



# **Finance Committee Meeting 2021**

**September 10, 2021**



## **Finance Committee Meeting Friday, September 10, 2021**

**8:30 AM**

**\*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\***

### **AGENDA**

#### **IMPORTANT NOTICE Regarding COVID 19**

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Finance Committee meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Finance Committee meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call use any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: 961 7495 4866 when prompted. You will then enter the Password: 590310 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio click the following link:

<https://natividad.zoom.us/j/96174954866?pwd=cGVUcEJTTU53aGsyd0tJbDRlUUtQT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Finance Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
  - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting

telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.

- b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
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  - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
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  4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
  5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

### **Call to Order**

**Marcia Atkinson, Chair**

### **Roll Call**

### **Agenda Additions/Corrections**

**Noemi Ferguson**

### **Public Comments (Limited 3 minutes per speaker)**

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

### **Approval of Minutes**

1. Approve the Minutes of August 13, 2021 Finance Committee Meeting. *Pages 5-10*

### **Consent Items**

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. *Pages 11-14*

## Scheduled Items/Discussion Items

3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
  - a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
  - b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount. *Pages 15-16 (Dr. Craig Walls)*
4. Receive and Approve July 2021 Financial Report. *Pages 17-29* **Daniel Leon, CFO**

## Adjournment

**NEXT FINANCE COMMITTEE MEETING:  
FRIDAY, OCTOBER 8, 2021 AT 8:30 A.M.**

**\*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\***

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954.1. Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed, and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



**Finance Committee Meeting**  
**Friday, September 10, 2021**  
**Consent Items**

**Attachment A**

<b>1.</b> <i>Pages 11-12</i>	<ul style="list-style-type: none"><li>a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.</li><li>b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.</li></ul>
<b>2.</b> <i>Pages 13-14</i>	<ul style="list-style-type: none"><li>a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.</li><li>b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.</li></ul>





## **Finance Committee Meeting**

**Friday, August 13, 2021**

**8:30 AM**

**\*\*\* VIDEO CONFERENCE TELEPHONIC MEETING \*\*\***

### **MINUTES**

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**NMC Staff/County:** Daniel Leon, Jeanne-Ann Balza, Nancy Buscher, Ari Entin, Tim Fitzgerald, Raquel Mojica

**Call to Order**

**Marcia Atkinson, Chair**

**Roll Call**

***Present***

***Marcia Atkinson  
Libby Downey  
Dr. Charles Harris***

***Not Present***

***Dr. Chris Carpenter***

**Agenda Additions/Corrections**

**Noemi Ferguson**

- None

**Public Comments (Limited 3 minutes per speaker)**

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## Approval of Minutes

1. Approve the Minutes of July 9, 2021 Finance Committee Meeting.

**MOTION:** *Motion to approve the minutes of July 9, 2021 Finance Committee Meeting moved by Libby Downey, seconded by Dr. Charles Harris and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Dr. Charles Harris: AYE*

*Dr. Chris Carpenter: NOT PRESENT*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

## Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

**MOTION:** *Motion to approve Consent Items for consideration by the NMC Board of Trustees, Attachment A, item 1 through 6, moved by Libby Downey, seconded by Dr. Charles Harris, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Dr. Charles Harris: AYE*

*Dr. Chris Carpenter: NOT PRESENT*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

## Scheduled Items/Discussion Items

3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

- a. Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 6 to the agreement (A-12753) with RBB Architects Inc. for architectural services for the Radiology Modernization Project at NMC pursuant to the Request for Qualifications (RFQ) # 9600-54, extending the agreement an additional four (4) month period (June 1, 2021 through October 1, 2021) for a revised full agreement term of September 23, 2014 through October 1, 2021. (Andrea Rosenberg)

**MOTION:** *Motion to approve Scheduled, item number 3, for consideration by the NMC Board of Trustees, moved by Libby Downey, seconded by Dr. Charles Harris and approved by the following vote*

*Roll call vote take pursuant to Government Code 54953:*

*Dr. Charles Harris: AYE*

*Dr. Chris Carpenter: NOT PRESENT*

*Marcia Atkinson: AYE*

*Libby Downey: AYE*

4. Receive and Approve June 2021 Financial Report.

**Daniel Leon, CFO**

**MOTION:** *Motion to accept the June 2021 Financial Reports moved by Libby Downey, seconded by Dr. Charles Harris, and approved by the following vote*

