



# **Board of Trustees 2021**

**July 9, 2021**





## NMC Board of Trustees Meeting

Friday, July 9, 2021

9:00 AM

\*\*\* VIDEO CONFERENCE / TELEPHONIC MEETING \*\*\*

### AGENDA

#### IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRH RiQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.



Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.

2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
  - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
  - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
  - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
  - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-7 – Board Clerk*  
*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*
5. **Minutes**
  - Approve the Minutes of June 14, 2021 SPECIAL Board of Trustees Meeting *Page 8-20*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**  
*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*
8. **Consent Calendar**  
**Approve the following policies, procedures, rules, and regulations:**
  - 8a. Policies/Procedures/Forms/Manuals (listed and available upon request)
    - Proposed Changes to Privilege Delineation Lists:
    - OBGYN Privilege List
    - Cardiovascular Medicine Privilege List
    - Standardized Procedure, PICC Line Insertions, SP-0050
    - Appointment of Chad A. Medawar, DO, as Medical Specialties Clinical Service Director
    - Policies/Procedures/Forms/ Order Sets
    - New Policies*
    - PERI-6532 Maternal VTE
    - Revised Policies*
    - 1:9240 Massive Transfusion Policy
    - 4:0001 Mgmt. of the Environment of Care Program Overview
    - DIA-1000 Diabetes in Pregnancy Program
    - ENDO-7401 Endoscope Reprocessing
    - PERI-6508 Alternative Feeding Methods for Newborns/Infants (>37 weeks)
    - PERI-6515 Breastfeeding Establishment and Maintenance
    - PERI-6645 Preeclampsia/Hypertension/Magnesium
    - PERI-6818 Breastmilk Utilization – Donor Human Milk
    - Revised Policies*
    - 5:1700 Attendance Guidelines
    - 5:0300 Content and Maintenance of Employee Personnel Files for all Hospital Staff



- 5:0200 Equal Employment Opportunity and Non-Discrimination Policy
- POC-3912, Glucose in Whole Blood Testing by NovaSTAT Strip System, Amended Policy

***No Changes***

- LDU-6100 Assessment and Triage of Obstetric Patients in L&D & Triage Unit
- 1:9305 Trauma Team Member Roles and Responsibilities
- 1:9306 Performance Improvement and Patient Safety (PIPS) Plan
- 1:9319 Alcohol Screening & Brief Intervention for Trauma Patients
- TRA-0001 Trauma Registry Policy and Procedure

***Retire***

- Medical Staff Resolution, Practitioner Credentialing During the Course of the COVID-19 National Emergency

***ORDER SETS***

- MHU Violent/Self Destructive Restraints
- ED Lumbar Puncture
- ED Exposure
- ED Hypoglycemia
- ED PED Abdominal Pain
- ED Pneumonia
- ED Peds Overdose
- ED COPD
- ED Insulin Drip Module-Endotool
- ED Thoracentesis
- ED Central Line
- ED Procedural Sedation
- ED PED Respiratory
- ED Intubation

***Retire***

- ED PED Lumbar Puncture (combine w/adult set)
- ED PED Procedural Sedation (combine w/adult set)

***COVID Guidelines:***

- COVID-0002 COVID-19 Visitation Guidelines (Rev. 6.21.21)
- RETIRE - COVID-0003 Isolation Unit Guidelines
- RETIRE – COVID-0017 Eye Protection Guideline

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8d of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**8b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Amendment for Mohamed Kerala Serio, M.D., Page 21-22 (CONSENT)**

a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Fourth Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of July 1, 2017 to July 31, 2022, and adding \$610,000 for a revised total not to exceed amount of \$3,100,000 in the aggregate; and

b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$122,000) of the original contract amount.

**8c. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Advanced Gastroenterology of Monterey County, Page 23-24 (CONSENT)**

a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-14453) with Advanced Gastroenterology of Monterey County to provide gastroenterology services extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of August 1, 2019 to July 31, 2022, and adding \$650,000 for a revised total not to exceed amount of \$1,950,000 in the aggregate; and

b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

**8d. \* Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Psychiatric Social Worker I Position, Page 25-26 (CONSENT)**

a. Amend the FY 2021-2022 Health Department Budget to delete 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and

b. Amend the FY 2021-2022 Natividad Medical Center Budget to add 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and

c. Direct the County Administrative Office and the Auditor-Controller to incorporate the position changes in the FY 2021-2022 Adopted Budget, and the Human Resources Department to implement the changes in the Advantage HRM system.

**9. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Software House International (SHI), which is in the final stages of negotiation (Ari Entin) Page 27-29**

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the non-standard agreement with a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2021 through August 31, 2024, for an amount not to exceed \$2,693,035; and

b. Accept non-standard contract provisions as recommended by the Chief Executive Officer for NMC; and

c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2021 through August 31, 2024.

**10. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with CBORD Group, Inc., which is in the final stages of negotiation (Raquel Mojica) Page 30-31**

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No.4 to the agreement (A-13620) with The CBORD Group, Inc. for

food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2021 through July 31, 2022) for a revised full agreement term of July 11, 2017 through July 31, 2022, and adding \$31,485 for a revised total agreement amount not to exceed \$178,796.

b. Authorize the Chief Executive Officer for NMC or his designee to execute one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$10,977) of the original cost of the agreement.

11. **Accept Oral Report from Natividad Chief Financial Officer** - *Daniel Leon, CFO*  
May 2021 YTD Financial Reports *Page 32-44*
12. **Receive Oral Report From Governance and Nominating Committee** – *Fernando Elizondo, Committee Chair*  
Receive an oral report from Governance and Nominating Committee regarding board member expressions of interest in positions of Board of Trustees Chair, Vice-Chair, and Secretary-Treasurer for the coming Board year August 2021 through July 2022
13. **Receive Oral Report on Opening of OB/GYN Clinic in Greenfield** – *Dr. Charles R. Harris, Interim CEO*  
Receive oral report on opening of Natividad Services at 467 El Camino Real, Greenfield, CA under lease of clinic space in Albert and Donna Oliveira Clinic Mee Memorial Clinic.
14. **Receive Oral Report from Natividad Chief Medical Officer and Director of Physician Services** – *Dr. Craig Walls, CMO and Jeanne-Ann Balza, Director of Physician Services*  
Receive oral report of an overview of Physician Services and types of physician contracts and agreements at Natividad.
15. **Receive Oral Report from Natividad Chief Executive Officer** - *Dr. Charles R. Harris, Interim CEO*  
Receive oral report from Interim CEO regarding hospital updates.
16. **Receive Oral Report from Natividad Chief Nursing Officer** – *Nancy Buscher, CNO*
17. **Receive Oral Report from Natividad Chief of Staff** – *Dr. Chris Carpenter, COS*  
Recognize Marie Ongleo, Clinical Laboratory Supervisor
18. **Closed Session Public Comment**  
*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*



19. **Recess to Closed Session under Government Code Section 54950**  
Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
20. **Reconvene on Public Agenda Items**
21. **Accept and approve June 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 45-48**
  - a. Approve June 2021 Credentials Report
  - b. End of COVID Disaster Privileges

**Adjournment**

**Next Board of Trustees Meeting  
Friday, August 13, 2021  
9:00 AM  
VIDEO CONFERENCE/TELEPHONIC MEETING**



**SPECIAL**  
**NMC Board of Trustees Meeting**

Monday, June 14, 2021

**9:00 AM**

**\*\*\* TELEPHONIC MEETING \*\*\***

**MINUTES**

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Enter the Meeting ID number: **947 4876 4520** when prompted.

You will then enter the Password: **335902** when prompted.

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<https://natividad.zoom.us/j/94748764520?pwd=ZWRESmdGakc4enF1RlErUHJhbnNvQT09>

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5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.



**Board of Trustees:** In person: Dr. Chad Harris Via Zoom: Marcia Atkinson, Libby Downey, Fernando Elizondo, Dr. Chris Carpenter, Manny Gonzalez, Supervisor Chris Lopez, Manuel Osorio, Simon Salinas, Mitch Winick

**Absent:** Charles Mc Kee

**NMC Staff/County:** Irene Zenk, Stacy Saetta, Andrea Rosenberg, Daniel Leon, Dr. Craig Walls, Jeanne-Anne Balza, Ari Entin, Nancy Buscher, Teri Ransbury, Hillary Fish, Jenifer Williams, Cynthia Johnson, Dr. Wendell Harry, Blair Limon, Juan Pablo Lopez, Daisy Fernandez, Jennifer Ferguson, Daisy Fernandez, Sylvia Soltero

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### **Call to Order**

### **Roll Call**

#### *Present*

*Marcia Atkinson  
Dr. Chris Carpenter  
Libby Downey  
Fernando Elizondo  
Dr. Chad Harris  
Supervisor Chris Lopez  
Manny Gonzalez  
Manuel Osorio  
Simon Salinas  
Mitch Winick*

*Absent Charles McKee*

### **Public Comment**

a. **None**

### **Additions and Corrections by Clerk – Board Clerk**

*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*

### **Minutes**

- Approve the Minutes of May 14 2021

*MOTION: Motion to approve the minutes of May 14, 2021, by Manuel Osorio, seconded by Manny Gonzalez, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953;*

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE*

*Dr. Chad Harris: ABSTAIN*  
*Supervisor Chris Lopez: AYE*  
*Manuel Osorio: AYE*  
*Simon Salinas: AYE*  
*Mitch Winick: AYE*

*Absent Charles*

### **Board Comments**

Marcia Atkinson wanted to welcome Dr. Harris to his new position as Interim Chief Executive Officer. Letting Dr. Harris know he has the support of the Board of Trustees as he begins his new position.

Manny Gonzalez wanted to echo the Chair's sentiments of welcoming Dr. Harris as the new Interim Chief Executive Officer, we know you have some big shoes to fill and we hope we can support you as you step into your new role.

Manuel Osorio also wanted to welcome Dr. Harris into his new role as Interim Chief Executive Officer, while I am new in my role on this board, I believe we as a board want you to know you have our support in your new role.

