		611	10.9	TOTAL REVENUE	5,927	S	2,600	327	5.8		5,871
							EXPENSE							
18	3,026		3,213		187	5.8	Salaries, Wages & Benefits	3,142	e	3,213	72	2.2		3.132
19	271		14		(256)	(1,778.1)	Registry	248		4	(233)	(1.67		79
20	634		685		51	7.5	Phys/Residents SWB & Contract Fees	629		685	, 26			689
21	299		296		(72)	(12.0)	Purchased Services	603		969	~			653
22	586		442		(144)	(32.7)	Supplies	230		442	(88)	_		464
23	63		61		(2)	(2.8)	Insurance	62	¥	61	Ξ			49
24	91		22		(34)	(60.1)	Utilities and Telephone	73		22	Ë			63
22	(22)		44		66	224.4	Interest Expense	Ē ;		4	45	-		40
0 6	9 4		000		8 60	0.0	Depreciation & Amortization	180		807	7. 7.			209
17	133		901		(67)	(27.1)	Other Operating Expense	122		100	(16)			101
28	609'9		5,427		(182)	(3.4)	TOTAL EXPENSE	5,624	S	5,428	(196)	(3.6)		5,466
59	601		172		429	249.1	NET INCOME(LOSS)	303		172	131	76.0		405
30							CAPITAL CONTRIBUTIONS							
31			1		1	ı		t			ī	٠		
32	r		·		,			1			î	1		a
33	•		i		,	ï	County Contribution	1			5	,		71
34	601	€9	172	€9	429	249 %	249 % CHANGE IN NET ASSETS	\$ 303	€9	172 \$	131	76.0	<del>\$</del>	405
H	H								+	H		0.00		201

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### NATIVIDAD BALANCE SHEET AS OF OCTOBER 31, 2020

S B 6 5 2 4	1 MONTH INC/(DEC) 99 (9,228,420) 1 197,661 (8,890,295)	# CHG.  CURRENT ASSETS (10.0) % CASH  SEASIDE CLINICS 0.5 ACCOUNTS RECEIVABLE NET (31.0) STATE/COUNTY RECEIVABLES	\$ 66,424,055 11,810,000 35,317,759 41,690,999	YEAR - TO - DATE ENDING 8 83,049,485 \$ 11,810,000 39,901,992 4 7724 641	2	% CHG.
(8,890,295) 114,211 836,977 (16,969,866) 1,681,358 (965,091)	본 4 티오 O O	. "	41,690,999 5,048,912 6,264,737 166,556,462 325,201,149 (197,505,014)	19,774,641 5,566,339 5,209,857 165,312,314 328,536,984 (201,363,356)	(21,916,358) 517,427 (1,054,880) (1,244,148) 3,335,835 (3,858,343)	(52.6) 10.2 (16.8) (0.7) (2.0)
190,853,607 20,918,622 12.3	0.6	NET PROPERTY, PLANT& EQUIPMENT OTHER ASSETS INVESTMENTS HELD FOR CONSTRUCTION ACCRUED INTEREST RECEIVABLE FUNDS IN TRUST TOTAL INVESTMENTS	127,696,135	190,853,607	(2,150,018)	(1.1)
483,339,549         \$         4,665,023         1.0         %           29,104,264         3,265,280         12,6           13,757,328         2,794,767         26.5           43,121,702         (2,736,216)         (6.0)           3,433,614         (1,672,615)         (6.0)           98,213,613         (1,672,615)         (15.9)           98,233,613         1,651,216         1.7	7.0 % 12.6 25.5 (6.0) - 17.7	TOTAL ASSETS CURRENT LIABILITIES ACCUUTS PAYBALE ACCOUNTS PAYBALE MCAREMEDICAL LIABILITIES CURRENT PORTION OF DEBT OTHER ACCRUALS TOTAL CURRENT LIABILITIES	\$ 487,256,222 27,324,830 12,099,669 51,664,932 3,433,614 13,709,175 108,232,220	29,104,264 13,757,328 43,17,702 3,433,614 8,816,705 98,233,613	\$ (3,916,673) 1,779,434 1,657,659 (8,543,230) (4,892,470) (9,998,607)	(0.8) % 6.5 13.7 (16.5)
4,856,988     (36,699)     (0.7)       29,073,594     0     -       33,930,582     (36,689)     (0.1)	(0.7)	LONG TERM LIABILITIES LT ACCRUED LIABILITIES UN EARNED CONTRIBUTIONS LONG TERM PORTION OF C.O.P's TOTAL LONG TERM DEBT	5,050,532 - 29,073,594 34,124,126	4,856,988 - 29,073,594 33,930,582	(193,544.0) - - (193,544)	(4.0)
344,899,876 6,275,478 3,050,506 351,175,354 3,050,506 3,050,506 0.9 483,339,549 \$ 4,665,023 1.0 %	8	FUND BALANCES ACCUMULATED FUND CHANGE IN NET ASSETS TOTAL FUND BALANCES TOTAL LIAB. & FUND BALANCES	344,899,876 - 344,899,876 \$ 487,256,222	344,899,876 6,275,478 351,175,354 \$ 483,339,549	6,275,478 6,275,478 8,3916,673)	100.0 1.8 (0.8) %

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 10/31/20

	200			Reclas and Adi Payment LIHP	Payment LIHP	GPP				
BALANCE SHEET	шı	Beg. Balance	Accruals		Final Rec'n	PRIME/CARES	IGT	Payments	Ending Balance	
Medi-Cal Waiver (DSH +SNCP)	€9	8,722,908	8,256,165				8,221,832	(22,984,213)	2,216,692	
Hospital Fee		•	320,137						320,137	
Rate Range IGT-CCAH-		5,562,092	2,729,588						8,291,680	
MCMC EPP		7,864,092	2,615,012				3,939,641	(11,803,744)	2,615,001	
MCMC QIP		18,519,196	2,973,905				9,221,285	(27,740,481)	2,973,905	
SB1732		1,067,767	1,314,247					(306,413)	2,075,601	
AB 915		ï	1,213,149						1,213,149	
Medical GME		1,925,521					2,458,739	(4,420,945)	(36,684)	
CARES ACT Funding		(3,651,146)		3,165,534		180,590		(2,201,529)	(2,506,551)	
A/R Seaside Clinic								(81,117)	(81,117)	
A/R Office Buildings		39,425	484,119					(249,434)	274,109	
Medical HPE		1	101,095						101,095	
Interest Accrued Positive Cash		·	900,427					(673,490)	226,937	
Accrued Donations		1,574,818	242,631					(454,335)	1,363,114	
A/R Jail-PG&E		(3,302)	344,827					(249,717)	91,808	
Health Department		69,628	566,137						635,765	
STATE RECEIVABLES	69	\$ 41,690,998 \$ 22,061,439 \$ 3,165,534 \$	3 22,061,439	\$ 3,165,534	t	\$ 180,590 \$	180,590 \$ 23,841,497 \$ (71,165,418) \$	(71,165,418)	\$ 19,774,641	

P.&.	YTD 06-3-0
Medi-Cal DSH /SNCP/PHYS SPA	\$ 5,563,003
PRIME	4,053,333
Rate Range IGT-CCAH-	2,729,588
Esperanza Care	(673,973)
Family First C-19 Response-FMAP Enhance-	1,092,716
EMS/ Maddy Funds	166,059
CARES Act Funding	3,165,534
НРЕ	101,095
Hospital Fee	320,137
MCMC EPP	2,615,012
HD Residency Support	(168,494)
MCMC QIP	2,973,905
AB915	1,213,149
Medicare GME	639,200
SB 1732	1,314,247
9 'ERNMENT FUNDING INCOME	\$ 25,104,511 PA

