



**Board of
Trustees
2022**

January 14, 2022





NMC Board of Trustees Meeting

Friday, January 14, 2022

9:00 AM

***** VIDEO CONFERENCE / TELEPHONIC MEETING *****

AGENDA

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHRIQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:

- a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
 - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
 - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
 - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
 4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpubliccomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-7 – Board Clerk*
The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.
5. **Minutes**
Approve the Minutes of November 12, 2021 Board of Trustees Meeting *Page 8-23*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**
This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
8. **Ceremonial Resolution**
Adopt a resolution honoring Marcia Atkinson upon completing her two year term as Chairperson of Natividad Board of Trustees.
9. **Consent Calendar**
Approve the following policies, procedures, rules, and regulations:
 - 9a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - MSP001-1, Credentialing and Privileging of Medical Staff and Advanced Practice Professional Staff, Updates
 - Proctoring Policy, MSP001-9, Updates
 - Proctoring Plan, Updates
 - Proctoring Form, Updates
 - Nomination of Jeffrey Bass, MD as MS Quality Review Committee Chairman**COVID Guidelines**
 - COVID-0043 Guidelines for In-Person Education Classes for Patient COVID-19 Protocol {NEW}

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 9b – 9k of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

- 9b. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Toyon Associates, Inc., Page 24-25 (CONSENT)**
Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13111) with Toyon Associates, Inc. for 1. Rural Floor Budget Neutrality Appeals Services; and 2. Medicare/Medicaid Crossover Bad Debt Recovery Services; and 3. Medicare /Medi-Cal Appeals Services; and 4. OSHPD Report Preparation Services; and 5. Medical Eligible Day Services (POA/Historical); and 6. Medicare/Medi-Cal/Short Doyle Cost report Preparation Services, and 7. Consulting services, adding \$385,000 for a revised total agreement amount not to exceed \$2,385,000, with no change to the agreement term of April 29, 2016 through June 30, 2022.
- 9c. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for MD Buyline, Inc., Page 26-27 (CONSENT)**
Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-14537) with MD Buyline, Inc. for medical equipment pricing analysis services plus associated consulting services, extending the agreement an additional three (3) year period (January 3, 2022 through January 2, 2025) for a revised full agreement term of January 3, 2018 through January 2, 2025, and adding \$72,447 for a revised total agreement amount not to exceed \$194,443.
- 9d. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Everbridge, Inc., Page 28-29 (CONSENT)**
a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement and additional two (2) year period (January 30, 2022 through January 29, 2024) for a revised full agreement term of January 30, 2018 through January 29, 2024 and adding \$75,871 for a revised total Agreement amount of \$210,013.
- 9e. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with UpToDate Inc., Page 30-31 (CONSENT)**
Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No.4 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2022 through February 28, 2023) for a revised full agreement term of December 1, 2016 through February 28, 2023, and adding \$95,556 for a revised total agreement amount not to exceed \$521,882.
- 9f. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Forward Advantage, Inc., Page 32-33 (CONSENT)**
a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13074) with Forward Advantage, Inc. for the Imprivata product, a Single Sign-On (SSO) solution used by NMC Physicians and Clinical Staff and identity governance software, extending the agreement an additional three (3) year period (March 23, 2022 through March 22, 2025) for a revised full agreement term of March 23, 2016 through March 22, 2025, and adding \$297,617 for a revised total agreement amount not to exceed \$721,384.

b. Authorize the Interim Chief Executive Officer to sign up to two (2) renewals, of one (1) year each of the Single Sign-On (SSO) service order, provided that the annual costs of each extension do not exceed ten percent (10%) above the cost of the SSO order in Amendment No. 4 (\$87,252 total maximum increase), subject to County Counsel review and provided the terms of the agreement remain substantially the same.

9g. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Arc Advisors, LLC, Page 34-35 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Arc Advisors, LLC for interim professional compliance services at NMC for an amount not to exceed \$200,000 with an agreement term January 25, 2022 through January 24, 2023.

b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard insurance, limitations on liability, and limitations on damages provisions within the agreement.

9h. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreements Pursuant to Request for Qualifications (RFQ) # 9600-86, Page 36-37 (CONSENT)**

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Agreements with Hammel, Green and Abrahmsom, Inc., 19six Architects, Cedarblade Consulting, Kasavan Architects, and Wald, Ruhnke & Dost Architects, LLP pursuant to the Request for Qualifications (RFQ) #9600-86, each with a term of February 1, 2022 through January 31, 2027 with a total aggregate amount for all Agreements not to exceed \$5,000,000.

