



# **Board of Trustees 2021**

## **September 10, 2021**





## NMC Board of Trustees Meeting

Friday, September 10, 2021

9:00 AM

\*\*\* VIDEO CONFERENCE / TELEPHONIC MEETING \*\*\*

### AGENDA

#### IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHRIQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:

- a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
  - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
  - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
  - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
  4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
  5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**

4. **Additions and Corrections by Clerk** *Page 1-6 – Board Clerk*  
*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*
5. **Minutes**
  - Approve the Minutes of July 9, 2021 Board of Trustees Meeting *Page 7-15*
  - Approve the Minutes of August 13, 2021 Board of Trustees Meeting *Page 16-25*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**  
*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*
8. **Consent Calendar**  
**Approve the following policies, procedures, rules, and regulations:**
  - 8a. Policies/Procedures/Forms/Manuals (listed and available upon request)
    - Health Screening Attestation Requirements, MSP003-4
    - Standardized Procedures for ICU Nurses, SP-2040
    - Policies/Procedures/Forms/ Order Sets
  - New Policies***
    - 1:3225 Severe Sepsis/Septic Shock Management Guidelines, Adult In-patient Population (excludes MIU patients)
    - CARD NICU-0090 Nitric Oxide Administration, Neonatal
  - Revised Policies***
    - 1:4220 Rapid Response Team
    - ARU-0015 Aspects of Care
    - ARU-0088 Physical Therapy Services
    - ARU-0089 Occupational Therapy Services
    - ARU-0090 Speech Therapy Services
    - DIAG-1004 Mammography Quality Assurance Plan
    - LDU-6150 Shoulder Dystocia
    - LDU-6640 Postpartum Hemorrhage
    - NICU-6580 NICU: Isolation Policy
    - NICU-6900 NICU: Admission Criteria
    - NICU-6908 NICU: Cerebral Function Monitor
    - NICU-6910 Co-Bedding of Multiples in the NICU
    - NICU-6990 NICU: Umbilical Catheter Lines; Use in the Neonate
    - NICU-6995 NICU: Use of RetCam for ROP Screening Examinations
    - PED-7035 Consultation on the Pediatric Unit
    - PED-7040 Peds: Bed Assignments
    - PED-7080 Peds: Inservice/Continuing Education
    - PED-7110 Pediatric Discharge Routine
    - PED-7160 Transport within Hospital – Peds
    - PED-7175 Pediatric Services Chain of Command
    - PERI-6080 Group Beta Strep

- PERI-6801 Preparation, Fortification and Storage of Fortified Breastmilk and Formula
- OR-7056 Transfer of Care Following Procedures
- ADMNUR-0450 Discharge of a Patient
- LDU-6190 Post Anesthesia Care Unit (PACU)
- NUR ED 5500 General Administrative Policy Nursing Education
- NUR ED 5501 Training Center/Classrooms
- NUR ED 5503 Nursing Ed Dept: Payment of Instructions
- NUR ED 5504 Annual Educational Needs Assessment
- NUR ED 5505 AUDIO-Visual, Simulation and Training Equipment
- NUR ED 5506 Nursing Orientation for New Hires
- NUR ED 5509 Continuing Education Program
- NUR ED 5513 American Heart Association Life Support Training Programs
- NUR ED 5517 Support of “Chain of Survival” Activities - American Heart Association
- NUR ED 5518 Quality Assurance – American Heart Association
- NUR ED 5519 American Heart Association (AHA) Disclaimers
- NUR ED 5520 Recognition as Provider “Course Completion” – American Heart Association
- NUR ED 5523 Management of Training Sites – American Heart Association
- NUR ED 5524 Clinical Affiliations and Student Clinical Rotations

#### ***No Changes***

- 1:4225 RSI (Rapid Sequence Intubation)
- 1:9050 Forensic Patient Care
- ARU-0012 Leadership of Program
- DIAG-1405 Imaging Time Out
- PED-7150 Peds: Staffing – Patient Acuties

#### ***Retire***

- ARU-0009 ARU Lippincott Nursing Procedures & Skills
- NUR ED 5502 Records and Recordkeeping
- NUR ED 5512 Training Center Relationships
- NUR ED 5515 Management of Files American Heart Association
- NUR ED 5516 Training Center Personnel Roles – American Heart Association
- NUR ED 5521 Manikin Cleaning - American Heart Association
- NUR ED 5522 Internal Dispute Resolution – American Heart Association
- NUR ED 5525 College Faculty Orientation and Responsibilities
- NUR ED 5527 Student Clinical Rotations

#### ***COVID Guidelines***

- COVID-0002 Visitation Guidelines (*Rev. 8.7.21*)
- COVID-0002 Visitation Guidelines (*Rev. 8.10.21*)
- COVID-0002 Visitation Guidelines (*Rev. 8.23.21*)
- COVID-0004 Guidelines for Suspected or Confirmed COVID-19 in the Surgical Services Department (*Rev. 7.20.21*)
- COVID-006 Women & Children’s Services COVID Guidelines (*Rev. 8.16.21*)
- COVID-006 Women & Children’s Services COVID Guidelines (*Rev. 8.27.21*)
- COVID-0017 Eye Protection (re-instate, retired in error)
- COVID-0039 Guidelines for Evaluation of False Positive COVID-19 Protocol *{NEW}*
- COVID-0040 Guidelines for Administration of Inpatient COVID-19 Vaccine *{NEW}*
- COVID-0042 SARS-CoV-2 Staff Testing Guideline *{NEW}*
- **RETIRE** - COVID-0007 Guidelines for Extended Use of Facemasks, Respirators and Protective Eyewear



**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8c of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**8b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement for GE Healthcare for Elite Glass MiniView Digital X-Ray, Page 26-27  
(CONSENT)**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

**8c. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Vigilant Neuromonitoring LLC, Page 28-29 (CONSENT)**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

**9. Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Monterey Spine & Joint PC, which is in the final stages of negotiation  
Page 30-31 (Dr. Craig Walls)**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
- b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

**10. Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO  
July 2021 YTD Financial Reports Page 32-44**

**11. Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris,  
Interim CEO**

12. **Receive Oral Report from Natividad Chief Nursing Officer** – *Nancy Buscher, CNO*
13. **Receive Oral Report from Natividad Chief of Staff** – *Dr. Chris Carpenter, COS*
14. **Closed Session Public Comment**  
*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*
15. **Recess to Closed Session under Government Code Section 54950**
  - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
  - b. Pursuant to Health & Safety Code section 1462, and in accordance with Government Code Section 54954.5, the Board will receive a report and confer involving hospital trade secret. Discussion will concern a proposed new program. Estimated date of public disclosure: November 1, 2021.
  - c. Pursuant to Government Code section 54956.9(d)(1), the Board will confer with legal counsel regarding existing litigation: *County of Monterey dba Natividad Medical Center v. Kaiser Foundation Health Plan, Inc., et al.*, Monterey County Superior Court, Case No. 19CV001823
16. **Reconvene on Public Agenda Items**
17. **Accept and approve August 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.** *Page 45-49*

**Adjournment**

**Next Board of Trustees Meeting  
Friday, October 8, 2021  
9:00 AM  
VIDEO CONFERENCE/TELEPHONIC MEETING**



## NMC Board of Trustees Meeting

Friday, July 9, 2021

9:00 AM

\*\*\* VIDEO CONFERENCE / TELEPHONIC MEETING \*\*\*

### MINUTES

#### IMPORTANT NOTICE Regarding COVID 19

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  - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
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5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

**Board of Trustees:** In person: Dr. Chad Harris Via Zoom: Marcia Atkinson, Libby Downey, Fernando Elizondo, Dr. Chris Carpenter, Manny Gonzalez, Supervisor Chris Lopez, Charles McKee, Manuel Osorio, Simon Salinas, Mitch Winick

**Absent:** None

**NMC Staff/County:** Irene Zenk, Stacy Saetta, Daniel Leon, Dr. Craig Walls, Jeanne-Anne Balza, Ari Entin, Nancy Buscher, Hillary Fish, Jenifer Williams, Cynthia Johnson, Daisy Fernandez, Sylvia Soltero

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### **Call to Order**

### **Roll Call**

#### *Present*

*Marcia Atkinson  
Dr. Chris Carpenter  
Libby Downey  
Fernando Elizondo  
Dr. Chad Harris  
Supervisor Chris Lopez  
Manny Gonzalez  
Charles McKee  
Manuel Osorio  
Simon Salinas  
Mitch Winick*

*Absent None*

### **Public Comment**

#### **a. None**

### **Additions and Corrections by Clerk** – Board Clerk

*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*

### **Minutes**

- Approve the Minutes of June 14, 2021

**MOTION:** *Motion to approve the minutes of June 14, 2021, by Manuel Osorio, seconded by Libby Downey, and approved by the following vote*

**Roll call vote taken pursuant to Government Code 54953:**

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE  
Dr. Chad Harris: AYE  
Supervisor Chris Lopez: AYE  
Charles McKee: AYE*

*Manuel Osorio: AYE*

*Simon Salinas: AYE*

*Mitch Winick: AYE*

*Absent*

*None*

### **Board Comments**

Marcia Atkinson wanted to thank and recognize the Natividad Foundation for their work they have done with the TALC donation and various other donations received.

Fernando Elizondo asked when will we be going back to in-person board meetings.

Dr. Harris explained we are still going by the CDPH regulations and recommendations as to limiting in-person meetings and social distancing still in place.