### **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*

### **Consent Calendar**

#### **Approve the following policies, procedures, rules, and regulations:**

#### **8a. Policies/Procedures/Forms/Manuals (listed and available upon request)**

##### ***New Policies***

ANC-4554 Phlebotomy: Quantiferon Testing Specimen Blood Collection and Tube Handling Technique (Four-Tube Method)

WCS-1 Maternal Sepsis Guideline

1:xxxx Chain of Custody for Physical Evidence

3:7960 Access to areas where drugs and biologicals are stored

##### **Revised Policies**

1:0550 Emergency Medical Treatment of Patients/Medical Screening and Transfer

1:9080 Suicide Assessment Precaution Management

3:1200 IV Compounding

3:2110 Pain Screening, Assessment and Management Policy

3:7880 Emergency Medication Kits

4:1500 2021 Safety Management Plan

4:2000 2021 Security Management Plan

4:3400 Medical Gas Procurement, Storage & Handling Guidelines

4:5000 2021 Fire Safety Management Plan

4:5100 Fire Response Procedure – Code Red

4:6000 2021 Medical Equipment Management Plan

ANC-4534 Phlebotomy: Capillary Blood Gas  
CS-7209 Disinfection Procedure for Endoscopes  
CS-7230 Sterile Storage Protocol  
CS-7401 Perioperative: Endoscope Reprocessing  
OPST-5100 Hot Pack/Hydrocollator/Thermalator Treatment & Cleaning  
LDU-6000 Admission to the L&D Unit  
OR-7047 Visitor Control – Cesarean Section

### **No Changes**

1:1200 Withdrawing Life-Sustaining Treatment  
1:2300 Patient Non-Discrimination and Uniformity of Care  
4:3000 2021 Hazardous Material and Waste Management Plan  
4:7000 2021 Utility Systems Management Plan  
7:1000 Code of Conduct  
7:6010 Compliance 2.0: Natividad Compliance Officer  
7:6040 Compliance 5.0: Reporting Unethical or Illegal Conduct  
7:6050 Compliance 6.0: Process for Handling the Compliance Hotline  
7:6060 Compliance 7.0: Conducting Investigations  
7:6070 Compliance 8.0: Compliance Corrective Action  
7:6080 Compliance 9.0: Compliance Remedial Action  
7:6090 Compliance 10.0: Ineligible Persons  
7:6100 Compliance 11.0: Response to Government Inquiries, Investigations or Audits  
7:6110 Compliance 12.0: Billing and Claims Reimbursement  
7:6120 Compliance 13.0: Conflicts of Interest  
7:6998 Code of Business Conduct and Standards

### **Revised Policies**

7:6000 Compliance 1.0: Natividad Compliance Program  
7:6020 Compliance 3.0: Natividad Compliance Committee  
7:6030 Compliance 4.0: Education on Federal and State False Claims Laws  
7:6130 Compliance 14.0: Policy on Natividad Compliance Policies  
Natividad Medical Center Compliance Manual  
4:5100 Fire Response Procedure – Code Red  
4:0001 Management of the Environment of Care Program Overview

### **Unretire – Policy still needed**

CS-7238 High Level Disinfection Using Cidex OPA (Ortho-Phthalaldehyde) Solution

### **Retire**

ANC-4551 Phlebotomy: Quantiferon Testing Specimen Blood Collection and Tube Handling Technique (Three-Tube Method)  
NUR-7209 Disinfection Procedure for Endoscopes

### **Retire COVID Guideline (informational only)**

COVID-0031 Guidelines for the Emergency Use Authorization of Bamlanivimab  
COVID-0015 Surgical Services and Cardiology Division COVID-19 Guidelines for Testing, Screening and Tracking (Rev 4.5.21)  
COVID-0034 SARS-COV-2 Patient Testing Prioritization Guideline



**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8u of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

- 8b. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment for Change Healthcare Technologies, LLC, Page 24-25 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Add-on Orders IWS-285100, IWS-361696, IWS-409086, IWS-449631, IWS-450178, and IWS-334617, Product Replacement Amendment P202110045950, and Service Order MHS17469 to the Agreement (A-14454) with Change Healthcare Technologies, LLC adding \$105,919 for a total amount not to exceed \$4,637,828, with no change to the agreement term of July 1, 2019 through June 30, 2024.
  - b. Authorize the Chief Executive Officer for NMC or his designee to execute up to five (5) future add-on orders, services orders, or product replacement amendments which do not significantly alter the scope of work and do not exceed \$50,000 per item.
- 8c. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Enrollware Software, Page 26-27 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Enrollware Software for web-based class scheduling and student registration services for an amount not to exceed \$6,000 with an agreement term of August 1, 2021 through July 31, 2022
  - b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard risk provisions within the agreement.
- 8d. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with American College of Surgeons (ACS), Page 28-29 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a Hospital Participation Agreement with American College of Surgeons (ACS) for participation in the ACS Trauma Quality Improvement Program for an amount not to exceed \$111,400 with an agreement term July 1, 2021 through June 30, 2026.
  - b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, no warranty, limitations on liability, and governing laws within the agreement.
  - c. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement, which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$11,140) of the original cost of the agreement.
- 8e. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Ray A. Morgan Company, Inc., Page 30-31 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Ray A. Morgan Company, Inc. for copy machine lease and print services for an amount not to exceed \$1,782,164 with an agreement term retroactive from June 11, 2021 through June 10, 2026
  - b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$178,216) of the original cost of the agreement.

- 8f. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with 3M Health Information Systems, Inc., Page 32-33 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with 3M Health Information Systems, Inc. for medical records coding software and maintenance services for an amount not to exceed \$1,144,010 with an agreement term of August 9, 2021 through August 8, 2026.
  - b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$114,401) of the original cost of the agreement.
  - c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.
- 8g. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with HeartFlow, Inc., Page 34-35 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with HeartFlow, Inc. for analysis of cardiac disease services for an amount not to exceed \$136,000 with an agreement term of July 1, 2021 through June 30, 2023.
  - b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the Master Services Agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$13,600) of the original cost of the agreement.
- 8h. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Intelligent Medical Objects, Inc., Page 36-37 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-12637) with Intelligent Medical Objects, Inc. for software license, support and maintenance services, with no change to the agreement term of January 28, 2014 through April 30, 2022, and adding \$98,997 for a revised total agreement amount not to exceed \$527,357.
- 8i. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Nuance Communications, Inc., Page 38-39 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Nuance Communications, Inc. for Dragon Medical, and PowerShare software license services for an amount not to exceed \$588,268 with an agreement term retroactive to July 1, 2021 through June 30, 2026.
  - b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$58,827) of the original cost of the agreement per each amendment.
  - c. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

- 8j. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Boris Boazjani, M.D., Page 40-41 (CONSENT)**
- a. Authorize the Deputy Purchasing Agent for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14417) with Boris Borazjani, M.D., Inc. to provide general and acute care surgical services at Natividad, extending the agreement term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised full agreement term of July 1, 2019 to June 30, 2023, and adding \$200,000 for revised not to exceed amount of \$700,000 in the aggregate; and
  - b. Authorize the Deputy Purchasing Agent or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 8k. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kuong Ngann, D.O., Page 42-43 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement (A-14150) with Kuong Ngann, D.O. to provide general and acute care surgical services at Natividad, extending the agreement term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised full agreement term of November 1, 2018 to June 30, 2023, and adding \$600,000 for a revised not to exceed amount of \$1,500,000 in the aggregate; and
  - b. Authorize the Chief Executive Officer or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 8l. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Thai Lan Tran, M.D., Page 44-45 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14387) with Thai Lan Tran, M.D. Inc. to provide general and acute care surgical services at Natividad, extending the agreement term by thirty-six months (July 1, 2021 to June 30, 2024) for a revised full agreement term of June 1, 2019 to June 30, 2024, and adding \$1,000,000 for revised not to exceed amount of \$1,650,000 in the aggregate; and
  - b. Authorize the Chief Executive Officer or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.
- 8m. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monterey County Eye Associates, Inc., Page 46-47 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14310) with Monterey County Eye Associates, Inc. to provide ophthalmology services, extending the term by thirty-six months (July 1, 2021 to June 30, 2024) for a revised full term of June 1, 2019 to June 30, 2024, and adding \$802,274 for a revised amount not to exceed of \$1,306,274 in the aggregate; and
  - b. Authorize the Chief Executive Officer for NMC or his designee to sign up to three (3) future amendments to this agreement which do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$54,600) of the original cost of the



agreement.

- 8n. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Allen Radner, M.D., Page 48-49 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14390) with Allen Radner, M.D. to provide infectious disease physician services, extending the term by twelve months (July 1, 2021 to June 30, 2022) for revised term July 1, 2019 to June 30, 2022, and adding \$92,700 for a revised not to exceed amount of \$278,100 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$18,540) of the original contract amount.
- 8o. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Sweet, Renfer & Milanesa, MD, Page 50-51 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14384) with Sweet, Renfer & Milanesa MD to provide urology services at Natividad, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised full term of July 1, 2019 to June 30, 2023; and adding \$625,500 for revised not to exceed amount \$1,251,000 in the aggregate; and
- b. Authorize the Chief Executive Officer or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$62,550) of the original contract amount.
- 8p. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Salinas Valley Memorial Healthcare System dba Salinas Valley Medical Clinic, Page 52-53 (CONSENT)**
- Authorize the Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Salinas Valley Memorial Healthcare System, dba Salinas Valley Medical Clinic to provide hematology oncology services, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised term July 1, 2019 to June 30, 2023, and adding \$360,000 for a revised not to exceed amount of \$720,000 in the aggregate; and
- Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not exceed ten percent 10% (\$36,000) of the original contract amount.
- 8q. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Neurorescue, Page 54-55 (CONSENT)**
- a. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14431) with Neurorescue, a Professional Medical Corp. to provide neurosurgical services, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised term of July 1, 2019 to June 30, 2023, and adding \$200,000 for a revised amount not to exceed \$700,000 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3)

future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

- 8r. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with West Coast Brain and Spine Institute, Inc.,** *Page 56-57 (CONSENT)*
- a. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14429) with West Coast Brain and Spine Institute, Inc. to provide neurosurgical services at Natividad, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised term of July 1, 2019 to June 30, 2023, but not adding funds to the aggregate not to exceed amount; and
  - b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 8s. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kevin Yoo, M.D.,** *Page 58-59 (CONSENT)*
- a. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14424) with Kevin Yoo MD, APC to provide neurosurgical services at Natividad, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised term of July 1, 2019 to June 30, 2023, but not adding funds to the aggregate not to exceed amount; and
  - b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.
- 8t. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to PPPR No. 98-394, Hospital Director of Food Services,** *Page 60-61 (CONSENT)*
- a. Amend Personnel Policies and Practices Resolution (PPPR) No. 98-394 Appendix A to adjust the salary range for the classification of Hospital Director of Food Services, as indicated; and
  - b. Direct the Human Resources Department to implement the changes in the Advantage HRM System.
- 8u. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Central Coast Nephrology,** *Page 62-63 (CONSENT)*
- a. Authorize the Chief Executive Officer for Natividad Medical Center to execute the Professional and Call Coverage Services Agreement with Central Coast Nephrology to provide nephrology services at Natividad, extending the term by twenty-four months (July 1, 2021 to June 30, 2023) for a revised full agreement term July 1, 2020 to June 30, 2023, and adding \$560,000 for a revised not to exceed amount of \$810,000 in the aggregate; and
  - b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$25,000) of the original contract amount and do not significantly change the scope of work.

**MOTION:** *Motion to approve Policies/Procedures/Forms/Manuals and contract items 8a-8u, with the exception of item 8r, pulled for comments/questions, moved by Manny Gonzalez, seconded by Simon Salinas, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE  
Dr. Chad Harris: AYE  
Supervisor Chris Lopez: AYE  
Manuel Osorio: AYE  
Simon Salinas: AYE  
Mitch Winick: AYE*

*Absent Charles McKee*

9. **Accept Oral Report from Natividad Chief Financial Officer** - Daniel Leon, CFO  
April 2021 YTD Financial Reports

**MOTION:** *Motion to accept the April 2021 Financial Report, moved by Supervisor Chris Lopez, seconded by Libby Downey, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE  
Dr. Chad Harris: AYE  
Supervisor Chris Lopez: AYE  
Manuel Osorio: AYE  
Simon Salinas: AYE  
Mitch Winick: AYE*

*Absent Charles McKee*

10. **Setting the Annual Board of Trustees Meeting Date** – Dr. Chad Harris, Interim CEO  
Staff recommends that the BoT designate the BoT's annual meeting date to coincide with the BoT's regular meeting in the month of August.