*Roll call vote taken pursuant to Government Code 54953:*

*Dr. Charles Harris: AYE*

*Dr. Chris Carpenter: NOT PRESENT*



*Marcia Atkinson: AYE*  
*Libby Downey: AYE*

**Adjournment at 8:54am**

*Recorded by Noemi Ferguson*

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Marcia Atkinson, Chair



**Finance Committee Meeting**  
**Friday, August 13, 2021**  
**Consent Items**  
**MINUTES**  
**Attachment A**

1.	a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13417) with QVentus (formerly known as AnalyticsMD, Inc.) for operational decision support software services, extending the agreement an additional two (2) year period (October 29, 2021 through October 28, 2023), for a revised full agreement term of October 29, 2015 through October 28, 2023, and adding \$210,000 for a revised total agreement amount not to exceed \$781,000.
2.	a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-14125) with Monarch Medical Technologies, LLC. for glucose management system enterprise software subscription services, extending the agreement an additional forty (40) month period (October 1, 2021 through January 31, 2025) for a revised full agreement term of October 1, 2018 through January 31, 2025, and adding \$87,026 for a revised total agreement amount not to exceed \$277,041. b. Authorize the Interim Chief Executive Officer or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$19,001) of the original cost of the agreement.
3.	a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Lucile Salter Packard Children's Hospital at Stanford (LPCH) for Maternal Fetal Medicine Services at Natividad for an amount not to exceed \$348,480 for the period September 1, 2021 through August 31, 2023; and b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.
4.	a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement with Seunggu Jude Han, M.D. to provide neurosurgery services at Natividad adding \$340,000 for a revised not to exceed amount of \$1,040,000 and extending the term by twelve months (September 1, 2021 to August 31, 2022) for a revised full term of September 1, 2020 to August 31, 2022. b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount.
5.	a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a non-standard agreement with American Registry for Internet Numbers, LTD. (ARIN), enabling NMC to obtain unique NMC Internet Protocol (IP) addresses to allow for multiple Internet Service Providers as part of Natividad Medical Center's Business Continuity, in an amount not to exceed \$1,000 for the period of August 1, 2021 through July 31, 2024; and b. Accept the non-standard language in the Agreement provided by ARIN as recommended by the Interim Chief Executive Officer for NMC; and c. Authorize the Interim Chief Executive Officer for NMC to sign renewals to the ARIN agreement and to issue purchase orders on an as-needed basis, incorporating the same non-

	standard contract provisions, in an amount not to exceed \$100,000.
6.	Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 3 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, extending the agreement an additional one (1) year period (August 22, 2021 through August 21, 2022) for a revised full agreement term of August 22, 2016 through August 21, 2022, and adding \$450,000 for a revised total agreement amount not to exceed \$2,277,000.

# MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

## GE Healthcare Agreement

Legistar Number: \_\_\_\_\_

### **..Title**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

### **..Report**

#### **RECOMMENDATION:**

**It is recommended the Board of Supervisors:**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with GE Healthcare for Elite Glass MiniView digital x-ray maintenance services at NMC for an amount not to exceed \$43,390 with an agreement term of March 4, 2022 through March 3, 2027.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard indemnification, insurance, limitations on liability, and limitations on damages provisions within the agreement.

#### **SUMMARY/DISCUSSION:**

Natividad recently purchased a new mobile mini c-arm (x-ray unit) for the orthopedic clinic and for use in the OR with small body parts like a wrist. The warranty included one year of service and maintenance. This new agreement will allow GE to provide preventative maintenance and general service. Typically, turnaround time for parts and repair are much quicker when completed by the original equipment manufacturer. In addition, the field engineers are fully trained to handle all aspects of the equipment. While third party vendors may still need to call the company for service.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on September 10, 2021.

#### **FINANCING:**

The cost for this agreement is \$43,390 of which \$8,678 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

#### **BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

By initiating this contract it will allow us to ensure proper preventative maintenance for our new mini c-arm and ensure our community that the equipment is maintained at the highest standard.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Daisha Marsh, Diagnostic Imaging Manager, 831-772-7616  
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:  
GE Healthcare Agreement

Attachments on file with the Clerk of the Board



# MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

## Vigilant Neuromonitoring Agreement

### ..Title

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

### ..Report

#### RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute an Agreement with Vigilant Neuromonitoring LLC for intraoperative neurophysiological monitoring services at Natividad for an amount not to exceed \$200,000 for the term October 1, 2021 through September 30, 2023.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) of the original cost of the agreement per each amendment.

#### SUMMARY/DISCUSSION:

Vigilant Neuromonitoring will provide 24 hours per day, 7 day a week intraoperative neurophysiological monitoring (IOM) on an as needed basis to patients undergoing orthopedic, ENT, vascular, neurosurgical and spinal procedures. IOM allows technicians to observe, in real time, a patient's neurophysiology during a surgical procedure. This monitoring provides information to the surgeon and staff as to the integrity of the patient's nervous system during surgery. Oversight is provided with the transfer of live data through HIPAA compliant connections during the procedure. The technicians apply electrodes (surface and subdermal) on the patient to achieve appropriate signals. Once the signals are received, the technician monitors the patient's nervous system via computer during the procedure. This provides the surgeon valuable information regarding the integrity of the nervous system as they proceed through the case. Natividad would like to enter into an Agreement with Vigilant to provide neuromonitoring services, thus reducing the risk of injury to patients during delicate surgeries.

#### OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost for this Agreement is \$200,000 of which \$100,000 is included in the Fiscal Year 2021/2022 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Wally Sayles, Surgical Services Director, 772-7789

Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783-2553

Attachments:  
Agreement

# **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

## **Monterey Spine & Joint PC First Amendment**

### **TITLE:**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
- b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

### **RECOMMENDATION:**

It is recommended that the Board of Supervisors

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional and Call Coverage Services Agreement (A-14514) with Monterey Spine and Joint PC to provide neurosurgery services adding \$500,000 for revised amount not to exceed \$1,000,000 in the aggregate and extending the term by twenty-four months (October 1, 2021 to September 30, 2023) for a revised full term of October 1, 2019 to September 30, 2023; and
- b. Authorize the Interim Chief Executive Office for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$50,000) of the original contract amount.