9i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with AE & Associate, LLC, Page 38-39 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with AE & Associates, LLC for coding, audits, onsite training and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2022 through July 31, 2024) for a revised full agreement term of August 1, 2019 through July 31, 2024, and adding \$179,616 for a revised total agreement amount not to exceed \$279,616.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

9j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Gallun Snow Associates, Inc., Page 40-41 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14112) with Gallun Snow Associates, Inc. for interior design services pursuant to Request for Qualifications (RFQ #9600-80), extending the agreement an additional one (1) year period (August 1, 2022 through July 31, 2023) for a revised full agreement term of August 1, 2018 through July 31, 2023, and adding \$225,000 for a revised total agreement amount not to exceed \$825,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

9k. *** Approve for Submission to the Monterey County Board of Supervisors the Following Revised Business Associate Agreement (“BAA”) Template, Page 42-43 (CONSENT)**

- a. Approve the revised Business Associate Agreement (“BAA”) template to be utilized by Natividad Medical Center (“NMC”) in conjunction with contracts with Business Associates (“BAs”) performing specified services involving the use or disclosure of protected health information (“PHI”).
- b. Authorize the NMC Interim Chief Executive Officer or Contracts/Purchasing Officer to execute the revised BAA Template in conjunction with contracts with BAs performing specified services involving the use or disclosure of PHI.
- c. Authorize NMC to implement future changes to the BAA template and to execute further revised BAA, all subject to review and approval by County Counsel.

10. **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Hospitalist Medicine Physicians of California, Inc., which is in the final stages of negotiation Page 44-45 (Dr. Craig Walls)**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14237) with Hospitalist Medicine Physicians of California, Inc., dba Sound Physicians of California III (Sound) to provide hospitalist services, extending the term by twenty-four months (March 1, 2022 to February 29, 2024) for a revised full agreement term of March 1, 2019 to February 29, 2024, and adding \$6,044,424 for a revised not to exceed amount of \$14,140,032 in the aggregate.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,956) of the original contract amount and do not significantly change the scope of work.

11. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**

- a. October 2021 YTD Financial Reports Page 46-58
- b. November 2021 YTD Financial Reports Page 59-71

12. **AB 361 Findings for Continued Remote Meetings – Stacy Saetta, Chief Deputy County Counsel**

- a. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center (“Natividad”) Board of Trustees has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
- b. Provide direction to staff.

13. **Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris, Interim CEO**

14. **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**

15. **Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS**

16. **Closed Session Public Comment**

The public may comment on Closed Session items prior to the Board's recess to Closed Session.

17. **Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- b. Pursuant to Government Code section 54957(b)(1), the Board will confer regarding appointment to the position of Natividad Medical Center Chief Executive Officer.

18. **Reconvene on Public Agenda Items**

19. **Accept and approve December 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

Page 72-74

Adjournment

**NATIVIDAD BOARD OF TRUSTEES
FRIDAY, FEBRUARY 11, 2022 AT 9:00 A.M.**

***** VIDEO CONFERENCE TELEPHONIC MEETING *****



NMC Board of Trustees Meeting

Friday, November 12, 2021

9:00 AM

***** VIDEO CONFERENCE / TELEPHONIC MEETING *****

MINUTES

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 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Board of Trustees: In person: Dr. Chad Harris, Fernando Elizondo Via Zoom: Dr. Chris Carpenter, Libby Downey, Manny Gonzalez, Supervisor Chris Lopez, Charles McKee, Manuel Osorio, Simon Salinas, Mitch Winick, Marcia Atkinson

Absent:

NMC Staff/County: Irene Zenk, Stacy Saetta, Andrea Rosenberg, Daniel Leon, Ari Entin, Nancy Buscher, Hillary Fish, Dr. Craig Walls

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1. **Call to Order**

2. **Roll Call**

Present

*Marcia Atkinson
Dr. Chris Carpenter
Libby Downey
Fernando Elizondo
Manny Gonzalez
Dr. Chad Harris
Supervisor Chris Lopez
Charles McKee
Manuel Osorio
Simon Salinas
Mitch Winick*

Absent

3. **Public Comment**

- None

4. **Additions and Corrections by Clerk** – Board Clerk

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

5. **Minutes**

- Approve the Minutes of October 8, 2021 Board of Trustees Meeting

MOTION: *Motion to approve the minutes of October 8, 2021, by Supervisor Manuel Osorio, seconded by Manny Gonzalez, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: Not Present
Fernando Elizondo: AYE
Manny Gonzalez: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

6. **Board Comments**

Fernando Elizondo discussed Committee Assignments on behalf of Board of Trustees and is asking for anyone interested in participating. Congratulations to Simon Salinas for selling the winning ticket and helping raise money for Natividad Foundation.

7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.

8. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

8a. Policies/Procedures/Forms/Manuals (listed and available upon request)

8a. Policies/Procedures/Forms/Manuals (listed and available upon request)

- Proposed Change to CRNA Practice Prerogatives, CE Requirements
- Pediatric Clinical Service Director, Sarah E. Smith, DO, Effective January 1, 2022

Policies/Procedures/Forms/ Order Sets:

New Policies

- 1:0170 Inpatient Mobility Assessment Guidelines in the Non-Intensive Care Unit Setting
- 1:0180 Blood Glucose Testing & Insulin Administration of Adults in the Inpatient Setting
- 1:0190 Pediatric TPN Administration
- PHAR-5300 Blood Glucose Testing & Insulin Administration

Revised Policies

- 1:1220 The California End of Life Option Act (Patient's Request for Medical Aid-In-Dying)
- 1:9302 Requirements for Physicians Caring for Trauma Patients
- 3:1200 Sterile Compounding
- 3:2220 Guidelines for Inpatient Management of Opioid Use Disorder with buprenorphine
- 3:7700 Administration of IV Iron Dextran, IM Iron, and IV Iron Gluconate
- CARD-0004 Departmental Staffing
- CARD-0011 Phone System
- CARD-0103 Humidifier Therapy, Active, Pass-Over
- CARD-0302 Electrocardiogram 12 Lead Adult (EKG)
- CARD-0304 Cardiac Stress / Echo
- CARD-0306 Adult Cardiac Echo Exam
- CARD-0308 Transesophageal Cardiac Echo Exam (TEE)
- CARD-0309 Reporting Critical Values for the Adult and Pediatric Echo
- CARD-0311 Echo for Dobutamine Testing in the Setting of Suspected Coronary Artery or Valve Disease
- CARD-0421 EEG On-Call Policy
- CARD-0430 Fetal Echocardiogram
- CARD NICU-0035 Medication Nebulizer Treatments
- CARD NICU-0080 Suctioning of the Newborn
- NICU-6540 Gavage Feedings: Infant

- PERI-6570 Hyperbilirubinemia: Phototherapy
- SP-1854 Lactation Outpatient Clinic
- TPMG-003 Management of Traumatic Hemothoraces Guideline
- **NO CHANGES**
- 1:0005 Interdisciplinary Care Planning
- 1:1020 Advocacy Services Policy
- 1:9322 Post Traumatic Stress Disorder and Depression Screening for Trauma Patients
- CARD-0010 Patient Interactions
- CARD-0046 Ventilator Circuit Changes
- CARD-0047 Mechanical Ventilation, Pressure Controlled Inverse Ratio, Respiratory Therapy
- CARD-0048 Disinfection, Semi-critical Patient Care Equipment, Respiratory Therapy
- CARD-0049 Cleaning and Transportation of Bronchoscopes
- CARD-0050 Mechanical Ventilation, Patient Transport, Respiratory Therapy
- CARD-0051 Tracheostomy Tube Cannula and Stoma Care
- CARD-0102 Handheld Resuscitation Bag and Mask Use, Neonate
- CARD-0105 Handheld Resuscitation Bag and Mask Use, Pediatric
- CARD-0301 Cardiac Ultrasound Job Description
- CARD-0303 Electrocardiogram 12 Lead Pediatric (EKG)
- CARD-0310 Exercise Treadmill Test (ETT)
- CARD-0411 Continuous Electroencephalograph Monitoring
- CARD-0412 Assigning A Log Number
- CARD-0413 Bedside EEG
- CARD-0414 ECI (Electrocerebral Inactivity)
- CARD-0415 EEG Recordings
- CARD-0416 EET Electrode Application
- CARD-0417 Hyperventilation
- CARD-0418 Intermittent Photoc Stimulation
- CARD-0419 Neonatal EEG
- CARD-0420 Adult Routine EEG
- CARD-0422 Pediatric Routine EEG
- CARD-0423 Photoc: Abnormal
- CARD-0424 Photoc: Normal
- CARD-0425 Portable EEG Monitoring on Inpatient Units
- CARD-0426 Seizure Assessment
- CARD-0427 Troubleshooting Artifact
- CARD-0428 Use of Collodion
- CARD-0429 Routine Electroencephalographic Procedures (General)
- CARD NICU-0005 Aerosolized Medication Administration Intubated Patients
- CARD NICU-0010 Blood Gas Sampling: Neonatal
- CARD NICU-0015 End Tidal CO₂ Monitoring in the NICU
- CARD NICU-0018 High Flow High Humidity Nasal Canula
- CARD NICU-0020 Surfactant Replacement Therapy, Neonatal
- CARD NICU-0030 Mechanical Ventilation-Positive Pressure, Neonatal
- CARD NICU-0040 Continuous Positive Airway Pressure (CPAP Use, Neonate
- CARD NICU-0055 Oxygen Administration, Oxygen Hood, Neonate
- CARD NICU-0060 Oxygen Administration, Nasal Prongs, Neonate
- CARD NICU-0068 Pulse Oximetry
- CARD NICU-0070 Respiratory Care of the Intubated Neonate