**MOTION:** *Motion to designate the Boards Annual meeting to the August regular meeting, moved by Manuel Osorio, seconded by Simon Salinas, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE*



*Fernando Elizondo: AYE*  
*Manny Gonzalez: AYE*  
*Dr. Chad Harris: AYE*  
*Supervisor Chris Lopez: AYE*  
*Manuel Osorio: AYE*  
*Simon Salinas: AYE*  
*Mitch Winick: AYE*

*Absent Charles McKee*

**11. Receive Oral Report From the Committee Chair of Governance and Nominating Committee – *Fernando Elizondo, Committee Chair***

Receive an oral report from Committee Chair on expressions of interest by board members in Board of Trustees officer positions for 2021-2022 Board Year.

**12. Receive Oral Report from Natividad Chief Executive Officer - *Dr. Charles R. Harris, Interim CEO***

**13. Closed Session Public Comment**

*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*

**14. Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*

**15. Reconvene on Public Agenda Items**

**16. Accept and approve May 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. *Page 77-79***

**MOTION:** *Motion to accept the report on May 2021 Credentials Report, moved by Simon Salinas, seconded by Manny Gonzalez, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*  
*Dr. Chris Carpenter: NOT PRESENT*  
*Libby Downey: ABSTAIN*  
*Fernando Elizondo: AYE*  
*Manny Gonzalez: AYE*  
*Dr. Gary Gray: AYE*  
*Supervisor Chris Lopez: AYE*  
*Charles McKee: AYE*  
*Manuel Osorio: AYE*  
*Simon Salinas: AYE*

*Absent*

*Charles McKee*

**Adjournment:** With no other business before the Board, the meeting was adjourned at 11:22 am

*Recorded by Irene Zenk*

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**Marcia Atkinson, Chair**

## **MONTEREY COUNTY BOARD OF SUPERVISORS**

### **Mohamed Kerala Serio, M.D. Fourth Amendment**

#### **TITLE:**

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Fourth Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of July 1, 2017 to July 31, 2022, and adding \$610,000 for a revised total not to exceed amount of \$3,100,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$122,000) of the original contract amount.

#### **RECOMMENDATION:**

It is recommended that the Board of Supervisors

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Fourth Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of July 1, 2017 to July 31, 2022, and adding \$610,000 for a revised total not to exceed amount of \$3,100,000 in the aggregate; and
- b. Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$122,000) of the original contract amount.

#### **SUMMARY/DISCUSSION:**

Natividad must arrange for the care and treatment of hospitalized patients and patients who present to the emergency department and outpatient clinic in need of medical care in the specialty of cardiology. Natividad has an agreement with Dr. Serio to provide cardiology call coverage in the emergency department, inpatient consults, daily (Monday through Friday) cardiology services in the outpatient clinic and clinical interpretation services to its cardiology patients. Natividad wishes to amend the current agreement with Dr. Serio so that he can continue to provide the services without interruption.

Dr. Serio is paid a rate for services according to the terms of this agreement. Although the amount of services may increase or decrease due to patient volumes and the need for coverage, the rate of pay remains the same. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

#### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustee.

#### **FINANCING:**

The cost of this Amendment is \$610,000. The total cost for this Agreement is \$3,100,000 (for the period July 1, 2017 to July 31, 2022 (61 months). \$610,000 is included in the Fiscal Year



2021/2022 Adopted Budget. The remaining amount will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

The services rendered in this agreement provide NMC with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:

Fourth Amendment  
Third Amendment  
Second Amendment  
First Amendment  
Agreement

Attachments on file at the Clerk of the Board

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Advanced Gastroenterology of Monterey County, Second Amendment**

#### **TITLE:**

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-14453) with Advanced Gastroenterology of Monterey County to provide gastroenterology services extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of August 1, 2019 to July 31, 2022, and adding \$650,000 for a revised total not to exceed amount of \$1,950,000 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

#### **RECOMMENDATION:**

It is recommended that the Board of Supervisors

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-14453) with Advanced Gastroenterology of Monterey County to provide gastroenterology services extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of August 1, 2019 to July 31, 2022, and adding \$650,000 for a revised total not to exceed amount of \$1,950,000 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

#### **SUMMARY/DISCUSSION:**

Natividad must arrange for care and treatment of hospitalized patients as well as patients who present to the emergency department and hospital clinics in need of medical care in the specialty of gastroenterology. Natividad has an agreement with Advanced Gastroenterology of Monterey County, for which Mumtaz Tabbaa M.D., a board certified gastroenterologist, provides gastroenterology call coverage in the emergency department, endoscopy procedures and outpatient services in the specialty clinic. Natividad wishes to amend the agreement so that Dr. Tabbaa can continue to provide the services without interruption.

Advanced Gastroenterology of Monterey County is paid a rate for services according to the terms of this agreement. Although the amount of services may increase or decrease due to patient volumes and the need for coverage, the rate of pay remains the same. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

#### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

#### **FINANCING:**

The cost of this Amendment is \$650,000. The total cost of this Agreement is \$1,950,000 for the period August 1, 2019 to July 31, 2022 (36 months). \$650,000 is included in the Fiscal Year 2021/2022 adopted budget, the remaining balance will be budgeted in the subsequent fiscal year. There is no impact to the General Fund.

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506  
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:  
Second Amendment  
First Amendment  
Agreement

Attachments on File at the Clerk of the Board



## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **TRANSFER PSYCH SWs FROM HEALTH DEPT TO NATIVIDAD**

#### **..Title**

Adopt a Resolution to:

- a. Amend the FY 2021-2022 Health Department Budget to delete 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- b. Amend the FY 2021-2022 Natividad Medical Center Budget to add 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- c. Direct the County Administrative Office and the Auditor-Controller to incorporate the position changes in the FY 2021-2022 Adopted Budget, and the Human Resources Department to implement the changes in the Advantage HRM system.

#### **..Report**

##### **RECOMMENDATION:**

Adopt a Resolution to:

- a. Amend the FY 2021-2022 Health Department Budget to delete 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- b. Amend the FY 2021-2022 Natividad Medical Center Budget to add 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- c. Direct the County Administrative Office and the Auditor-Controller to incorporate the position changes in the FY 2021-2022 Adopted Budget, and the Human Resources Department to implement the changes in the Advantage HRM system.

##### **SUMMARY/DISCUSSION:**

Natividad Medical Center entered into a Professional and Call Coverage Services Agreement with CEP America-Psychiatry, PC, a California professional corporation dba Vituity, to provide psychiatry services at NMC for the period of June 1, 2021 to May 31, 2024. Through this agreement, Vituity, a comprehensive acute care psychiatric provider group, will provide 24/7 dedicated physician staffing and leadership for the hospital's Mental Health Unit and tele-psychiatry services, oversight and medical direction of the unit, and consult liaison services for medical and surgical inpatients.

Natividad recommends transferring two (2) full-time Psychiatric Social Worker I positions currently providing services in the hospital's Mental Health Unit from the Health Department budget to the Natividad budget. This recommendation allows Natividad to provide continuity of care and consistency in practice to patients by assigning the hospital with full oversight and management of these services being provided to its mental health patients.

Approval of the recommended actions in this report will direct the execution of a staff transition plan and facilitate the transfer of the two (2) Psychiatric Social Worker I employees who have agreed to transfer to Natividad. This transfer of existing staff will allow for the continuous provision of patient care without disruption to patients.

OTHER AGENCY INVOLVEMENT:

Natividad and the Health Department have worked with SEIU to address questions and concerns of the impacted employees regarding the transfer. The County Administrative Office Budget Office, Auditor-Controller, County Counsel, and Human Resources have reviewed the recommendation.

FINANCING:

The annualized fiscal impact of this action is approximately \$181,087, which will be absorbed in the FY 2021-2022 Natividad Budget. There is no impact to the General Fund resulting from the approval of the recommended action.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Mark a check to the related Board of Supervisors Strategic Initiatives

- ☐ **Economic Development:** Through collaboration, strengthen economic development to ensure a diversified and healthy economy.
- ☐ **Administration:** Promote an organization that practices efficient and effective resource management and is recognized for responsiveness, strong customer orientation, accountability and transparency.
- ☒ **Health & Human Services:** Improve health and provide consistent, high-quality patient care through County & hospital supported programs, and promote access to equitable services for patients in the community.
- ☐ **Infrastructure:** Plan and develop a sustainable, physical infrastructure that improves the quality of life for County residents and supports economic development results.
- ☐ **Public Safety:** Create a safe environment for people to achieve their potential, leading businesses and communities to thrive and grow by reducing violent crimes as well as crimes in general.

Prepared by: Carrie L. Ramirez, Senior Personnel Analyst, (831) 783-2706

Approved by: Janine Bouyea, Hospital Assistant Administrator, (831) 783-2701  
Charles R. Harris, Interim Hospital Chief Executive Officer, (831) 783-2553

## MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

### Software House International Agreement

Legistar Number: \_\_\_\_\_

#### **..Title**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the non-standard agreement with a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2021 through August 31, 2024, for an amount not to exceed \$2,693,035; and
- b. Accept non-standard contract provisions as recommended by the Chief Executive Officer for NMC; and
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2021 through August 31, 2024.

#### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the non-standard agreement with a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2021 through August 31, 2024, for an amount not to exceed \$2,693,035; and
- b. Accept non-standard contract provisions as recommended by the Chief Executive Officer for NMC; and
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2021 through August 31, 2024.

#### **SUMMARY/DISCUSSION:**

Natividad Medical Center (NMC) relies on Microsoft software and online services to operate its computers, servers, IT applications, and other digital capabilities. This encompasses Microsoft Windows (computers and servers), Microsoft Office Suite (word processing, spreadsheets and presentations), Microsoft Exchange (email), SQL Server (databases), Microsoft SharePoint Online (collaboration) and remote access, amongst others. Over the last decade, NMC has made significant investments in these product licenses. Maintaining our agreements with Microsoft are essential to preserving our software investments and supporting hospital computing operations. Approval to execute both enrollment agreements will allow NMC to maintain licensing and online services for 1968 workforce members (staff, contractors).

NMC, in consultation with Gartner Research, sought the most aggressive pricing our three-year renewal. The County of Riverside (CA) has negotiated an agreement with Microsoft that over 600 State and local agencies are currently leveraging. It entitles NMC to join the lowest cost tier (D) typically reserved for large organizations with an additional discount averaging 7%. It ranks as one of the most favorably discounted Microsoft agreement in the U.S.



Microsoft licenses are commonly purchased through an authorized reseller, not through Microsoft directly. At this time NMC seeks to procure the licenses associated with both Microsoft Enrollment agreements through the reseller Software House International (SHI). This request includes that authorization along with the quotes to cover the costs which are based on current counts of licenses in use.

