



# **Board of Trustees 2021**

## **August 13, 2021**





# **NMC Board of Trustees Regular Meeting**

# **NMC Board of Trustees Annual Meeting**

Friday, August 13, 2021

**9:00 AM**

**\*\*\* VIDEO CONFERENCE / TELEPHONIC MEETING \*\*\***

## **AGENDA**

### **IMPORTANT NOTICE Regarding COVID 19**

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHhRiQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.

2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
  - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
  - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
  - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
  - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-8 – Board Clerk*  
*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*
5. **Board Comments**
6. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**  
*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*
7. **Consent Calendar**  
**Approve the following policies, procedures, rules, and regulations:**
  - 7a. Policies/Procedures/Forms/Manuals (listed and available upon request)  
***New Policies***
    - 1:0470 Chlorhexidine Gluconate (CHG) Bathing – Inpatient Adults
    - ED-1050 Critical Care Transport (CCT) Standard Operating Procedures
    - EVS-2583 Perioperative Environmental Cleaning Procedure
    - PHAR-5255 Replacing Crash Cart Medication Trays
    - PHAR-7000 Reprint Cart Fill Labels
    - 5:3200 Scribe Policy
    - Emergency Dept SARS-CoV-2 Testing Nursing Protocol***Revised Policies***
    - 1:2430 Abandonment of a Newborn
    - DIET-1014 Food Storage Policy
    - IC-105 Infection Prevention Committee
    - IC-335 Aerosol Transmissible Disease and Tuberculosis Exposure Control Plan
    - PHAR-1230 Refrigeration and Out of Range Temperatures and Actions
    - PHAR-3150 One-Time Controlled Substances Not Loadable in Pyxis
    - PHAR-5250 Kit Check Printing Tags and Tagging Items
    - PHAR-5251 Kit Check Scanning Trays
    - PHAR-5252 Kit Check Pharmacist Verification of Tagged Items
    - 1:9290 Emergent Reversal of Anticoagulation
    - 3:3200 VFC (Vaccines for Children)
    - 3:9100 Anticoagulation (Warfarin) Clinic
    - 3:9300 Controlled Substance Acquisition and Dispensation
    - 6:4400 Maintenance of the Master Patient Index (MPI)

1:0360 Medical Equipment Weight and Size Limits  
1:0480 Sterile Storage Protocol  
1:2700 Preoperative Evaluation of Surgical Patients  
2:0900 Rotation of Sterile Supplies  
CS-7401 Endoscope Reprocessing  
OR-7024 Perioperative Services Operational Policy  
OR-7025 Operating Room Attire  
POC-3986 HgbA1c by DCA Vantage Analyzer

***No Changes***

BUS-1000 Accountability / Control of Revenues  
BUS-1001 Accounts to be Held from Bad Debt  
BUS-1002 Admitting Cash Balancing  
BUS-1003 Payment Plans  
BUS-1004 Write-off Procedure for Patient Accounts  
BUS-1005 Medically Indigent Adults (MIA)  
BUS-1006 Billing Change Request  
BUS-1007 Cash Receipts  
BUS-1008 Incoming Payments  
BUS-1009 Credit Balances  
BUS-1010 Deposit / Posting Cash  
BUS-1011 Faxing  
BUS-1012 Incorrect Mailing Address  
BUS-1013 Employee Early / Late Policy  
BUS-1014 Medicare Bad Debt  
BUS-1015 NMG Medical Insurance  
BUS-1016 Patient Account Follow-Up  
BUS-1017 Patient Complaints  
BUS-1018 Discount for Payment-In-Full (PIF)  
BUS-1019 Private Pay Discount  
BUS-1020 Referring Private Pay Accounts to Early-Out Bad Debt  
BUS-1021 Secondary Billing  
BUS-1022 Small Balance Write-Off  
BUS-1023 {Conflict of Interest} Staff Members and their Relatives Accounts (including  
close personal friends)  
BUS-1024 Unidentified Cash  
BUS-1025 Zero Payment Policy  
BUS-1026 Audit Policy  
BUS-1027 Processing Share-of-Cost for Medi-Cal  
DIET-1015 Food Storage – Shelf Life  
ED-1305 ED: Chest Pain Assessment and EKG Protocol  
ED-1320 ED: IM Ketamine Administration in the Severely Agitated Adult Patient  
ED-1321 ED: Triage of Patients  
PHAR-3100 Controlled Substance Inventory Reconciliation  
PHAR-3140 Patient Controlled Substances  
3:2160 Fentanyl Patch Black Box Warning Policy  
3:3366 Inpatient Warfarin Per Pharmacy Protocol

POC-3952 Clinitest hCG Pregnancy Test Using the Clinitek Status+ Analyzer  
NURADM-0150 Admission of a Patient  
5:1000 Orientation of New Employees

***Retire***

POC-3848 Testing Blood Gases, Lytes, Glucose, CA++ and Lactic Acid in ICU  
Rapidpoint 500

3:2180 Pain Management: Continuous Peripheral Nerve Block using Elastomeric Pump  
Pain Management (ON Q) C bloc Infusion System

***COVID Guidelines (Informational Only)***

COVID-0002 COVID-19 Visitation Guideline

RETIRE – COVID-0003 Isolation Unit Guidelines

RETIRE – COVID-0017 Eye Protection Guideline

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8g of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**7b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with QVentus, Page 9-10 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13417) with QVentus (formerly known as AnalyticsMD, Inc.) for operational decision support software services, extending the agreement an additional two (2) year period (October 29, 2021 through October 28, 2023), for a revised full agreement term of October 29, 2015 through October 28, 2023, and adding \$210,000 for a revised total agreement amount not to exceed \$781,000.

**7c. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monarch Medical Technologies, LLC, Page 11-12 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14125) with Monarch Medical Technologies, LLC. for glucose management system enterprise software subscription services, extending the agreement an additional forty (40) month period (October 1, 2021 through January 31, 2025) for a revised full agreement term of October 1, 2018 through January 31, 2025, and adding \$87,026 for a revised total agreement amount not to exceed \$277,041.  
b. Authorize the Interim Chief Executive Officer or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.



- 7d. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH),** Page 13-14 (CONSENT)
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) for Maternal Fetal Medicine Services at Natividad for an amount not to exceed \$348,480 for the period September 1, 2021 through August 31, 2023; and
  - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.
- 7e. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Seunggu Jude Han, M.D.,** Page 15-16 (CONSENT)
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Seunggu Jude Han, M.D. to provide neurosurgery services at Natividad adding \$340,000 for a revised not to exceed amount of \$1,040,000 and extending the term by twelve months (September 1, 2021 to August 31, 2022) for a revised full term of September 1, 2020 to August 31, 2022.
  - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount.
- 7f. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with American Registry for Internet Numbers, LTD (ARIN),** Page 17-18 (CONSENT)
- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with American Registry for Internet Numbers, LTD. (ARIN), enabling NMC to obtain unique NMC Internet Protocol (IP) addresses to allow for multiple Internet Service Providers as part of Natividad Medical Center's Business Continuity, in an amount not to exceed \$1,000 for the period of August 1, 2021 through July 31, 2024; and
  - b. Accept the non-standard language in the Agreement provided by ARIN as recommended by the Interim Chief Executive Officer for NMC; and
  - c. Authorize the Interim Chief Executive Officer for NMC to sign renewals to the ARIN agreement and to issue purchase orders on an as-needed basis, incorporating the same non-standard contract provisions, in an amount not to exceed \$100,000.
- 7g. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding and Consulting Services, LLC,** Page 19-20 (CONSENT)
- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional one (1) year period (August 22, 2021 through August 21, 2022) for a revised full agreement term of August 22, 2016 through August 21, 2022, and adding \$450,000 for a revised total agreement amount not to exceed \$2,277,000.

**8. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with RBB Architects, Inc., which is in the final stages of negotiation**

*Page 21-22 (Andrea Rosenberg)*

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 6 to the agreement (A-12753) with RBB Architects Inc. for architectural services for the Radiology Modernization Project at NMC pursuant to the Request for Qualifications (RFQ) # 9600-54, extending the agreement an additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021.

**9. Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**  
*June 2021 YTD Financial Reports Page 23-35*

**10. Annual Accomplishments Report to Natividad Board of Trustees** *Dr. Chad Harris, Interim CEO and Chief Executive Staff*  
Staff will present to the BoT annual accomplishments report-highlighting events and accolades many departments within Natividad during the 2020-2021 FY.

**11. Receive Oral Report regarding Nomination and Election of Officers of Board of Trustees for Board Year August 2021 – August 2022 Annual Meeting From the Governance and Nominating Committee – Fernando Elizondo, Committee Chair**  
Oral report on expressions of interest of Board of Trustees members in being nominated for offices of Board of Trustees Chair, Vice-Chair, and Secretary-Treasurer for the coming Board year August 2021 through August 2022 Annual Meeting .

**12. Nomination and Election of Board of Trustees Officers for the coming board year August 2021- August 2022 Annual Meeting**  
a. Chair  
b. Vice Chair  
c. Secretary-Treasurer

**For each office, a board member may make a motion for election of a board member for that office. Motion will require a second. If there is more than one nominee, motion will be made and seconded for first candidate, followed by a motion to amend and seconded for an additional candidate. Motion to amend will be voted on first.**

**13. Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris, Interim CEO**  
a. Upcoming Conferences

**14. Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**



**15. Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS**

**16. Closed Session Public Comment**

*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*

**17. Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports
- b. Pursuant to Health & Safety Code section 1462, and in accordance with Government Code Section 54954.5, the Board will receive a report and confer involving hospital trade secret. Discussion will concern a proposed new service, program or facility. Estimated date of public disclosure: December 31, 2024.
- c. Pursuant to Government Code section 54956.9(d)(2), the Board will confer with legal counsel regarding one matter of significant exposure to litigation.