### **SUMMARY/DISCUSSION:**

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons requires neurosurgeons provide dedicated call coverage with a 30 minute response time for Level II Trauma Centers. In order to provide 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to amend the agreement with Monterey Spine and Joint PC, so that its board certified neurosurgeons can continue to provide neurosurgical services as part of the comprehensive trauma services required for the Level II Trauma Center without interruption. Monterey Spine and Joint is paid a daily rate for coverage services, which may increase due to availability and the need for coverage, but the rate of pay remains the same. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

### **OTHER AGENCY INVOLVEMENT:**

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost of this amendment is \$500,000. The total not to exceed amount is \$1,000,000 for the period October 1, 2019 to September 30, 2023 (48 months). The actual cost is contingent upon the groups participation in the call panel which may fluctuate based on availability. Natividad has agreements with multiple providers to ensure sufficient coverage of the neurosurgery services where the total expenditure will not exceed \$1,300,000 annually which is included in Fiscal Year 2021/2022 adopted budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Charles R. Harris M.D., Interim Chief Executive Officer, 783.2553

Attachments:

First Amendment  
Agreement

Attachments on file at the Clerk of the Board

# FINANCIAL STATEMENTS

JULY 31, 2021

8/20/2021

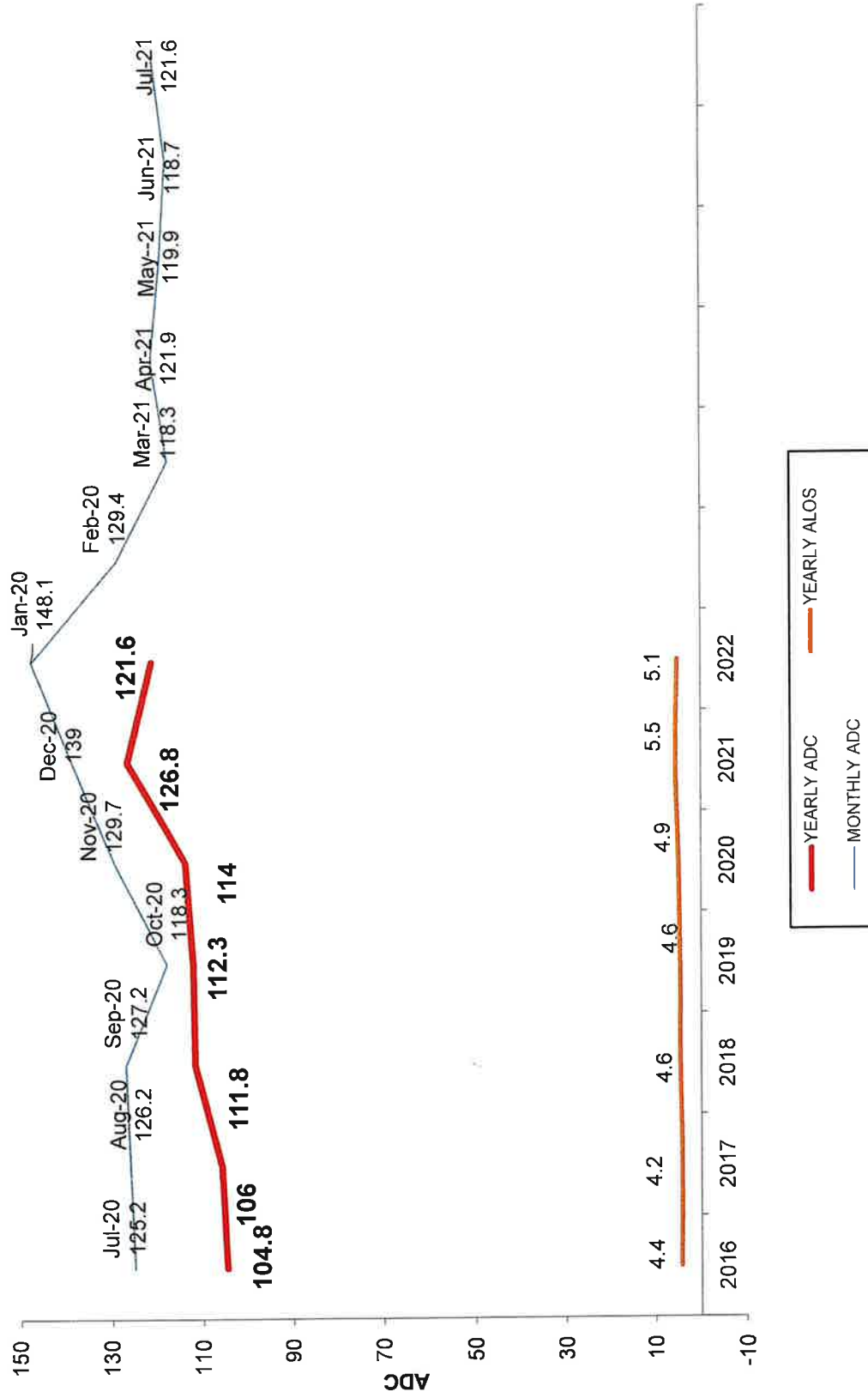


## **FINANCIAL STATEMENTS**

**JULY 31, 2021**

### **I N D E X**

<u><b>PAGE #</b></u>	<u><b>D E S C R I P T I O N</b></u>
1	TOTAL ADC TREND GRAPH - 2016-2022
2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 21-22 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 21-22