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#### NATIVIDAD STATEMENT OF CASH FLOWS AS OF OCTOBER 31, 2020

ı				
	CURRENT MONTH		YEAR - T	YEAR - TO - DATE
ı	\$ 92,277,905	CASH AT BEGINNING OF PERIOD	S	66,424,055
3 2	3,050,506	FROM OPERATIONS: NET INCOME/(LOSS)		6,275,478
4 N O	965,091	NET INCOME ADJ - PRIOR YEAR DEPRECIATION/AMORT SUBTOTAL	S	3,858,342 10,133,820
7		CHANGES IN WORKING CAPITAL:		
00	(197,661)	ACCOUNTS RECEIVABLE		(4,584,233)
6 01	8,890,295	STATE/COUNTY RECEIVABLE PREPAID EXPENSE & INVENTORY		21,916,358
11	3,265,280	ACCRUED PAYROLL		1,779,434
12	2,794,767	ACCOUNTS PAYABLE		1,657,659
13	(2,736,216)	MCARE/MEDICAL LIABILITIES		(8,543,230)
t 19	(1,672,615)	ACCRUED LIABILITIES		0 (4,892,470)
17	9,392,662	NET (DECREASE)/INCREASE		7,870,971
18		CAPITAL ADDITIONS:		
19	(1,681,358)	PP&E ADDITIONS NBV OF ASSETS DISPOSED		(3,335,835)
19	Ī			-
21	(1,681,358)	TOTAL CAPITAL (Use of Cash)		(3,335,835)
22		FINANCING ACTIVITY:		
23	(36,699)	LONG TERM BOND DEBT		(193,544)
24	(20,918,622)	OTHER ASSETS INVESTMENTS		2,150,018
26	(20,955,321)	TOTAL FINANCING		1,956,474
27	(9,228,420)	INC./(DEC.) IN CASH BALANCE		16,625,430
28	\$ 83,049,485	CASH BALANCE - END OF PERIOD	ω	83,049,485

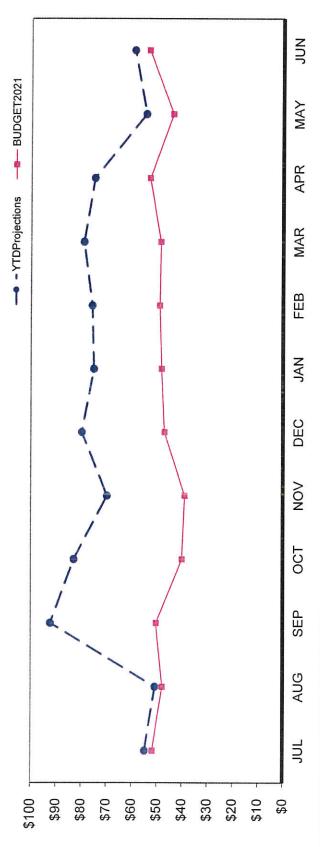
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#### NATIVIDAD RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2021

		BDGT-21	ESTI	<b>ESTIMATE FY2021</b>	Varian	Variance to Budget
Medi-Cal DSH Waiver & Phys SPA	↔	12,340,000	↔	13,700,171	8	1,360,171
PRIME Y4		12,160,000		12,160,000		í
EPP		7,760,000		7,760,000		•
QIP		8,825,000		8,825,000		
AB915		3,600,000		3,600,000		ť
SB1732		3,900,000		3,900,000		•
CCAH Rate Range		8,100,000		8,100,000		ř
HPE		300,000		300,000		1
Families First Corona Virus Response		ı		1,092,716		1,092,716
HHS -CARE Fund Stimulus Covid-19		ī		5,852,676		5,852,676
Esperanza Care Outside Purchased Service		(2,000,000)		(2,000,000)		•
HD Residency Support		(200,000)		(200,000)		1
Medicare GME & B/D		1,352,000		1,540,529		188,529
EMS/ Maddy		1		166,059		166,059
Provider Fee		950,000		950,000		1
	<del>⇔</del>	56,787,000	8	65,447,151	s	8,660,151



Cash Flow Performance Fiscal Year 2021 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE ESTIMATE	ESTIMATE
Months	JnC	Aug	Sep	120	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	8.69	79.8	75.1	75.8	79.1	74.9	54.6	59.1
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	48.7	53.1	44.0	53.4
Variance	3.0	2.9	41.9	42.9	30.7	32.6	26.7	26.7	30.4	21.9	10.7	5.7
								SOUTH THE PROPERTY OF				

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FISCAL YEAR 2021													
	ACTUAL	ACTUAL	ACTUAL SEP	ACTUAL	ESTIMATE	ESTIMATE DEC	ESTIMATE	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE	Total Y
Beginning Balance	. 66411.941	. 54.847.089	. 50.782.863	. 92 272 171	. 83.043.021	. 69 824.710	. 79.837.10Z	. 75.099.127	. 75.841.183	79,092,523	74.823.400	54 615 829	68,411,941
CASH RECEIPTS Patient Revenues (incl pro-fees and lab cap)	22 793 778	18 385 956	26 041 570	22 518 947	21 752 547		- 1	- 1	21 782 847	21 783 847		21.782.847	000 00E 000
Provider Fee					79,167	79,167	79,167	79,167	79,167	79,167	79,167	79,167	633,333
HHS/ CARE Stimulus -COVID19-	277,658	658,108		2,177,889								8,100,000	3,113,655
SHORT DOYLE				779,482	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,815,214
Foundation Donations	454,335												454,336
Ž		1,955,908	2,465,037		495,000	141,667	141,667	141,667	141,667	141,667	141,667	141,667	1,133,336
A8915											3,600,000		3,600,000
GPP FV20-21		2,780,787		6,532,321					6 532 324				2,780,787
QIP			27,740,481										27,740,481
Phys SPA			1,282,611										11,803,744
Final Settlement DSH IGT FY09-10				1,360,171									1,360,171
PRIME			1,740,066			12.498.592		1					4,317,023
Final Settlement													
GPP V5 FV19-20 Q4			306,413	6.331.406				2,900,000					3,206,413
IME BIWEEKLY	159,800		159,800	159,800	114,827	114,827	114,827	114,827	114,827	114,827	114,827	114.827	1,567,816
Rent Income	22,147	157,862	35,187	177,61	113,176	113,176	113,176	113,176	113,176	113,176	113,176	113,176	1,140,376
Fund 404 Transfer		1,196,107	2,747,251	254,943	2,316,348	1,031,034	3,945,867	2,362,366	2.493.775	2.767.961	6 098 409	4 085 939	166,059
IGT Sub-Fund Transfer In/(Out)		13,160,926	5,962,795	COM COM									19,123,721
Miscellaneous Revenue	322,633	30,772	256,783	95,958	156,310	156,310	156.310	156 310	156 310	156 310	158310	668,000	2,794,639
Total Cash Receipts	24,030,551	39,0	84,858,761	41,021,326	25,527,854	36,914,132	26,662,373	27,978,872	32,410,602	25,484,467	32,414,915	35,570,445	431,895,661
							1						
CASH DISBURSEMENTS													
Purchased Services and Supplies Rate Range Assessment Fee FVIR-10	10,113,586	9,013,465	5,363,779	8,218,300	7,087,601	7,087,601	7,087,601	7,087,601	1,087,601	7,087,601	7,087,601	7,087,601	89,409,939
Rate Range IGT FY18-19													
PRIME IGT					6,249,296								7,119,404
IGT SFY2018-19 GPP-Final-	1,389,004	1,202,360			229,527								2,458,739
IGT GPP 6 mos extension FY20-21			3,533,937										3 533 937
IGT QIP		9,221,285											9,221,285
Building Lease / Rental Equipment	247,612		298323	279 251	247 612	247 612	247 612	247 612	247 612	247 612	247.412	247 413	3,939,641
COP Principal & Interest Payments					3,955,125					644,375	210,172	310,172	4,599,500
Payroll and Benefits Esperanza Care	15,515,568	15,992,978	22,855,879	15,345,084	17,196,356	17,769,568	17,769,568	16,049,932	17,769,568	17,196,356	17,769,568	17,196,356	208,426,770
IGT GPP FV19-20 QTR 4			2,428,858										2,428,858
FY20-21 MH MOU	5,858,509	101 285		200.086	1								5,858,509
Data Processing		1,101,515	125,126	125,195	205,705	205,705	205,705	205,705	205,705	205,705	205.705	205 705	2 987 475
DSH IGT/CPE Final Reconciliation FY09-10			5,807,014										5,807,014
Medi-Cal Final Settlement FY11-12 PRIME 16T			1	2,736,216	T	L							2,736,216
Seaside Clinic										Ī	L		
Capital Expenses Fund 404 & 161 Fund	[	1 196 107	2 747 251	21,174,084	2 316 348	1031034	3 045 867	335 535 5	2 403 776	2 787 064	18,000,000	000 300 7	39,174,084
Capital Expenditures	1,425,392		209,286	1,681,358	1,258,596	560,216	2,144,001	1,283,600	1,355,002	1,503,981	3,313,592	2.220.110	16 974 934
Total Cash Disbursements	35,595,403	43,085,576	43,369,453	50,250,476	38,746,166	26,901,735	31,400,353	27,236,816	29,159,262	29,653,591	52,722,486	31,043,323	439,164,640
Increase/(Decrease)	(11,564,852)	(4,064,226)	41,489,308	(9,229,150)	(13,218,311)	10,012,397	(4,737,980)	742,057	3,251,340	(4,169,123)	(20,307,571)	4,527,123	(7,268,989)
Ending Cash Fund 451	54,847,089	50,782,863	171,272,171	83,043,021	69,824,710	79,837,107	75,089,127	75,841,183	79,092,523	74.923.400	54 815 829	59 142 952	59 142 952
(*) Cash In Transit													
(+)Petty Cash and CC	3,514	5,068	5,734	6,464	3,680	3,680	3,680	3,680	3,680	3,680	3,680	3,680	
Ending Cash as per 6/L	54,850,603	50,787,932	92,277,905	83,049,485	69,828,390	79,840,787	75,102,807	75,844,863	79,096,203	74,827,080	54,619,509	59,146,632	
Fund 404	100000	120000	74 646 904	C23 COT 60	000000000	200 000 00	200 100	100					
Transfer In from fund 451	116,247,51	12,142,911	400 of C. I.	500,887,000	06,544,610	797'977'99	82Z,/81,00	196,165,19	28,888,986	56,385,220	53,627,259	47,528,850	
Transfer Out fund 404 Ending Cash Fund 404	72,742,911	(1,196,107)	(2,747,251)	(254,943)	(2,316,348)	(1,031,034)	(3,945,867)	(2,362,366)	(2,493,775)	(2,767,961)	(6,098,409)	(4,085,939)	
Ending Cash Fund 451 & 404	127,590,000	122,329,667	161,071,724	151,587,631	136,052,972	145,034,335	136,350,488	134,730,178	135,487,743	128,550,659	102,144,679	102,585,863	
											-		