Per the terms and conditions within the agreements, Natividad is allowed to install additional product licenses, including cloud (online) licenses, for new users as they come on board, but is required to perform an annual "True-Up" to identify the number of licenses actually in use at the end of each year and to pay any difference which may have been incurred for that year. This capability is in the best interest of the County as it mitigates the potential of over purchasing costly licenses up front. The cost of the annual True-Up is variable and based on the type and quantity of licensing and services consumed but the amount requested for future True-ups is based on past costs for True-ups.

Due to the annual fluctuation of the number of Natividad employees, it is recommended that the Chief Information Officer for NMC have the authority to increase the number of licenses and storage capacity, as-needed, over the term of the agreement to accommodate any staff increases that may occur.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel reviewed and approved this Enterprise Agreement as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The Enterprise Agreement was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on July 9, 2021.

#### **FINANCING:**

The total cost for procuring Microsoft licenses for use over a three year period is currently projected at \$2,693,035, of which \$718,143 has been included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate.

#### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This payment facilitates the maintenance and support of NMC's Microsoft systems and applications that support NMC's patient care systems and hospital computing operations.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Ari Entin, Chief Information Officer, 831-783-2564

Approved by: Dr. Chad Harris, Interim Chief Executive Officer, 831-783-2504

#### Attachments:

Microsoft Enterprise Enrollment Program Agreement  
Microsoft Server Cloud Enrollment Program Agreement  
SHI Quote #20587649 (for Online Licenses)  
SHI Quote #20587667 (for SQL Licenses)  
SHI Quote #20587689 (for Project/Visio Licenses)

Attachments on file with the Clerk of the Board

## MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

**The CBORD Group Inc. Amendment No. 4**

**Legistar Number:** \_\_\_\_\_

### **..Title**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No.4 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2021 through July 31, 2022) for a revised full agreement term of July 11, 2017 through July 31, 2022, and adding \$31,485 for a revised total agreement amount not to exceed \$178,796.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$10,977) of the original cost of the agreement.

### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No.4 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2021 through July 31, 2022) for a revised full agreement term of July 11, 2017 through July 31, 2022, and adding \$31,485 for a revised total agreement amount not to exceed \$178,796.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$10,977) of the original cost of the agreement.

#### **SUMMARY/DISCUSSION:**

Natividad Medical Center provides food and nutritional services to patients, visitors, and employees as part of its daily operations. CBORD's electronic system Foodservice Suite (FSS) improves service delivery efficiency, patient safety and meal satisfaction as well as assists with compliance with the Joint Commission (TJC) and the Centers for Medicare and Medicaid Services (CMS) food services standards.

The CBORD software provides automation to the process of patient meal service, reporting, and analysis. This includes interfacing with the Meditech system, improved diet order accuracy, production standards, and reduced waste. CBORD supports NMC's future goal of expanding meal services to the room service model where patients can order meals from their bedside.

NMC is requesting approval to amend the existing agreement to extend service and maintenance for an additional one year period to allow for services to continue. This amendment also increases the number of user licenses from 5 to 10.

**OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 4 was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on July 9, 2021.

**FINANCING:**

The cost for this amendment No. 4 is \$31,485 which is included in the Fiscal Year 2021-22 Adopted Budget.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement is for a software system that will improve food and nutrition services for NMC patients. This will directly contribute to a more efficient and effective use of resources within NMC.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Business Applications Manager, 831-783-2812

Approved by: Dr. Chad Harris, Interim Chief Executive Officer, 831-783-2504

Attachments:

The CBORD Group Inc. Amendment 4  
The CBORD Group Inc. Amendment 3  
The CBORD Group Inc. Amendment 2  
The CBORD Group Inc. Renewal and Amendment 1  
The CBORD Group Inc. Agreement

Attachments on file with the Clerk of the Board





# FINANCIAL STATEMENTS

MAY 31, 2021

06/23/21

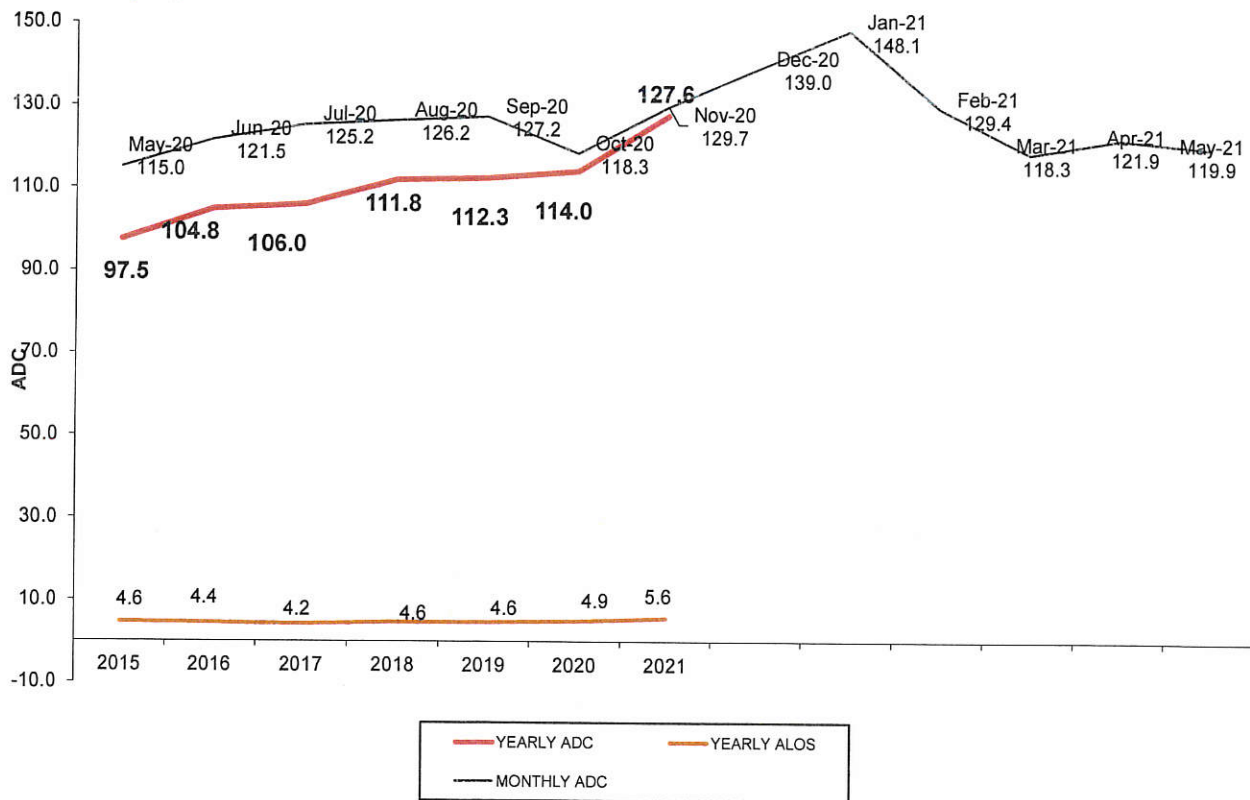


## **FINANCIAL STATEMENTS**

**MAY 31, 2021**

### **I N D E X**

<b><u>PAGE #</u></b>	<b><u>DESCRIPTION</u></b>
1	TOTAL ADC TREND GRAPH - 2015-2021
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 20-21 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 20-21



# NATIVIDAD STATISTICAL REPORT MAY 31, 2021

Month-To-Date					Year-To-Date					
03-21	04-21	05-21	Budget			Budget	Current	Prior Yr	%	
					PT DAYS BY SERVICE	STAFFED BEDS				
							CY/PLY			
1	278	225	146	208	NICU	15	2,247	2,125	2,368	-10.26%
2	1,478	1,629	1,767	1,555	Med/Surg	61	16,805	20,203	16,783	20.38%
3	307	205	175	195	ICU	10	2,108	3,403	2,238	52.06%
4	28	44	57	54	Peds	12	583	352	619	-43.13%
5	737	715	733	724	Acute Rehab	24	7,822	7,825	7,706	1.54%
6	332	325	291	271	OB/Gyn	27	2,931	3,228	3,124	3.33%
7	3,160	3,143	3,169	3,007	TOTAL ACUTE	149	32,496	37,136	32,838	13.09%
8	507	515	548	465	Psychiatric	19	5,025	5,599	5,241	6.83%
9	3,667	3,658	3,717	3,472	TOTAL DAYS	168	37,521	42,735	38,079	12.23%
10	272	268	313	287	Nursery	18	3,102	3,143	3,127	0.51%
AVERAGE DAILY CENSUS										
11	78.2	80.9	78.6	73.6	Acute	125	73.7	87.5	75.0	16.67%
12	23.8	23.8	23.6	23.4	Acute Rehab	24	23.3	23.4	23.0	1.74%
13	16.4	17.2	17.7	15.0	Psychiatric	19	15.0	16.7	15.6	7.05%
14	118.3	121.9	119.9	112.0	TOTAL	168	112.0	127.6	113.7	12.23%
15	8.8	8.9	10.1	9.3	Nursery	18	9.3	9.4	9.3	1.08%
PERCENTAGE OF OCCUPANCY										
16	62.6%	64.7%	62.9%	58.9%	Acute		59.0%	70.0%	60.0%	16.7%
17	99.2%	99.2%	98.3%	97.5%	Acute Rehab		97.1%	97.5%	95.8%	1.7%
18	86.3%	90.5%	93.2%	78.9%	Psychiatric		78.9%	87.9%	82.1%	7.1%
19	70.4%	72.6%	71.4%	66.7%	TOTAL		66.7%	76.0%	69.3%	9.6%
20	48.9%	49.4%	56.1%	51.7%	Nursery		51.7%	52.2%	51.7%	1.1%
ADMISSIONS										
21	589	629	668	617	Acute		6,659	6,554	6,521	0.51%
22	57	53	53	57	Acute Rehab		620	590	612	-3.59%
23	66	42	56	63	Psychiatric		682	552	672	-17.86%
24	712	724	777	737	TOTAL		7,961	7,696	7,805	-1.40%
25	173	176	184	172	Nursery		1,857	1,924	1,913	0.58%
26	175	179	186	183	Deliveries		1,976	1,957	1,961	-0.20%
DISCHARGES										
27	580	619	754	633	Acute		6,835	6,563	6,639	-1.14%
28	57	52	54	65	Acute Rehab		705	589	609	-3.28%
29	66	42	54	56	Psychiatric		609	549	669	-17.94%
30	703	713	862	754	TOTAL		8,149	7,701	7,917	-2.73%
31	157	155	173	156	Nursery		1,686	1,760	1,702	3.41%
AVERAGE LENGTH OF STAY										
32	5.2	5.1	4.8	4.7	Acute(Hospital wide no babies)		4.7	5.6	4.9	14.29%
33	12.9	13.5	13.8	12.7	Acute Rehab		12.6	13.3	12.6	5.56%
34	2.7	2.8	2.4	2.7	OB/Gyn		3.0	2.6	2.7	-3.70%
35	7.7	12.3	9.8	7.4	Psychiatric		7.4	10.1	7.8	29.49%
36	1.6	1.5	1.7	1.7	Nursery		1.7	1.6	1.6	0.00%
OUTPATIENT VISITS										
37	3,376	3,561	4,005	4,528	Emergency Room		48,936	37,935	45,347	-16.35%
38	509	548	567	571	ER Admits		6,172	5,777	5,892	-1.95%
39	71.5%	75.7%	73.0%	77.5%	ER Admits as a % of Admissions		77.5%	75.1%	75.5%	-0.56%
40	6,096	5,830	5,465	6,229	Clinic Visits		67,312	58,622	61,116	-4.08%
ANCILLARY PROCEDURES BILLED										
41	51,504	51,002	49,822	48,142	Lab Tests		520,244	573,756	504,384	13.75%
42	3,094	3,201	3,123	3,013	Radiology Procedures		32,557	34,787	35,592	-2.26%
43	206	221	233	210	MRI Procedures		2,268	2,217	2,029	9.27%
44	90	60	84	148	Nuclear Med Procedures		1,599	819	1,409	-41.87%
45	1,237	1,213	1,215	1,140	Ultrasound Procedures		12,318	12,328	11,415	8.00%
46	1,588	1,730	1,791	1,853	CT Scans		20,023	18,017	17,849	0.94%
47	308	355	380	364	Surgeries		4,001	3,741	3,999	-6.45%
48	8.68	8.43	8.39	7.86	FTE'S PER AOB		7.86	8.22	8.17	0.61%
49	1,472.2	1,446.4	1,414.8	1,271.3	TOTAL PAID FTE'S		1,271.3	1,413.6	1,304.4	8.37%
50	5,255	5,148	5,225	5,015	ADJUSTED PATIENT DAYS		54,195	57,612	53,476	7.73%