**NATIVIDAD  
STATISTICAL REPORT  
JULY 31, 2021**

Month-To-Date					Year-To-Date					
05-21	06-21	07-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS	CY/PT				
1	146	168	193	222	NICU	15	222	193	207	-6.76%
2	1,767	1,643	1,719	1,586	Med/Surg	57	1,586	1,719	1,789	-3.91%
3	175	167	218	200	ICU	10	200	218	316	-31.01%
4	57	34	42	63	Peds	12	63	42	17	147.06%
5	733	746	834	710	Acute Rehab	28	710	834	719	15.99%
6	291	287	296	281	OB/Gyn	27	281	296	291	1.72%
7	3,169	3,045	3,302	3,062	TOTAL ACUTE	149	3,062	3,302	3,339	-1.11%
8	548	516	468	471	Psychiatric	19	471	468	522	-10.34%
9	3,717	3,561	3,770	3,533	TOTAL DAYS	168	3,533	3,770	3,861	-2.36%
10	313	280	273	286	Nursery	18	286	273	307	-11.07%
AVERAGE DAILY CENSUS										
11	78.6	76.6	79.6	75.9	Acute	121	75.9	79.6	84.5	-5.80%
12	23.6	24.9	26.9	22.9	Acute Rehab	28	22.9	26.9	23.2	15.95%
13	17.7	17.2	15.1	15.2	Psychiatric	19	15.2	15.1	16.8	-10.12%
14	119.9	118.7	121.6	114.0	TOTAL	168	114.0	121.6	124.5	-2.33%
15	10.1	9.3	8.8	9.2	Nursery	18	9.2	8.8	9.9	-11.11%
PERCENTAGE OF OCCUPANCY										
16	65.0%	63.3%	65.8%	62.7%	Acute		62.7%	65.8%	69.8%	-5.8%
17	84.3%	88.9%	96.1%	81.8%	Acute Rehab		81.8%	96.1%	96.7%	-0.6%
18	93.2%	90.5%	79.5%	80.0%	Psychiatric		80.0%	79.5%	88.4%	-10.1%
19	71.4%	70.7%	72.4%	67.9%	TOTAL		67.9%	72.4%	75.9%	-4.7%
20	56.1%	51.7%	48.9%	51.1%	Nursery		51.1%	48.9%	55.0%	-11.1%
ADMISSIONS										
21	668	632	629	621	Acute		621	629	604	4.14%
22	53	62	58	56	Acute Rehab		56	58	55	5.45%
23	56	49	54	62	Psychiatric		62	54	47	14.89%
24	777	743	741	739	TOTAL		739	741	706	4.96%
25	184	185	173	172	Nursery		172	173	195	-11.28%
26	186	189	175	182	Deliveries		182	175	199	-12.06%
DISCHARGES										
27	646	630	618	632	Acute		632	618	568	8.80%
28	54	57	57	62	Acute Rehab		62	57	56	1.79%
29	54	47	56	56	Psychiatric		56	56	51	9.80%
30	754	734	731	750	TOTAL		750	731	675	8.30%
31	173	166	162	153	Nursery		153	162	176	-7.95%
AVERAGE LENGTH OF STAY										
32	4.8	4.8	5.1	4.8	Acute(Hospital wide no babies)		4.8	5.1	5.5	-7.27%
33	13.8	12.0	14.4	12.7	Acute Rehab		12.7	14.4	13.1	9.92%
34	2.4	2.5	2.5	2.8	OB/Gyn		2.8	2.5	2.6	-3.85%
35	9.8	10.5	8.7	7.6	Psychiatric		7.6	8.7	11.1	-21.62%
36	1.7	1.5	1.6	1.7	Nursery		1.7	1.6	1.6	0.00%
OUTPATIENT VISITS										
37	4,005	4,174	4,269	4,599	Emergency Room		4,599	4,269	3,943	8.27%
38	567	548	548	577	ER Admits		577	548	516	6.20%
39	73.0%	73.8%	74.0%	78.1%	ER Admits as a % of Admissions		78.1%	74.0%	73.1%	1.19%
40	5,465	5,937	6,020	6,193	Clinic Visits		6,193	6,020	5,407	11.34%
ANCILLARY PROCEDURES BILLED										
41	49,822	52,853	51,923	48,912	Lab Tests		48,912	51,923	53,210	-2.42%
42	3,123	3,326	3,697	3,045	Radiology Procedures		3,045	3,697	3,384	9.25%
43	233	254	203	204	MRI Procedures		204	203	216	-6.02%
44	84	129	120	150	Nuclear Med Procedures		150	120	93	29.03%
45	1,215	1,271	1,214	1,134	Ultrasound Procedures		1,134	1,214	1,150	5.57%
46	1,791	2,015	1,890	1,808	CT Scans		1,808	1,890	1,835	3.00%
47	380	413	402	346	Surgeries		346	402	363	10.74%
48	8.37	7.98	7.85	7.87	FTE'S PER AOB		7.87	7.85	7.98	-1.63%
49	1,414.8	1,364.1	1,349.0	1,293.9	TOTAL PAID FTE'S		1,293.9	1,349.0	1,348.5	0.04%
50	5,225	5,128	5,328	5,095	ADJUSTED PATIENT DAYS		5,095	5,328	5,240	1.68%