# FINANCIAL STATEMENTS

## **NOVEMBER 30, 2020**

12/23/2020

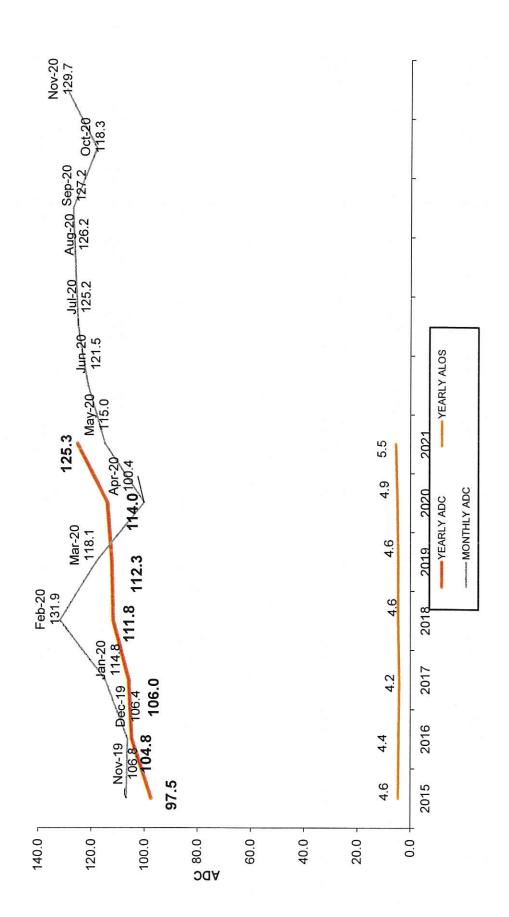


## FINANCIAL STATEMENTS

## **NOVEMBER 30, 2020**

#### INDEX

DESCRIPTION	TOTAL ADC TREND GRAPH - 2015-2021	STATISTICAL REPORT	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	BALANCE SHEET	SCHEDULE OF STATE / COUNTY RECEIVABLES	STATEMENT OF CASH FLOWS	RECONCILIATION OF GOVERNMENT FUNDING	CASH FLOW PERFORMANCE F/Y 20-21 ACTUAL TO BUDGET	CASH SCHEDULE FOR F/Y 20-21
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#### NATIVIDAD STATISTICAL REPORT NOVEMBER 30, 2020

		Month-1	Γo-Date		and the control of th			Year-To	-Date	
ettocyc	09-20	10-20	11-20	Budget		_	Budget	Current	Prior Yr	%
new					PT DAYS BY SERVICE	STAFFED BEDS	<b>基质10</b> 00			CY/PY
1 2	204 1,765	198 1,605	208 1,874	201 1,505	NICU Med/Surg	15	1,026	1,054	1,035	1.84%
3	313	310	284	189	ICU	61 10	7,675 963	8,918 1,540	7,686 944	16.03%
4	36	28	42	52	Peds	12	266	1,540	252	63.14% -36.51%
5	701	713	702	700	Acute Rehab	24	3,572	3,557	3,506	1.45%
6 _	290	292	261	263	OB/Gyn	27	1,339	1,452	1,353	7.32%
7	3,309	3,146	3,371	2,910	TOTAL ACUTE	149	14,841	16,681	14,776	12.89%
8 -	506	521	521	450	Psychiatric	19	2,295	2,487	2,370	4.94%
9 -	3,815	3,667	3,892	3,360	TOTAL DAYS	168	17,136	19,168	17,146	11.79%
10	329	292	259	278	Nursery	18	1,417	1,485	1,432	3.70%
ME	00.0	70.5	20.0	AN ENGLISHED	AVERAGE DAILY CENSU					
11	86.9	78.5	89.0	73.7	Acute	125	73.7	85.8	73.7	16.42%
12	23.4	23.0	23.4	23.3	Acute Rehab	24	23.3	23.2	22.9	1.31%
13	16.9	16.8	17.4	15.0	Psychiatric	19	15.0	16.3	15.5	5.16%
15	127.2 11.0	118.3	129.7 8.6	9.3	TOTAL Nursery	168 18	112.0	125.3	112.1	11.78%
15	TT.U	3.4	0.0	9.3			9.3	9.7	9.4	3.19%
40	50 F9/	62.09/	74 20/	E0.09/	PERCENTAGE OF OCCU	PANCY			State Lafe.	
16	69.5% 97.5%	62.8% 95.8%	71.2%	59.0%	Acute Debet		59.0%	68.6%	59.0%	16.4%
17			97.5%	97.1%	Acute Rehab		97.1%	96.7%	95.4%	1.3%
18	88.9%	88.4%	91.6%	78.9%	Psychiatric	-	78.9%	85.8%	81.6%	5.2%
19	75.7%	70.4%	77.2%	66.7%	TOTAL	_	66.7%	74.6%	68.4%	9.1%
20	61.1%	52.2%	47.8%	51.7%	Nursery		51.7%	53.9%	52.2%	3.2%
200		184-24			ADMISSIONS			MULTINIA.		10 TO 10 TO 10
21	610	569	590	596	Acute		3,039	2,973	3,022	-1.62%
22	53	55	54	56	Acute Rehab		284	272	284	-4.23%
23	53	62	49	61	Psychiatric	_	312	245	314	-21.97%
24	716 190	686 176	693 158	713 166	TOTAL	_	3,635	3,490	3,620	-3.59%
25	130	170	130	100	Nursery		848	904	853	5.98%
26	193	177	161	177	Deliveries		902	922	867	6.34%
					DISCHARGES		74.5 Co. 75		in Crossell	
27	624	563	560	612	Acute		3,120	2,923	3,112	-6.07%
28	56	52	54	63	Acute Rehab		323	272	283	-3.89%
29	53	62	49	55	Psychiatric		279	244	318	-23.27%
30	733	677	663	730	TOTAL	_	3,722	3,439	3,713	-7.38%
31	181	158	143	151	Nursery		770	824	778	5.91%
E (11)					AVERAGE LENGTH OF ST	TAY				是是一大理
32	5.3	5.3	5.6	4.7	Acute(Hospital wide no	babies)	4.7	5.5	4.7	17.02%
33	13.2	13.0	13.0	12.5	Acute Rehab		12.6	13.1	12.3	C F00/
34	2.2	2.6	2.6	2.7	OB/Gyn		2.7	2.5	2.7	6.50% -7.41%
35	9.5	8.4	10.6	7.4	Psychiatric		7.4	10.2	7.5	36.00%
36	1.7	1.7	1.6	1.7	Nursery		1.7	1.6	1.7	-5.88%
					OUTPATIENT VISITS			NEWS P	Wall of Lan	(E. (C. ) (1) (C. (C. )
37	3,481	3,375	3,219	4,383	Emergency Room		22,351	17,527	22,522	-22.18%
38	563	481	513	553	ER Admits	No. of Assistance Section Sect	2,819	2,591	2,796	-7.33%
39 40	78.6% 5,362	70.1% 5,763	74.0% 4,995	77.6% 6,028	ER Admits as a % of Adr Clinic Visits	nissions	77.6%	74.2%	77.2%	-3.88%
EVEN	5,502	3,703	4,333	0,020	ANCILLARY PROCEDURE	SRILLED	30,742	26,667	31,236	-14.63%
41	50,756	49,376	49,652	46,589	Lab Tests		237,604	253,218	240,211	5.41%
42	3,180	3,246	3,060	2,915	Radiology Procedures		14,869	16,175	17,594	-8.07%
43	216	194	204	203	MRI Procedures		1,036	1,007	1,067	-5.62%
44	89	78	93	143	Nuclear Med Procedures	1	730	446	755	-40.93%
45	1,187	1,158	993	1,103	Ultrasound Procedures		5,626	5,661	5,730	-1.20%
46	1,666	1,798	1,794	1,793	CT Scans		9,145	8,768	9,322	-5.94%
47	393	380	437	364	Surgeries		1,819	1,958	1,896	3.27%
48	8.26	8.45	8.10	7.86	FTE'S PER AOB		7.86	8.19	7.95	3.02%
49	1,404.0	1,382.6	1,399.2	1,271.3	TOTAL PAID FTE'S		1,271.3	1,384.3	1,292.4	7.11%
50	5,100	5,073	5,183	4,854	ADJUSTED PATIENT DAY	S	24,751	25,871	24,873	4.01%
									1	1.01/0