### **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*

### **Consent Calendar**

#### **Approve the following policies, procedures, rules, and regulations:**

#### **8a. Policies/Procedures/Forms/Manuals (listed and available upon request)**

- Proposed Changes to Privilege Delineation Lists:
- OBGYN Privilege List
- Cardiovascular Medicine Privilege List
- Standardized Procedure, PICC Line Insertions, SP-0050
- Appointment of Chad A. Medawar, DO, as Medical Specialties Clinical Service Director

- Policies/Procedures/Forms/ Order Sets

#### ***New Policies***

- PERI-6532 Maternal VTE
- *Revised Policies*
- 1:9240 Massive Transfusion Policy
- 4:0001 Mgmt. of the Environment of Care Program Overview
- DIA-1000 Diabetes in Pregnancy Program
- ENDO-7401 Endoscope Reprocessing
- PERI-6508 Alternative Feeding Methods for Newborns/Infants (>37 weeks)
- PERI-6515 Breastfeeding Establishment and Maintenance
- PERI-6645 Preeclampsia/Hypertension/Magnesium
- PERI-6818 Breastmilk Utilization – Donor Human Milk
- *Revised Policies*
- 5:1700 Attendance Guidelines
- 5:0300 Content and Maintenance of Employee Personnel Files for all Hospital Staff
- 5:0200 Equal Employment Opportunity and Non-Discrimination Policy
- POC-3912, Glucose in Whole Blood Testing by NovaSTAT Strip System, Amended Policy

#### ***No Changes***

- LDU-6100 Assessment and Triage of Obstetric Patients in L&D & Triage Unit
- 1:9305 Trauma Team Member Roles and Responsibilities
- 1:9306 Performance Improvement and Patient Safety (PIPS) Plan
- 1:9319 Alcohol Screening & Brief Intervention for Trauma Patients
- TRA-0001 Trauma Registry Policy and Procedure

*Retire*

- Medical Staff Resolution, Practitioner Credentialing During the Course of the COVID-19 National Emergency

**ORDER SETS**

- MHU Violent/Self Destructive Restraints
- ED Lumbar Puncture
- ED Exposure
- ED Hypoglycemia
- ED PED Abdominal Pain
- ED Pneumonia
- ED Peds Overdose
- ED COPD
- ED Insulin Drip Module-Endotool
- ED Thoracentesis
- ED Central Line
- ED Procedural Sedation
- ED PED Respiratory
- ED Intubation

*Retire*

- ED PED Lumbar Puncture (combine w/adult set)
- ED PED Procedural Sedation (combine w/adult set)

**COVID Guidelines:**

- COVID-0002 COVID-19 Visitation Guidelines (Rev. 6.21.21)
- **RETIRE** - COVID-0003 Isolation Unit Guidelines
- **RETIRE** - COVID-0017 Eye Protection Guideline

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8d of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**8b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Amendment for Mohamed Kerala Serio, M.D., (CONSENT)**

- Authorize the Chief Executive Officer for Natividad or his designee to execute the Fourth Amendment to the Professional and Call Coverage Services Agreement (A-13611) with Mohamed Kerala Serio, M.D. to provide cardiology services, extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of July 1, 2017 to July 31, 2022, and adding \$610,000 for a revised total not to exceed amount of \$3,100,000 in the aggregate; and
- Authorize the Deputy Purchasing Agent for NMC to sign up to three (3) future amendments to this agreement where the amendments do not significantly change the scope of work, and do not cause an increase of more than ten percent 10% (\$122,000) of the original contract amount.



8c. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Advanced Gastroenterology of Monterey County, (CONSENT)**

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional and Call Coverage Services Agreement (A-14453) with Advanced Gastroenterology of Monterey County to provide gastroenterology services extending the term by twelve months (August 1, 2021 to July 31, 2022) for a revised full agreement term of August 1, 2019 to July 31, 2022, and adding \$650,000 for a revised total not to exceed amount of \$1,950,000 in the aggregate; and
- b. Authorize the Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$65,000) of the original contract amount.

8d. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Psychiatric Social Worker I Position, (CONSENT)**

- a. Amend the FY 2021-2022 Health Department Budget to delete 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- b. Amend the FY 2021-2022 Natividad Medical Center Budget to add 2.0 FTE Psychiatric Social Worker I positions as indicated in the Attachment A; and
- c. Direct the County Administrative Office and the Auditor-Controller to incorporate the position changes in the FY 2021-2022 Adopted Budget, and the Human Resources Department to implement the changes in the Advantage HRM system.

***MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contract items 8a-8d, moved by Libby Downey, seconded by Manny Gonzalez, and approved by the following vote***

***Roll call vote taken pursuant to Government Code 54953:***

***Marcia Atkinson: AYE***

***Dr. Chris Carpenter: AYE***

***Libby Downey: AYE***

***Fernando Elizondo: AYE***

***Manny Gonzalez: AYE***

***Dr. Gary Gray: AYE***

***Supervisor Chris Lopez: AYE***

***Charles McKee: AYE***

***Manuel Osorio: AYE***

***Simon Salinas: AYE***

***Mitch Winick: AYE***

***Absent***

***None***

9. **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Software House International (SHI), which is in the final stages of negotiation (Ari Entin)**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the non-standard agreement with a State and Local Agency Server and Cloud Enrollment Agreement with Software House International (SHI), a Microsoft licensing reseller, for Microsoft Office 365 government services, data backup software, subscriptions, and associated maintenance/support, for the period of September 1, 2021 through August 31, 2024, for an amount not to exceed \$2,693,035; and



- b. Accept non-standard contract provisions as recommended by the Chief Executive Officer for NMC; and
- c. Authorize the Chief Executive Officer for NMC to sign order confirmations on an as-needed basis pursuant this Agreement over the period of September 1, 2021 through August 31, 2024.

**MOTION:** *Motion to accept item number 9, moved by Libby Downey, seconded by Manny Gonzalez, and approved by the following vote*

**Roll call vote taken pursuant to Government Code 54953:**

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE  
Dr. Charles Harris: AYE  
Supervisor Chris Lopez: AYE  
Charles McKee: AYE  
Manuel Osorio: AYE  
Simon Salinas: AYE  
Mitch Winick: AYE*

*Absent      None*

**10. Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with CBORD Group, Inc., which is in the final stages of negotiation**

**(Tim Fitzgerald)**

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No.4 to the agreement (A-13620) with The CBORD Group, Inc. for food and nutrition software and maintenance services, extending the agreement an additional one (1) year period (August 1, 2021 through July 31, 2022) for a revised full agreement term of July 11, 2017 through July 31, 2022, and adding \$31,485 for a revised total agreement amount not to exceed \$178,796.
- b. Authorize the Chief Executive Officer for NMC or his designee to execute one (1) future amendment to the agreement which does not significantly alter the scope of work and does not cause an increase of more than ten percent (10%) (\$10,977) of the original cost of the agreement.

**MOTION:** *Motion to accept item number 10, moved by Simon Salinas, seconded by Manny Gonzalez, and approved by the following vote*

**Roll call vote taken pursuant to Government Code 54953:**

*Marcia Atkinson: AYE  
Dr. Chris Carpenter: AYE  
Libby Downey: AYE  
Fernando Elizondo: AYE  
Manny Gonzalez: AYE  
Dr. Charles Harris: AYE  
Supervisor Chris Lopez: AYE  
Charles McKee: AYE  
Manuel Osorio: AYE*

*Simon Salinas: AYE*

*Mitch Winick: AYE*

*Absent*

*None*

11. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**  
May 2021 YTD Financial Reports

**MOTION:** *Motion to accept the May 2021 Financial Report, moved by Manny Gonzalez, seconded by Supervisor Chris Lopez, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*

*Dr. Chris Carpenter: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Manny Gonzalez: AYE*

*Dr. Gary Gray: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Manuel Osorio: AYE*

*Simon Salinas: AYE*

*Mitch Winick: AYE*

*Absent*

*None*

12. **Receive Oral Report From Governance and Nominating Committee – Fernando Elizondo, Committee Chair**

Receive an oral report from Governance and Nominating Committee regarding board member expressions of interest in positions of Board of Trustees Chair, Vice-Chair, and Secretary-Treasurer for the coming Board year August 2021 through July 2022

13. **Receive Oral Report on Opening of OB/GYN Clinic in Greenfield – Dr. Charles R. Harris, Interim CEO**

Receive oral report on opening of Natividad Services at 467 El Camino Real, Greenfield, CA under lease of clinic space in Albert and Donna Oliveira Clinic Mee Memorial Clinic.

14. **Receive Oral Report from Natividad Chief Medical Officer and Director of Physician Services – Dr. Craig Walls, CMO and Jeanne-Ann Balza, Director of Physician Services**

Receive oral report of an overview of Physician Services and types of physician contracts and agreements at Natividad.

15. **Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris, Interim CEO**

Receive oral report from Interim CEO regarding hospital updates.

16. **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**

17. **Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS**  
Recognize Marie Ongleo, Clinical Laboratory Supervisor

**18. Closed Session Public Comment**

*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*

**19. Recess to Closed Session under Government Code Section 54950**

*Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports Dr. Craig Walls, CMO*

**20. Reconvene on Public Agenda Items**

**21. Accept and approve June 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

- a. Approve June 2021 Credentials Report
- b. End of COVID Disaster Privileges

**Adjournment**

**MOTION:** *Motion to accept the report on June 2021 Credentials Report, moved by Libby Downey, seconded by Fernando Elizondo, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*

*Dr. Chris Carpenter: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Manny Gonzalez: AYE*

*Dr. Gary Gray: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Manuel Osorio: AYE*

*Simon Salinas: AYE*

*Absent Mitch Winick*

**Adjournment:** With no other business before the Board, the meeting was adjourned at 11:06 am

***Recorded by Noemi Ferguson***

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**Marcia Atkinson, Chair**



# **NMC Board of Trustees Regular Meeting NMC Board of Trustees Annual Meeting**

Friday, August 13, 2021

**9:00 AM**

**\*\*\* VIDEO CONFERENCE / TELEPHONIC MEETING \*\*\***

## **MINUTES**

### **IMPORTANT NOTICE Regarding COVID 19**

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHRiQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.