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2022**

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	JAN-22	FEB-22	MAR-22	APR-22	MAY-22	JUN-22	YTD
<b>REVENUE</b>													
<b>Patient Revenue:</b>													
1 Inpatient	\$ 76,889,231	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 76,889,231
2 Pro Fees	2,501,994												2,501,994
3 Outpatient	32,818,260												32,818,260
4 Total Patient Revenue	112,209,485												112,209,485
<b>Deductions from revenue</b>													
5 Contractual Deductions	81,597,660												81,597,660
6 Bad Debt	6,348,305												6,348,305
7 Unable to Pay	239,324												239,324
8 Total Contractual Discounts	88,185,289												88,185,289
9 Net Patient Revenue	24,024,196												24,024,196
10 As a percent of Gross Revenue	21.41%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.41%
<b>Total Government Funding</b>	5,241,987												5,241,987
<b>Other Operating Revenue:</b>													
12 Rent Income	117,884												117,884
13 Interest Income	251,951												251,951
14 NMF Contribution	60,000												60,000
15 Other Income	294,618												294,618
16 Total Other Operating Revenue	724,453												724,453
<b>TOTAL REVENUE</b>	29,990,636												29,990,636
<b>EXPENSE</b>													
<b>Salaries, Wages &amp; Benefits</b>	16,165,704												16,165,704
18 Registry	963,851												963,851
19 Phys/Residents SWB & Contract Fees	4,176,578												4,176,578
20 Purchased Services	3,238,042												3,238,042
21 Supplies	2,876,091												2,876,091
22 Insurance	352,984												352,984
23 Utilities and Telephone	316,633												316,633
24 Interest Expense	68,997												68,997
25 Depreciation & Amortization	992,314												992,314
26 Other Operating Expense	431,788												431,788
27 TOTAL EXPENSE	29,582,982												29,582,982
<b>NET INCOME(LOSS)</b>	407,654												407,654
<b>Normalization for Extraordinary Items</b>													
30 Interest Anthem Arbitration													
31 CARES Act Funding													
32 DSH Final Settlement FY05-10													
33 Families First C-19 Response													
34 Total Extraordinary Items													
<b>NET INCOME BEFORE Extraordinary Items</b>	\$ 407,654	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 407,654
<b>CAPITAL CONTRIBUTIONS</b>													
35 County Contribution													
<b>CHANGE IN NET ASSETS</b>	\$ 407,654	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$ 407,654

**NATIVIDAD**

## CAPITAL CONTRIBUTIONS



**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY**  
**NATIVIDAD**  
**AS OF JULY 31, 2021**

CURRENT MONTH										YEAR -TO -DATE										
Actual					Budget		Variance fav. (unfav)			Actual					Budget		Variance fav. (unfav)			
5,328					5,096		233 4.6%			5,328					5,095		233 4.6%			
REVENUE										REVENUE										
ADJUSTED PATIENT DAYS										ADJUSTED PATIENT DAYS										
Patient Revenue:										Patient Revenue:										
1	\$	14,430	\$	14,006	\$	424	3.0 %			\$	14,430	\$	14,008	\$	422	3.0%		\$	14,754	
2		470		418		51	12.3				470		418		51	12.2			516	
3		6,159		6,377		(218)	(3.4)				6,159		6,378		(219)	(3.4)			5,456	
4		21,059		20,801		258	1.2				21,059		20,804		254	1.2			20,725	
Deductions from revenue										Deductions from revenue										
5		15,314		15,683		369	2.4				15,314		15,686		372	2.4			14,897	
6		1,191		653		(538)	(82.4)				1,191		653		(538)	(82.4)			1,111	
7		45		97		52	53.5				45		97		52	53.5			38	
8		16,550		16,433		(117)	(0.7)				16,550		16,435		(115)	(0.7)			16,046	
9		4,509		4,368		141	3.2				4,509		4,369		140	3.2			4,679	
10		21.41%		21.00%							21.41%		21.00%						22.58%	
Net Patient Revenue										Net Patient Revenue										
As a percent of Gross Revenue										As a percent of Gross Revenue										
Total Government Funding										Total Government Funding										
11		984		1,027		(43)	(4.2)				984		1,027		(43)	(4.2)			1,124	
Other Operating Revenue:										Other Operating Revenue:										
12		22		23		(1)	(4.3)				22		23		(1)	(4.3)			22	
13		47		49		(2)	(4.4)				47		49		(2)	(4.4)			43	
14		11		12		(1)	(4.4)				11		12		(1)	(4.4)			12	
15		55		68		(13)	(18.6)				55		68		(13)	(18.6)			116	
16		136		152		(16)	(10.7)				136		152		(16)	(10.7)			193	
17		5,628		5,547		81	1.5				5,628		5,548		80	1.5			5,996	
TOTAL REVENUE										TOTAL REVENUE										
EXPENSE										EXPENSE										
18		3,034		3,205		171	5.3				3,034		3,206		172	5.4			3,499	
19		181		28		(153)	(541.1)				181		28		(153)	(541.1)			170	
20		784		682		(102)	(14.9)				784		682		(102)	(14.9)			654	
21		608		611		3	0.5				608		611		3	0.5			543	
22		540		441		(99)	(22.5)				540		441		(99)	(22.5)			528	
23		66		72		5	7.5				66		72		5	7.5			61	
24		59		58		(2)	(3.1)				59		58		(2)	(3.0)			51	
25		13		12		(1)	(12.4)				13		12		(1)	(12.4)			34	
26		186		202		16	8.0				186		202		16	8.0			180	
27		81		103		22	21.2				81		103		22	21.2			92	
28		5,552		5,413		(139)	(2.6)				5,552		5,414		(138)	(2.6)			5,812	
NET INCOME(LOSS)										NET INCOME(LOSS)										
29		77		134		(58)	(43.1)				77		134		(58)	(43.1)			184	
CAPITAL CONTRIBUTIONS										CAPITAL CONTRIBUTIONS										
30																				
31		-		-		-	-				-		-		-	-			-	
32		-		-		-	-				-		-		-	-			-	
33		-		-		-	-				-		-		-	-			-	
County Contribution										County Contribution										
34	\$	77	\$	134	\$	(58)	(43.1) %				\$	77	\$	134	\$	(58)	(43.1) %		\$	184