**18. Reconvene on Public Agenda Items**

**19. Accept and approve July 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 36-40**

**Adjournment**

**Next Board of Trustees Meeting**

**Friday, September 10, 2021**

**9:00 AM**

**VIDEO CONFERENCE/TELEPHONIC MEETING**

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **QVentus Amendment No. 4**

**Legistar Number:**

#### **..Title**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13417) with QVentus (formerly known as AnalyticsMD, Inc.) for operational decision support software services, extending the agreement an additional two (2) year period (October 29, 2021 through October 28, 2023), for a revised full agreement term of October 29, 2015 through October 28, 2023, and adding \$210,000 for a revised total agreement amount not to exceed \$781,000.

#### **..Report**

#### **RECOMMENDATION:**

**It is recommended the Board of Supervisors:**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13417) with QVentus (formerly known as AnalyticsMD, Inc.) for operational decision support software services, extending the agreement an additional two (2) year period (October 29, 2021 through October 28, 2023), for a revised full agreement term of October 29, 2015 through October 28, 2023, and adding \$210,000 for a revised total agreement amount not to exceed \$781,000.

#### **SUMMARY/DISCUSSION:**

Qventus (formerly AnalyticsMD) is an operational decision support software system used by Natividad Medical Center's Emergency Department (ED) and inpatient units that has been implemented to improve department efficiency and productivity. The software utilizes real time patient flow data, such as registration data, staffing ratios, door to physician times, etc. to improve operational performance. This product provides real time reporting, as well as, predictive analytics tools. Through dashboards, alerts, and daily/weekly summaries of data, hospital management and administration teams can identify trends and look for the root causes of inefficiencies. Front line staff use the real time dashboards to monitor patient flow and are prompted to focus on problem areas to prevent bottlenecks. The tool also possesses predictive analytics functionality. Based on the real time dashboards, future trends in patient census are predicted which can automatically trigger alerts and notifications to front line staff to facilitate operational decisions that can alleviate staffing and patient discharge and admission bottlenecks.

NMC is requesting to amend the current Agreement to extend the term for two additional years to cover ongoing operational software subscription and maintenance fees.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 4 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on August 13, 2021.

## **FINANCING:**

The cost for amendment No. 4 is \$210,000 of which \$105,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

## **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement facilitates the enhanced operational performance of the Emergency Department. This improves efficiency and accuracy with regards to patient care which equates to improved healthcare and equitable health opportunities at NMC.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Business Operations Manager, 783-2812

Approved by: Charles Harris, MD, Interim Chief Executive Officer, 783-2785

### Attachments:

- QVentus Amendment No. 4
- QVentus Renewal and Amendment No. 3
- QVentus Renewal and Amendment No. 2
- QVentus Renewal and Amendment No. 1
- QVentus Software Services Agreement

Attachments on file with the Clerk of the Board

**..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14125) with Monarch Medical Technologies, LLC. for glucose management system enterprise software subscription services, extending the agreement an additional forty (40) month period (October 1, 2021 through January 31, 2025) for a revised full agreement term of October 1, 2018 through January 31, 2025, and adding \$87,026 for a revised total agreement amount not to exceed \$277,041.
- b. Authorize the Interim Chief Executive Officer or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than then percent (10%) (\$19,001) of the original cost of the agreement.

**..Report****RECOMMENDATION:****It is recommended the Board of Supervisors:**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14125) with Monarch Medical Technologies, LLC. for glucose management system enterprise software subscription services, extending the agreement an additional forty (40) month period (October 1, 2021 through January 31, 2025) for a revised full agreement term of October 1, 2018 through January 31, 2025, and adding \$87,026 for a revised total agreement amount not to exceed \$277,041.
- b. Authorize the Interim Chief Executive Officer or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than then percent (10%) (\$19,001) of the original cost of the agreement.

**SUMMARY/DISCUSSION:**

Endotool is a clinical decision support software that provides personalized recommendations for insulin therapy to better control the patient's glycemic rates in a more automated fashion. Instead of the provider choosing from multiple order sets, it gives the provider the ability to order Endotool management and the nurse follows the instructions from Endotool rather than hand calculating insulin dosage. The software is built using NMC's policies, procedures and protocols that define insulin management and glycemic control. The system is HIPAA compliant and integrates with Meditech. This product has been shown to decrease the time it takes to have a patient's glucose level under control, reduces the number of hyper- and hypoglycemic events and improves patient outcomes and care.

NMC is requesting an extension of the current agreement for an additional (40) month period.

**OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on August 13, 2021.

**FINANCING:**

The cost for this amendment No. 1 is \$87,026 of which \$ 28,436 is included in the Fiscal Year 2021/22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement facilitates the enhanced operational performance of Natividad Medical Center. This provides NMC with the additional support it needs to be able to provide reliable and quality patient care thus improving the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Business Applications Manager, 831-783-2812  
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:  
Monarch Medical Technologies, LLC Amendment 1  
Monarch Medical Technologies, LLC Agreement

Attachments on file with the Clerk of the Board

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Lucile Salter Packard Children's Hospital Agreement**

#### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) for Maternal Fetal Medicine Services at Natividad for an amount not to exceed \$348,480 for the period September 1, 2021 through August 31, 2023; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

#### **..Report**

##### **RECOMMENDATION:**

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) for Maternal Fetal Medicine Services at Natividad for an amount not to exceed \$348,480 for the period September 1, 2021 through August 31, 2023; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

##### **SUMMARY/DISCUSSION:**

Natividad offers comprehensive maternal care services including antepartum, intrapartum and postpartum care to women in Monterey County. American College of Obstetricians and Gynecologist recommends Level III maternal centers to have board certified maternal fetal medicine (MFM) physician be available for consultation and management of highly complex, critically ill, or unstable maternal patients.

Natividad would like to enter into an agreement LPCH to provide the MFM services. LPCH will also provide administrative services including clinical education and review of policies and procedures related to MFM. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

##### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this Agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.



FINANCING:

The cost for this Agreement is \$348,480 of which \$174,240 is included in the Fiscal Year 2021/2022 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 758.2506

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2553

Attachments:

Agreement

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Seunggu Jude Han, M.D. First Amendment**

#### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Seunggu Jude Han, M.D. to provide neurosurgery services at Natividad adding \$340,000 for a revised not to exceed amount of \$1,040,000 and extending the term by twelve months (September 1, 2021 to August 31, 2022) for a revised full term of September 1, 2020 to August 31, 2022.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount.

#### **..Report**

##### **RECOMMENDATION:**

It is recommended that the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Seunggu Jude Han, M.D. to provide neurosurgery services at Natividad adding \$340,000 for a revised not to exceed amount of \$1,040,000 and extending the term by twelve months (September 1, 2021 to August 31, 2022) for a revised full term of September 1, 2020 to August 31, 2022.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount.

##### **SUMMARY/DISCUSSION:**

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons made up of independent contract physicians to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to amend the agreement with Seunggu Jude Han, M.D., a board certified neurosurgeon, so that he can continue to provide neurosurgical services as part of the comprehensive trauma services required for the Level II Trauma Center. Dr. Han will provide inpatient and outpatient services, procedures in the operating room, primary and backup call coverage in the emergency department as well medical director services for the neurosurgery department. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost of this Amendment is \$340,000. The total not to exceed amount of this Agreement is \$1,040,000. The actual cost is contingent upon Dr. Han's participation in the call panel which may fluctuate based on his availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2021/2022 adopted budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506  
Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783.2553

Attachments:  
First Amendment  
Agreement

## MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

### **American Registry for Internet Numbers Agreement**

**Legistar Number:**

#### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with American Registry for Internet Numbers, LTD. (ARIN), enabling NMC to obtain unique NMC Internet Protocol (IP) addresses to allow for multiple Internet Service Providers as part of Natividad Medical Center's Business Continuity, in an amount not to exceed \$1,000 for the period of August 1, 2021 through July 31, 2024; and
- b. Accept the non-standard language in the Agreement provided by ARIN as recommended by the Interim Chief Executive Officer for NMC; and
- c. Authorize the Interim Chief Executive Officer for NMC to sign renewals to the ARIN agreement and to issue purchase orders on an as-needed basis, incorporating the same non-standard contract provisions, in an amount not to exceed \$100,000.

#### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with American Registry for Internet Numbers, LTD. (ARIN), enabling NMC to obtain unique NMC Internet Protocol (IP) addresses to allow for multiple Internet Service Providers as part of Natividad Medical Center's Business Continuity, in an amount not to exceed \$1,000 for the period of August 1, 2021 through July 31, 2024; and
- b. Accept the non-standard language in the Agreement provided by ARIN as recommended by the Interim Chief Executive Officer for NMC; and
- c. Authorize the Interim Chief Executive Officer for NMC to sign renewals to the ARIN agreement and to issue purchase orders on an as-needed basis, incorporating the same non-standard contract provisions, in an amount not to exceed \$100,000.

#### **SUMMARY/DISCUSSION:**

ARIN, a nonprofit member-based organization, supports the operation of the Internet through the management of Internet number resources throughout its service region, including the United States. ARIN is solely responsible for registration, allocation and assignment of Internet resources, i.e., allocating a unique "address" identifying individual networks on the Internet. As a practical matter, in the United States, Internet identifiers such as blocks of Internet addresses are only available from ARIN.

The proposed agreement is non-standard for the County, but is based upon a standard agreement that ARIN uses throughout the United States and Canada, including with other governmental bodies. The Interim Chief Executive Officer for NMC is recommending approval of this agreement.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel reviewed this Agreement as to form but has declined to approve, and the Auditor-Controller reviewed and approved as to payment provisions. The Agreement was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on August 13,

2021.

**FINANCING:**

The cost for this agreement is \$1,000 of which \$700 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement facilitates the maintenance and support of NMC's internet systems and applications that support NMC's patient care systems and hospital computing operations.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Ari Entin, Chief Information Officer, 831-783-2564

Approved by: Dr. Chad Harris, Interim Chief Executive Officer, 831-783-2504

Attachments:

American Registry for Internet Numbers Registration Service Agreement

Attachments on file with the Clerk of the Board

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Healthcare Coding and Consulting Services, LLC Renewal & Amendment No. 3 Legistar Number:**

#### **..Title**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional one (1) year period (August 22, 2021 through August 21, 2022) for a revised full agreement term of August 22, 2016 through August 21, 2022, and adding \$450,000 for a revised total agreement amount not to exceed \$2,277,000.

#### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional one (1) year period (August 22, 2021 through August 21, 2022) for a revised full agreement term of August 22, 2016 through August 21, 2022, and adding \$450,000 for a revised total agreement amount not to exceed \$2,277,000.

#### **SUMMARY/DISCUSSION:**

Healthcare Coding and Consulting Services (HCCS) provides remote coding support, utilizing International Classification of Diseases Tenth Revision (ICD10-CM/PCS), Current Procedural Terminology (CPT), Evaluation /Management Levels (E/M), HCPCs Medical Supply conventions to Natividad designated medical encounters and Education and Training to Natividad as changes occur within the coding spectrum.

HCCS require their coding staff to possess coding credentials. The coders must also maintain their credentials annually, by attending education and training for their specific coding discipline.

Natividad began utilizing HCCS coding support for the Emergency Department in Sept 2016. This vendor was chosen due to the complexity and distinctiveness of our Emergency and Trauma encounters, which are comprise of multiple layers of treatment management, equipment, procedures and extensive documentation. HCCS appends the medical charges to the Emergency and Labor Delivery Emergency Department accounts, which allows the supportive nursing staff to provide care to the patients. HCCS provides coding support for our inpatient encounters to ensure accuracy and timely reimbursement.

HCCS has layers of auditors to review complicated encounters; conduct monthly audits of the coding staff assigned to Natividad account, which meets the compliance requirement. The results are distributed, reviewed, discussed, recommendations to enhance beneficial outcomes for the organization are considered and often executed. HCCS also provides auditing and validation summary documentation of specific third-party payor accounts required service justification.



Natividad recognized with the increased volume of emergency/labor delivery emergency, trauma encounters and inpatient, the level of complexity with accurate coding these services; our existing coding staff are not capable of meeting the managements' level of expectations and demand.

As HCCS adheres to Natividad's mandated completion turnaround times, accuracy, compliance requirements and standards, it is critical and favorable for Natividad to retain HCCS as their coding support vendor.

**OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this amendment as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The renewal & amendment No. 3 has also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on August 13, 2021.

**FINANCING:**

The cost for this renewal & amendment No. 3 is \$450,000 of which \$450,000 is included in the Fiscal Year 2021-22 Adopted Budget.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

The services rendered in this agreement provides Natividad with the additional support which is needed due to the credential requirements to ensure accurate appending coding for reimbursement, regulatory, patient care initiatives and data reporting.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Kim Williams-Neal, Director of HIM, 831-783-2440

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

**Attachments:**

Healthcare Coding and Consulting Services, LLC Renewal & Amendment 3  
Healthcare Coding and Consulting Services, LLC Amendment 2  
Healthcare Coding and Consulting Services, LLC Amendment 1  
Healthcare Coding and Consulting Services, LLC Agreement

Attachments on file with the Clerk of the Board

..Title

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 6 to the agreement (A-12753) with RBB Architects Inc. for architectural services for the Radiology Modernization Project at NMC pursuant to the Request for Qualifications (RFQ) # 9600-54, extending the agreement an additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 6 to the agreement (A-12753) with RBB Architects Inc. for architectural services for the Radiology Modernization Project at NMC pursuant to the Request for Qualifications (RFQ) # 9600-54, extending the agreement an additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021.

SUMMARY/DISCUSSION:

NMC is in the construction stage of modernizing the Radiology Department on the first floor of Building 500. The Radiology Department is adding two new Computerized Tomography (CT) scanners, a new Magnetic Resonance Imaging (MRI) as well as creating an Angiography hybrid suite for Interventional Radiology (IR).

The construction was originally forecasted to occur over a 24-month period, with construction occurring into 4 phases to maintain services during the remodel. Construction started on September 4, 2018, and has currently completed 98% of the project. The Office of Statewide Health Planning and Development (OSHDP) requested a fully comprehensive building air balance report in area's that the air handler units in addition to the exhaust fans to verify air exchanges have not been changed this has caused a delay in occupancy. In addition to the air balance report the contractor is finalizing the commissioning of the new equipment and programing the Building Management System (BMS). Lastly during the project, a temporary hot lab, which supports the nuclear medicine procedure room has be verified by the state. State will determine based on a wipe test that there is not radiation hot spots outside of normal limits within the room. This test could take up to six additional weeks. The project has exceed the original project schedule and now is anticipated to be completed by the end of August of 2021. The remaining term of the contract will be billed as-needed through October 31, 2021. The cost for this add service will be \$84,000.

The project may exceed the original forecasted time frame, but NMC believes the project will come in at or below budget.

This Renewal and Amendment No. 6 will include extending the term of the agreement additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021. A transfer of \$84,000 will be made from the approved capital project.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this renewal and amendment No. 6 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions.

FINANCING:

The cost for Renewal and Amendment No. 6 is \$84,000 of which is included in the project contingency. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Improve patient care.

- ☐ Economic Development
- ☐ Administration
- ☐ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Brian Griffin, Project Manager, 783-2605

Approved by: Charles Harris, MD, Interim Chief Executive Officer, 783-2504

Attachments:

RBB Architects Inc. Renewal and Amendment No. 6  
RBB Architects Inc. Renewal and Amendment No. 5  
RBB Architects Inc. Amendment No. 4  
RBB Architects Inc. Amendment No. 3  
RBB Architects Inc. Amendment No. 2  
RBB Architects Inc. Amendment No. 1  
RBB Architects Inc. Agreement  
Spend Sheet

Attachments on file with the Clerk of the Board



# FINANCIAL STATEMENTS

JUNE 30, 2021

7/15/2021

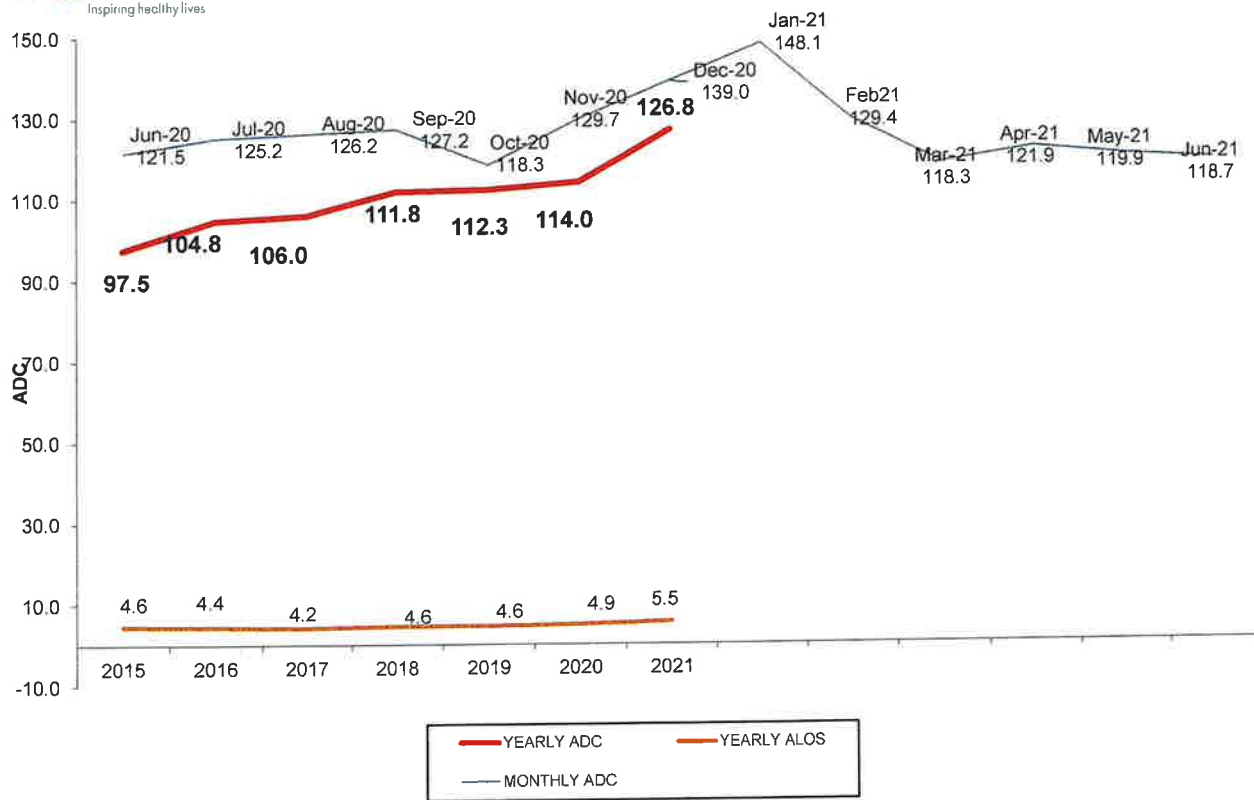


## **FINANCIAL STATEMENTS**

**JUNE 30, 2021**

### **I N D E X**

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<b>2</b>	<b>STATISTICAL REPORT</b>
<b>4</b>	<b>STATEMENT OF REVENUES &amp; EXPENSES AND CHANGES IN NET ASSETS TO BUDGET</b>
<b>5</b>	<b>STATEMENT OF REVENUES &amp; EXPENSES AND CHANGES IN NET ASSETS PER APD</b>
<b>6</b>	<b>BALANCE SHEET</b>
<b>7</b>	<b>SCHEDULE OF STATE / COUNTY RECEIVABLES</b>
<b>8</b>	<b>STATEMENT OF CASH FLOWS</b>
<b>9</b>	<b>RECONCILIATION OF GOVERNMENT FUNDING</b>
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<b>11</b>	<b>CASH SCHEDULE FOR F/Y 20-21</b>