**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2021**

	JUL-20	AUG-20	SEP-20	OCT-20	NOV-20	DEC-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	JUN-21	YTD
<b>REVENUE</b>													
<b>Patient Revenue:</b>													
1 Inpatient	\$ 77,149,435	\$ 79,855,472	\$ 78,306,171	\$ 74,755,382	\$ 78,953,622	\$ 86,007,842	\$ 90,793,416	\$ 71,759,580	\$ 69,167,500	\$ 72,947,904	\$ 69,884,964		\$ 849,581,088
2 Pro Fees	2,696,122	2,230,168	2,299,002	2,494,198	1,868,807	2,532,642	1,722,218	2,351,706	3,073,119	3,416,474	2,735,954		27,426,428
3 Outpatient	26,927,426	27,989,196	27,159,445	29,808,527	26,810,166	26,823,056	22,268,310	24,251,827	31,277,681	31,111,369	29,471,931		305,298,934
4 Total Patient Revenue	106,772,983	110,080,854	107,764,618	106,858,107	107,632,595	115,363,340	114,783,944	98,363,113	103,518,300	107,475,747	102,092,849		1,182,306,450
<b>Deductions from revenue</b>													
5 Contractual Deductions	77,896,531	82,859,399	80,916,787	81,400,665	80,503,011	86,748,036	87,916,581	74,514,591	78,480,849	80,581,105	78,160,795		889,988,350
6 Bad Debt	5,810,435	3,985,636	3,289,758	2,044,119	3,030,736	2,482,925	1,332,700	1,626,643	2,008,714	3,132,757	1,797,649		30,542,072
7 Unable to Pay	198,523	183,546	105,354	112,097	236,157	167,623	272,566	270,434	316,526	381,037	241,852		2,485,715
8 Total Contractual Discounts	83,905,489	87,028,581	84,311,899	83,556,881	83,769,904	89,398,584	89,521,847	76,411,668	80,816,089	84,094,899	80,200,296		923,016,137
9 Net Patient Revenue	24,467,494	23,052,273	23,452,719	23,301,226	23,862,691	25,964,756	25,262,097	21,951,445	22,702,211	23,380,848	21,892,553		259,290,313
10 As a percent of Gross Revenue	22.58%	20.94%	21.78%	21.81%	22.17%	22.51%	22.01%	22.32%	21.93%	21.75%	21.44%		21.93%
11 Total Government Funding	5,875,865	6,422,375	5,446,330	7,359,941	5,680,945	5,192,491	5,112,591	8,155,601	6,643,533	6,089,341	6,668,766		68,657,779
<b>Other Operating Revenue:</b>													
12 Rent Income	115,026	116,045	116,225	116,224	116,225	115,753	116,224	159,965	117,961	120,861	114,961		1,325,170
13 Interest Income	226,937	226,937	219,616	344,086	219,616	228,937	221,497	235,765	232,378	170,001	226,937		2,550,707
14 NMF Contribution	61,151	61,151	59,178	61,151	59,178	61,151	61,151	55,233	61,151	59,178	61,151		660,824
15 Other Income	606,176	292,810	295,493	318,962	367,237	233,363	349,855	198,304	1,271,651	558,497	290,855		4,783,203
16 Total Other Operating Revenue	1,009,290	696,943	690,512	840,423	762,256	637,204	748,727	648,867	1,683,141	908,637	693,904		9,319,904
17 TOTAL REVENUE	31,352,849	30,171,591	29,589,561	31,501,590	30,315,892	31,794,451	31,123,415	30,755,913	31,028,885	30,378,826	29,255,223		337,267,996
<b>EXPENSE</b>													
18 Salaries, Wages & Benefits	18,294,132	16,141,804	15,341,913	15,350,217	15,140,737	15,770,781	15,603,830	15,447,031	15,756,671	15,830,304	16,538,708		175,216,128
19 Registry	890,450	1,182,181	1,680,809	1,374,188	1,478,186	1,523,535	1,826,946	3,812,255	3,973,162	3,110,140	1,077,460		21,927,312
20 Phys/Residents SWB & Contract Fees	3,419,049	3,363,198	3,503,759	3,215,766	3,292,953	3,599,756	3,914,891	4,291,737	4,342,484	3,890,665	4,026,717		40,860,975
21 Purchased Services	2,837,656	3,000,463	3,257,830	3,384,603	3,585,479	3,616,722	3,139,369	3,055,013	3,142,261	3,195,617	3,377,379		35,592,392
22 Supplies	2,759,766	2,556,961	2,666,373	2,971,814	3,077,088	3,382,405	3,601,290	3,454,429	2,872,928	3,997,898	2,952,562		34,293,524
23 Insurance	321,377	320,092	320,093	320,093	320,093	320,093	320,093	320,093	320,093	320,093	320,093		3,522,304
24 Utilities and Telephone	268,191	446,910	334,046	463,675	404,263	344,769	305,029	257,422	258,096	283,107	269,188		3,635,696
25 Interest Expense	175,382	163,966	(88,870)	(277,792)	69,186	172,660	68,997	68,997	68,997	68,997	68,997		559,515
26 Depreciation & Amortization	942,944	975,367	973,628	964,554	969,783	970,093	966,515	985,301	985,980	999,000	1,000,041		10,733,306
27 Other Operating Expense	483,569	776,259	579,531	683,866	648,311	665,917	563,821	601,366	673,875	662,076	570,012		6,928,603
28 TOTAL EXPENSE	30,392,516	28,927,201	28,569,112	28,451,084	28,984,089	30,368,730	30,310,781	32,293,644	32,395,547	32,357,894	30,201,157		333,269,755
29 NET INCOME(LOSS)	960,133	1,244,390	1,020,449	3,050,506	1,331,803	1,407,721	812,634	(1,537,731)	(1,366,662)	(1,979,068)	(945,934)		3,998,241
<b>Normalization for Extraordinary Items</b>													
30 Interest Anthem Arbitration													-
31 CARES Act Funding	(730,230)	(730,230)	(730,230)	(974,844)	(974,844)	(244,614)	(244,614)	(244,614)	(244,614)	(244,614)	(244,614)		(5,608,062)
32 DSH Final Settlement FY09-10	-	-	-	(1,360,171)	-	-	-	-	-	-	-		(1,360,171)
33 Families First C-19 Response	(277,858)	(658,108)	-	(156,950)	-	-	-	-	-	(812,822)	(187,574)		(2,093,112)
34 Total Extraordinary Items	(1,007,888)	(1,388,338)	(730,230)	(2,491,965)	(974,844)	(244,614)	(244,614)	(244,614)	(244,614)	(1,057,436)	(432,188)		(9,061,345)
34 NET INCOME BEFORE Extraordinary Items	\$ (47,755)	\$ (143,948)	\$ 290,219	\$ 558,541	\$ 356,959	\$ 1,163,107	\$ 568,020	\$ (1,782,345)	\$ (1,611,276)	\$ (3,036,504)	\$ (1,378,122)	\$ -	\$ (5,063,104)
<b>CAPITAL CONTRIBUTIONS</b>													
36 County Contribution													
37 CHANGE IN NET ASSETS	\$ 960,133	\$ 1,244,390	\$ 1,020,449	\$ 3,050,506	\$ 1,331,803	\$ 1,407,721	\$ 812,634	\$ (1,537,731)	\$ (1,366,662)	\$ (1,979,068)	\$ (945,934)	\$ -	\$ 3,998,241

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS**  
**AS OF MAY 31, 2021**