**NATIVIDAD  
BALANCE SHEET  
AS OF JULY 31, 2021**

		CURRENT MONTH			YEAR - TO - DATE		
		BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)
							% CHG.
1	\$	71,807,938	\$ 65,532,537	\$ (6,275,401)	\$ 71,807,938	\$ 65,532,537	\$ (6,275,401)
2							(8.7) %
3	40,445,618	40,445,618	40,445,618	-	40,445,618	40,445,618	-
4	49,768,119	50,265,136	497,017	(707,888)	49,768,119	50,265,136	497,017
5	3,753,778	3,045,891	(707,888)	(18.9)	3,753,778	3,045,891	(707,888)
6	5,518,792	5,483,107	(35,685)	(0.6)	5,518,792	5,483,107	(35,685)
7	4,233,047	3,971,926	(261,121)	(6.2)	4,233,047	3,971,926	(261,121)
8	175,527,293	168,744,215	(6,783,078)	(3.9)	175,527,293	168,744,215	(6,783,078)
9	337,191,479	337,423,857	232,378	0.1	337,191,479	337,423,857	232,378
10	(209,247,777)	(210,240,528)	(992,751)	(0.5)	(209,247,777)	(210,240,528)	(992,751)
11	127,943,702	127,183,329	(760,373)	(0.6)	127,943,702	127,183,329	(760,373)
12	212,755,725	212,752,859	(2,866)	(0.0)	212,755,725	212,752,859	(2,866)
13							
14							
15							
16	\$	516,226,720	\$ 508,680,403	\$ (7,546,317)	\$ 516,226,720	\$ 508,680,403	\$ (7,546,317)
17							(1.5) %
18	25,893,293	27,370,619	1,477,326	5.7	25,893,293	27,370,619	1,477,326
19	9,532,546	6,306,114	(3,226,432)	(33.8)	9,532,546	6,306,114	(3,226,432)
20	81,511,460	80,934,018	(577,442)	(0.7)	81,511,460	80,934,018	(577,442)
21	3,642,205	3,642,205	-	-	3,642,205	3,642,205	-
22	12,753,081	7,180,476	(5,572,605)	(43.7)	12,753,081	7,180,476	(5,572,605)
	133,332,585	125,433,432	(7,899,153)	(5.9)	133,332,585	125,433,432	(7,899,153)
23	4,481,603	4,426,785	(54,818)	(1.2)	4,481,603	4,426,785	(54,818.0)
24							
25	25,431,389	25,431,389	-	-	25,431,389	25,431,389	-
26	29,912,992	29,858,174	(54,818)	(0.2)	29,912,992	29,858,174	(54,818)
27	349,262,438	352,981,143	3,718,705	1	352,981,143	352,981,143	-
28	3,718,705	407,654	(3,311,051)	89.0	407,654	407,654	-
29	352,981,143	353,388,797	407,654	0.1	352,981,143	353,388,797	407,654
30	\$	516,226,720	\$ 508,680,403	\$ (7,546,317)	\$ 516,226,720	\$ 508,680,403	\$ (7,546,317)
							(1.5) %

NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 07/31/21

**BALANCE SHEET**

	<u>Req. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LHP</u> <u>Final Rec'n</u>	<u>GPP</u> <u>PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 6,682,283	1,000,461				883,063	(7,999,872)	565,935
Hospital Fee	(286,520)	83,333						(183,187)
Rate Range IGT-CCAH-	(1,161,296)	810,000						(351,296)
MCMC EPP	(103,933)	1,166,667						1,062,734
MCMC QIP	(6,725,599)	1,748,750						(4,976,849)
SB1732	2,186,377	233,333						2,419,710
AB 915	(132,066)	306,000						173,934
Medical GME	(166,213)					408,170		241,957
CARES ACT Funding	180,591							180,591
A/R Office Buildings	1,500	117,885					(19,124)	100,261
Medical HPE	(110,287)	25,000						(85,287)
Interest Accrued Positive Cash	666,168	251,952						918,120
Accrued Donations	1,247,936	60,000						1,307,936
A/R Jail-PG&E	112,739	82,785					(4,587)	190,937.00
Health Department	190,808	138,297						329,105
A/R Radiology Group	1,151,290							1,151,290
<b>STATE RECEIVABLES</b>	<b>\$ 3,753,778</b>	<b>\$ 6,024,463</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,291,233</b>	<b>\$ (8,023,583)</b>	<b>\$ 3,045,891</b>