2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
  - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
  - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
  - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
  - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

**Board of Trustees:**     In person: Dr. Chad Harris   Via Zoom: Marcia Atkinson, Libby Downey, Fernando Elizondo, Manny Gonzalez, Supervisor Chris Lopez, Charles McKee, Simon Salinas, Mitch Winick

**Absent:**                     Dr. Chris Carpenter, Manuel Osorio

**NMC Staff/County:**     Noemi Ferguson, Stacy Saetta, Andrea Rosenberg, Daniel Leon, Jeanne-Anne Balza, Ari Entin, Nancy Buscher, Teri Ransbury, Janine Bouyea, Hillary Fish, Jenifer Williams, Tim Fitzgerald, Blair Limon, Jasmine Garcha



Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**

2. **Roll Call**

*Present*

*Marcia Atkinson*

*Libby Downey*

*Fernando Elizondo*

*Manny Gonzalez*

*Dr. Chad Harris*

*Supervisor Chris Lopez*

*Charles McKee*

*Simon Salinas*

*Mitch Winick*

*Absent Dr. Chris Carpenter*

*Manuel Osorio*

3. **Public Comment**

a. **None**

4. **Additions and Corrections by Clerk** *Page 1-8 – Board Clerk*

*The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.*

*Remove Item# 15 Receive Oral Report from Natividad Chief of Staff – as Dr. Chris Carpenter is not in attendance.*

5. **Board Comments**

6. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

*This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.*

7. **Consent Calendar**

**Approve the following policies, procedures, rules, and regulations:**

**7a. Policies/Procedures/Forms/Manuals (listed and available upon request)**

***New Policies***

1:0470 Chlorhexidine Gluconate (CHG) Bathing – Inpatient Adults

ED-1050 Critical Care Transport (CCT) Standard Operating Procedures

EVS-2583 Perioperative Environmental Cleaning Procedure

PHAR-5255 Replacing Crash Cart Medication Trays

PHAR-7000 Reprint Cart Fill Labels

5:3200 Scribe Policy

## Emergency Dept SARS-CoV-2 Testing Nursing Protocol

### ***Revised Policies***

1:2430 Abandonment of a Newborn  
DIET-1014 Food Storage Policy  
IC-105 Infection Prevention Committee  
IC-335 Aerosol Transmissible Disease and Tuberculosis Exposure Control Plan  
PHAR-1230 Refrigeration and Out of Range Temperatures and Actions  
PHAR-3150 One-Time Controlled Substances Not Loadable in Pyxis  
PHAR-5250 Kit Check Printing Tags and Tagging Items  
PHAR-5251 Kit Check Scanning Trays  
PHAR-5252 Kit Check Pharmacist Verification of Tagged Items  
1:9290 Emergent Reversal of Anticoagulation  
3:3200 VFC (Vaccines for Children)  
3:9100 Anticoagulation (Warfarin) Clinic  
3:9300 Controlled Substance Acquisition and Dispensation  
6:4400 Maintenance of the Master Patient Index (MPI)  
1:0360 Medical Equipment Weight and Size Limits  
1:0480 Sterile Storage Protocol  
1:2700 Preoperative Evaluation of Surgical Patients  
2:0900 Rotation of Sterile Supplies  
CS-7401 Endoscope Reprocessing  
OR-7024 Perioperative Services Operational Policy  
OR-7025 Operating Room Attire  
POC-3986 HgbA1c by DCA Vantage Analyzer

### ***No Changes***

BUS-1000 Accountability / Control of Revenues  
BUS-1001 Accounts to be Held from Bad Debt  
BUS-1002 Admitting Cash Balancing  
BUS-1003 Payment Plans  
BUS-1004 Write-off Procedure for Patient Accounts  
BUS-1005 Medically Indigent Adults (MIA)  
BUS-1006 Billing Change Request  
BUS-1007 Cash Receipts  
BUS-1008 Incoming Payments  
BUS-1009 Credit Balances  
BUS-1010 Deposit / Posting Cash  
BUS-1011 Faxing  
BUS-1012 Incorrect Mailing Address  
BUS-1013 Employee Early / Late Policy  
BUS-1014 Medicare Bad Debt  
BUS-1015 NMG Medical Insurance  
BUS-1016 Patient Account Follow-Up  
BUS-1017 Patient Complaints  
BUS-1018 Discount for Payment-In-Full (PIF)  
BUS-1019 Private Pay Discount  
BUS-1020 Referring Private Pay Accounts to Early-Out Bad Debt

BUS-1021 Secondary Billing  
 BUS-1022 Small Balance Write-Off  
 BUS-1023 {Conflict of Interest} Staff Members and their Relatives Accounts (including close personal friends)  
 BUS-1024 Unidentified Cash  
 BUS-1025 Zero Payment Policy  
 BUS-1026 Audit Policy  
 BUS-1027 Processing Share-of-Cost for Medi-Cal  
 DIET-1015 Food Storage – Shelf Life  
 ED-1305 ED: Chest Pain Assessment and EKG Protocol  
 ED-1320 ED: IM Ketamine Administration in the Severely Agitated Adult Patient  
 ED-1321 ED: Triage of Patients  
 PHAR-3100 Controlled Substance Inventory Reconciliation  
 PHAR-3140 Patient Controlled Substances  
 3:2160 Fentanyl Patch Black Box Warning Policy  
 3:3366 Inpatient Warfarin Per Pharmacy Protocol  
 POC-3952 Clinitest hCG Pregnancy Test Using the Clinitek Status+ Analyzer  
 NURADM-0150 Admission of a Patient  
 5:1000 Orientation of New Employees

***Retire***

POC-3848 Testing Blood Gases, Lytes, Glucose, CA++ and Lactic Acid in ICU  
 Rapidpoint 500  
 3:2180 Pain Management: Continuous Peripheral Nerve Block using Elastomeric Pump  
 Pain Management (ON Q) C bloc Infusion System

***COVID Guidelines (Informational Only)***

COVID-0002 COVID-19 Visitation Guideline  
 RETIRE – COVID-0003 Isolation Unit Guidelines  
 RETIRE – COVID-0017 Eye Protection Guideline

**Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 7b – 7g of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.**

**7b. \* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with QVentus, Page 9-10 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13417) with QVentus (formerly known as AnalyticsMD, Inc.) for operational decision support software services, extending the agreement an additional two (2) year period (October 29, 2021 through October 28, 2023), for a revised full agreement term of October 29, 2015 through October 28, 2023, and adding \$210,000 for a revised total agreement amount not to exceed \$781,000.

- 7c. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Monarch Medical Technologies, LLC, Page 11-12 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14125) with Monarch Medical Technologies, LLC. for glucose management system enterprise software subscription services, extending the agreement an additional forty (40) month period (October 1, 2021 through January 31, 2025) for a revised full agreement term of October 1, 2018 through January 31, 2025, and adding \$87,026 for a revised total agreement amount not to exceed \$277,041.
  - b. Authorize the Interim Chief Executive Officer or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.
- 7d. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH), Page 13-14 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) for Maternal Fetal Medicine Services at Natividad for an amount not to exceed \$348,480 for the period September 1, 2021 through August 31, 2023; and
  - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.
- 7e. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Seunggu Jude Han, M.D., Page 15-16 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Seunggu Jude Han, M.D. to provide neurosurgery services at Natividad adding \$340,000 for a revised not to exceed amount of \$1,040,000 and extending the term by twelve months (September 1, 2021 to August 31, 2022) for a revised full term of September 1, 2020 to August 31, 2022.
  - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount.
- 7f. \* **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with American Registry for Internet Numbers, LTD (ARIN), Page 17-18 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with American Registry for Internet Numbers, LTD. (ARIN), enabling NMC to obtain unique NMC Internet Protocol (IP) addresses to allow for multiple Internet Service Providers as part of Natividad Medical Center's Business Continuity, in an amount not to exceed \$1,000 for the period of August 1, 2021 through July 31, 2024; and
  - b. Accept the non-standard language in the Agreement provided by ARIN as recommended by the Interim Chief Executive Officer for NMC; and

c. Authorize the Interim Chief Executive Officer for NMC to sign renewals to the ARIN agreement and to issue purchase orders on an as-needed basis, incorporating the same non-standard contract provisions, in an amount not to exceed \$100,000.

7g. **\* Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding and Consulting Services, LLC,** *Page 19-20*  
**(CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional one (1) year period (August 22, 2021 through August 21, 2022) for a revised full agreement term of August 22, 2016 through August 21, 2022, and adding \$450,000 for a revised total agreement amount not to exceed \$2,277,000.

**MOTION:** *Motion to approve Policies/Procedures/Forms/Manuals and contract items 7a-7g, moved by Simon Salinas, seconded by Manny Gonzalez, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Dr. Chad Harris: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Simon Salinas: AYE*

*Mitch Winick: AYE*

*Absent Dr. Chris Carpenter*

*Manuel Osorio*

8. **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with RBB Architects, Inc., which is in the final stages of negotiation**

*Page 21-22 (Andrea Rosenberg)*

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 6 to the agreement (A-12753) with RBB Architects Inc. for architectural services for the Radiology Modernization Project at NMC pursuant to the Request for Qualifications (RFQ) # 9600-54, extending the agreement an additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021.