CURRENT MONTH					YEAR -TO -DATE					
Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR		Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr	
R E V E N U E										
Patient Revenue:										
1	\$ 69,884,964	\$ 70,450,645	\$ (565,681)	(0.8)	Inpatient	\$ 849,581,088	\$ 761,321,457	\$ 88,259,631	11.6	\$ 742,767,558
2	2,735,954	1,944,493	791,461	40.7	Pro Fees	27,426,428	21,013,100	6,413,328	30.5	24,921,743
3	29,471,931	32,170,736	(2,698,805)	(8.4)	Outpatient	305,298,934	347,651,456	(42,352,522)	(12.2)	310,408,444
4	102,092,849	104,565,874	(2,473,025)	(2.4)	Total Patient Revenue	1,182,306,450	1,129,986,013	52,320,437	4.6	1,078,097,745
Deductions from Revenue										
5	78,160,795	77,716,714	(444,081)	(0.6)	Contractual Deductions	889,988,350	839,841,912	(50,146,438)	(6.0)	816,576,051
6	1,797,649	3,919,458	2,121,809	54.1	Bad Debt	30,542,072	42,355,433	11,813,361	27.9	32,444,805
7	241,852	420,251	178,399	42.5	Unable to Pay	2,485,715	4,541,420	2,055,705	45.3	4,654,004
8	80,200,296	82,056,423	1,856,127	2.3	Total Contractual Discounts	923,016,137	886,738,765	(36,277,372)	(4.1)	853,674,860
9	21,892,553	22,509,451	(616,898)	(2.7)	Net Patient Revenue	259,290,313	243,247,248	16,043,065	6.6	224,422,885
10	21.44%	21.53%			As a percent of Gross Revenue	21.93%	21.53%			20.82%
11	6,668,766	4,823,004	1,845,762	38.3	Total Government Funding	68,657,779	52,119,560	16,538,219	31.73	61,755,652
Other Operating Revenue:										
12	114,961	115,347	(386)	(0.3)	Rent Income	1,325,170	1,246,488	78,682	6.3	1,263,593
13	226,937	226,937	-	-	Interest Income	2,550,707	2,452,382	98,325	4.0	4,250,424
14	61,151	61,151	-	-	NMF Contribution	660,824	660,824	0	-	659,001
15	290,855	347,166	(56,311)	(16.2)	Other Income	4,783,203	3,751,628	1,031,575	27.5	3,641,495
16	693,904	750,601	(56,697)	(7.6)	Total Other Operating Revenue	9,319,904	8,111,322	1,208,582	14.9	9,814,513
17	29,255,223	28,083,056	1,172,167	4.2	TOTAL REVENUE	337,267,996	303,478,130	33,789,866	11.1	295,993,050
EXPENSE										
18	16,538,708	16,115,015	(423,693)	(2.6)	Salaries, Wages & Benefits	175,084,212	174,146,074	(938,138)	(0.5)	168,399,246
19	1,077,460	72,353	(1,005,107)	(1,389.2)	Registry	21,927,312	781,883	(21,145,429)	(2,704.4)	5,629,983
20	4,026,717	3,436,705	(590,012)	(17.2)	Phys/Residents SWB & Contract Fees	40,992,891	37,138,593	(3,854,298)	(10.4)	37,391,699
21	3,377,379	2,987,834	(389,545)	(13.0)	Purchased Services	35,592,392	32,287,896	(3,304,496)	(10.2)	34,158,486
22	2,952,562	2,214,740	(737,822)	(33.3)	Supplies	34,293,524	23,933,481	(10,360,043)	(43.3)	25,341,653
23	320,093	308,025	(12,068)	(3.9)	Insurance	3,522,304	3,328,656	(193,648)	(5.8)	2,633,398
24	269,188	286,357	17,169	6.0	Utilities and Telephone	3,635,696	3,094,513	(541,183)	(17.5)	3,249,468
25	68,997	220,850	151,853	68.8	Interest Expense	559,515	2,386,606	1,827,091	76.6	2,156,282
26	1,000,041	1,044,973	44,932	4.3	Depreciation & Amortization	10,733,306	11,292,454	559,148	5.0	10,454,935
27	570,012	532,054	(37,958)	(7.1)	Other Operating Expense	6,928,603	5,749,659	(1,178,944)	(20.5)	5,709,826
28	30,201,157	27,218,906	(2,982,251)	(11.0)	TOTAL EXPENSE	333,269,755	294,139,815	(39,129,940)	(13.3)	295,124,976
29	(945,934)	864,150	(1,810,084)	(209.5)	NET INCOME(LOSS)	3,998,241	9,338,315	(5,340,074)	(57.2)	868,074
CAPITAL CONTRIBUTIONS										
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ (945,934)	\$ 864,150	\$ (1,810,084)	(209.5) %	CHANGE IN NET ASSETS	\$ 3,998,241	\$ 9,338,315	\$ (5,340,074)	(57.2) %	\$ 868,074

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY**  
**AS OF MAY 31, 2021**

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav)			Actual	Budget	Variance fav. (unfav)		
			\$ VAR.	% VAR				\$ VAR.	% VAR	Prior Yr
	5,225	5,016	210	4.2%	REVENUE	57,612	54,195	3,417	6.3%	53,532
					ADJUSTED PATIENT DAYS					
					Patient Revenue:					
1	\$ 13,374	\$ 14,046	\$ (672)	(4.8) %	Inpatient	\$ 14,747	\$ 14,048	\$ 699	5.0%	\$ 13,875
2	524	388	136	35.1	Pro Fees	476	388	88	22.8	466
3	5,640	6,414	(774)	(12.1)	Outpatient	5,299	6,415	(1,116)	(17.4)	5,799
4	19,538	20,847	(1,309)	(6.3)	Total Patient Revenue	20,522	20,850	(328)	(1.6)	20,139
					Deductions from revenue					
5	14,958	15,494	537	3.5	Contractual Deductions	15,448	15,497	49	0.3	15,254
6	344	781	437	56.0	Bad Debt	530	782	251	32.2	606
7	46	84	38	44.8	Unable to Pay	43	84	41	48.5	87
8	15,348	16,359	1,011	6.2	Total Contractual Discounts	16,021	16,362	341	2.1	15,947
9	4,190	4,488	(298)	(6.6)	Net Patient Revenue	4,501	4,488	12	0.3	4,192
10	21.44%	21.53%			As a percent of Gross Revenue	21.93%	21.53%			20.82%
11	1,276	962	315	32.7	Total Government Funding	1,192	962	230	23.9	1,154
					Other Operating Revenue:					
12	22	23	(1)	(4.3)	Rent Income	23	23	0	0.0	24
13	43	45	(2)	(4.0)	Interest Income	44	45	(1)	(2.2)	79
14	12	12	(0)	(4.0)	NMF Contribution	11	12	(1)	(5.9)	12
15	56	69	(14)	(19.6)	Other Income	83	69	14	19.9	68
16	133	150	(17)	(11.3)	Total Other Operating Revenue	162	150	12	8.1	183
17	5,599	5,599	(0)	(0.0)	TOTAL REVENUE	5,854	5,600	254	4.5	5,529
					EXPENSE					
18	3,165	3,213	48	1.5	Salaries, Wages & Benefits	3,039	3,213	174	5.4	3,146
19	206	14	(192)	(1,329.4)	Registry	381	14	(366)	(2,538.1)	105
20	771	685	(85)	(12.5)	Phys/Residents SWB & Contract Fees	712	685	(26)	(3.8)	698
21	646	596	(51)	(8.5)	Purchased Services	618	596	(22)	(3.7)	638
22	565	442	(123)	(28.0)	Supplies	595	442	(154)	(34.8)	473
23	61	61	0	0.3	Insurance	61	61	0	0.5	49
24	52	57	6	9.8	Utilities and Telephone	63	57	(6)	(10.5)	61
25	13	44	31	70.0	Interest Expense	10	44	34	77.9	40
26	191	208	17	8.1	Depreciation & Amortization	186	208	22	10.6	195
27	109	106	(3)	(2.8)	Other Operating Expense	120	106	(14)	(13.4)	107
28	5,780	5,427	(353)	(6.5)	TOTAL EXPENSE	5,785	5,427	(357)	(6.6)	5,513
29	(181)	172	(353)	(205.1)	NET INCOME(LOSS)	69	172	(103)	(59.7)	16
30					CAPITAL CONTRIBUTIONS					
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ (181)	\$ 172	\$ (353)	(205) %	CHANGE IN NET ASSETS	\$ 69	\$ 172	\$ (103)	(59.7) %	\$ 16

**NATIVIDAD  
BALANCE SHEET  
AS OF MAY 31, 2021**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 59,741,149	\$ 103,800,384	\$ 44,059,235	73.8 %	CURRENT ASSETS	\$ 66,424,055	\$ 103,800,384	\$ 37,376,329	56.3 %
2	-	-	-	-	CASH	11,810,000	-	(11,810,000)	-
3	40,445,618	40,445,618	-	-	SEASIDE CLINICS	-	40,445,618	40,445,618	-
4	49,917,640	47,884,017	(2,033,623)	(4.1)	FUND AID	39,317,759	47,884,017	8,566,258	21.8
5	48,489,138	28,059,798	(20,429,340)	(42.1)	ACCOUNTS RECEIVABLE NET	41,690,999	28,059,798	(13,631,201)	(32.7)
6	5,667,192	5,534,572	(132,620)	(2.3)	STATE/COUNTY RECEIVABLES	5,048,912	5,534,572	485,660	9.6
7	5,829,214	5,015,277	(813,937)	(14.0)	INVENTORY	6,264,737	5,015,277	(1,249,460)	(19.9)
8	210,089,951	230,739,666	20,649,715	9.8	PREPAID EXPENSE	170,556,462	230,739,666	60,183,204	35.3
9	336,038,397	336,968,816	930,419	0.3	TOTAL CURRENT ASSETS	325,201,149	336,968,816	11,767,667	3.6
10	(207,242,650)	(208,243,128)	(1,000,478)	(0.5)	PROPERTY, PLANT & EQUIPMENT	(197,505,014)	(208,243,128)	(10,738,114)	(5.4)
11	128,795,747	128,725,688	(70,059)	(0.1)	LESS: ACCUMULATED DEPRECIATION	127,696,135	128,725,688	1,029,553	0.8
12	179,924,031	160,905,324	(19,018,707)	(10.6)	NET PROPERTY, PLANT & EQUIPMENT	193,003,625	160,905,324	(32,098,301)	(16.6)
13	-	-	-	-	OTHER ASSETS	-	-	-	-
14	-	-	-	-	INVESTMENTS	-	-	-	-
15	-	-	-	-	HELD FOR CONSTRUCTION	-	-	-	-
16	\$ 518,809,729	\$ 520,370,678	\$ 1,560,949	0.3 %	ACCRUED INTEREST RECEIVABLE	-	-	-	-
17	23,770,430	24,763,483	993,053	4.2	FUNDS IN TRUST	-	-	-	-
18	14,287,609	13,642,047	(645,562)	(4.5)	TOTAL INVESTMENTS	-	-	-	-
19	81,511,460	81,511,460	-	-	TOTAL ASSETS	\$ 491,256,222	\$ 520,370,678	\$ 29,114,456	5.9 %
20	3,642,205	3,642,205	-	-	CURRENT LIABILITIES	27,324,830	24,763,483	(2,561,347)	(9.4)
21	11,368,786	13,582,995	2,214,209	19.5	ACCRUED PAYROLL	12,099,669	13,642,047	1,542,378	12.7
22	134,580,490	137,142,190	2,561,700	1.9	ACCOUNTS PAYABLE	51,664,932	81,511,460	29,846,528	57.8
23	4,591,237	4,536,420	(54,817)	(1.2)	CURRENT PORTION OF DEBT	3,433,614	3,642,205	208,591	6.1
24	-	-	-	-	OTHER ACCRUALS	13,346,613	13,582,995	236,382	1.8
25	25,431,389	25,431,389	0	-	TOTAL CURRENT LIABILITIES	107,869,658	137,142,190	29,272,532	27.1
26	30,022,626	29,967,809	(54,817)	(0.2)	LONG TERM LIABILITIES	5,050,532	4,536,420	(514,112.0)	(11.3)
27	349,262,438	349,262,438	-	-	LT ACCRUED LIABILITIES	-	-	-	-
28	4,344,175	3,998,241	(345,934)	(7.9)	UN EARNED CONTRIBUTIONS	29,073,594	25,431,389	(3,642,205)	(12.5)
29	354,206,613	353,260,679	(945,934)	(0.3)	LONG TERM PORTION OF C.O.P.'s	34,124,126	29,967,809	(4,156,317)	(12.2)
30	\$ 518,809,729	\$ 520,370,678	\$ 1,560,949	0.3 %	TOTAL LONG TERM DEBT	349,262,438	349,262,438	-	-
					FUND BALANCES	-	3,998,241	3,998,241	100.0
					ACCUMULATED FUND	349,262,438	353,260,679	3,998,241	1.1
					CHANGE IN NET ASSETS	349,262,438	353,260,679	3,998,241	1.1
					TOTAL FUND BALANCES	\$ 491,256,222	\$ 520,370,678	\$ 29,114,456	5.9 %
					TOTAL LIAB. & FUND BALANCES				



NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 05/31/21

BALANCE SHEET	Reo. Balance	Accruals	Reclas and Adj	Payment LHP Final Res'n	GPP- PRIMECARES	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 8,722,908	23,886,308	364,441			22,855,619	(51,591,284)	4,237,991
Hospital Fee	-	1,356,546					(1,275,861)	80,685.00
Rate Range IGT-CCAH-	5,562,092	7,434,244				9,814,109		22,810,445
MCMC EPP	7,864,092	7,122,188				8,256,679	(23,984,701)	(741,741)
MCMC QIP	16,519,196	11,699,659				18,769,545	(56,439,341)	(7,450,941)
SB 1732	1,067,767	3,579,453					(2,781,361)	1,885,829
AB 915	-	3,304,105						3,304,105
Medical GME	1,925,521	898,638				2,917,795	(5,412,426)	329,528
CARES ACT Funding	(3,651,146)		5,608,062		180,590		(2,201,529)	(64,023)
A/R UCSF & Touro University	-	41,000					(27,400)	13,600
A/R Seaside Clinic	-		81,117				(81,117)	-
A/R Office Buildings	39,425	1,346,241					(1,376,910)	8,755
Medical HPE	-	684,559					(819,504)	(134,945)
Interest Accrued Positive Cash	-	2,452,381					(2,005,829)	446,552
Accrued Donations	1,574,818	660,824					(728,421)	1,506,221
A/R Jail-PG&E	(3,302)	1,027,860					(950,067)	74,491.41
Health Department	69,628	1,635,360					(1,083,032)	621,956
A/R Radiology Group	-	1,151,290						1,151,290
STATE RECEIVABLES	\$ 41,690,998	\$ 68,280,657	\$ 6,053,620	\$ -	\$ 180,590	\$ 62,613,747	\$ (150,759,813)	\$ 28,059,798

P & L	YTD May-21
Medi-Cal DSH /SNCP/PHYS SPA	\$ 12,699,812
PRIME	12,546,667
Rate Range IGT-CCAH-	7,434,244
Esperanza Care	(1,835,618)
Family First C-19 Response-FMAP Enhance-	2,093,112
EMS/ Maddy Funds	166,059
CARES Act Funding	5,608,062
HPE	684,559
Hospital Fee	1,356,546
MCMC EPP	7,122,188
HD Residency Support	(458,906)
MCMC QIP	11,699,659
AB915	3,304,105
Medical GME	898,638
Medicare GME	1,759,198
SB 1732	3,579,453
GOVERNMENT FUNDING INCOME	\$ 68,657,779

**NATIVIDAD  
STATEMENT OF CASH FLOWS  
AS OF MAY 31, 2021**

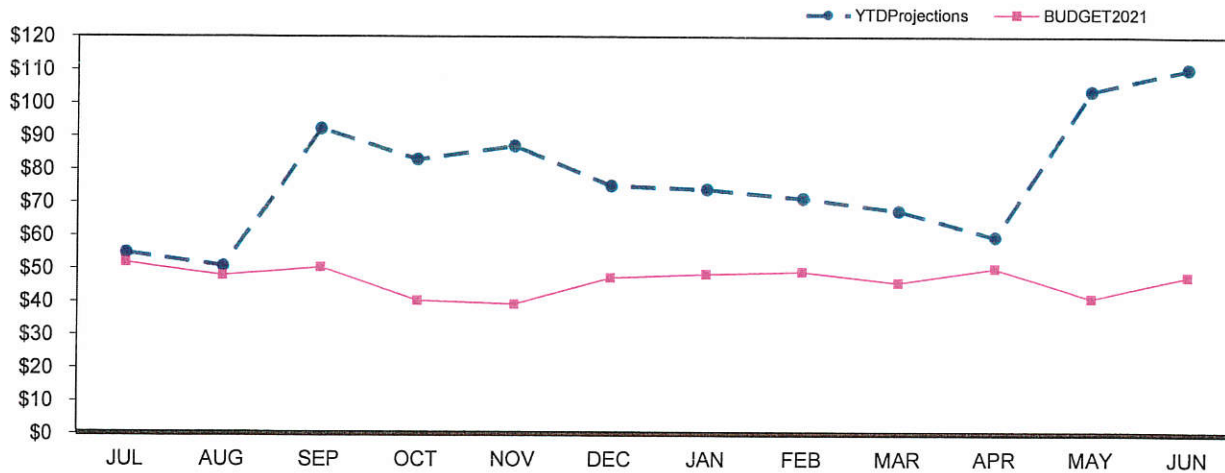
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 59,741,149	CASH AT BEGINNING OF PERIOD	\$ 66,424,055
2		FROM OPERATIONS:	
3	(945,934)	NET INCOME/(LOSS)	3,998,241
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	1,000,478	DEPRECIATION/AMORT	\$ 10,738,114
6	54,544	SUBTOTAL	14,736,355
7		CHANGES IN WORKING CAPITAL:	
8	2,033,623	ACCOUNTS RECEIVABLE	(8,566,258)
9	20,429,340	STATE/COUNTY RECEIVABLE	25,441,201
10	946,557	PREPAID EXPENSE & INVENTORY	763,800
11	993,053	ACCRUED PAYROLL	(2,561,347)
12	(645,562)	ACCOUNTS PAYABLE	1,542,378
13	-	MCARE/MEDICAL LIABILITIES	(10,599,090)
15	-	SHORT TERM DEBT	208,591
16	2,214,209	ACCURED LIABILITIES	236,382
17	25,971,220	NET (DECREASE)/INCREASE	6,465,657
18		CAPITAL ADDITIONS:	
19	(930,419)	PP&E ADDITIONS	(11,767,667)
20	-	NBV OF ASSETS DISPOSED	-
21	(930,419)	TOTAL CAPITAL (Use of Cash)	(11,767,667)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(4,156,317)
24	19,018,707	OTHER ASSETS	32,098,301
25	-	INVESTMENTS	-
26	18,963,890	TOTAL FINANCING	27,941,984
27	44,059,235	INC./(DEC.) IN CASH BALANCE	37,376,329
28	\$ 103,800,384	CASH BALANCE - END OF PERIOD	\$ 103,800,384

NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2021

	<u>BDGT-21</u>	<u>ESTIMATE FY2021</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 11,540,000	\$ 11,600,171	\$ 60,171
PRIME	12,160,000	13,560,000	1,400,000
EPP	7,760,000	7,760,000	-
QIP	8,825,000	12,425,000	3,600,000
Physician SPA	800,000	800,000	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,100,000	8,100,000	-
HPE	300,000	709,219	409,219
Families First Corona Virus Response	-	2,093,112	2,093,112
HHS -CARE Fund Stimulus Covid-19	-	5,852,676	5,852,676
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,867,621	515,621
Medical GME	-	898,614	-
DHS Audit Final FY2010	-	1,300,000	1,300,000
EMS/ Maddy	-	166,059	166,059
Provider Fee	950,000	1,434,628	484,628
	<u>\$ 56,787,000</u>	<u>\$ 73,567,100</u>	<u>\$ 15,881,486</u>



### Cash Flow Performance Fiscal Year 2021 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	87.1	75.1	74.0	71.4	67.6	59.7	103.8	110.5
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	45.8	50.2	41.1	47.7
Variance	3.0	2.9	41.9	42.9	48.0	27.9	25.6	22.2	21.8	9.6	62.7	62.8



NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 2021

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ACTUAL APR	ACTUAL MAY	ESTIMATE JUN	Total YTD
Beginning Balance	88,411,841	54,847,089	50,782,863	92,272,171	83,043,021	87,084,282	75,125,272	74,019,290	71,388,102	87,623,300	99,731,483	103,786,015	88,411,841
<b>CASH RECEIPTS</b>													
Patient Revenue (net pro fees and lab cap)	22,793,779	18,385,956	26,041,570	22,518,947	20,726,743	21,954,962	20,311,353	22,873,113	25,076,131	23,348,669	24,060,481	21,750,547	269,843,851
Provider Fee	-	-	-	-	425,287	-	-	425,287	-	425,287	-	-	1,350,000
168 167 CCAH	-	-	-	-	-	-	-	-	-	-	-	-	24,637,484
1450 CARE Stimulus COVID19-	277,658	858,108	-	2,177,589	-	-	-	-	-	-	-	-	4,114,051
SHORT DOYLE	-	389,095	-	779,482	2,059	304,163	1,131,300	-	436,573	812,622	187,574	-	4,417,512
HPE	-	-	-	-	-	-	-	-	-	-	-	-	944,903
Foundation Donations	454,335	-	-	-	-	-	-	-	-	-	-	-	771,923
HEALTH DEPARTMENT RETIRED	-	-	-	-	287,587	423,041	14,200	277,878	11,065	222,995	88,220	-	1,128,555
INCL GME	-	1,855,908	2,485,037	-	-	-	-	-	495,741	-	-	-	5,036,180
AB915	-	-	-	-	-	-	-	-	-	-	-	-	3,741,484
GRF Final FY18-19	2,780,787	-	-	-	-	-	-	-	-	-	-	-	2,780,787
GRF FY20-21	-	-	-	8,532,321	-	-	3,770,485	2,854,541	-	8,552,115	-	-	18,529,462
QLP	-	27,740,481	-	-	-	-	-	-	-	-	-	-	27,740,481
SPF	-	11,803,744	-	-	-	-	-	-	-	-	-	-	11,803,744
Phys SPA	-	1,362,811	-	-	-	-	-	-	-	-	-	-	1,362,811
Final Settlement DSH 167 FY09-10	-	-	-	1,300,171	-	-	1,302,132	-	-	-	-	-	2,602,303
DSH CPE Final Reconciliation FY08-09	-	-	4,317,023	-	-	-	-	-	-	-	-	-	4,317,023
PSJAE	-	1,740,098	-	-	14,287,789	-	-	-	-	-	-	-	16,027,887
Seaside Clinic	-	-	-	-	-	-	-	-	11,810,000	-	-	-	11,810,000
SH1732	-	-	306,413	-	-	-	-	-	2,474,978	-	-	-	2,781,391
SPY 10 FY19-20 Q4	-	-	-	8,331,405	-	-	-	-	-	-	-	-	8,331,405
TIME BUREAU	159,800	159,800	159,800	159,800	159,800	228,700	159,800	159,800	144,100	128,400	128,400	128,400	1,887,600
Rent Income	23,147	157,862	35,187	19,771	-	-	-	-	-	-	-	-	231,967
ENS Noddy Funds	168,059	-	-	-	-	-	-	-	-	-	-	-	168,059
Fund 404 Transfer	1,186,107	2,747,251	254,943	1,158,177	351,009	1,338,891	523,084	404,523	1,111,442	1,188,658	18,023,017	29,300,000	42,932,558
167 Sub-Fund Transfer In/Out	13,180,028	5,962,785	-	-	-	-	-	-	-	-	-	-	19,142,813
Interest Income	-	-	-	790,639	-	-	-	-	-	-	-	-	790,639
Miscellaneous Revenue	322,833	30,772	258,783	65,958	18,189	183,000	225,235	160,050	163,967	332,571	177,980	156,310	2,101,854
Total Cash Receipts	24,030,561	39,071,350	84,858,781	41,021,329	37,271,823	23,583,314	29,361,460	33,927,783	41,375,364	48,586,878	72,848,782	74,400,848	548,314,379
<b>CASH DISBURSEMENTS</b>													
PO Residency Support	-	-	-	-	125,000	-	-	125,000	-	-	-	-	250,000
PSJAE 167	-	870,108	-	-	8,249,288	-	-	-	-	-	-	-	9,119,396
167 MEDICAL GME	1,028,852	1,202,300	-	229,528	-	-	-	229,527	-	229,527	1,384,000	-	3,869,434
167 SFY2018-19 GRF-Final-	1,368,004	-	-	-	-	-	-	-	-	-	-	-	1,368,004
167 GRF 6 mos extension FY20-21	-	-	3,533,037	-	-	2,039,804	1,436,037	-	3,544,945	-	-	-	10,554,473
167 QLP	-	9,221,248	-	-	-	-	-	-	-	-	-	-	9,221,248
167 GRF	-	3,038,941	-	-	-	-	-	-	-	-	-	-	3,038,941
Building Leases / Rental Equipment	247,612	427,032	299,323	279,251	381,759	394,752	307,494	353,312	491,376	386,628	336,514	247,612	4,181,654
COP Principal & Interest Payments	-	-	-	-	-	4,235,913	-	-	-	-	-	-	4,235,913
Payroll and Benefits	15,515,558	15,980,918	22,835,879	15,345,084	15,534,439	15,786,330	17,711,970	16,869,756	23,507,472	18,010,277	18,275,807	17,168,366	208,404,578
Equipment Cont.	18,800	-	-	40,750	312,375	18,375	-	-	-	-	-	-	1,043,302
167 GRF FY19-20 Q1 to 4	-	-	2,428,858	-	-	-	-	-	-	-	-	-	2,428,858
COWCAP	5,658,509	-	-	-	-	-	-	-	-	-	-	-	5,658,509
FY20-21 MH-MOU	-	101,265	-	389,296	-	108,137	242,082	-	154,481	216,678	-	-	1,210,258
Data Processing	-	1,101,515	125,128	125,105	125,127	125,127	125,127	125,127	125,127	125,127	901,124	208,705	3,288,467
DSH 167 CPE Final Reconciliation FY09-10	-	-	5,807,014	-	-	-	-	-	-	-	-	-	5,807,014
Anti-Caf Final Settlement FY11-12	-	-	-	2,736,218	-	-	-	-	-	-	-	-	2,736,218
GRF FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	503,850
GRF Share Transfer to Clinica - B4-P14	-	-	-	-	-	-	-	-	-	-	-	-	503,850
Transfer from 451 to 404 & 167 Fund	-	-	-	21,174,094	-	-	-	-	-	-	-	-	21,174,094
Capital Expenses Fund 404	-	1,196,107	2,747,251	254,943	1,158,177	351,009	1,338,891	523,084	404,523	1,111,442	1,188,658	18,023,017	30,300,000
Capital Expenditures	1,425,302	16,800	208,288	1,881,308	432,610	1,387,275	1,105,118	1,382,098	1,487,848	1,726,408	920,419	5,237,265	16,974,853
Total Cash Disbursements	35,585,403	43,065,578	43,389,453	50,250,476	33,230,687	35,552,329	30,487,472	30,557,871	45,141,187	54,487,704	38,783,230	87,603,344	584,224,701
Increase/(Decrease)	(11,554,842)	(4,084,228)	41,469,328	(9,229,150)	4,041,208	(11,969,015)	(1,105,962)	(2,630,108)	(3,765,793)	(7,861,826)	44,053,532	8,716,804	44,089,678
Ending Cash Fund 451	54,847,089	50,782,863	92,272,171	83,043,021	87,084,287	75,125,272	74,019,290	71,388,102	87,623,300	99,731,483	103,786,015	110,501,819	110,501,819
(-) Cash In Transit	-	-	-	-	-	-	-	-	-	-	-	-	-
(-) Petty Cash and CC	3,514	5,058	5,734	8,464	5,017	5,261	5,261	6,958	15,591	9,898	15,369	3,980	-
Ending Cash as per G/A	54,850,603	50,787,921	92,277,905	83,049,485	87,089,304	75,130,533	74,024,551	71,394,060	87,638,891	99,741,381	103,801,384	110,505,799	-
<b>Fund 404</b>													
Beginning Balance	72,742,911	72,742,911	71,548,804	68,780,553	68,544,810	67,386,433	67,034,524	65,894,633	65,171,549	64,767,028	63,655,584	62,405,928	-
Transfer In from Fund 451	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer Out Fund 404	-	(1,198,107)	(2,747,251)	(254,943)	(1,158,177)	(351,009)	(1,338,891)	(523,084)	(404,523)	(1,111,442)	(1,188,658)	(18,023,017)	-
Ending Cash Fund 404	72,742,911	71,544,804	68,798,553	68,544,810	67,386,433	67,034,524	65,894,633	65,171,549	64,767,028	63,655,584	62,466,928	43,442,911	-
Ending Cash Fund 451 & 404	127,590,000	122,329,667	161,071,724	151,587,831	154,470,723	142,159,796	139,713,823	136,560,651	132,300,335	123,387,067	166,250,943	153,944,530	-

**CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, July 09, 2021  
(Medical Executive Committee Approval Date: June 08, 2021)**

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

**INITIAL APPOINTMENTS**

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Barnes, Clayton, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Chauhan-James, Jaimini, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Filip, Irina, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Gentry, Preston C., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Harman, Herbert J., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Hidy, Benjamin J., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Ibrahim, Aalamgeer K., MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Irvine, Ann S., MD	Family Medicine Hospitalist / Family Medicine	Provisional	07/09/2021 – 07/01/2023
Jacobs, Karl M., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Ramezani, Roshanak, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Rusev, Stoyan, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Sanathara, Visant A., MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Singh, Shailinder, MD	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Toohey, Tara P., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Tully, Elizabeth M., MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Uzquiano, Nelson G., MD	Teleradiology / Radiology	Provisional	07/09/2021 – 07/01/2023

Wahidi, Nasratullah, MD	Psychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Walker, Kolby R., DO	TelePsychiatry / Psychiatry	Provisional	07/09/2021 – 07/01/2023
Wright, Frances M., MD	OBGYN / OBGYN	Provisional	07/09/2021 – 07/01/2023

#### REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Alsofrom, Jessica S., MD	Neonatology / Pediatrics	Active	08/01/2021 – 08/01/2023
Arias, Ana A., MD	Family Medicine / Family Medicine	Active	08/01/2021 – 08/01/2023
Engel, Delphine, MD	Trauma / Surgical Critical Care	Active	08/01/2021 – 08/01/2023
Esteva, Soraya G., MD	OBGYN / OBGYN	Active	08/01/2021 – 08/01/2023
Goddard, Brook M., MD	Emergency Medicine / Emergency Medicine	Active	08/01/2021 – 08/01/2023
Godfrey, Janet L., NNP	Neonatal NP / Pediatrics	Advanced Practice Professional	08/01/2021 – 08/01/2023
Medina Ramirez, Hilario, MD	Anesthesia / Anesthesiology	Active	08/01/2021 – 08/01/2023
Phan, Dennis N., MD	Nephrology / Medical Specialties	Active	08/01/2021 – 08/01/2023
Richman, Neil M., MD	Orthopedic Surgery / Surgical Specialties	Active	08/01/2021 – 08/01/2023
Rojas, Andres, PA-C	ED PA / Emergency Medicine	Advanced Practice Professional	08/01/2021 – 08/01/2023
Sakai, Reiko E., MD	Pediatric Hospitalist / Pediatrics	Active	08/01/2021 – 08/01/2023
Shirrell, Aimee M., MD	Family Medicine with OB / Family Medicine	Active	08/01/2021 – 08/01/2023
Silk, Jeremy A., MD	Plastic Surgery / Surgical Specialties	Active	08/01/2021 – 08/01/2023
Stillwell, Kristina C., MD	Neonatology / Pediatrics	Active	08/01/2021 – 08/01/2023
Vesga Lopez, Oriana P., MD	Psychiatry / Psychiatry	Active	08/01/2021 – 08/01/2023
Wu, Anny, DO	IM Hospitalist / Medical Specialties	Active	08/01/2021 – 08/01/2023

**RELEASE FROM PROCTORING:** The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Alexakos, Mark J, MD	Psychiatry	Psychiatry	Acknowledge

**CHANGES IN STAFF STATUS:** The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
Alexakos, Mark J, MD	Psychiatry	Psychiatry	Provisional to Active Ambulatory	Acknowledge
Alsofrom, Jessica S., MD	Neonatology	Pediatrics	Provisional to Active	Acknowledge
Gama, Eric R., MD *REQUEST WITHDRAWN*	Family Medicine with OB	Family Medicine	OB Fellow to Provisional – Effective 7/19/2021	Acknowledge
Goddard, Brook M., MD	Emergency Medicine	Emergency Medicine	Provisional to Active	Acknowledge
Rottler, Nicholas P., MD	General Surgery / Surgical Critical Care	Trauma	Provisional to Active	Acknowledge
Sakai, Reiko E., MD	Pediatric Hospitalist	Pediatrics	Provisional to Active	Acknowledge
Tucker, Jalia K., MD	Family Medicine with OB	Family Medicine	OB Fellow to Provisional Effective 8/16/2021	Acknowledge
Wu, Anny, DO	Internal Medicine Hospitalist	Medical Specialties	Provisional to Active	Acknowledge

**LOCUMS TENENS/TEMPORARY PRIVILEGES:** The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
None				

**REQUEST TO ADD OR AMEND PRIVILEGES:** The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period. \*COVID privileges granted from Date of Coverage to 60-days following declared end of COVID Disaster

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Todd, Emily, MD	Psychiatry	Psychiatry	Telepsychiatry	Acknowledge

**RESIGNATIONS:** The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Allen, Evan D., MD	Teleneurology	Medical Specialties	05/16/2021	Acknowledge
Goddard, Heidi M., MD	Emergency Medicine	Emergency Medicine	08/01/2021	Acknowledge
Gomez, Mabel A., PAC	Emergency Medicine	Emergency Medicine	06/01/2021	Acknowledge
Sanchez, Diane, MD	OBGYN	OBGYN	5/18/2021	Acknowledge

**List of Qualified Nurses:** The following Nurse(s) have met the competencies to perform the below approved Standardized Procedures:

STANDARDIZED PROCEDURE	LIST OF QUALIFIED NURSES	RECOMMEND
Rapid Response Team	See attached List of Qualified Nurses	Recommend



## RAPID RESPONSE NURSE –

UPDATED: June 1, 2021

### ICU:

1. Nathan Dickman
2. Rubel Kaur
3. Ping Lee
4. Jacqueline Siino
5. Marjorie Balleras
6. Gabrielle Carroll
7. Tracy Chavez
8. Shuo "Annie" Li
9. Jason Tamayo
10. Aileen Ajoc
11. Germa Hilario
12. Sylvia Miguel
13. Remey Onquit
14. Maria Tablante
15. Tina Cooks
16. Jason Sullivan
17. Danielle Coon
18. Jennifer Jean Pierre
19. Alyssa O'Donnell (Saldano)
20. Jiyoung Shin
21. Potelwa Koliswa-William,
22. Rita Green-Meadow
23. Angelica Hernandez
24. Talia Gonzales
25. Virginia Ruddoc-Codoni
26. Justin Rogers