**P & L**

	<u>YTD</u> <u>Jul-21</u>
Medi-Cal DSH /SNCP/PHYS SPA	\$ 1,000,461
Rate Range IGT-CCAH-	810,000
Esperanza Care	(208,334)
HPE	25,000
Hospital Fee	83,333
MCMC EPP	1,166,667
HD Residency Support	(41,667)
MCMC QIP	1,748,750
AB915	306,000
Medicare GME	118,444
SB 1732	233,333
<b>GOVERNMENT FUNDING INCOME</b>	<b>\$ 5,241,987</b>

**NATIVIDAD  
STATEMENT OF CASH FLOWS  
AS OF JULY 31, 2021**

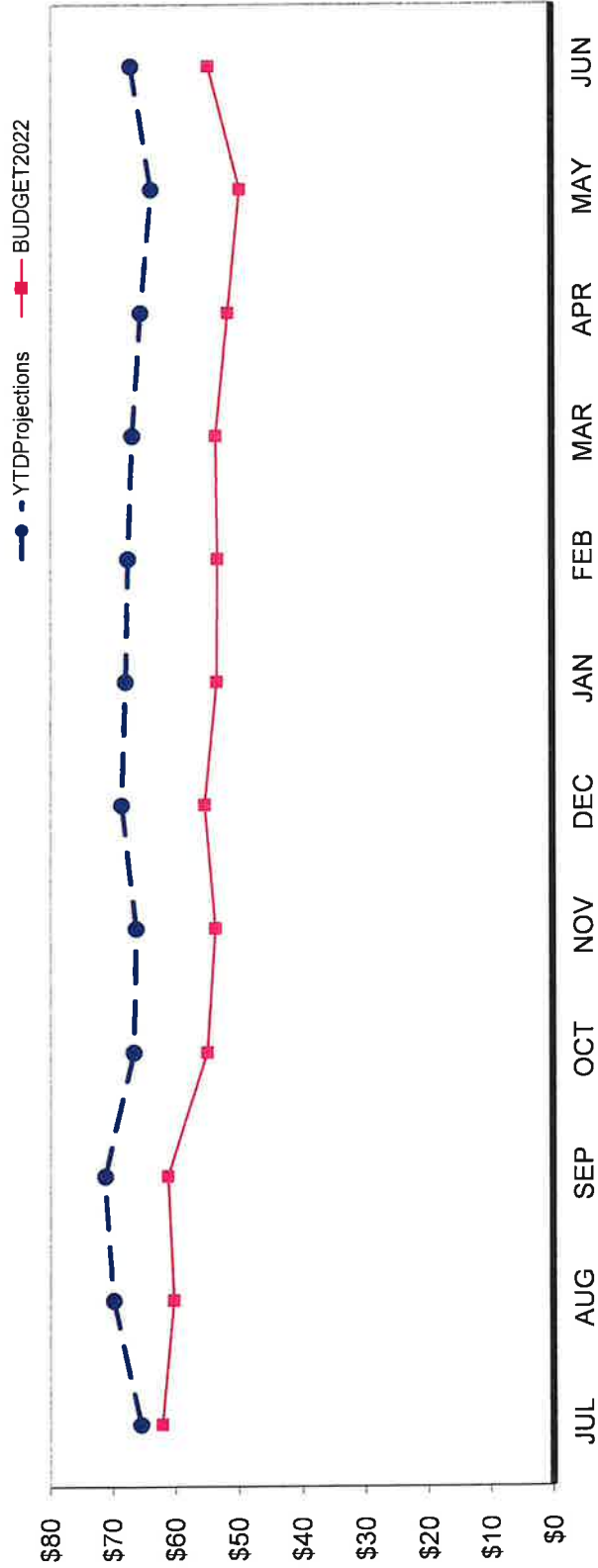
	CURRENT MONTH	YEAR - TO - DATE
1	\$ 71,807,938	\$ 71,807,938
2		
3	407,654	407,654
4	-	-
5	992,751	992,751
6	1,400,405	1,400,405
7		
8	(497,017)	(497,017)
9	707,888	707,888
10	296,806	296,806
11	1,477,326	1,477,326
12	(3,226,432)	(3,226,432)
13	(577,442)	(577,442)
14	-	0
15	(5,572,605)	(5,572,605)
16	(7,391,476)	(7,391,476)
17		
18		
19	(232,378)	(232,378)
20	-	-
21	(232,378)	(232,378)
22		
23	(54,818)	(54,818)
24	2,866	2,866
25	-	-
26	(51,952)	(51,952)
27	(6,275,401)	(6,275,401)
28	\$ 65,532,537	\$ 65,532,537

**NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2022**

	<b><u>BDGT-22</u></b>	<b><u>ESTIMATE FY2022</u></b>	<b><u>Variance to Budget</u></b>
	\$	\$	\$
Medi-Cal DSH Waiver & Phys SPA	10,705,534	10,705,534	-
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 62,782,534</u>	<u>\$ -</u>



## Cash Flow Performance Fiscal Year 2022 (in Millions)



Months	ACTUAL		ESTIMATE											
	Jul		Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	
YTD	65.5		69.9	71.3	66.7	66.3	68.6	68.0	67.6	67.0	65.7	64.0	67.3	
BDGT	62.1		60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9	
Variance	3.4		9.6	10.1	11.7	12.6	13.3	14.5	14.3	13.3	13.9	14.1	12.3	