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NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED	FOR FY2021	
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NOV-20   DEC-20   JAN-21   FEB-21   Patient Revenue:	AUG-20 SEP-20 OCT-20 NOV-20 DEC-20 JAN-21	SEP-20 OCT-20 NOV-20 DEC-20 JAN-21	OCT-20 NOV-20 DEC-20 JAN-21	NOV-20 DEC-20 JAN-21	DEC-20 JAN-21	JAN-21		FEB-21		MAR-21	APR-21	MAY-21	JUN-21	YTD
Patient Revenue:         \$ 77,149,435         \$ 79,865,472         \$ 78,306,171         \$ 74,755,382         \$ 78,953,622           Pro Fees         2,696,122         2,236,186         2,299,002         2,494,188         1,868,807           Outpatient         25,527,426         27,989,196         27,159,445         26,810,166           Total Patient Revenue         108,372,983         110,080,854         107,764,118         106,683,107	77,149,435 \$ 79,865,472 \$ 78,306,171 \$ 74,755,382 \$ 2,696,122 2,236,186 2,299,002 2,494,198 28,527,426 27,989,196 27,159,445 29,608,527 108,372,983 110,080,854 107,764,618 106,856,107 1	79,855,472 \$ 78,306,171 \$ 74,755,382 \$ 2,236,186 2,299,002 2,494,198 27,989,196 27,159,445 29,608,527 110,080,894 107,764,618 106,889,107 1	78,306,171 \$ 74,755,382 \$ 2,299,002 2,494,198 27,159,445 29,608,527 107,764,618 106,856,107 1	74,755,382 \$ 2,494,198 29,608,527 106,858,107 1	-									\$ 389,020,082 11,594,315 140,094,760 540,709,157
80,916,787 81,400,665 3,289,758 2,044,119 105,354 112,097	82,859,399 80,916,787 81,400,665 3,985,636 3,289,768 2,044,119 183,546 105,354 112,097	80,916,787 81,400,665 3,289,758 2,044,119 105,354 112,097	81,400,665 2,044,119 112,097		80,503,011 3,030,736 236,157									403,576,393 18,160,684
Total Contractual Discounts 83,905,489 87,028,581 84,311,899 83,566,881 83,769,904  Net Patient Revenue 24,467,494 23,052,273 23,452,719 23,301,226 23,862,691  As a percent of Gross Revenue 22,58% 20,54% 21,76% 21,81% 22,17%	87,028,581 84,311,899 83,556,881 83,5 23,052,273 23,452,719 23,301,226 23,5 5 20,94% 21,76% 21,81%	83,556,881 83,5 23,452,719 23,301,226 23,5 21,76% 21,81%	83,556,881 83,7 23,301,226 23,8 21.81%	83,7 23,8	83,769,904 23,862,691 22.17%		1							422,572,754 118,136,403 21.85%
Total Government Funding 5,875,865 6,422,375 5,446,330 7,359,941 5,690,945	6,422,375 5,446,330 7,359,941	5,446,330 7,359,941	7,359,941		5,690,945									30,795,456
The Uperating Neverlue: 115,026 116,045 116,225 116,224 116,225    Near Income 226,937 226,937 219,616 344,086 219,616	116,045 116,225 116,224 226,937 219,616 344,086 2 61,151 59,778 61,151	116,225 116,224 219,616 344,086 2 59,178 61,151	116,224 344,086 61 151		116,225 219,616 59 178									579,745
292,810 295,493 318,962 3 696,943 690,512 840,423 7	292,810 295,493 318,962 3 696,943 690,512 840,423 7	295,493 318,962 3 690,512 840,423	318,962 840,423		367,237 762,256									1,880,678
31,352,649 30,171,591 29,589,561 31,501,590 30,315,892	30,171,591 29,589,561 31,501,590	29,589,561 31,501,590	31,501,590		30,315,892									152,931,283
EXPENSE   18.294,132 16,141,804 15,341,913 15,350,217 15,140,737   Salaries, Wages & Benefits   18.294,132 16,140,181 16,341,913 15,350,217 15,140,737	16,141,804 15,341,913 15,350,217 1.	15,341,913 15,350,217 11	15,350,217	-	15,140,737									80,268,803
idents SWB & Contract Fees 3,419,049 3,363,198 3,503,759 3,215,766 3,000,463 3,257,830 3,384,603	3,363,198 3,503,759 3,215,766 3,000,463 3,257,830 3,384,603	3,503,759 3,215,766 3,257,830 3,384,603	3,215,766		3,292,953 3,585,479									5,503,814 16,794,725 16,066,031
2,755,766 2,556,961 2,666,373 2,971,814 321,377 320,092 320,093 320,093	2,556,961 2,666,373 2,971,814 320,092 320,093 320,093	2,666,373 2,971,814 320,093 320,093	2,971,814 320,093		3,077,098 320,093									14,032,012
Utilities and felephone 268,191 446,910 334,046 463,675 404,263 175,382 163,966 (88,870) (277,792) 69,186 Disconciption 8 Americanism Andrew 277,792 1996	446,910 334,046 463,675 153,966 (88,870) (277,792) 153,966 (98,870) (277,792)	334,046 463,675 (88,870) (277,792)	463,675 (277,792)		404,263 69,186									1,917,085
483.569 776,299 579,531 683,866 30,392,516 28,927,201 28,569,112 28,451,084 28,	776,259 579,531 663,866 28,927,201 28,569,112 28,451,084 28,	776,259 579,531 683,866 927,201 28,569,112 28,451,084 28,	579,531 683,866 569,112 28,451,084 28,	28,	648,311 28,984,089									4,826,376 3,171,536 145,324,002
NET INCOME(LOSS) 960,133 1,244,390 1,020,449 3,050,506 1,331,803	1,244,390 1,020,449 3,050,506	1,020,449 3,050,506	3,050,506		1,331,803									7,607,281
Normalization for Extraordinary Items														
(730,230) (730,230) (730,230)	(730,230) (730,230) (974,844)	(730,230) (974,844) - (1,360,171)	(974,844)	000 <b>-</b> 000	(974,844)									(4,140,378) (1,360,171)
Familes First C-19 Response (277,658) (658,108) (156,950) (156,950) (1,007,888) (1,388,338) (730,230) (2,491,965) (974,844)	(1,388,338) (730,230) (2,491,965)	. (156,950) . (730,230) (2,491,965)	(156,950) (2,491,965)		(974,844)									(1,092,716)
NET INCOME BEFORE Extraordinary Items \$ (47,755) \$ (143,948) \$ 290,219 \$ 558,541 \$ 356,959 \$ - \$	(47,755) \$ (143,948) \$ 290,219 \$ 558,541 \$ 356,959 \$	(143,948) \$ 290,219 \$ 558,541 \$ 356,959 \$	290,219 \$ 558,541 \$ 356,959 \$	558,541 \$ 356,959 \$	· 69		69		s	· ·	9		s,	\$ 1.014.016
CAPITAL CONTRIBUTIONS														
County Contribution  CHANGE IN NET ASSETS \$ 960.133 \$ 1.244.390 \$ 1.020.449 \$ 3.050.506 \$ 1.331.803 \$ .	960133 \$ 1244390 \$ 1020449 \$ 3050506 \$	1.244 390 \$ 1.020 449 \$ 3.050 506 \$	1.020 449 \$ 3.050.506 \$	3.050.506				·	co.	u			v	
- e.co., 1.co., 1.co., 4.co.,		# COO'100'1 # DOC'000'0 # 6##'070'1 # O60'##7'	- \$ COO'IEC'I \$ DOC'OCO'C \$ 644'OZO'I	\$ 508'155'1 \$ 505'050'5	\$ 500'155'1									\$ 7,607,281