**MOTION:** *Motion to accept item number 8, moved by Supervisor Chris Lopez, seconded by Manny Gonzalez, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Dr. Chad Harris: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Simon Salinas: AYE*



*Mitch Winick: AYE*

*Absent Dr. Chris Carpenter  
Manuel Osorio*

9. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**  
June 2021 YTD Financial Reports Page 23-35

**MOTION:** *Motion to accept the June 2021 Financial Report, moved by Libby Downey, seconded by Fernando Elizondo, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Dr. Chad Harris: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Simon Salinas: AYE*

*Mitch Winick: AYE*

*Absent Dr. Chris Carpenter  
Manuel Osorio*

10. **Annual Accomplishments Report to Natividad Board of Trustees** *Dr. Chad Harris, Interim CEO and Chief Executive Staff*  
Staff will present to the BoT annual accomplishments report-highlighting events and accolades many departments within Natividad during the 2020-2021 FY.

11. **Receive Oral Report regarding Nomination and Election of Officers of Board of Trustees for Board Year August 2021 – August 2022 Annual Meeting From the Governance and Nominating Committee – Fernando Elizondo, Committee Chair**  
Oral report on expressions of interest of Board of Trustees members in being nominated for offices of Board of Trustees Chair, Vice-Chair, and Secretary-Treasurer for the coming Board year August 2021 through August 2022 Annual Meeting .

12. **Nomination and Election of Board of Trustees Officers for the coming board year August 2021- August 2022 Annual Meeting**

a. Fernando Elizondo, as Board of Trustees Chair; and

**MOTION:** *Motion to elect Fernando Elizondo as Board of Trustees Chair, moved by Marcia Atkinson, seconded by Charles McKee. Before roll call on original motion, motion to amend original motion to approve at once entire slate of officers Fernando Elizondo for Chair, Libby Downey for Vice-Chair, and Marcia Atkinson for Secretary-Treasurer, seconded by Supervisor Chris Lopez. Motion to amend approved by the following vote.*

***Roll call vote taken pursuant to Government Code 54953:***

***Marcia Atkinson: AYE***

***Libby Downey: AYE***

***Fernando Elizondo: AYE***

***Dr. Chad Harris: AYE***

***Supervisor Chris Lopez: AYE***

***Charles McKee: AYE***

***Mitch Winick: AYE***

***Absent        Dr. Chris Carpenter***  
***Manuel Osorio***  
***Simon Salinas***

- b. Libby Downey, as Board of Trustees Vice Chair; and
- c. Marcia Atkinson, as Board of Trustees Secretary-Treasurer.

***For each office, a board member may make a motion for election of a board member for that office. Motion will require a second. If there is more than one nominee, motion will be made and seconded for first candidate, followed by a motion to amend and seconded for an additional candidate. Motion to amend will be voted on first.***

- 13. **Receive Oral Report from Natividad Chief Executive Officer** - Dr. Charles R. Harris, Interim CEO
  - a. Upcoming Conferences

- 14. **Receive Oral Report from Natividad Chief Nursing Officer** – Nancy Buscher, CNO

- ~~15. **Receive Oral Report from Natividad Chief of Staff** – Dr. Chris Carpenter, COS~~

- 16. **Closed Session Public Comment**

*The public may comment on Closed Session items prior to the Board's recess to Closed Session.*

- 17. **Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports
- b. Pursuant to Health & Safety Code section 1462, and in accordance with Government Code Section 54954.5, the Board will receive a report and confer involving hospital trade secret. Discussion will concern a proposed new service, program or facility. Estimated date of public disclosure: December 31, 2024.
- c. Pursuant to Government Code section 54956.9(d)(2), the Board will confer with legal counsel regarding one matter of significant exposure to litigation.

**18. Reconvene on Public Agenda Items**

**19. Accept and approve July 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals. Page 36-40**

**MOTION:** *Motion to accept the report on July 2021 Credentials Report, moved by Manny Gonzalez, seconded by Marcia Atkinson, and approved by the following vote*

**Roll call vote taken pursuant to Government Code 54953:**

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

*Fernando Elizondo: AYE*

*Dr. Chad Harris: AYE*

*Supervisor Chris Lopez: AYE*

*Charles McKee: AYE*

*Mitch Winick: AYE*

**Absent** *Dr. Chris Carpenter*  
*Manuel Osorio*  
*Simon Salinas*

**Adjournment:** With no other business before the Board, the meeting was adjourned at 11:55 am

***Recorded by Noemi Ferguson***

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**Fernando Elizondo, Chair**

# MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

## GE Healthcare Agreement

Legistar Number: \_\_\_\_\_

### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

#### **SUMMARY/DISCUSSION:**

Natividad recently purchased a new mobile mini c-arm (x-ray unit) for the orthopedic clinic and for use in the OR with small body parts like a wrist. The warranty included one year of service and maintenance. This new agreement will allow GE to provide preventative maintenance and general service. Typically, turnaround time for parts and repair are much quicker when completed by the original equipment manufacturer. In addition, the field engineers are fully trained to handle all aspects of the equipment. While third party vendors may still need to call the company for service.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on September 10, 2021.

#### **FINANCING:**

The cost for this agreement is \$43,390 of which \$8,678 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

#### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

By initiating this contract it will allow us to ensure proper preventative maintenance for our new mini c-arm and ensure our community that the equipment is maintained at the highest standard.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Daisha Marsh, Diagnostic Imaging Manager, 831-772-7616  
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:  
GE Healthcare Agreement

Attachments on file with the Clerk of the Board



## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Vigilant Neuromonitoring Agreement**

#### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

#### **..Report**

##### **RECOMMENDATION:**

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

##### **SUMMARY/DISCUSSION:**

Vigilant Neuromonitoring will provide 24 hours per day, 7 day a week intraoperative neurophysiological monitoring (IOM) on an as needed basis to patients undergoing orthopedic, ENT, vascular, neurosurgical and spinal procedures. IOM allows technicians to observe, in real time, a patient's neurophysiology during a surgical procedure. This monitoring provides information to the surgeon and staff as to the integrity of the patient's nervous system during surgery. Oversight is provided with the transfer of live data through HIPAA compliant connections during the procedure. The technicians apply electrodes (surface and subdermal) on the patient to achieve appropriate signals. Once the signals are received, the technician monitors the patient's nervous system via computer during the procedure. This provides the surgeon valuable information regarding the integrity of the nervous system as they proceed through the case. Natividad would like to enter into an Agreement with Vigilant to provide neuromonitoring services, thus reducing the risk of injury to patients during delicate surgeries.

##### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this Agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost for this Agreement is \$200,000 of which \$100,000 is included in the Fiscal Year 2021/2022 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Wally Sayles, Surgical Services Director, 772-7789

Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783-2553

Attachments:  
Agreement

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

### **Monterey Spine & Joint PC First Amendment**

#### TITLE:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
- b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

#### RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
- b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

#### SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to amend the agreement with Monterey Spine and Joint PC, so that its board certified neurosurgeons can continue to provide neurosurgical services as part of the comprehensive trauma services required for the Level II Trauma Center without interruption. Monterey Spine and Joint is paid a daily rate for coverage services, which may increase due to availability and the need for coverage, but the rate of pay remains the same. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

#### OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost of this amendment is \$500,000. The total not to exceed amount is \$1,000,000 for the period October 1, 2019 to September 30, 2023 (48 months). The actual cost is contingent upon the groups participation in the call panel which may fluctuate based on availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2021/2022 adopted budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Charles R. Harris M.D., Interim Chief Executive Officer, 783.2553

Attachments:

First Amendment  
Agreement

Attachments on file at the Clerk of the Board

# FINANCIAL STATEMENTS

JULY 31, 2021

8/20/2021

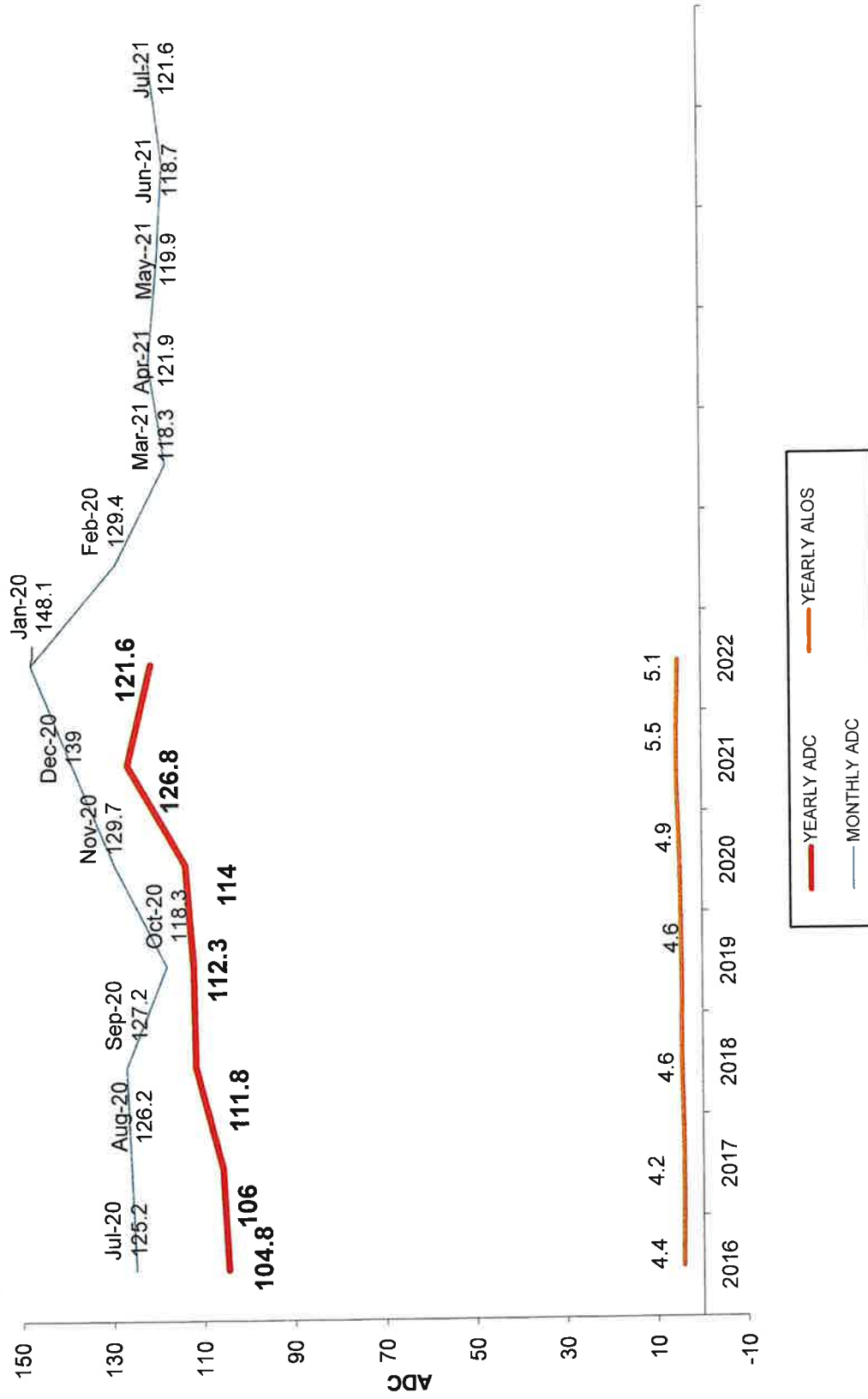


## **FINANCIAL STATEMENTS**

**JULY 31, 2021**

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# NATIVIDAD STATISTICAL REPORT JULY 31, 2021

Month-To-Date					Year-To-Date					
05-21	06-21	07-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS					
					CY/PT					
1	146	168	193	222	NICU	15	222	193	207	-6.76%
2	1,767	1,643	1,719	1,586	Med/Surg	57	1,586	1,719	1,789	-3.91%
3	175	167	218	200	ICU	10	200	218	316	-31.01%
4	57	34	42	63	Peds	12	63	42	17	147.06%
5	733	746	834	710	Acute Rehab	28	710	834	719	15.99%
6	291	287	296	281	OB/Gyn	27	281	296	291	1.72%
7	3,169	3,045	3,302	3,062	TOTAL ACUTE	149	3,062	3,302	3,339	-1.11%
8	548	516	468	471	Psychiatric	19	471	468	522	-10.34%
9	3,717	3,561	3,770	3,533	TOTAL DAYS	168	3,533	3,770	3,861	-2.36%
10	313	280	273	286	Nursery	18	286	273	307	-11.07%
AVERAGE DAILY CENSUS										
11	78.6	76.6	79.6	75.9	Acute	121	75.9	79.6	84.5	-5.80%
12	23.6	24.9	26.9	22.9	Acute Rehab	28	22.9	26.9	23.2	15.95%
13	17.7	17.2	15.1	15.2	Psychiatric	19	15.2	15.1	16.8	-10.12%
14	119.9	118.7	121.6	114.0	TOTAL	168	114.0	121.6	124.5	-2.33%
15	10.1	9.3	8.8	9.2	Nursery	18	9.2	8.8	9.9	-11.11%
PERCENTAGE OF OCCUPANCY										
16	65.0%	63.3%	65.8%	62.7%	Acute		62.7%	65.8%	69.8%	-5.8%
17	84.3%	88.9%	96.1%	81.8%	Acute Rehab		81.8%	96.1%	96.7%	-0.6%
18	93.2%	90.5%	79.5%	80.0%	Psychiatric		80.0%	79.5%	88.4%	-10.1%
19	71.4%	70.7%	72.4%	67.9%	TOTAL		67.9%	72.4%	75.9%	-4.7%
20	56.1%	51.7%	48.9%	51.1%	Nursery		51.1%	48.9%	55.0%	-11.1%
ADMISSIONS										
21	668	632	629	621	Acute	621	629	604		4.14%
22	53	62	58	56	Acute Rehab	56	58	55		5.45%
23	56	49	54	62	Psychiatric	62	54	47		14.89%
24	777	743	741	739	TOTAL	739	741	706		4.96%
25	184	185	173	172	Nursery	172	173	195		-11.28%
26	186	189	175	182	Deliveries	182	175	199		-12.06%
DISCHARGES										
27	646	630	618	632	Acute	632	618	568		8.80%
28	54	57	57	62	Acute Rehab	62	57	56		1.79%
29	54	47	56	56	Psychiatric	56	56	51		9.80%
30	754	734	731	750	TOTAL	750	731	675		8.30%
31	173	166	162	153	Nursery	153	162	176		-7.95%
AVERAGE LENGTH OF STAY										
32	4.8	4.8	5.1	4.8	Acute(Hospital wide no babies)	4.8	5.1	5.5		-7.27%
33	13.8	12.0	14.4	12.7	Acute Rehab	12.7	14.4	13.1		9.92%
34	2.4	2.5	2.5	2.8	OB/Gyn	2.8	2.5	2.6		-3.85%
35	9.8	10.5	8.7	7.6	Psychiatric	7.6	8.7	11.1		-21.62%
36	1.7	1.5	1.6	1.7	Nursery	1.7	1.6	1.6		0.00%
OUTPATIENT VISITS										
37	4,005	4,174	4,269	4,599	Emergency Room	4,599	4,269	3,943		8.27%
38	567	548	548	577	ER Admits	577	548	516		6.20%
39	73.0%	73.8%	74.0%	78.1%	ER Admits as a % of Admissions	78.1%	74.0%	73.1%		1.19%
40	5,465	5,937	6,020	6,193	Clinic Visits	6,193	6,020	5,407		11.34%
ANCILLARY PROCEDURES BILLED										
41	49,822	52,853	51,923	48,912	Lab Tests	48,912	51,923	53,210		-2.42%
42	3,123	3,326	3,697	3,045	Radiology Procedures	3,045	3,697	3,384		9.25%
43	233	254	203	204	MRI Procedures	204	203	216		-6.02%
44	84	129	120	150	Nuclear Med Procedures	150	120	93		29.03%
45	1,215	1,271	1,214	1,134	Ultrasound Procedures	1,134	1,214	1,150		5.57%
46	1,791	2,015	1,890	1,808	CT Scans	1,808	1,890	1,835		3.00%
47	380	413	402	346	Surgeries	346	402	363		10.74%
48	8.37	7.98	7.85	7.87	FTE'S PER AOB	7.87	7.85	7.98		-1.63%
49	1,414.8	1,364.1	1,349.0	1,293.9	TOTAL PAID FTE'S	1,293.9	1,349.0	1,348.5		0.04%
50	5,225	5,128	5,328	5,095	ADJUSTED PATIENT DAYS	5,095	5,328	5,240		1.68%

**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED  
FOR FY2022**

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	JAN-22	FEB-22	MAR-22	APR-22	MAY-22	JUN-22	YTD
<b>REVENUE</b>													
<b>Patient Revenue:</b>													
1 Inpatient	\$ 76,889,231												\$ 76,889,231
2 Pro Fees	2,501,994												2,501,994
3 Outpatient	32,818,260												32,818,260
4 Total Patient Revenue	112,209,485												112,209,485
<b>Deductions from revenue</b>													
5 Contractual Deductions	81,597,660												81,597,660
6 Bad Debt	6,346,305												6,346,305
7 Unable to Pay	239,324												239,324
8 Total Contractual Discounts	88,183,289												88,183,289
9 Net Patient Revenue	24,024,196												24,024,196
10 As a percent of Gross Revenue	21.41%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.41%
11 <b>Total Government Funding</b>	5,241,987												5,241,987
12 <b>Other Operating Revenue:</b>													
13 Rent Income	117,894												117,894
14 Interest Income	251,951												251,951
15 NMF Contribution	60,000												60,000
16 Other Income	294,618												294,618
17 <b>Total Other Operating Revenue</b>	724,453												724,453
18 <b>TOTAL REVENUE</b>	29,990,636												29,990,636
<b>EXPENSE</b>													
<b>Salaries, Wages &amp; Benefits</b>													
19 Registry	16,165,704												16,165,704
20 Phys/Residents SWB & Contract Fees	963,851												963,851
21 Purchased Services	4,176,578												4,176,578
22 Supplies	3,238,042												3,238,042
23 Insurance	2,876,091												2,876,091
24 Utilities and Telephone	352,984												352,984
25 Interest Expense	316,633												316,633
26 Depreciation & Amortization	68,997												68,997
27 Other Operating Expense	992,314												992,314
28 <b>TOTAL EXPENSE</b>	431,788												431,788
29 <b>NET INCOME(LOSS)</b>	29,558,848												29,558,848
30	407,654												407,654
<b>Normalization for Extraordinary Items</b>													
31 Interest Arithem Arbitration													
32 CARES Act Funding													
33 DSH Final Settlement FY09-10													
34 Families First C-19 Response													
35 <b>Total Extraordinary Items</b>													
36 <b>NET INCOME BEFORE Extraordinary Items</b>	\$ 407,654	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 407,654
<b>CAPITAL CONTRIBUTIONS</b>													
37 County Contribution													
38 <b>CHANGE IN NET ASSETS</b>	\$ 407,654	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 407,654