**NATIVIDAD**  
**STATISTICAL REPORT**  
**JUNE 30, 2021**

Month-To-Date					Year-To-Date					
04-21	05-21	06-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS		CY/PY			
1	225	146	168	201	NICU	15	2,448	2,293	2,693	-14.85%
2	1,629	1,767	1,643	1,505	Med/Surg	61	18,310	21,840	18,276	19.50%
3	205	175	167	189	ICU	10	2,297	3,568	2,535	40.75%
4	44	57	34	52	Peds	12	635	386	651	-40.71%
5	715	733	746	700	Acute Rehab	24	8,522	8,565	8,408	1.87%
6	325	291	287	263	OB/Gyn	27	3,194	3,517	3,396	3.56%
7	3,143	3,169	3,045	2,910	TOTAL ACUTE	149	35,406	40,169	35,959	11.71%
8	515	548	516	450	Psychiatric	19	5,475	6,107	5,764	5.95%
9	3,658	3,717	3,561	3,360	TOTAL DAYS	168	40,881	46,276	41,723	10.91%
10	268	313	280	278	Nursery	18	3,380	3,423	3,403	0.59%
AVERAGE DAILY CENSUS										
11	80.9	78.6	76.6	73.7	Acute	125	73.7	86.6	75.5	14.70%
12	23.8	23.6	24.9	23.3	Acute Rehab	24	23.3	23.5	23.0	2.17%
13	17.2	17.7	17.2	15.0	Psychiatric	19	15.0	16.7	15.8	5.70%
14	121.9	119.9	118.7	112.0	TOTAL	168	112.0	126.8	114.3	10.94%
15	8.9	10.1	9.3	9.3	Nursery	18	9.3	9.4	9.3	1.08%
PERCENTAGE OF OCCUPANCY										
16	64.7%	62.9%	61.3%	59.0%	Acute		59.0%	69.3%	60.4%	14.7%
17	99.2%	98.3%	103.8%	97.1%	Acute Rehab		97.1%	97.9%	95.8%	2.2%
18	90.5%	93.2%	90.5%	78.9%	Psychiatric		78.9%	87.9%	83.2%	5.7%
19	72.6%	71.4%	70.7%	66.7%	TOTAL		66.7%	75.5%	69.7%	8.3%
20	49.4%	56.1%	51.7%	51.7%	Nursery		51.7%	52.2%	51.7%	1.1%
ADMISSIONS										
21	629	668	632	596	Acute		7,255	7,184	7,087	1.37%
22	53	53	62	56	Acute Rehab		676	652	668	-2.40%
23	42	56	49	61	Psychiatric		743	601	707	-14.99%
24	724	777	743	713	TOTAL		8,674	8,437	8,462	-0.30%
25	176	184	185	166	Nursery		2,023	2,109	2,087	1.05%
26	179	186	189	177	Deliveries		0	2,146	2,140	0.28%
DISCHARGES										
27	619	646	630	612	Acute		7,447	7,058	7,165	-1.49%
28	52	54	57	63	Acute Rehab		768	646	663	-2.56%
29	42	54	47	55	Psychiatric		664	596	705	-15.46%
30	713	754	734	730	TOTAL		8,879	8,300	8,533	-2.73%
31	155	173	166	151	Nursery		1,837	1,926	1,858	3.66%
AVERAGE LENGTH OF STAY										
32	5.1	4.8	4.8	4.7	Acute(Hospital wide no babies)		4.7	5.5	4.9	12.24%
33	13.5	13.8	12.0	12.5	Acute Rehab		12.6	13.1	12.6	3.97%
34	2.8	2.4	2.5	2.6	OB/Gyn		3.0	2.6	2.7	-3.70%
35	12.3	9.8	10.5	7.4	Psychiatric		7.4	10.2	8.2	24.39%
36	1.5	1.7	1.5	1.7	Nursery		1.7	1.6	1.6	0.00%
OUTPATIENT VISITS										
37	3,561	4,005	4,174	4,383	Emergency Room		53,319	42,109	48,783	-13.68%
38	548	567	548	553	ER Admits		6,725	6,325	6,358	-0.52%
39	75.7%	73.0%	73.8%	77.6%	ER Admits as a % of Admissions		77.5%	75.0%	75.1%	-0.22%
40	5,830	5,465	5,937	6,028	Clinic Visits		73,340	64,538	66,251	-2.59%
ANCILLARY PROCEDURES BILLED										
41	51,002	49,822	52,853	46,589	Lab Tests		566,833	626,609	549,605	14.01%
42	3,201	3,123	3,326	2,915	Radiology Procedures		35,472	38,113	38,792	-1.75%
43	221	233	254	203	MRI Procedures		2,471	2,471	2,213	11.66%
44	60	84	129	143	Nuclear Med Procedures		1,742	948	1,508	-37.14%
45	1,213	1,215	1,271	1,103	Ultrasound Procedures		13,421	13,599	12,399	9.68%
46	1,730	1,791	2,015	1,793	CT Scans		21,816	20,032	19,332	3.62%
47	355	380	413	364	Surgeries		4,001	4,154	4,365	-4.83%
48	8.43	8.37	7.98	7.86	FTE'S PER AOB		7.86	8.19	8.15	0.49%
49	1,446.4	1,414.8	1,364.1	1,271.3	TOTAL PAID FTE'S		1,271.3	1,408.7	1,303.8	8.05%
50	5,148	5,225	5,128	4,854	ADJUSTED PATIENT DAYS		59,048	62,742	58,399	7.44%

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2021**

	JUL-20	AUG-20	SEP-20	OCT-20	NOV-20	DEC-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	YTD
<b>REVENUE</b>													
1 <b>Patent Revenue:</b>													
2 Inpatient	\$ 77,140,435	\$ 79,855,472	\$ 78,306,171	\$ 74,755,382	\$ 78,953,022	\$ 86,007,642	\$ 90,793,416	\$ 71,759,580	\$ 89,167,500	\$ 72,947,904	\$ 69,894,964	\$ 76,846,413	\$ 926,429,501
3 Pre Fees	2,696,122	2,236,185	2,299,002	2,494,198	1,868,807	2,532,642	1,722,218	2,351,708	3,073,119	3,416,474	2,735,954	3,318,292	30,744,720
4 Outpatient	28,527,426	27,989,196	27,159,445	29,808,527	26,810,165	26,823,056	22,268,310	24,251,827	31,277,681	31,111,369	29,471,931	35,276,269	340,575,200
5 Total Patient Revenue	108,372,983	110,080,854	107,764,618	106,958,107	107,632,595	115,363,340	114,783,944	98,363,113	103,518,300	107,475,747	102,092,849	115,442,971	1,297,749,421
6 <b>Deductions from revenue:</b>													
7 Contractual Deductions	77,898,531	82,859,399	80,916,767	81,400,665	80,503,011	85,748,036	87,918,581	74,514,591	78,400,849	80,581,105	78,160,795	88,823,647	978,511,997
8 Bad Debt	5,810,435	3,985,630	3,289,758	2,044,119	3,030,736	2,482,925	1,332,700	1,626,643	2,008,714	3,132,757	1,797,649	4,094,598	34,636,670
9 Unable to Pay	198,523	183,546	105,354	112,097	236,157	167,623	272,566	270,434	316,526	381,037	241,852	340,320	2,826,035
10 Total Contractual Discounts	83,905,489	87,028,581	84,311,859	83,556,881	83,769,904	89,398,564	89,521,847	76,411,668	80,816,089	84,094,899	80,200,296	93,058,565	1,018,074,702
11 <b>Net Patient Revenue</b>	24,467,494	23,052,273	23,452,759	23,301,226	23,862,691	25,964,756	25,262,097	21,951,445	22,702,211	23,380,848	21,892,553	22,384,406	281,674,719
12 <b>As a percent of Gross Revenue</b>	22.58%	20.94%	21.76%	21.81%	22.17%	22.51%	22.01%	22.32%	21.93%	21.75%	21.44%	19.39%	21.70%
13 <b>Total Government Funding</b>	5,875,865	6,422,375	5,446,330	7,359,941	5,690,945	5,192,491	5,112,591	8,155,601	6,643,533	6,089,341	6,668,766	5,002,311	73,660,090
14 <b>Other Operating Revenue:</b>													
15 Rent Income	115,026	116,045	116,225	116,224	116,225	115,753	116,224	159,565	117,961	120,961	114,961	119,533	1,444,703
16 Interest Income	226,937	226,937	219,616	344,086	219,616	226,937	221,497	235,765	232,378	170,001	226,937	219,616	2,770,323
17 NMF Contribution	61,151	61,151	59,178	61,151	59,178	61,151	61,151	55,233	61,151	59,178	61,151	59,178	720,002
18 Other Income	606,176	292,810	295,493	318,962	367,237	233,363	349,855	198,304	1,271,651	558,497	290,855	523,688	5,308,871
19 Total Other Operating Revenue	1,009,290	696,943	690,512	640,423	762,256	637,204	748,727	648,667	1,883,141	908,637	693,904	921,955	10,241,899
20 <b>TOTAL REVENUE</b>	31,352,649	30,171,591	29,589,561	31,501,590	30,315,892	31,794,451	31,123,415	30,755,913	31,028,885	30,378,826	29,255,223	28,308,712	365,576,708
<b>EXPENSE</b>													
21 <b>Salaries, Wages &amp; Benefits</b>	18,294,132	16,141,804	15,341,913	15,350,217	15,140,737	15,770,781	15,603,830	15,447,031	15,756,671	15,630,304	16,538,708	15,161,338	190,377,466
22 Registry	890,450	1,182,181	1,880,809	1,374,188	1,476,186	1,523,535	1,828,946	3,812,255	3,973,162	3,110,140	1,077,460	1,114,563	23,041,875
23 <b>Phys/Residents SWB &amp; Contract Fees</b>	3,419,049	3,363,198	3,503,759	3,215,766	3,292,953	3,599,758	3,914,881	4,291,737	4,342,484	3,890,665	4,026,717	4,073,413	44,934,368
24 Purchased Services	2,837,656	3,000,463	3,297,830	3,384,603	3,585,479	3,616,722	3,139,369	3,055,013	3,142,261	3,195,617	3,377,379	3,132,549	38,724,841
25 Supplies	2,759,786	2,558,961	2,666,373	2,971,814	3,077,098	3,382,405	3,601,290	3,454,429	2,872,928	3,997,898	2,952,662	2,751,548	37,045,072
26 Insurance	321,377	320,092	320,093	320,093	320,093	320,092	320,093	320,093	320,093	320,092	320,093	320,093	3,842,397
27 Utilities and Telephone	268,191	446,910	334,046	463,675	404,263	344,769	305,029	257,422	259,096	283,107	269,188	390,546	4,026,644
28 Interest Expense	175,382	163,966	(88,870)	(277,792)	69,186	172,660	68,997	68,997	68,997	68,997	68,997	68,997	628,512
29 Depreciation & Amortization	942,944	975,367	973,628	864,654	960,783	970,093	968,515	985,301	985,980	999,000	1,000,041	1,004,211	11,737,517
30 Other Operating Expense	483,569	776,259	579,531	683,806	648,311	585,917	563,821	601,366	873,875	662,076	570,012	570,588	7,499,191
31 <b>TOTAL EXPENSE</b>	30,392,516	28,927,201	28,569,112	28,451,084	28,584,089	30,380,730	30,310,781	32,293,644	32,395,547	32,357,894	30,701,157	28,568,248	361,858,003
32 <b>NET INCOME(LOSS)</b>	960,133	1,244,390	1,020,449	3,050,506	1,331,803	1,407,721	812,634	(1,537,731)	(1,366,662)	(1,979,068)	(945,934)	(279,536)	3,718,705
<b>Normalization for Extraordinary Items</b>													
33 Interest Anthem Arbitration													
34 CARES Act Funding	(730,230)	(730,230)	(730,230)	(974,844)	(974,844)	(244,614)	(244,614)	(244,614)	(244,614)	(244,614)	(244,614)	(244,614)	(5,852,676)
35 DSH Final Settlement FY09-10				(1,360,171)									(1,360,171)
36 Families First C-19 Response	(277,658)	(658,108)		(156,950)						(812,822)	(187,574)	(62,953)	(2,176,065)
37 <b>Total Extraordinary Items</b>	(1,007,888)	(1,388,338)	(730,230)	(2,491,965)	(974,844)	(244,614)	(244,614)	(244,614)	(244,614)	(1,057,436)	(432,188)	(327,567)	(9,388,912)
38 <b>NET INCOME BEFORE Extraordinary Items</b>	\$ (47,755)	\$ (143,948)	\$ 290,219	\$ 558,541	\$ 356,959	\$ 1,163,107	\$ 568,020	\$ (1,782,345)	\$ (1,611,276)	\$ (3,036,504)	\$ (1,378,122)	\$ (607,103)	\$ (5,670,297)
<b>CAPITAL CONTRIBUTIONS</b>													
39 County Contribution													
40 <b>CHANGE IN NET ASSETS</b>	\$ 960,133	\$ 1,244,390	\$ 1,020,449	\$ 3,050,506	\$ 1,331,803	\$ 1,407,721	\$ 812,634	\$ (1,537,731)	\$ (1,366,662)	\$ (1,979,068)	\$ (945,934)	\$ (279,536)	\$ 3,718,705