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### NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF NOVEMBER 30, 2020

		CURRENT MONTH	MONTH				YEAR -TO -DATE	ATE			
	Actual	Budget	Variance fav. (unfav) \$ VAR. % V.	(unfav) % VAR		Actual	Rudget	Variance fav. (unfav)	(unfav)	Orion V	
					REVENUE						
•				,	Patient Revenue:						
# - ^	1 868 807	1 881 776	\$ 10,775,588	8.61	Inpatient Pro Face	\$ 389,020,082	\$ 347,708,003	\$ 41,312,079	11.9	344,25	344,259,503
l m	26,810,166	31,132,956	(4.322,790)	_	Outpatient	140 094 760	158,728,031	(18 683 360)	20.8	150.36	9,361,498
4	107,632,595	101,192,766	6,439,829	6.4	Total Patient Revenue	540,709,157	516,083,154	24,626,003	4.8	512.98	512,988,403
,					Deductions from Revenue						
2	80,503,011	75,209,724	(2	(7.0)	Contractual Deductions	403,576,393	383,569,590	(20,006,803)	(5.2)	380,68	380,682,165
<b>9</b> 1	3,030,736	3,793,024		20.1	Bad Debt	18,160,684	19,344,422	1,183,738	6.1	19,60	19,607,877
_	236,157	406,694		41.9	Unable to Pay	835,677	2,074,141	1,238,464	26.5	1,90	1,906,958
œ	83,769,904	79,409,442		(5.5)	Total Contractual Discounts	422,572,754	404,988,153	(17,584,601)	(4.3)	402,1	402,197,000
o 5	23,862,691	21,783,324	2,079,367	9.5	Net Patient Revenue	118,136,403	111,095,001	7,041,402	6.3	110,79	110,791,403
2	22.11.70	20.00			As a percent of Gross Revenue	71.85%	21.53%			IN.	21.60%
=======================================	5,690,945	4,667,423	1,023,522	21.9	Total Government Funding	30,795,456	23,803,858	6,991,598	29.37	25,41	25,418,415
					Other Operating Revenue:						
12	116,225	111,625	4,600	4.1	Rent Income	579,745	569,291	10,454	1.8	57	575,128
13	219,616	219,616	•	E	Interest Income	1,237,192	1,120,043	117,149	10.5	1,39	1,395,052
4 ;	59,178	59,178			NMF Contribution	301,809	301,809	0	1	29	299,000
15	367,237	335,966	31,271	9.3	Other Income	1,880,678	1,713,430	167,248	8.6	1,85	1,850,014
16	762,256	726,385	35,871	6.4	Total Other Operating Revenue	3,999,424	3,704,573	294,851	8.0	4,11	4,119,194
17	30,315,892	27,177,132	3,138,760	11.5	TOTAL REVENUE	152,931,283	138,603,432	14,327,851	10.3	140,32	140,329,012
					EXPENSE						
18	15,140,737	15,595,159	454,422	2.9	Salaries, Wages & Benefits	80,136,887	79,535,363	(601,524)	(0.8)	75,69	75,697,009
19	1,476,186	70,020	(1,406,166)	(2,008.2)	Registry	6,603,814	357,099	(6,246,715)	(1,749.3)	1,65	1,653,569
20	3,292,953	3,325,845	32,892	1.0	Phys/Residents SWB & Contract Fees	16,926,641	16,961,805	35,164	0.2	16,69	16,699,360
21	3,585,479	2,891,456	(694,023)	(24.0)	Purchased Services	16,066,031	14,746,414	(1,319,617)	(8.9)	15,37	15,379,708
22	3,077,098	2,143,294	(933,804)	(43.6)	Supplies	14,032,012	10,930,808	(3,101,204)	(28.4)	11,13	11,137,278
23	320,093	298,088	(22,005)	(7.4)	Insurance	1,601,748	1,520,251	(81,497)	(5.4)	1,19	1,196,999
47 26	404,263	277,123	(127,140)	(45.9)	Utilities and Telephone	1,917,085	1,413,317	(503,768)	(35.6)	1,57	1,573,022
2 2	061,60	1011 265	44,340	0.70	Description & Amortization	41,872	7,090,002	1,048,130	96.2	86	980,128
27	648,311	514,902	(133,409)	(25.9)	Other Operating Expense	3.171.536	2,137,449	545 570)	(20.8)	4,97	4,9/0,/41 2,515,186
28	28,984,089	26,340,878	(2,643,211)	(10.0)	TOTAL EXPENSE	145,324,002	134,338,474	(10,985,528)	(8.2)	131,80	131,803,000
59	1,331,803	836,254	495,549	59.3	NET INCOME(LOSS)	7,607,281	4,264,958	3,342,323	78.4	8,52	8,526,012
30					CAPITAL CONTRIBUTIONS						
31	ï	1	,	1		•	Ü	0			
32	1	1		1		ı	1				
33		•	1	1	County Contribution			,			
34	1,331,803	\$ 836,254	\$ 495,549	29.3 %	_	\$ 7,607,281	\$ 4,264,958	\$ 3,342,323	78.4 % \$	8,52	8,526,012

# NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF NOVEMBER 30, 2020

			CURRE	CURRENT MONTH	TH				YEAR -	YEAR -TO -DATE				
	Jetis	400000	ţ	2	Variance fav. (unfav)	. (unfav)	DEVENIE	loto.A	0	•	Variance fav. (unfav)	(unfav)		
1	5.183	nna	4.854	9	329	6.8%	ADJUSTED PATIENT DAYS	25.871	24 751		1 120	% VAK	Prior Yr	24 333
	Ī		: ! :			i i		·		•	27.	r r	ŧ,	555
							Patient Revenue:							
1	15,233	\$	14,045	€9	1,188	8.5 %		\$ 15,037	\$ 14,048	89 89	686	7.0%	41	14,148
2	361		388		(27)	(0.7)	Pro Fees	448	388	89	09	15.6		385
ص ا	5,173		6,414		(1,241)	(19.4)	Outpatient	5,415	6,415	5	(1,000)	(15.6)	9	6,549
4	20,766	.,	20,847		(81)	(0.4)	Total Patient Revenue	20,900	20,851	  -	49	0.2	21	21,082
							Deductions from revenue							
2	15,532	400	15,494		(38)	(0.2)	Contractual Deductions	15,600	15,497	26	(102)	(0.7)	15	15,645
9	585		781		197	25.2	Bad Debt	702	22	782	80	10.2		806
7	46		84		38	45.6	Unable to Pay	32	_	84	51	61.5		78
80	16,162	322	16,359		197	1.2	Total Contractual Discounts	16,334	16,362	92	29	0.2	16	16 529
6	4,604		4,488		116	2.6	Net Patient Revenue	4,566	4.489	6	78	17	. 4	4 553
10	22.17%	N	21.53%				As a percent of Gross Revenue	21.85%	21.53%	%			21.	21.60%
į														
Ξ	1,098		962		136	14.2	Total Government Funding	1,190	962	2	229	23.8	-	1,045
							Other Operating Revenue:							
12	22		23		Ξ	(2.5)	Rent Income	22	2	23	£	(2.6)		24
13	42		45		(3)	(6.3)	Interest Income	48	4	45	ີ ຕ	5.7		57
14	7		12		Ξ	(6.3)	NMF Contribution	12	-	12	£	(4.3)		12
15	7.1		69		2	2.4	Other Income	73	9	69	ີ ຕ	5.0		192
16	147		150		(3)	(1.7)	Total Other Operating Revenue	155	150	0	5	3.3		169
17	5,849		5,599		250	4.5	TOTAL REVENUE	5,911	5,600	0	311	5.6	5.	5,767
,							EXPENSE							
9	2,921		3,213		292	9.1	Salaries, Wages & Benefits	3,098	3,213	3	116	3.6	Ŕ	3,111
9	285		4		(270)	(1,874.4)	Registry	255	41	4	(241)	(1,669.2)		89
20	635		685		20	7.3	Phys/Residents SWB & Contract Fees	654	685	2	31	4.5		989
21	692		969		(96)	(16.1)	Purchased Services	621	296	9	(25)	(4.2)		632
22	594		442		(152)	(34.5)	Supplies	542	442	2	(101)	(22.8)		458
23	62		61		0	(0.6)	Insurance	62	61	-	0)	(0.8)		49
24	78		22		(21)	(36.6)	Utilities and Telephone	74	25	7	(17)	(29.8)		65
25	13		44		31	2.69	Interest Expense	2	44	4	42	96.3		40
56	187		208		21	10.2	Depreciation & Amortization	187	208	80	22	10.5		204
27	125		106		(19)	(17.9)	Other Operating Expense	123	106	9	(16)	(15.5)		103
28	5,592		5,427		(166)	(3.1)	TOTAL EXPENSE	5,617	5,428	8	(190)	(3.5)	5,	5,417
58	257		172		85	49.2	NET INCOME(LOSS)	294	172	2	122	70.6		350
30							CAPITAL CONTRIBUTIONS							
31	·								1		-			į
32	,				,	ı		310						
33			ī		ı	r	County Contribution	ı	•		ı			
		•	,	,	;	3								
34	757	e4	1/2	ь	85	49 %	49 % CHANGE IN NET ASSETS	\$ 294	\$ 172	\$	122	% 9.02	€	350
,														

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#### NATIVIDAD BALANCE SHEET AS OF NOVEMBER 30, 2020

	*			%				%
% CHG.	31.1 - 18.3 (58.7) 12.3 (24.5)	1.2 (2.4) (0.8)		(0.5)	1.5 14.6 (19.7)  (14.2)	(6.7)	100.0	(0.5)
TE INC/(DEC)	\$ 20,665,249 6,460,882 (24,457,498) 620,917 (1,533,745) 1,755,805	3,768,445 (4,828,561) (1,060,116) (3,308,715)		\$ (2,613,026)	409,392 1,764,185 (10,199,409) (1,948,650) (9,974,482)	(245,825.0)	7,607,281	\$ (2,613,026)
YEAR - TO - DATE ENDING	\$ 87,089,304 11,810,000 41,778,641 17,233,501 5,669,829 4,730,992 168,312,267	328,969,594 (202,333,575) 126,636,019 189,694,910		\$ 484,643,196	27,734,222 13,863,854 41,465,523 3,433,614 11,760,525 98,257,738	4,804,707 29,073,594 33,878,301	344,899,876 7,607,281 352,507,157	\$ 484,643,196
BEGINNING	\$ 66,424,055 11,810,000 35,317,759 41,690,999 5,048,912 6,264,737 166,556,462	325,201,149 (197,505,014) 127,696,135 193,003,625		\$ 487,256,222	27,324,830 12,099,669 51,664,932 3,433,614 13,709,175 108,232,220	5,050,532 29,073,594 34,124,126	344,899,876	\$ 487,256,222
	CURRENT ASSETS CASH SEASIDE CLINICS ACCOUNTS RECEIVABLE NET STATE/COUNTY RECEIVABLES INVENTORY PREPAID EXPENSE TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT LESS: ACCUMULATED DEPRECIATION NET PROPERTY, PLANT& EQUIPMENT OTHER ASSETS	INVESTMENTS HELD FOR CONSTRUCTION ACCRUED INTEREST RECEIVABLE FUNDS IN TRUST TOTAL INVESTMENTS	TOTAL ASSETS	CURRENT LIABILITIES ACCRUED PAYROLL ACCOUNTS PAYBLE MCARE/MEDICAL LIABILITIES CURRENT PORTION OF DEBT OTHER ACCRUALS TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES LT ACCRUED LIABILITIES UN EARNED CONTRIBUTIONS LONG TERM PORTION OF C.O.P'S TOTAL LONG TERM DEBT	FUND BALANCES ACCUMULATED FUND CHANGE IN NET ASSETS TOTAL FUND BALANCES	TOTAL LIAB. & FUND BALANCES
% CHG.	4.9 % - 4.7 (12.9) 1.9 (9.2)	(0.5) (0.4)		0.3 %	(4.7) 0.8 (3.8) 33.4	(1.1)	(21.2)	0.3 %
ONTH INC/(DEC)	\$ 4,039,819 1,876,64 (2,541,140) 103,490 (478,865) 2,999,953	432,610 (970,219) (537,609) (1,158,697)		\$ 1,303,647	(1,370,042) 106,526 (1,656,179) - 2,943,820 24,125	(52,281)	1,331,803	\$ 1,303,647
CURRENT MONTH ENDING	\$ 87,089,304 11,810,000 41,710,641 17,223,501 5,669,829 4,730,992 168,312,267	328,969,594 (202,333,575) 126,636,019 189,694,910		\$ 484,643,196	27,734,222 13,883,854 41,465,523 3,433,614 11,760,525 98,287,738	4,804,707 29,073,594 33,878,301	344,899,876 7,607,281 352,507,157	\$ 484,643,196
BEGINNING	83,049,485 11,810,000 3 39,901,992 4 19,774,641 5,566,339 6 5,209,857 7 165,312,314	10 (201,363,356) 11 (27,173,628) 12 (190,853,607)	15 - 61 - 61	16 \$ 483,339,549	17 29,104,264 18 13,757,328 19 43,121,702 20 3,433,614 21 8,816,705 22 98,233,613	24 4,856,988 24 29,073,594 25 33,930,582	27 344,899,876 28 6,275,478 29 351,175,354	30 \$ 483,339,549

NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 11/30/20

Year of the American Street, and the American			Reclas and Adi Payment LIHP	ayment LIHP	GPP			
BALANCE SHEET	Beq. Balance	Accruals		Final Rec'n	PRIME/CARES	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 8,722,908	10,269,864				14,471,128	(37,252,012)	(3,788,112)
Hospital Fee	3 <b>E</b>	398,219					(425,287)	(27,068)
Rate Range IGT-CCAH-	5,562,092	3,395,341						8,957,433
MCMC EPP	7,864,092	3,252,820	31			3,939,641	(11,803,744)	3,252,809
MCMC QIP	18,519,196	3,699,247				9,221,285	(27,740,481)	3,699,247
SB1732	1,067,767	1,634,795					(306,413)	2,396,149
AB 915	8916	1,509,039						1,509,039
Medical GME	1,925,521					2,458,739	(4,420,945)	(36,684)
CARES ACT Funding	(3,651,146)		4,140,378		180,590		(2,201,529)	(1,531,707)
A/R UCSF & TOURO University	ij	66,136						66,136
A/R Seaside Clinic							(81,117)	(81,117)
A/R Office Buildings	39,425	600,344					(477,726)	162,042
Medical HPE	э	125,753						125,753
Interest Accrued Positive Cash	( <b>I</b> II)	1,120,043					(673,490)	446,553
Accrued Donations	1,574,818	301,809					(454,335)	1,422,292
A/R Jail-PG&E	(3,302)	428,059					(253,579)	171,178
Health Department	69,628	707,497					(287,567)	489,558
STATE RECEIVABLES	\$ 41,690,998	\$ 27,508,966	27,508,966 \$ 4,140,378	. \$	\$ 180,590	180,590 \$ 30,090,793 \$	(86,378,225) \$	\$ 17,233,501

	5,066,667
	3,395,341
	(838,357)
Family First C-19 Response-FMAP Enhance-	1,092,716
	166,059
	4,140,378
	125,753
	398,219
	3,252,820
	(209,590)
	3,699,247
	1,509,039
	000'662
	1,634,795
	\$ 30,795,455

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#### NATIVIDAD STATEMENT OF CASH FLOWS AS OF NOVEMBER 30, 2020

	The second secon		
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 83,049,485	CASH AT BEGINNING OF PERIOD	\$ 66,424,055
3 2	1,331,803	FROM OPERATIONS: NET INCOME/(LOSS)	7,607,281
4 0	970,219	NET INCOME ADJ - PRIOR YEAR DEPRECIATION/AMORT	4,828,561
9	2,302,022	SUBTOTAL	12,435,842
7		CHANGES IN WORKING CAPITAL:	
00	(1,876,649)	ACCOUNTS RECEIVABLE	(6,460,882)
6	2,541,140	STATE/COUNTY RECEIVABLE	24,457,498
10	375,375	PREPAID EXPENSE & INVENTORY	912,828
11 :	(1,370,042)	ACCRUED PAYROLL	409,392
12	106,526	ACCOUNTS PATABLE MCARE/MEDICAL LIABILITIES	1,764,185
15	(0.1.100011)	SHORT TERM DEBT	(601,661,01)
16	2,943,820	ACCRUED LIABILITIES	(1,948,650)
17	1,063,991	NET (DECREASE)/INCREASE	8,934,962
18		CAPITAL ADDITIONS:	
19	(432,610)	PP&E ADDITIONS	(3,768,445)
20	x	NBV OF ASSETS DISPOSED	
19 21	(432,610)	TOTAL CAPITAL (Use of Cash)	(3,768,445)
22		FINANCING ACTIVITY:	
23	(52,281)	LONG TERM BOND DEBT	(245,825)
24	1,158,697	OTHER ASSETS	3,308,715
56	1,106,416	TOTAL FINANCING	3,062,890
27	4,039,819	INC./(DEC.) IN CASH BALANCE	20,665,249
28	\$ 87,089,304	CASH BALANCE - END OF PERIOD	\$ 87,089,304

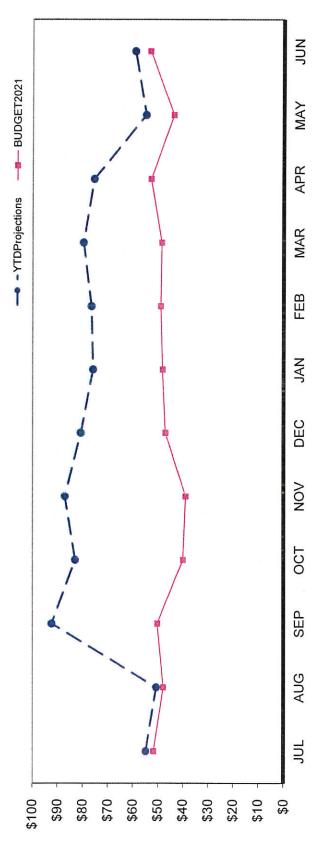
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#### NATIVIDAD RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2021

		BDGT-21	ESTI	ESTIMATE FY2021	Varian	Variance to Budget
Medi-Cal DSH Waiver & Phys SPA	↔	12,340,000	↔	13,700,171	↔	1,360,171
PRIME Y4		12,160,000		12,160,000		Ţ
EPP		7,760,000		7,760,000		•
QIP		8,825,000		8,825,000		
AB915		3,600,000		3,600,000		,
SB1732		3,900,000		3,900,000		t
CCAH Rate Range		8,100,000		8,100,000		,
HPE		300,000		300,000		1
Families First Corona Virus Response		ji		1,092,716		1,092,716
HHS -CARE Fund Stimulus Covid-19		ť		5,852,676		5,852,676
Esperanza Care Outside Purchased Service		(2,000,000)		(2,000,000)		Ü
HD Residency Support		(200,000)		(200,000)		1
Medicare GME & B/D		1,352,000		1,540,529		188,529
EMS/ Maddy		1		166,059		166,059
Provider Fee		950,000		950,000		ľ
	↔	56,787,000	↔	65,447,151	↔	8,660,151



Cash Flow Performance Fiscal Year 2021 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE						
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	87.1	80.9	76.0	7.97	79.8	75.5	55.0	59.4
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	48.7	53.1	44.0	53.4
Variance	3.0	2.9	41.9	42.9	48.0	33.6	27.6	27.5	31.1	22.5	11.0	6.0