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS**  
**AS OF JULY 31, 2021**

CURRENT MONTH				YEAR-TO-DATE			
		Variance fav. (unfav)				Variance fav. (unfav)	
		\$ VAR.				% VAR	
		Budget		Actual		Budget	



**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY**  
**AS OF JULY 31, 2021**

CURRENT MONTH										YEAR -TO -DATE									
					Variance fav. (unfav)														
					\$ VAR.					\$ VAR.									
					% VAR					% VAR									
					Budget					Budget									
					Actual					Actual									
					ADJUSTED PATIENT DAYS					ADJUSTED PATIENT DAYS									
					REVENUE					REVENUE									
					ADJUSTED PATIENT DAYS					ADJUSTED PATIENT DAYS									
Patient Revenue:																			
1	\$	14,430	\$	14,006	\$	424	3.0 %	14,430	\$	14,008	\$	422	3.0%	14,754	\$				
2		470		418		51	12.3	470		418		51	12.2	516					
3		6,159		6,377		(218)	(3.4)	6,159		6,378		(219)	(3.4)	5,456					
4		21,059		20,801		258	1.2	21,059		20,804		254	1.2	20,725					
Deductions from revenue																			
5		15,314		15,683		369	2.4	15,314		15,686		372	2.4	14,897					
6		1,191		653		(538)	(82.4)	1,191		653		(538)	(82.4)	1,111					
7		45		97		52	53.5	45		97		52	53.5	38					
8		16,550		16,433		(117)	(0.7)	16,550		16,435		(115)	(0.7)	16,046					
9		4,509		4,368		141	3.2	4,509		4,369		140	3.2	4,679					
10		21.41%		21.00%				21.41%		21.00%				22.58%					
Net Patient Revenue																			
As a percent of Gross Revenue																			
Total Government Funding																			
11		984		1,027		(43)	(4.2)	984		1,027		(43)	(4.2)	1,124					
Other Operating Revenue:																			
12		22		23		(1)	(4.3)	22		23		(1)	(4.3)	22					
13		47		49		(2)	(4.4)	47		49		(2)	(4.4)	43					
14		11		12		(1)	(4.4)	11		12		(1)	(4.4)	12					
15		55		68		(13)	(18.6)	55		68		(13)	(18.6)	116					
16		136		152		(16)	(10.7)	136		152		(16)	(10.7)	193					
17		5,628		5,547		81	1.5	5,628		5,548		80	1.5	5,996					
TOTAL REVENUE																			
EXPENSE																			
18		3,034		3,205		171	5.3	3,034		3,206		172	5.4	3,499					
19		181		28		(153)	(541.2)	181		28		(153)	(541.1)	170					
20		784		682		102	(14.9)	784		682		102	(14.9)	654					
21		608		611		3	0.5	608		611		3	0.5	543					
22		540		441		(99)	(22.5)	540		441		(99)	(22.5)	528					
23		66		72		5	7.5	66		72		5	7.5	61					
24		59		58		(2)	(3.1)	59		58		(2)	(3.0)	51					
25		13		12		(1)	(12.4)	13		12		(1)	(12.4)	34					
26		186		202		16	8.0	186		202		16	8.0	180					
27		81		103		22	21.2	81		103		22	21.2	92					
28		5,552		5,413		(139)	(2.6)	5,552		5,414		(138)	(2.6)	5,812					
TOTAL EXPENSE																			
NET INCOME(LOSS)																			
29		77		134		(58)	(43.1)	77		134		(58)	(43.1)	184					
CAPITAL CONTRIBUTIONS																			
30																			
31		-		-		-	-	-		-		-	-	-					
32		-		-		-	-	-		-		-	-	-					
33		-		-		-	-	-		-		-	-	-					
County Contribution																			
34	\$	77	\$	134	\$	(58)	(43.1)	\$	77	\$	134	\$	(58)	(43.1)	\$				
CHANGE IN NET ASSETS																			

**NATIVIDAD  
BALANCE SHEET  
AS OF JULY 31, 2021**

	CURRENT MONTH				YEAR - TO - DATE			
	BEGINNING	ENDING	INC/(DEC)	% CHG.	BEGINNING	ENDING	INC/(DEC)	% CHG.
<b>CURRENT ASSETS</b>								
CASH	\$ 71,807,938	\$ 65,532,537	\$ (6,275,401)	(8.7) %	\$ 71,807,938	\$ 65,532,537	\$ (6,275,401)	(8.7) %
SEASIDE CLINICS								
FUND AID	40,445,618	40,445,618	-	-	40,445,618	40,445,618	-	-
ACCOUNTS RECEIVABLE NET	49,768,119	50,265,136	497,017	1.0	49,768,119	50,265,136	497,017	1.0
STATE/COUNTY RECEIVABLES	3,753,779	3,045,891	(707,888)	(18.9)	3,753,779	3,045,891	(707,888)	(18.9)
INVENTORY	5,518,792	5,483,107	(35,685)	(0.6)	5,518,792	5,483,107	(35,685)	(0.6)
PREPAID EXPENSE	4,233,047	3,971,926	(261,121)	(6.2)	4,233,047	3,971,926	(261,121)	(6.2)
TOTAL CURRENT ASSETS	175,527,293	168,744,215	(6,783,078)	(3.9)	175,527,293	168,744,215	(6,783,078)	(3.9)
PROPERTY, PLANT & EQUIPMENT	337,191,479	337,423,857	232,378	0.1	337,191,479	337,423,857	232,378	0.1
LESS: ACCUMULATED DEPRECIATION	(209,247,777)	(210,240,528)	(992,751)	(0.5)	(209,247,777)	(210,240,528)	(992,751)	(0.5)
NET PROPERTY, PLANT & EQUIPMENT	127,943,702	127,183,329	(760,373)	(0.6)	127,943,702	127,183,329	(760,373)	(0.6)
OTHER ASSETS	212,755,725	212,752,859	(2,866)	(0.0)	212,755,725	212,752,859	(2,866)	(0.0)
<b>INVESTMENTS</b>								
HELD FOR CONSTRUCTION	-	-	-	-	-	-	-	-
ACCRUED INTEREST RECEIVABLE	-	-	-	-	-	-	-	-
FUNDS IN TRUST	-	-	-	-	-	-	-	-
TOTAL INVESTMENTS	-	-	-	-	-	-	-	-
<b>TOTAL ASSETS</b>	<b>\$ 516,226,720</b>	<b>\$ 508,680,403</b>	<b>\$ (7,546,317)</b>	<b>(1.5) %</b>	<b>\$ 516,226,720</b>	<b>\$ 508,680,403</b>	<b>\$ (7,546,317)</b>	<b>(1.5) %</b>
<b>CURRENT LIABILITIES</b>								
ACCRUED PAYROLL	25,893,293	27,370,619	1,477,326	5.7	25,893,293	27,370,619	1,477,326	5.7
ACCOUNTS PAYABLE	9,532,546	6,306,114	(3,226,432)	(33.8)	9,532,546	6,306,114	(3,226,432)	(33.8)
MCARE/MEDICAL LIABILITIES	81,511,460	80,934,018	(577,442)	(0.7)	81,511,460	80,934,018	(577,442)	(0.7)
CURRENT PORTION OF DEBT	3,642,205	3,642,205	-	-	3,642,205	3,642,205	-	-
OTHER ACCRUALS	12,753,081	7,180,476	(5,572,605)	(43.7)	12,753,081	7,180,476	(5,572,605)	(43.7)
TOTAL CURRENT LIABILITIES	133,332,585	125,433,432	(7,899,153)	(5.9)	133,332,585	125,433,432	(7,899,153)	(5.9)
<b>LONG TERM LIABILITIES</b>								
LT ACCRUED LIABILITIES	4,481,603	4,426,785	(54,818)	(1.2)	4,481,603	4,426,785	(54,818.0)	(1.2)
UN EARNED CONTRIBUTIONS	-	-	-	-	-	-	-	-
LONG TERM PORTION OF C.O.P's	25,431,389	25,431,389	-	-	25,431,389	25,431,389	-	-
TOTAL LONG TERM DEBT	29,912,992	29,858,174	(54,818)	(0.2)	29,912,992	29,858,174	(54,818)	(0.2)
<b>FUND BALANCES</b>								
ACCUMULATED FUND	349,262,438	352,981,143	3,718,705	1	352,981,143	352,981,143	-	-
CHANGE IN NET ASSETS	3,718,705	407,654	(3,311,051)	89.0	407,654	407,654	-	-
TOTAL FUND BALANCES	352,981,143	353,388,797	407,654	0.1	352,981,143	353,388,797	407,654	0.1
<b>TOTAL LIAB. &amp; FUND BALANCES</b>	<b>\$ 516,226,720</b>	<b>\$ 508,680,403</b>	<b>\$ (7,546,317)</b>	<b>(1.5) %</b>	<b>\$ 516,226,720</b>	<b>\$ 508,680,403</b>	<b>\$ (7,546,317)</b>	<b>(1.5) %</b>

NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 07/31/21

**BALANCE SHEET**

	Req. Balance	Accruals	Reclas and Adj	Payment LHP Final Rec'n	GPP PRIME/CARES	IGT	Payments	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 6,682,283	1,000,461				883,063	(7,999,872)	565,935
Hospital Fee	(266,520)	83,333						(183,187)
Rate Range IGT-CCAH-	(1,161,296)	810,000						(351,296)
MCMC EPP	(103,933)	1,166,667						1,062,734
MCMC QIP	(6,725,599)	1,748,750						(4,976,849)
SB1732	2,186,377	233,333						2,419,710
AB 915	(132,066)	306,000						173,934
Medical GME	(166,213)					408,170		241,957
CARES ACT Funding	180,591							180,591
A/R Office Buildings	1,500	117,885					(19,124)	100,261
Medical HPE	(110,287)	25,000						(85,287)
Interest Accrued Positive Cash	666,168	251,952						918,120
Accrued Donations	1,247,936	60,000						1,307,936
A/R Jail-PG&E	112,739	82,785					(4,587)	190,937.00
Health Department	190,808	138,297						329,105
A/R Radiology Group	1,151,290							1,151,290
<b>STATE RECEIVABLES</b>	<b>\$ 3,753,778</b>	<b>\$ 6,024,463</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,291,233</b>	<b>\$ (8,023,583)</b>	<b>\$ 3,045,891</b>

**P & L**

	YTD Jul-21
Medi-Cal DSH /SNCP/PHYS SPA	\$ 1,000,461
Rate Range IGT-CCAH-	810,000
Esperanza Care	(208,334)
HPE	25,000
Hospital Fee	83,333
MCMC EPP	1,166,667
HD Residency Support	(41,667)
MCMC QIP	1,748,750
AB915	306,000
Medicare GME	118,444
SB 1732	233,333
<b>GOVERNMENT FUNDING INCOME</b>	<b>\$ 5,241,987</b>

# **NATIVIDAD** **STATEMENT OF CASH FLOWS** **AS OF JULY 31, 2021**

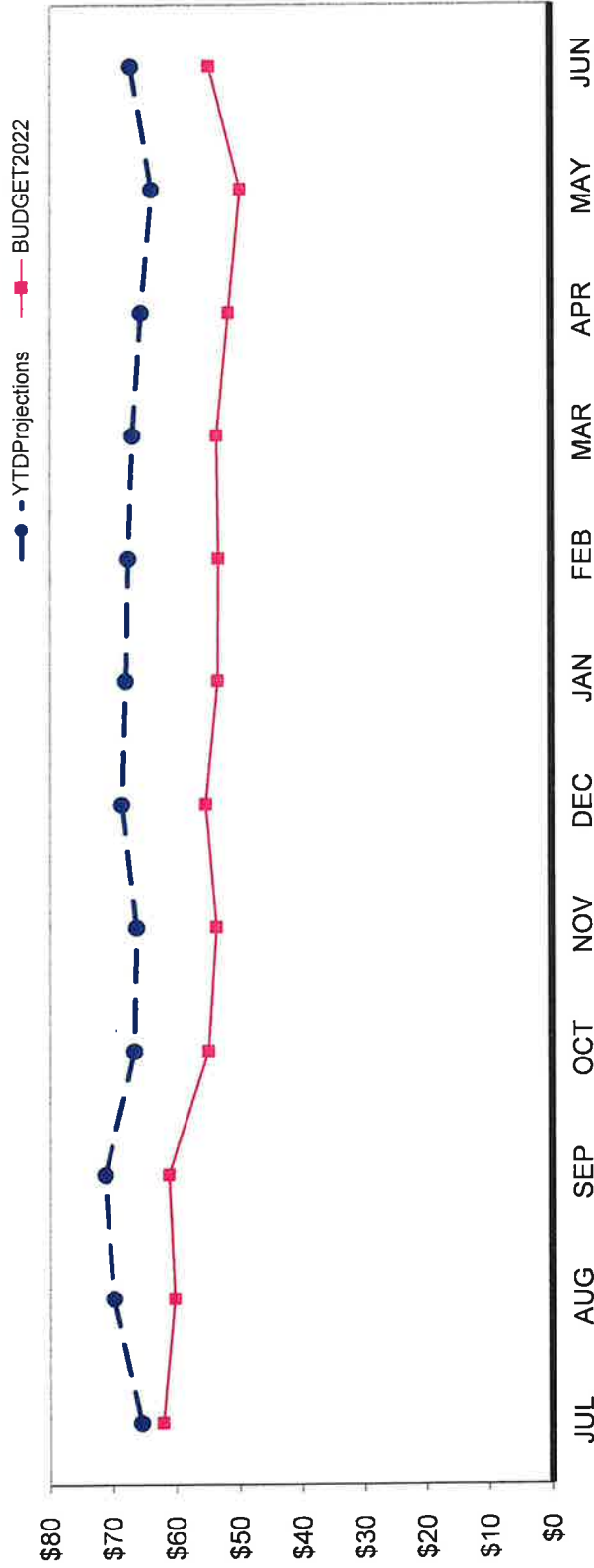
	CURRENT MONTH	YEAR - TO - DATE
1	\$ 71,807,938	\$ 71,807,938
2		
3	407,654	407,654
4	-	-
5	992,751	992,751
6	1,400,405	1,400,405
7		
8	(497,017)	(497,017)
9	707,888	707,888
10	296,806	296,806
11	1,477,326	1,477,326
12	(3,226,432)	(3,226,432)
13	(577,442)	(577,442)
14	-	0
15	(5,572,605)	(5,572,605)
16	(7,391,476)	(7,391,476)
17		
18		
19	(232,378)	(232,378)
20	-	-
21	(232,378)	(232,378)
22		
23	(54,818)	(54,818)
24	2,866	2,866
25	-	-
26	(51,952)	(51,952)
27	(6,275,401)	(6,275,401)
28	\$ 65,532,537	\$ 65,532,537

**NATIVIDAD**  
**RECONCILIATION OF GOVERNMENT FUNDING**  
**FISCAL YEAR 2022**

	<b><u>B D G T - 2 2</u></b>	<b><u>E S T I M A T E   F Y 2 0 2 2</u></b>	<b><u>V a r i a n c e   t o   B u d g e t</u></b>
	\$	\$	\$
Medi-Cal DSH Waiver & Phys SPA	10,705,534	10,705,534	-
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 62,782,534</u>	<u>\$ -</u>



## Cash Flow Performance Fiscal Year 2022 (in Millions)



	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
YTD	65.5	69.9	71.3	66.7	66.3	68.6	68.0	67.6	67.0	65.7	64.0	67.3	
BDGT	62.1	60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9	
Variance	3.4	9.6	10.1	11.7	12.6	13.3	14.5	14.3	13.3	13.9	14.1	12.3	