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS**  
**AS OF JUNE 30, 2021**

CURRENT MONTH					YEAR -TO -DATE					
		Variance fav. (unfav)					Variance fav. (unfav)			
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr	
REVENUE										
Patient Revenue:										
1	\$ 76,848,413	\$ 68,178,034	\$ 8,670,379	12.7	Inpatient	\$ 926,429,501	\$ 829,499,491	\$ 96,930,010	11.7	\$ 813,896,537
2	3,318,292	1,881,776	1,436,516	76.3	Pro Fees	30,744,720	22,894,876	7,849,844	34.3	26,932,688
3	35,276,266	31,132,956	4,143,310	13.3	Outpatient	340,575,200	378,784,412	(38,209,212)	(10.1)	336,058,728
4	115,442,971	101,192,766	14,250,205	14.1	Total Patient Revenue	1,297,749,421	1,231,178,779	66,570,642	5.4	1,176,887,953
Deductions from Revenue										
5	88,623,647	75,209,724	(13,413,923)	(17.8)	Contractual Deductions	978,811,997	915,051,636	(63,560,361)	(6.9)	881,873,543
6	4,094,598	3,793,024	(301,574)	(8.0)	Bad Debt	34,636,670	46,148,457	11,511,787	24.9	35,417,846
7	340,320	406,694	66,374	16.3	Unable to Pay	2,826,035	4,948,114	2,122,079	42.9	5,071,194
8	93,058,565	79,409,442	(13,649,123)	(17.2)	Total Contractual Discounts	1,016,074,702	966,148,207	(49,926,495)	(5.2)	922,362,583
9	22,384,406	21,783,324	601,082	2.8	Net Patient Revenue	281,674,719	265,030,572	16,644,147	6.3	254,525,370
10	19.39%	21.53%			As a percent of Gross Revenue	21.70%	21.53%			21.63%
11	5,002,311	4,667,423	334,888	7.2	Total Government Funding	73,660,090	56,786,983	16,873,107	29.71	81,470,757
Other Operating Revenue:										
12	119,533	111,625	7,908	7.1	Rent Income	1,444,703	1,358,113	86,590	6.4	1,362,075
13	219,616	219,616	-	-	Interest Income	2,770,323	2,671,998	98,325	3.7	4,554,620
14	59,178	59,178	-	-	NMF Contribution	720,002	720,002	0	-	718,017
15	523,668	335,966	187,702	55.9	Other Income	5,306,871	4,087,594	1,219,277	29.8	4,849,869
16	921,995	726,385	195,610	26.9	Total Other Operating Revenue	10,241,899	8,837,707	1,404,192	15.9	11,484,581
17	28,308,712	27,177,132	1,131,580	4.2	TOTAL REVENUE	365,576,708	330,655,262	34,921,446	10.6	347,480,708
EXPENSE										
18	15,161,338	15,595,159	433,821	2.8	Salaries, Wages & Benefits	190,245,550	189,741,233	(504,317)	(0.3)	184,485,321
19	1,114,563	70,020	(1,044,543)	(1,491.8)	Registry	23,041,875	851,903	(22,189,972)	(2,604.8)	6,498,960
20	4,073,413	3,325,845	(747,568)	(22.5)	Phys/Residents SWB & Contract Fees	45,066,304	40,464,438	(4,601,866)	(11.4)	40,854,344
21	3,132,549	2,891,456	(241,093)	(8.3)	Purchased Services	38,724,941	35,179,352	(3,545,589)	(10.1)	38,238,422
22	2,751,548	2,143,294	(608,254)	(28.4)	Supplies	37,045,072	26,076,775	(10,968,297)	(42.1)	28,317,877
23	320,093	298,088	(22,005)	(7.4)	Insurance	3,842,397	3,626,744	(215,653)	(5.9)	2,872,797
24	390,948	277,123	(113,825)	(41.1)	Utilities and Telephone	4,026,644	3,371,636	(655,008)	(19.4)	3,620,399
25	68,997	213,726	144,729	67.7	Interest Expense	628,512	2,600,332	1,971,820	75.8	3,368,504
26	1,004,211	1,011,265	7,054	0.7	Depreciation & Amortization	11,737,517	12,303,719	566,202	4.6	11,389,065
27	570,588	514,902	(55,686)	(10.8)	Other Operating Expense	7,499,191	6,264,561	(1,234,630)	(19.7)	6,469,148
28	28,588,248	26,340,878	(2,247,370)	(8.5)	TOTAL EXPENSE	361,858,003	320,480,693	(41,377,310)	(12.9)	326,114,837
29	(279,536)	836,254	(1,115,790)	(133.4)	NET INCOME(LOSS)	3,718,705	10,174,569	(6,455,864)	(63.5)	21,365,871
CAPITAL CONTRIBUTIONS										
30	-	-	-	-						
31	-	-	-	-						
32	-	-	-	-						
33	-	-	-	-						
34	\$ (279,536)	\$ 836,254	\$ (1,115,790)	(133.4) %	County Contribution	\$ 3,718,705	\$ 10,174,569	\$ (6,455,864)	(63.5) %	\$ 21,365,871
CHANGE IN NET ASSETS										

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY**  
**AS OF JUNE 30, 2021**

CURRENT MONTH					YEAR-TO-DATE				
		Variance fav. (unfav)					Variance fav. (unfav)		
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr
5,128	4,854	274	5.6%		62,742	59,048	3,694	6.3%	58,399

**NATIVIDAD  
BALANCE SHEET  
AS OF JUNE 30, 2021**

	CURRENT MONTH			
	BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 103,800,384	\$ 71,807,938	\$ (31,992,446)	(30.8) %
2	-	-	-	-
3	40,445,618	40,445,618	-	-
4	47,884,017	49,768,119	1,884,102	3.9
5	28,059,798	3,753,779	(24,306,019)	(86.6)
6	5,534,572	5,518,792	(15,780)	(0.3)
7	5,015,277	4,233,047	(782,230)	(15.6)
8	230,739,666	175,527,293	(55,212,373)	(23.9)
9	336,968,816	337,191,479	222,663	0.1
10	(208,243,128)	(209,247,777)	(1,004,649)	(0.5)
11	128,725,688	127,943,702	(781,986)	(0.6)
12	160,905,324	212,755,725	51,850,401	32.2
13	-	-	-	-
14	-	-	-	-
15	-	-	-	-
16	\$ 520,370,678	\$ 516,226,720	\$ (4,143,958)	(0.8) %
17	24,763,483	25,893,293	1,129,810	4.6
18	13,642,047	9,532,546	(4,109,501)	(30.1)
19	81,511,460	81,511,460	-	-
20	3,642,205	3,642,205	-	-
21	13,582,995	12,753,081	(829,914)	(6.1)
22	137,142,190	133,332,585	(3,809,605)	(2.8)
23	4,536,420	4,481,603	(54,817)	(1.2)
24	-	-	-	-
25	25,431,389	25,431,389	-	-
26	29,967,809	29,912,992	(54,817)	(0.2)
27	349,262,438	349,262,438	-	-
28	3,998,241	3,718,705	(279,536)	(7.0)
29	353,260,679	352,981,143	(279,536)	(0.1)
30	\$ 520,370,678	\$ 516,226,720	\$ (4,143,958)	(0.8) %