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SH FORECAST

Page			. 75 990 044	. 76 646 464	. 79.807.403	75.537.938	. 55.009.295	66,411,941
22792770 15365.956 26.04,570 22.016.947  277,620 280,000 - 2,2455.07  1,196,000 2 2,425.07  1,100,000 251 1,120,000 1155.800 1155.800  1,000,000 110,000 20 2,425.00 1155.800  1,000,000 110,000 20 1155.800 1155.800  1,000,000 110,000 20 1155.800 1155.800  1,000,000 110,000 20 1155.800 1155.800  1,000,000 110,000 20 1155.800 1155.800  1,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 110,000 20 1155.800 1155.800  2,000,000 20 1155.800 1155.800  2,000,000 20 1155.800 1155.800  2,000,000 20 1155.800  2,000,000 20 1155.800  2,000,000 20 1155.800  2,000,000 20 1155.800  2,000,000 20 1155.800  2,000,000 20 1155.800  2,	83.043.021 . 87.084.287	. BUB/189						•
1,100,000	20,726,743 21,752,547 425,287 79,167	,547 21,752,547 ,167 79,167	21,752,547	21,752,547	21,752,547	21,752,547	21,752,547 79,167	262,734,825 979,454
1,266,500   2,466,501   1,560,177   1,566,500   2,466,501   1,160,174   1,15	2 059 333		333 333	333 333	229 329	222 222	222 222	3,113,655
1,966,000   2,466,001   1,960,101   1,96		25,479 25,479	25,479	25,479	25,479	25,479	25,479	178,353
1,500,787   1,50	287,567 141,667	,667 141,667	141,667	141,667	141,667	141,667	141,667	1,279,236
1,100,041   1,100,041   1,100,171   1,100,171   1,100,171   1,100,041   1,10	485	00				0000000		4,915,945
1,740,041   1,90,174						ono inonin		2,780,787
1,150,174   1,150,174   1,150,174   1,150,174   1,150,174   1,150,170   1,150,174   1,150,170   1,15				6,532,321				13,064,642
1,120,000 1,120,						T		11,803,744
1,20,000   159								1,282,611
159,000   159,							1	1,380,171
159,800	14,267,799							16,007,865
159,800   159,								
159,800   159,			2,900,000					3,206,413
1,100,000   1,100,000   1,00								6,331,405
1,100,000   1,00	720,911 000,001	770,411 971	114,027	114,627	114,827	114,827	114,827	1,602,789
1,100,000   1,100,000   1,00			113,176	9/1/511	113,176	113,176	113,176	1,255,492
13,165,856 5,962,796   700,008   7	1 150 177 1 1083 441	A44 A 146 A24	2 482 444	2 620 633	200000	000 000 0		166,059
750,050   750,	1	L	4,405,444	2,000,000	2,300,000	0,400,300	4,283,527	29,300,000
10013566   3013466   5,363/79   6,263/79	L	000		668,000			000 850	19,123,721
10,113,506   9,103,446   4,503,779   4,1021,336   4,102	L		156,310	156.310	156.310	156310	156.310	1 816 715
1,1006.952   1,202,300   1,506,500   1,5	271,923 24,962,947	947 26,862,940	28,098,950	32,537,360	25,625,161	32,724,894	35,778,133	432,794,299
1,000.655   1,000.500   1,500.000   1,50		Ш						
1,000,692   9,013,466   5,303,779   6,219,000     1,300,004   1,						1		
1,026,652   1,020,300   3,533,037   1,366,604   3,553,037   1,366,602   1,360,641   2,523,037   1,526,566   1,526,240   1,52	1,087,601	109,780,7	7,087,601	7,087,601	7,087,601	7,087,601	7,067,601	91,234,242
1,026,602   1,300,100   1,300,004   1,30								125,000
1,389,000 1,1205,800 1,1205,800 1,120,120 1,1205,900 1,	6,249,296							7,119,404
1,388,004  1,588,004  10,202  2,47,512  2,47,512  2,40,522  2,40,803	229,527	527						2,458,739
3.505.509 11.505.509 1								1,389,004
12515.094   19.271,202   29.9.323   279.231   15.915.094   15.915.09								3,533,937
12,514,512   3,586,541   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,545,094   15,175,094   15,1								9,221,285
24,512								3,939,641
15,515,559   15,502,970   22,505,870   15,345,084   44,750   15,345,084   15,345,084   15,345,084   15,345,084   15,345,084   125,145,084	381,759 247,612	612 247,612	247,612	247,612	247,612	247,612	247,612	3,367,258
12,10,200   13,246,200   2,458,549   13,241,500   14,73					644,375			4,599,500
9,100   1,10,516   1,10,1016	312 375	200,000	16,049,932	17,769,568	17,196,356	17,769,568	17,196,356	206,764,823
9-10 1.10.516 1.25.128 1.25.128 1.25.128 1.25.139 1.25.13	016,310							378,015
101285   125,126   125,1								6,920,030
1,101,515 125,726 125,196  1,101,515 125,196  1,425,302 119,000 2,747,251 2,1174,084  1,425,302 119,000 2,747,251 2,1174,084  26,964,003 6,782,863 6,724 6,926,193  54,847,088 90,782,863 6,724 6,924,193  54,847,088 90,782,863 6,724 6,448,004  54,850,803 90,782,863 62,777,005 83,049,445  54,850,803 90,787,922 92,277,005 83,049,445  72,742,811 71,546,804 88,799,563 88,544,610								0,000,000
55.565.403	125 127 205 705	205 705	205 705	205 705	205 205	205 206	305 306	2016 907
2,776,216 1,475,302 36,565,403 1,681,307 1,185,403 1,186,703	L	L			200	200	201,002	5,907,014
1,1,425,302 11,106,107 2,740,251 251,174,094 251,174,094 251,174,294 252,174,2								9,000,000
1,475,392 1,174,094 1,004,107 2,747,251 2,555,943 1,105,107 2,747,251 2,555,943 1,105,107 2,747,251 2,555,943 1,105,107 2,747,251 1,105,107 2,555,943 1,105,107 2,555,943 1,105,107 2,555,943 1,105,107 2,555,943 1,105,107 2,555,943 2,555,944 2,555,943 2,555,944 2,555,943 2,555,944 2,555,								2,7 30,4 10
1,425,302   2,120,255   2,137,264   1,601,269   1,60								
1,425,30						18 000 000		30 174 084
10,000 200,266 1,161,356 1,461,361,361,361,361,361,361,361,361,361,3	158,177 1,083,441	L	2,482,444	2,620,533	2,908,655	6,406,388	4.293.627	29 300 000
43.989,453 90.250,478 (4.064,226) 41,489,308 (8.229,150) 50,782,583 92,772,177 83,043,071 50,787,592 82,777,505 83,049,485 72,742,911 71,546,804 88,789,553 (1.186,107) (2.247,231) (254,649) 71,546,804 88,789,553 68,544,610		L	1 369 237	1 445 403	1 604 322	3 534 664	2 368 228	18 974 933
60,782,883 92,772,171 83,043,071 6,089 5,724 8,444 50,787,932 92,277,930 83,049,448 72,742,911 71,546,804 83,799,563 71,546,804 88,799,553 68,544,610	,	170 31,743,960	27,442,531	29,376,421	29,894,626	53,253,537	31,399,129	439.817.939
6,084,256 41,489,306 (9,228,150)  90,792,863 92,722,171 63,043,021  5,089 6,724 8,444  50,797,932 92,277,905 83,049,445  72,742,811 71,546,804 68,798,503  71,546,804 68,798,503 68,544,610								
50,782,983 92,772,171 83,043,021 5,089 5,734 8,444 50,787,922 92,277,805 83,048,446 72,742,911 71,546,804 68,799,553 (1,198,107) (2,747,281) (254,949) 71,546,804 88,798,553 68,544,610	4,041,266 (6,213,223)	223) (4,881,020)	656,420	3,160,939	(4,269,464)	(20,528,643)	4,379,005	(7,023,641)
5,089 5,724 8,444 80,787,892 92,277,805 83,049,485 72,742,811 71,546,804 88,789,553 71,546,804 88,789,553 88,544,610	87 084 287 80 871 064	75 990 044	76 646 464	79 807 403	75 537 938	AS 000 205	OC 885 03	000 000 000
5,008 5,724 6,444 50,787,922 92,277,905 83,049,446 72,742,911 71,546,804 68,789,503 71,546,804 88,789,503 68,544,610								200
5,028 5,724 50,787,592 50,277,905 60,049,445 72,742,911 71,546,804 60,798,563 71,546,804 60,798,563 71,546,804 80,798,563 60,544,610								
50,787,932 92,277,905 63,049,445 72,742,911 71,546,904 68,799,553 71,546,904 68,799,553 68,544,610			3,680	3,680	3,680	3,680	3,680	
72,742,811 71,546,804 68,799,563 (1,186,107) (2,747,281) (264,94) 71,546,804 88,798,563 68,544,610	87,089,304 80,874,744	744 75,883,724	76,660,144	79,811,063	75,541,618	55,012,975	59,391,980	
72,742,911 71,546,804 68,789,553 (1,196,107) (2,747,251) (254,549) 71,546,804 68,786,553 68,544,610								
(1,196,107) (2,747,251) (254,943) 71,546,804 88,789,553 68,544,610	68,544,610 67,386,433	433 66,302,962	62,156,558	59,674,114	57,053,581	54,144,926	47,736,538	•
(1,186,107) (2,747,231) (294,943) 71,546,804 68,799,553 68,544,610								
	(1,158,177) (1,083,441)	141) (4,148,434) 202 R2 156 558	(2,482,444)	(2,620,533)	(2,908,655)	(6,408,388)	(4,293,627)	
						200	10,74	
127,590,000 122,329,667 161,071,724 151,587,631 154,4;	154,470,720 147,174,056	56 138,146,602	136,320,578	136,860,984	129,682,864	102,745,833	102,831,211	