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 2022

	ACTUAL JUL	ESTIMATE AUG	ESTIMATE SEP	ESTIMATE OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	71,807,938	65,518,616	69,802,855	71,245,881	68,656,771	66,306,145	68,615,524	68,005,789	67,619,962	66,938,541	65,655,745	63,976,795	71,807,938
<b>CASH RECEIPTS</b>													
Patient Revenues (incl pre fees and lab cop)	21,394,402	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	259,878,612
Provider Fee	-	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	916,003
RR 16T CCAH	-	-	-	-	-	4,860,000	-	-	-	-	-	4,860,000	9,720,000
HHS/ CARE Stimulus -COVID19-	-	-	-	-	-	-	-	-	-	-	-	-	-
SHORT DOYLE	-	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,666,667
HPE	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	275,000
Foundation Donations	-	7,473,339	-	-	-	-	-	-	-	-	-	-	7,473,339
Medical Waiver FY11-12 DSH OPE -Frol-	-	1,921,022	-	-	-	-	-	-	-	-	-	-	1,921,022
GPP Y5 FY19-20 -Frol-	-	-	-	-	-	-	-	-	-	-	-	-	-
CCAH PROVIDER INCENTIVE GRANT	-	-	-	-	-	-	-	-	-	-	-	-	-
HEALTH DEPARTMENT REIMB	-	138,297	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	1,554,967
ACAL GME	-	-	-	-	-	-	-	-	-	-	-	-	-
AB915	-	-	-	-	-	-	-	-	-	-	-	-	-
GPP 20-21	-	2,076,384	-	-	-	2,076,384	-	-	-	-	-	-	6,551,115
GPP FY21-22	-	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	10,705,534
QIP & EPP	-	-	-	-	-	755,853	-	-	-	-	-	-	34,985,000
EPP	-	-	-	-	-	-	-	-	-	-	-	-	-
Phys SPA	-	1,447,757	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	2,747,757
Peri Income	-	-	-	-	-	-	-	-	-	-	-	-	-
EMIS Meddy Funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 404 Transfer	-	505,772	358,485	2,400,131	2,727,883	1,788,598	3,382,604	2,816,828	3,146,650	3,479,706	6,084,319	2,599,026	29,300,000
16T Sub-Fund Transfer In(Out)	-	-	755,853	-	-	755,853	-	-	-	-	-	-	3,023,412
Interest Income	-	138,201	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	302,033
Miscellaneous Revenue	-	37,712,833	28,252,825	27,538,716	27,866,470	35,225,419	29,521,191	27,995,415	36,332,880	26,618,293	31,222,906	37,333,521	374,115,856
Total Cash Receipts	29,531,475	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	71,245,881	863,063
<b>CASH DISBURSEMENTS</b>													
Purchased Services and Supplies	11,461,939	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	83,984,643
GPP Frol Rec'n FY19-20	863,063	-	-	-	-	-	-	-	-	-	-	-	863,063
PH Residency Support	-	-	-	-	-	-	-	-	-	-	-	-	-
SNCP 11-12 Frol Rec'n	288,721	-	-	-	-	-	-	-	-	-	-	-	288,721
16T MEDICAL GME	408,170	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	2,787,829
Building Lease / Rental Equipment	298,824	-	-	-	-	-	-	-	-	-	-	-	-
COP Principal & Interest Payments	16,175,478	24,638,157	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	213,260,731
Payroll and Benefits	-	-	-	-	-	-	-	-	-	-	-	-	-
Expenses Care	-	-	-	-	-	-	-	-	-	-	-	-	-
16T GPP FY19-20 QTR 4	-	-	-	-	-	-	-	-	-	-	-	-	-
COWCAP	5,075,390	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	5,075,390
Data Processing	1,036,834	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From 451 to 404 & 16T Fund	-	505,772	358,485	2,400,131	2,727,883	1,788,598	3,382,604	2,816,828	3,146,650	3,479,706	6,084,319	2,599,026	12,000,000
Capital Expenses Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	232,378	200,161	141,872	949,852	1,079,571	711,802	3,382,604	1,114,771	1,245,500	1,377,108	2,407,895	1,028,575	11,827,975
Total Cash Disbursements	35,820,797	33,328,284	24,969,599	32,127,828	28,217,096	32,920,040	29,130,926	28,341,241	37,014,311	29,901,089	32,901,856	34,037,243	378,650,721
Increase/(Decrease)	(6,289,322)	4,384,339	1,342,926	(4,586,110)	(350,626)	2,308,378	(609,735)	(385,626)	(681,421)	(1,282,796)	(1,678,990)	3,286,278	(4,554,859)
Ending Cash Fund 451	65,518,616	69,902,955	71,245,881	66,656,771	66,306,145	68,615,524	68,005,789	67,619,962	66,938,541	65,655,745	63,976,795	67,273,073	67,273,073
(+) Cash In Transit	-	-	-	-	-	-	-	-	-	-	-	-	-
(-) Petty Cash and CC	13,921	5,068	5,734	6,464	5,017	5,261	5,261	6,558	15,091	9,686	15,369	3,680	3,680
Ending Cash as per 6/L	65,532,537	69,908,024	71,251,615	66,663,235	66,311,162	68,620,785	68,011,050	67,626,520	66,953,632	65,665,431	63,992,164	67,276,753	67,276,753
<b>Fund 404</b>													
Beginning Balance	76,082,183	76,082,183	75,576,411	75,217,926	72,817,795	70,089,912	68,291,316	64,908,712	62,091,884	58,945,234	55,465,528	48,381,209	48,381,209
Transfer-In from fund 451	-	-	(358,485)	(2,400,131)	(2,727,883)	(1,788,598)	(3,382,604)	(2,816,828)	(3,146,650)	(3,479,706)	(6,084,319)	(2,599,026)	(2,599,026)
Transfer-Out fund 404	76,082,183	75,576,411	75,217,926	72,817,795	70,089,912	68,291,316	64,908,712	62,091,884	58,945,234	55,465,528	48,381,209	46,782,183	46,782,183
Ending Cash Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 451 & 404	141,600,789	145,479,368	146,453,807	139,474,566	136,306,057	138,906,840	132,914,501	129,711,846	125,883,775	121,121,273	113,358,004	114,055,256	114,055,256

**CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, September 10, 2021**  
**(Medical Executive Committee Approval Date: August 10, 2021)**

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

**INITIAL APPOINTMENTS**

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Ashby, Daniel J., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Professional	09/10/2021-09/01/2023
Diamond, Kevin S., CRNA	Nurse Anesthetist / Anesthesia	Advanced Practice Professional	09/10/2021-09/01/2023
Hossain, Luana J., MD	OBGYN / OBGYN	Provisional	09/10/2021-09/01/2023
Faerstain, Steven, MD	Interventional Radiology / Radiology	Provisional	09/10/2021-09/01/2023
Joseph, Jessy P., MD	TelePsychiatry / Psychiatry	Provisional	09/10/2021-09/01/2023
Sylvia, Jacquelyne H., DO	OB Fellow / Family Medicine / Family Medicine	OB Fellow	09/10/2021-09/01/2023
Uphoff, Adrienne E., MD	OBGYN / OBGYN	Provisional	09/10/2021-09/01/2023

**REAPPOINTMENTS**

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Alexakos, Mark J., MD	Psychiatry / Psychiatry	Active Ambulatory	10/01/2021 – 10/01/2023
Bratt, Beth L., PA-C	Physician Assistant / Emergency Medicine	Advanced Practice Professional	10/01/2021 – 10/01/2023
Carrillo, Ray R., MD	Nephrology / Medical Specialties	Active	10/01/2021 – 10/01/2023
Garcia, Anthony R., MD	Physical Medicine & Rehabilitation / Medical Specialties	Active	10/01/2021 – 10/01/2023
Holcombe, Travis C., MD	Plastic Surgery / Surgical Specialties	Courtesy	10/01/2021 – 10/01/2023
Jacobs, Abby J., NNP	Neonatal Nurse Practitioner / Pediatrics	Advanced Practice Professional	10/01/2021 – 10/01/2023
Johnson, Christopher D., MD	Neurology / Medical Specialties	Active	10/01/2021 – 10/01/2023
Martinez, Cristina M., MD	SART / Emergency Medicine	Active Ambulatory	10/01/2021 – 10/01/2023

<b>Nogosek, Lorena D., PA-C</b>	Physician Assistant / Emergency Medicine	Advanced Practice Professional	<b>10/01/2021 – 10/01/2023</b>
<b>Paris, Amber N., FNP</b>	Nurse Practitioner / Family Medicine	Advanced Practice Professional	<b>09/10/2021 – 03/01/2022</b>
<b>Powers, Jeffrey S., PA-C</b>	Physician Assistant / Emergency Medicine	Advanced Practice Professional	<b>10/01/2021 – 10/01/2023</b>
<b>Tripp, Matthew L., MD</b>	Emergency Medicine / Emergency Medicine	Provisional to Active	<b>10/01/2021 – 10/01/2023</b>

**RELEASE FROM PROCTORING:** The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
<b>Colton, Adam J., DO</b>	Family Medicine	Family Medicine	Acknowledge
<b>Falck, Alison J., MD</b>	Neonatology	Pediatrics	Acknowledge
<b>Gupta, Sundeep K., MD</b>	Family Medicine	Family Medicine	Acknowledge
<b>Wagner, Ariel E., MD</b>	Family Medicine	Family Medicine	Acknowledge

**CHANGES IN STAFF STATUS:** The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	Current / Requested Status	Recommend
<b>Gupta, Sundeep K., MD</b>	Family Medicine	Family Medicine	Provisional to Active Ambulatory	Acknowledge
<b>Paris, Amber, FNP</b>	Nurse Practitioner	Family Medicine	Leave of Absence to Advanced Practice Professional 8/10/2021 – 8/31/2021	Acknowledge
<b>Tripp, Matthew L., MD</b>	Emergency Medicine	Emergency Medicine	Provisional to Active	Acknowledge

**LOCUMS TENENS/TEMPORARY PRIVILEGES:** The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
None				

**REQUEST TO ADD OR AMEND PRIVILEGES:** The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period. **\*COVID privileges granted from Date of Coverage to 60-days following declared end of COVID Disaster**

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
None				

**RESIGNATIONS:** The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
<b>Betts, James M., MD</b>	General Surgery	Surgical Specialties	07/23/2021	Acknowledge
<b>Mariano, Maria T., MD</b>	Psychiatry	Psychiatry	01/15/2021	Acknowledge
<b>Russo, Joseph S., DO</b>	FM Hospitalist	Family Medicine	07/23/2021	Acknowledge

<b>Selinger, Melvin, MD</b>	Pulmonary Medicine / Critical Care	Medical Specialties	07/29/2021	Acknowledge
<b>Stieren, Emily S., MD</b>	Neonatology	Pediatrics	07/01/2021	Acknowledge

<b>List of Qualified Nurses: The following Nurse(s) have met the competencies to perform the below approved Standardized Procedures:</b>		
<b>STANDARDIZED PROCEDURE</b>	<b>LIST OF QUALIFIED NURSES</b>	<b>RECOMMEND</b>
U/S Guided Peripheral IV Insertion	See attached List of Qualified Nurses	Recommend



**ULTRASOUND GUIDED PERIPHERAL INTRAVENOUS (USGPIV) INSERTION**  
List of Qualified Nurses  
**UPDATED: July 26, 2021**

**ICU:**

Lee, Ping

Onquit, Remey

Tamayo, Jason

Jung, Ryan

**MEDICAL SURGICAL / IMC:**

Chacon, Valerie

De La Rosa, Richard

Garcia, Jesus

Ilagan, Arjay

Lagarnia, Ralph

Ortega, Jose

Geronimo, Jemilie

Lee, Amanda

Kipp, Amanda

Brambilla, Nataly

Bispo, Jenny

Fishbine, Jenna

Oliveira, Amber

Apostol, Victor

**EMERGENCY DEPARTMENT:**

Caldera, Cassandra

Chiang, Les

Clay, Coral

Clifford, Casey

Emmel-Melching, Denise

Groeneveld, Courtney

Kohler, Dane

Lagasca, Arica

Peabody, Chad

Perez, Abraham

Roach, Amber

Rosenberg, Ilana

Tribley, Katie

Villagomez, Jose

RICO, ROSAN