<b>CURRENT ASSETS</b>
CASH
SEASIDE CLINICS
FUND AID
ACCOUNTS RECEIVABLE NET
STATE/COUNTY RECEIVABLES
INVENTORY
PREPAID EXPENSE
<b>TOTAL CURRENT ASSETS</b>
<b>PROPERTY, PLANT &amp; EQUIPMENT</b>
LESS: ACCUMULATED DEPRECIATION
<b>NET PROPERTY, PLANT &amp; EQUIPMENT</b>
<b>OTHER ASSETS</b>
<b>INVESTMENTS</b>
HELD FOR CONSTRUCTION
ACCRUED INTEREST RECEIVABLE
FUNDS IN TRUST
<b>TOTAL INVESTMENTS</b>
<b>TOTAL ASSETS</b>
<b>CURRENT LIABILITIES</b>
ACCRUED PAYROLL
ACCOUNTS PAYABLE
MCARE/MEDICAL LIABILITIES
CURRENT PORTION OF DEBT
OTHER ACCRUALS
<b>TOTAL CURRENT LIABILITIES</b>
<b>LONG TERM LIABILITIES</b>
LT ACCRUED LIABILITIES
UN EARNED CONTRIBUTIONS
LONG TERM PORTION OF C.O.P's
<b>TOTAL LONG TERM DEBT</b>
<b>FUND BALANCES</b>
ACCUMULATED FUND
CHANGE IN NET ASSETS
<b>TOTAL FUND BALANCES</b>
<b>TOTAL LIAB. &amp; FUND BALANCES</b>

YEAR - TO - DATE			
BEGINNING	ENDING	INC/(DEC)	% CHG.
\$ 66,424,055	\$ 71,807,938	\$ 5,383,883	8.1 %
11,810,000	-	(11,810,000)	-
-	40,445,618	40,445,618	-
39,317,759	49,768,119	10,450,360	26.6
41,890,999	3,753,779	(37,937,220)	(91.0)
5,048,912	5,518,792	469,880	9.3
6,264,737	4,233,047	(2,031,690)	(32.4)
170,556,462	175,527,293	4,970,831	2.9
325,201,149	337,191,479	11,990,330	3.7
(197,505,014)	(209,247,777)	(11,742,763)	(5.9)
127,696,135	127,943,702	247,567	0.2
193,003,625	212,755,725	19,752,100	10.2
-	-	-	-
-	-	-	-
-	-	-	-
-	-	-	-
\$ 491,256,222	\$ 516,226,720	\$ 24,970,498	5.1 %
27,324,830	25,893,293	(1,431,537)	(5.2)
12,099,669	9,532,546	(2,567,123)	(21.2)
51,664,932	81,511,460	29,846,528	57.8
3,433,614	3,642,205	208,591	6.1
13,346,613	12,753,081	(593,532)	(4.4)
107,669,658	133,332,585	25,662,927	23.6
5,050,532	4,481,603	(568,929.0)	(12.7)
-	-	-	-
29,073,594	25,431,389	(3,642,205)	(12.5)
34,124,126	29,912,992	(4,211,134)	(12.3)
349,262,438	349,262,438	-	-
-	3,718,705	3,718,705	100.0
349,262,438	352,981,143	3,718,705	1.1
\$ 491,256,222	\$ 516,226,720	\$ 24,970,498	5.1 %

**NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 06/30/21**

<b>BALANCE SHEET</b>	<u>Reg. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LHP Final Rec'n</u>	<u>GPP PRIMECARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waver (DSH +SNCP)	\$ 8,722,908	25,900,007	364,441			26,400,264	(54,705,336)	8,682,283
Hospital Fee		1,434,628					(1,701,148)	(266,520 09)
Rate Range IGT-CCAH-	5,562,092	8,099,997				9,814,109	(24,637,494)	(1,161,296)
MCMC EPP	7,864,092	7,759,996				8,256,679	(23,984,701)	(103,933)
MCMC QIP	18,519,198	12,425,001				18,769,545	(56,439,341)	(6,725,599)
SB1732	1,067,767	3,900,001					(2,781,391)	2,186,377
AB 915		3,599,995					(3,732,061)	(132,066)
Medical GME	1,925,521	898,638				2,917,795	(5,908,167)	(166,213)
CARES ACT Funding	(3,651,148)		5,852,676		180,590		(2,201,529)	180,591
A/R UCSF & Touro University		41,000					(41,000)	-
A/R Seaside Clinic			81,117				(81,117)	-
A/R Office Buildings	39,425	1,465,372					(1,503,296)	1,500
Medical HPE		709,217					(819,504)	(110,287)
Interest Accrued Positive Cash		2,671,997					(2,005,829)	666,168
Accrued Donations	1,574,818	720,002					(1,046,884)	1,247,936
A/R Jail-PG&E	(3,302)	1,147,324					(1,031,283)	112,739.00
Health Department	69,628	1,779,998					(1,658,818)	190,808
A/R Radiology Group	-	1,151,290						1,151,290
<b>STATE RECEIVABLES</b>	<b>\$ 41,890,998</b>	<b>\$ 73,704,484</b>	<b>\$ 6,298,234</b>	<b>\$ -</b>	<b>\$ 180,590</b>	<b>\$ 68,158,392</b>	<b>\$ (184,278,899)</b>	<b>\$ 3,753,778</b>

<b>P &amp; L</b>	<b>YTD Jun-21</b>
Medi-Cal DSH /SNCP/PHYS SPA	\$ 13,700,178
PRIME	13,580,000
Rate Range IGT-CCAH-	8,099,997
Esperanza Care	(2,000,002)
Family First C-19 Response-FMAP Enhance-	2,176,065
EMS/ Maddy Funds	186,059
CARES Act Funding	5,852,676
HPE	709,217
Hospital Fee	1,434,628
MCMC EPP	7,759,996
HD Residency Support	(500,000)
MCMC QIP	12,425,001
AB915	3,599,995
Medical GME	898,638
Medicare GME	1,877,638
SB 1732	3,900,001
<b>GOVERNMENT FUNDING INCOME</b>	<b>\$ 73,650,088</b>



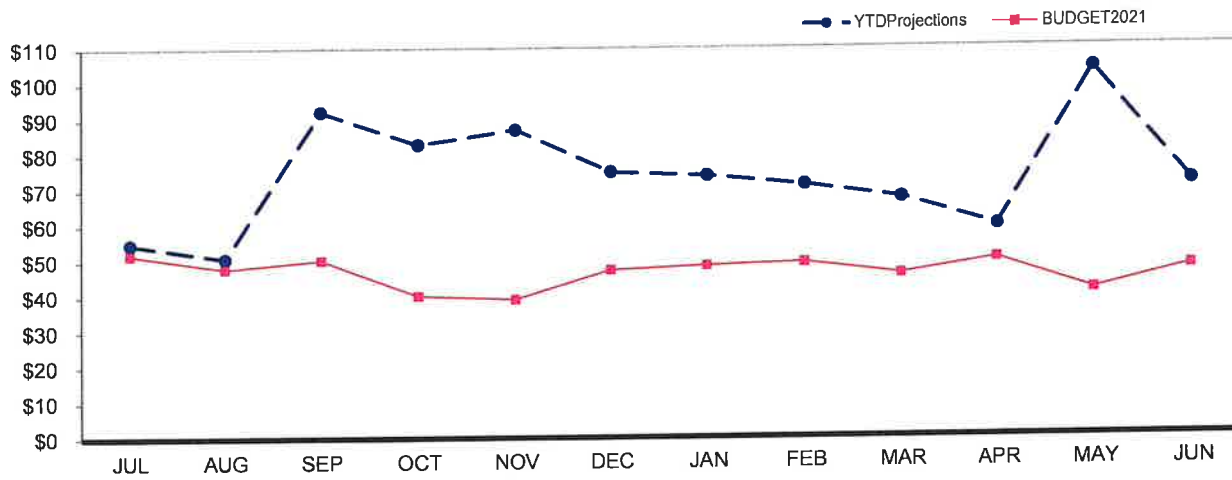
**NATIVIDAD  
STATEMENT OF CASH FLOWS  
AS OF JUNE 30, 2021**

	CURRENT MONTH		YEAR - TO - DATE
1	\$ 103,800,384	CASH AT BEGINNING OF PERIOD	\$ 66,424,055
2		FROM OPERATIONS:	
3	(279,536)	NET INCOME/(LOSS)	3,718,705
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	1,004,649	DEPRECIATION/AMORT	\$ 11,742,763
6	725,113	SUBTOTAL	15,461,468
7		CHANGES IN WORKING CAPITAL:	
8	(1,884,102)	ACCOUNTS RECEIVABLE	(10,450,360)
9	24,306,019	STATE/COUNTY RECEIVABLE	49,747,220
10	798,010	PREPAID EXPENSE & INVENTORY	1,561,810
11	1,129,810	ACCRUED PAYROLL	(1,431,537)
12	(4,109,501)	ACCOUNTS PAYABLE	(2,567,123)
13	-	MCARE/MEDICAL LIABILITIES	(10,599,090)
14	-	SHORT TERM DEBT	208,591
15	(829,914)	ACCRUED LIABILITIES	(593,532)
16	19,410,322	NET (DECREASE)/INCREASE	25,875,979
17		CAPITAL ADDITIONS:	
18	(222,663)	PP&E ADDITIONS	(11,990,330)
19	-	NBV OF ASSETS DISPOSED	-
20	-		-
21	(222,663)	TOTAL CAPITAL (Use of Cash)	(11,990,330)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(4,211,134)
24	(51,850,401)	OTHER ASSETS	(19,752,100)
25	-	INVESTMENTS	-
26	(51,905,218)	TOTAL FINANCING	(23,963,234)
27	(31,992,446)	INC./(DEC.) IN CASH BALANCE	5,383,883
28	\$ 71,807,938	CASH BALANCE - END OF PERIOD	\$ 71,807,938

**NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2021**

	<u>BDGT-21</u>	<u>ESTIMATE FY2021</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 11,540,000	\$ 11,600,171	\$ 60,171
PRIME	12,160,000	13,560,000	1,400,000
EPP	7,760,000	7,760,000	-
QIP	8,825,000	12,425,000	3,600,000
Physician SPA	800,000	800,000	-
AB915	3,600,000	3,600,000	-
SB1732	3,900,000	3,900,000	-
CCAH Rate Range	8,100,000	8,100,000	-
HPE	300,000	709,219	409,219
Families First Corona Virus Response	-	2,176,065	2,176,065
HHS -CARE Fund Stimulus Covid-19	-	5,852,676	5,852,676
Esperanza Care Outside Purchased Service	(2,000,000)	(2,000,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,352,000	1,877,644	525,644
Medical GME	-	898,625	898,625
DHS Audit Final FY2010	-	1,300,000	1,300,000
EMS/ Maddy	-	166,059	166,059
Provider Fee	950,000	1,434,628	484,628
	<u>\$ 56,787,000</u>	<u>\$ 73,660,087</u>	<u>\$ 16,873,087</u>

**Cash Flow Performance Fiscal Year 2021  
(in Millions)**



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	54.9	50.8	92.3	83.0	87.1	75.1	74.0	71.4	67.6	59.7	103.8	71.8
BDGT	51.8	47.9	50.3	40.2	39.1	47.2	48.4	49.2	45.8	50.2	41.1	47.7
Variance	3.0	2.9	41.9	42.9	48.0	27.9	25.6	22.2	21.8	9.6	62.7	24.1

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 2021

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ACTUAL FEB	ACTUAL MAR	ACTUAL APR	ACTUAL MAY	ACTUAL JUN	Total YTD
Beginning Balance	68,411,941	64,841,092	50,783,953	92,272,171	83,043,021	87,084,287	76,125,272	76,019,290	71,385,102	67,622,300	68,731,683	102,785,015	86,411,941
<b>CASH RECEIPTS</b>													
Parent Revenue (net of fees and 10b exp)	27,793,778	18,385,956	26,041,570	22,519,947	20,726,743	21,954,962	20,811,393	22,873,111	25,076,131	23,548,869	24,080,481	21,972,932	270,046,796
Provider Fee	-	-	-	-	425,287	-	425,287	-	-	-	-	-	425,287
Q3 1ST CCRA	-	-	-	-	-	-	-	-	-	-	-	-	-
100% CARE Services COVID-19	277,638	858,158	-	3,137,826	-	-	-	-	-	810,822	187,574	82,953	4,107,061
SHORTY ODTLS	-	589,263	-	779,482	2,058	184,183	1,121,860	-	438,573	891,217	-	825,973	4,900,951
HPE	-	-	-	-	-	-	-	-	-	-	-	-	-
Foundation Revenue	494,335	-	-	-	-	-	14,298	356,948	277,878	11,065	222,893	99,828	1,588,348
INCLTCA DOPARTMENT REIMB	-	-	-	-	287,567	423,941	-	378,360	-	-	-	576,786	1,662,674
MCAL GME	-	1,855,908	2,485,217	-	-	-	495,741	-	465,741	-	-	3,732,061	3,732,061
ARRIS	-	-	-	-	-	-	-	-	-	-	-	-	-
SPF FY18-19	2,760,181	-	-	-	-	-	-	-	-	-	-	-	2,760,181
SPF FY20-21	-	-	-	8,537,321	-	-	3,770,485	2,424,541	-	-	-	-	14,732,347
QSP	-	-	27,160,887	11,803,744	-	-	-	-	-	8,932,118	18,688,860	-	55,585,609
QSP	-	-	-	1,382,811	-	-	-	-	-	12,581,486	3,878	-	13,965,175
Phys SPA	-	-	-	-	-	-	1,382,132	-	-	-	-	-	1,382,132
Fund Settlement Q3 FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
Q3 FY18-19 Fund Settlement FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
REIME	-	-	-	-	-	-	-	-	-	-	-	-	-
Secured Care	-	-	-	-	-	-	-	-	-	-	-	-	-
Q3 FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
SPF FY18-19 Q4	-	-	-	-	-	-	-	-	-	-	-	-	-
2M EDWEEKLY	158,800	158,800	158,800	158,800	158,800	158,800	158,800	158,800	158,800	158,800	158,800	158,800	1,588,000
Reim Income	22,147	157,862	35,147	18,771	258,700	68,433	125,902	237,437	80,558	-	-	-	805,360
100% Medical Funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 424 Transfer	1,106,107	2,747,251	254,843	1,158,177	151,809	1,338,881	322,084	404,929	1,111,442	1,188,856	1,363,764	11,600,727	23,548,869
1ST Sub-Fund Transfer 2020-21	13,180,928	5,562,795	-	-	-	-	-	-	-	-	-	-	18,743,723
Transfer Income	322,833	30,772	208,793	30,958	18,188	163,290	225,235	188,090	183,897	232,571	177,936	829,534	2,154,154
Reimbursement Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts	24,033,551	19,027,350	26,858,781	24,071,326	21,271,925	23,183,114	25,361,490	32,897,781	41,578,384	46,953,978	49,844,762	48,743,932	332,848,453
<b>CASH DISBURSEMENTS</b>													
Purchased Services and Supplies	10,113,546	9,013,485	9,383,778	7,848,772	8,811,904	11,123,297	7,827,203	12,387,792	15,416,815	15,024,913	7,412,738	14,983,849	129,127,143
1STP Fund Reimbursement 2020-21	-	-	-	-	-	-	-	-	-	-	-	-	-
HO Residency Support	-	-	-	-	-	-	-	-	-	-	-	-	-
POLICE 1ST	-	670,168	-	-	-	-	-	-	-	-	-	-	670,168
1ST MEDICAL GME	1,029,802	1,202,360	-	229,538	-	-	229,537	-	-	-	229,537	-	1,489,074
1ST SPY2018-19 SPF Fund	1,388,054	-	-	-	-	-	-	-	-	-	-	-	1,388,054
1ST SPY 18-19 as extension FY20-21	-	-	-	-	-	-	-	-	-	-	-	-	-
QSP QP	-	9,221,283	5,533,937	-	-	2,029,854	1,438,587	-	3,544,545	9,548,260	-	-	18,759,549
1ST EPP	-	3,839,841	-	-	-	-	-	-	-	-	-	-	3,839,841
Building Lease / Rental Payment	247,617	427,032	298,323	229,751	281,799	264,252	207,484	264,312	481,376	286,619	336,504	308,841	2,422,804
CCP Principal & Interest Payments	-	-	-	-	-	-	-	-	-	-	-	-	-
Personal and Benefits	15,515,558	15,987,918	22,853,979	15,245,294	15,524,406	15,783,132	17,311,510	18,668,756	23,507,472	16,210,277	16,210,207	16,978,518	227,184,566
Expenses Care	18,892	-	-	16,702	312,375	18,375	18,375	316,796	-	294,520	18,381	-	6,438,815
1ST SPY FY18-19 Q3 18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
COVID-19	5,858,509	-	-	-	-	-	-	-	-	-	-	-	5,858,509
FY20-21 MM MDU	-	181,265	-	389,295	-	-	126,137	247,082	194,681	216,818	-	-	820,646
Data Protection	-	1,124,519	126,138	125,185	125,187	-	125,127	125,127	125,127	125,127	901,124	127,431	3,131,188
Q3 1ST 1ST 1ST Fund Reimbursement FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
Med-CLT Fund Settlement FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
Q3 1ST FY18-19	-	-	-	-	-	-	-	-	-	-	-	-	-
SPF Share Transfer to 404 & 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer from 404 to 404 & 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenses Fund 404	-	1,196,107	2,747,251	254,843	1,158,177	1,338,881	322,084	404,929	1,111,442	1,188,856	1,363,764	11,600,727	23,548,869
Capital Expenses Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenses Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Disbursements	31,983,452	43,083,976	43,368,453	30,250,476	33,733,537	35,963,329	30,487,472	36,897,871	49,141,187	54,487,704	28,793,220	80,722,545	307,267,897
Increase/(Decrease)	(11,569,901)	(4,064,226)	(11,488,304)	(9,779,150)	(4,041,368)	(11,952,015)	(1,100,940)	(12,830,188)	(2,765,785)	(7,864,836)	(14,062,458)	(32,938,613)	(220,821,156)
Ending Cash Fund 401	56,842,040	60,776,866	39,295,649	82,501,021	77,999,657	75,132,272	74,979,240	63,189,102	68,623,317	59,757,481	45,675,023	11,846,402	64,589,785
<b>(-) Cash In Transit</b>													
(-) Petty Cash and CC	3,514	5,088	9,738	6,484	3,017	9,261	9,261	8,308	15,891	8,696	15,369	11,541	71,897,838
Ending Cash as per GA	54,830,021	55,781,954	39,295,649	82,501,021	77,999,657	75,132,272	74,979,240	63,189,102	68,623,317	59,757,481	45,675,023	11,846,402	64,589,785
<b>Fund 404</b>													
Beginning Balance	72,742,911	72,742,911	71,548,824	68,799,553	65,549,610	67,386,439	67,034,524	65,694,523	65,171,549	64,787,026	63,055,584	62,468,828	62,468,828
Transfer In from Fund 401	-	1,196,107	2,747,251	254,843	1,158,177	1,338,881	322,084	404,929	1,111,442	1,188,856	1,363,764	11,600,727	23,548,869
Transfer Out from Fund 404	72,742,911	71,548,824	68,799,553	65,549,610	67,386,439	67,034,524	65,694,523	65,171,549	64,787,026	63,055,584	62,468,828	62,468,828	62,468,828
Ending Cash Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 401 & 404	127,590,000	129,320,687	140,044,473	148,298,574	143,135,276	142,120,796	139,713,964	130,883,604	133,400,338	122,842,507	106,110,607	114,315,230	127,038,613

**CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, August 13, 2021**  
**(Medical Executive Committee Approval Date: July 13, 2021)**

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

**INITIAL APPOINTMENTS**

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Cardenas, Jose, MD	Emergency Medicine / Emergency Medicine	Provisional	08/13/2021-08/01/2023
Carrillo, Cristian, DO	Family Medicine / Family Medicine	Provisional	08/13/2021-08/01/2023
Dalag, Leonard C., MD	Interventional and Diagnostic Radiology / Radiology	Provisional	08/13/2021-08/01/2023
Gertsch, Anita C., ACNP	Acute Care Nurse Practitioner / Trauma	Advanced Practice Professional	08/13/2021-08/01/2023
Kublan, Abdul, R., MD	Family Medicine OB Fellow / Family Medicine	Provisional	08/13/2021-08/01/2023
Liu, Yu-Chuan, MD	Cardiovascular Medicine / Medical Specialties	Provisional	08/13/2021-08/01/2023
Pedraza, Ruth, MD	Family Medicine OB Fellow / Family Medicine	Provisional	08/13/2021-08/01/2023
Seigler, David R., MD	Psychiatry / Psychiatry	Provisional	08/13/2021-08/01/2023
Wang, Kaidong, MD	Physical Medicine & Rehabilitation / Medical Specialties	Provisional	08/13/2021-08/01/2023

**REAPPOINTMENTS**

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Banks, Laura T., MD	Neurology / Medical Specialties	Active Ambulatory	09/01/2021 – 09/01/2023
Beltran, Joyce Marianne D., MD	Family Medicine Hospitalist / Family Medicine	Active	09/01/2021 – 09/01/2023
Bertani, Laura A., MD	Family Medicine Hospitalist / Family Medicine	Active	09/01/2021 – 09/01/2023
Borazjani, Boris H., MD	Surgical Critical Care / Trauma	Active	09/01/2021 – 09/01/2023
Burke, Julia C., DO	OBGYN /OBGYN	Provisional to Active	09/01/2021 – 09/01/2023
Cedar, Cy A., MD	Family Medicine Hospitalist / Family Medicine	Provisional to Active	09/01/2021 – 09/01/2023

<b>Chandler, Juliet T., FNP</b>	Nurse Practitioner / Medical Specialties	Advance Practice Professional	<b>09/01/2021 – 09/01/2023</b>
<b>Gates, Cristina G., PA-C</b>	Physician Assistant / Emergency Medicine	Advance Practice Professional	<b>09/01/2021 – 09/01/2023</b>
<b>Harry, Wendell M., MD</b>	Family Medicine / Family Medicine	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Holt, Larkin S., MD</b>	Family Medicine with OB / Family Medicine	Provisional to Active	<b>09/01/2021 – 09/01/2023</b>
<b>Jones, Valerie A., MD</b>	Physical Med & Rehab / Medical Specialties	Courtesy to Affiliate	<b>09/01/2021 – 09/01/2023</b>
<b>Lugo, Brian A., MD</b>	Surgical Critical Care / Trauma	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Mace, Jeffrey G., MD</b>	Cardiovascular Medicine / Medical Specialties	Active	<b>09/01/2021 – 03/01/2022</b>
<b>Malik, Lena N., MD</b>	Pediatric Hospitalist / Pediatrics	Active	<b>09/01/2021 – 09/01/2023</b>
<b>McDaniels, Ian M., MD</b>	Family Medicine with OB / Family Medicine	Provisional to Active	<b>09/01/2021 – 09/01/2023</b>
<b>Morwood, David T., MD</b>	Plastic Surgery / Surgical Specialties	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Perez-Lopez, Minerva H., MD</b>	Family Medicine with OB / Family Medicine	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Quacinella, Michael A., DO</b>	Orthopedic Surgery / Surgical Specialties	Provisional to Active	<b>09/01/2021 – 09/01/2023</b>
<b>Rosenblum, Leland H., MD</b>	Ophthalmology / Surgical Specialties	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Rottler, Nicholas P., MD</b>	Surgical Critical Care / Trauma	Provisional to Active	<b>09/01/2021 – 09/01/2023</b>
<b>Swan, Justin B., MD</b>	Orthopedic Surgery / Surgical Specialties	Active	<b>09/01/2021 – 09/01/2023</b>
<b>Uchtmann, Nathaniel D., MD</b>	Pediatric Hospitalist / Pediatrics; Int Med Hospitalist / Medicine Specialties	Provisional to Active	<b>09/01/2021 – 09/01/2023</b>

**RELEASE FROM PROCTORING:** The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

<b>NAME</b>	<b>SPECIALTY</b>	<b>Service</b>	<b>RECOMMEND</b>
<b>Bass, Jeffrey H., MD</b>	Emergency Medicine	Emergency Medicine	Acknowledge
<b>Cedar, Cy A., MD</b>	Family Medicine	Family Medicine	Acknowledge
<b>Coons, Kelsey M., RN</b>	SART RN	Emergency Medicine	Acknowledge
<b>Jacobs, Abby J., NNP</b>	Neonatal Nurse Practitioner	Pediatrics	Acknowledge
<b>Holt, Larkin S., MD</b>	Family Medicine with OB	Family Medicine	Acknowledge
<b>Quacinella, Michael A., DO</b>	Orthopedic Surgery	Surgical Specialties	Acknowledge
<b>Weldon, Heather E., MD</b>	OBGYN	OBGYN	Acknowledge

Woodel, Nicole S., MD	Family Medicine	Family Medicine	Acknowledge	
CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.				
NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
Burke, Julia C., DO	OBGYN	OBGYN	Provisional to Active	Acknowledge
Cedar, Cy A., MD	Family Medicine Hospitalist	Family Medicine	Provisional to Active	Acknowledge
Holt, Larkin S., MD	Family Medicine with OB	Family Medicine	Provisional to Active	Acknowledge
Jones, Valerie, MD	Physical Med & Rehab	Medical Specialties	Courtesy to Affiliate	Acknowledge
McDaniels, Ian M., MD	Family Medicine with OB	Family Medicine	Provisional to Active	Acknowledge
Rottler, Nicholas P., MD	Surgical Critical Care	Trauma	Provisional to Active	Acknowledge
Uchtmann, Nathaniel D., MD	Pediatric Hospitalist	Pediatrics	Provisional to Active	Acknowledge
Quacinella, Michael A., DO	Orthopedic Surgery	Surgical Specialties	Provisional to Active	Acknowledge
LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.				
NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
None				
REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period. <b>*COVID privileges granted from Date of Coverage to 60-days following declared end of COVID Disaster</b>				
NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Foglar, Christian, MD	Orthopedic Surgery	Surgical Specialties	Procedural Sedation	Acknowledge
Coons, Kelsey M., RN	SART RN	Emergency Medicine	SART Level II Temporary Privileges 07/01/2021 – 08/13/2021	Acknowledge
Serio, Mohamed K., MD	Cardiovascular Medicine	Medical Specialties	Coronary Computer Tomography and Angiography CCTA, Angiography	Acknowledge

<b>RESIGNATIONS:</b> The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.				
NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Burrus, Tamika M., MD	Teleneurology	Medical Specialties	07/01/2021	Acknowledge
Gama, Eric R., MD	OB Fellow	Family Medicine	07/31/2021	Acknowledge
Goodard, Heidi, MD	Emergency Medicine	Emergency Medicine	05/25/2021	Acknowledge
Hardy, Lee-Ana, CRNA	Nurse Anesthetist	Anesthesiology	7/15/2021	Acknowledge
Kalanithi, Suman A., MD	Teleneurology	Medical Specialties	07/01/2021	Acknowledge
Leonard, Kristin B., DO	Family Medicine	Family Medicine	06/14/2021	Acknowledge
Lin, Jeff, MD	Gynecology Oncology	OBGYN	7/11/2021	Acknowledge
Louis, Paul, MD	Emergency Medicine	Emergency Medicine	06/02/2021	Acknowledge

Montgomery, Amanda, MD	Emergency Medicine	Emergency Medicine	04/30/2021	Acknowledge
Umeh, Ugochukwu, CRNA	Nurse Anesthetist	Anesthesia	5/18/2021	Acknowledge
Vitto, Anthony, MD	Teleneurology	Medical Specialties	07/01/2021	Acknowledge

List of Qualified Nurses: The following Nurse(s) have met the competencies to perform the below approved Standardized Procedures:

STANDARDIZED PROCEDURE	LIST OF QUALIFIED NURSES	RECOMMEND
EMTALA Medical Screening Exam for OB Patient	See attached List of Qualified Nurses	Recommend

**Trauma Nurse Practitioner (TNP) Advanced Procedure Training:**

The following TPN meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-4

NAME	PROCEDURE	RECOMMEND
Gertsch, Anita C., ACNP	Central Venous Catheter Placement, Chest Tube Insertion, Chest Tube Removal, Clearance of C-spine, Closed reduction of fracture/dislocation, Endotracheal intubation, FAST ultrasound, Supervision of Flex./ex. C-spine radiographs, procedural sedation	Recommend





**List of Qualified Nurses**  
**EMTALA Medical Screening Exam for OB Patient**  
**June 24, 2021**

<b>L&amp;D Nurse</b>	<b>Competency Date</b>
Catalina Acosta	12/29/20
Kristen Pierce	1/17/21
Susan Bonnick (Traveler)	3/2/21
Erica Hosey (Traveler)	3/9/21
Cristabel Kumah-McGlone	3/10/21
Lisa Malecki (Traveler)	4/13/21
Olajumoke Omiyale	4/20/21
Trina Tully-Rodriguez	5/31/21
Kris Steele (Traveler)	5/14/21
Jackie Espinoza	6/14/21