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 2022

	ACTUAL JUL	ESTIMATE AUG	ESTIMATE SEP	ESTIMATE OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	71,807,838	65,518,616	69,902,955	71,245,881	66,556,771	66,306,145	69,615,624	69,005,789	67,619,982	66,938,541	65,655,745	63,976,795	71,807,938
<b>CASH RECEIPTS</b>													
Patient Revenues (incl pro fees and lab cop)	21,394,402	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	21,507,110	255,672,612
Provider Fee		83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	916,663
RR 16T CCAH						4,860,000						4,860,000	9,720,000
HH57 CARE Stimulus - COVID-19		333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,666,667
SHORT DOYLE		25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	275,000
HOPE													
Foundation Donations		7,473,339											7,473,339
Medical Waiver FY11-12 DSH CPE - Fund-		1,921,922											1,921,922
GPY18 FY19-20 Fund-													
CCAH PROVIDER INCENTIVE GRANT													
HEALTH DEPARTMENT RETIRE		138,297	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	141,667	1,554,967
ACAL ONE													
AB910	6,551,115												6,551,115
GPY 20-21	2,676,384												2,676,384
GPY FY21-22	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	34,185,534
QIP & EPP													
EPP													
Phys SPA	1,447,757												1,447,757
Rent Income		117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	1,300,000
EMS Maddy Funds													
Fund 404 Transfer	585,772	358,485	358,485	2,400,131	2,727,893	1,798,596	3,382,604	2,816,026	3,146,650	3,479,706	6,084,319	2,599,026	29,300,000
16T Sub-Fund Transfer In/(Out)		755,653	755,653						755,653				755,653
Interest Income													
Miscellaneous Revenue	138,201	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	14,894	302,033
Total Cash Receipts	29,331,475	37,712,633	26,352,925	27,536,716	27,866,470	35,228,419	28,321,191	27,955,115	36,332,080	28,616,293	31,222,906	37,333,521	374,115,656
<b>CASH DISBURSEMENTS</b>													
Purchased Services and Supplies	11,461,939	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	93,594,643
GPY Final Rec'n FY19-20	883,063												883,063
HD Residency Support													
SNCP 11-12 Final Rec'n	288,721												288,721
16T MEDICAL GME	408,170												408,170
Building Lease / Rental Equipment	298,824	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	230,829	2,797,043
COP Principal & Interest Payments		4,366,193	4,366,193										5,002,626
Payroll and Benefits	18,175,478	24,638,157	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	24,638,157	16,425,438	16,425,438	16,425,438	213,280,731
Expenses Cap													
16T GPY FY19-20 QTR 4													
COWGAP	5,075,300	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	287,675	5,075,300
Data Processing	1,036,634												4,201,259
Transfer From 481 to 404 & 16T Fund		565,772	358,485	2,400,131	2,727,893	1,798,596	3,382,604	2,816,026	3,146,650	3,479,706	6,084,319	2,599,026	12,000,000
Capital Expenses Fund 404													29,300,000
Capital Expenditures	232,378	200,161	141,872	948,862	1,078,571	711,802	1,338,680	1,114,771	1,245,300	1,377,108	2,407,895	1,028,575	11,827,975
Total Cash Disbursements	35,820,787	33,328,284	24,909,969	37,127,828	26,217,099	32,920,040	29,130,928	28,341,241	37,014,311	29,901,089	32,991,516	34,937,243	378,650,721
Increase/(Decrease)	(6,289,322)	4,384,339	1,342,926	(4,589,110)	(350,628)	2,309,379	(669,735)	(385,626)	(681,421)	(1,287,786)	(1,678,550)	3,296,278	(4,534,665)
Ending Cash Fund 451	65,518,616	69,902,955	71,245,881	66,656,771	66,306,145	66,615,624	69,005,789	67,619,982	66,938,541	65,655,745	63,976,795	67,273,073	67,273,073
(+) Cash In Transit													
(-) Petty Cash and CC	13,921	5,068	5,734	9,464	5,017	5,261	5,261	6,958	15,091	9,696	15,369	3,660	
Ending Cash as per 6/L	65,532,537	69,908,024	71,251,615	66,666,235	66,311,162	66,620,785	69,011,050	67,626,920	66,954,532	65,665,441	63,992,164	67,276,753	
<b>Fund 404</b>													
Beginning Balance	76,082,183	76,082,183	75,578,411	75,217,926	72,817,795	70,089,912	68,291,316	64,808,712	62,091,884	58,945,234	55,485,528	49,381,209	
Transfer In From Fund 451			(358,485)	(2,400,131)	(2,727,893)	(1,798,596)	(3,382,604)	(2,816,026)	(3,146,650)	(3,479,706)	(6,084,319)	(2,599,026)	
Transfer Out Fund 404		(606,772)											
Ending Cash Fund 404	76,082,183	75,578,411	75,217,926	72,817,795	70,089,912	68,291,316	64,808,712	62,091,884	58,945,234	55,485,528	49,381,209	46,782,183	
Ending Cash Fund 451 & 404	141,600,799	145,478,366	146,453,807	139,474,566	138,396,057	136,306,057	132,914,501	129,711,846	125,883,775	121,121,273	113,358,004	114,055,256	