- CARD NICU-0085 Sensor Medics 3100A Oscillator Ventilator (HFOV)
- CARD NICU-0101 Transport within the Facility, Neonatal
- CARD NICU-0104 Resuscibag Placement at Patient's Bedside
- PED-7025 Collection of Specimens
- PED-7106 Case Management, Discharge Planning & Referrals – Community Pediatric

Unit

- TPMG-001 Blunt Abdominal Trauma Practice Management Guideline
- TPMG-002 Geriatric Trauma Guideline
- TPMG-004 Management of Mild Traumatic Brain Injured Patients on Anticoagulation
- TPMG-005 Neurosurgery Trauma Consult Guidelines
- TPMG-006 OB Trauma Management Guideline
- TPMG-007 Orthopedic Trauma Consult Guideline
- TPMG-008 Orthopedic Trauma Practice Management Guidelines
- TPMG-009 Radiology Reporting Guidelines for Trauma
- TPMG-010 Rib Fracture Management Guideline
- TPMG-011 Trauma Service Admission Guidelines
- TPMG-012 Traumatic Brain Injury (TBI) Guideline
- TPMG-013 Venous Thromboembolism Treatment in Traumatic Brain Injury Guideline
- TPMG-014 Splenic Management Guideline
- TPMG-015 Neurosurgical Trauma Contingency Guideline
- TPMG-016 Tracheostomy Practice Management Guideline
- 1:9295 CHOICE Program, Hospital-based Violence Intervention Program

ORDER SETS

NONE

COVID Guidelines

NONE

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8ag of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with American College of Surgeons (ACS), Page 27-28 (CONSENT)

- a. Ratify execution of the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Hospital Participation Agreement (“Agreement”) with American College of Surgeons (ACS) for participation in the National Surgical Quality Improvement Program (“ACS NSQIP”), for the term of October 1, 2020 through September 30, 2021, for a total agreement amount of \$10,000;
- b. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 1 to the Agreement, extending the agreement an additional one (1) year period (retroactive from October 1, 2021 through September 30, 2022) for a revised full agreement term of October 1, 2020 through September 30, 2022, and adding \$12,500 for a revised total agreement amount not to exceed \$22,500;
- c. Approve the NMC Chief Executive Officer’s recommendation to accept non-standard indemnification, insurance, no warranty, limitations on liability, and governing laws within the agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for Tegria Services Group, Page 29-30 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreements with Tegria Services Group dba Navin Haffty & Associates and Leidos Health LLC dba Ettain Group for information technology (IT) consulting services pursuant to Request for Proposal (RFP) #9600-67 to extend the term for an additional two (2) year period (January 11, 2022 through January 10, 2024) for a revised term January 11, 2017 through January 10, 2024; and
- b. Authorize an aggregate increase of \$2,650,000 for a total amount not to exceed \$17,806,000.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Jane Finney, CLS, MBA CPHQ, CPPS, Page 31-32 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Renewal & Amendment No. 1 with Jane Finney, CLS, MBA, CPHQ, CPPS for on-site and off-site professional consulting services regarding the Quality Incentive Pool (QIP) program, extending the agreement an additional one (1) year period (November 9, 2021 through November 8, 2022) for a revised full agreement term of November 9, 2020 through November 8, 2022, and adding \$25,000 for a revised total agreement amount not to exceed \$175,000.

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medtronic USA, Inc., Page 33-34 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute a no-cost agreement with Medtronic USA, Inc. for remote monitoring of cardiac devices with an agreement term of December 1, 2021 through November 30, 2024.
- b. Approve the Interim Chief Executive Officer's recommendation to accept non-standard indemnification, limitations on liability, and limitations on damages provisions within the agreement.

8f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with OLM Recycling Services Page 35-36 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement with OLM Recycling Services for e-waste and miscellaneous waste removal services, extending the agreement an additional two (2) year period (November 15, 2021 through November 14, 2023) for a revised full agreement term of November 15, 2019 through November 14, 2023 and adding \$20,000 for a revised total agreement amount not to exceed \$120,000.

8g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Cross-Cultural Communications, LLC, Page 37-38 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-13375) with Cross-Cultural Communications, LLC for licensure of proprietary teaching and textbook materials for use in the training of NMC interpreters, extending the agreement an additional one (1) year period (December 15, 2021 through December 14, 2022) for a revised full agreement term of December 15, 2016 through December 14, 2022, and adding \$6,000 for a revised total agreement amount not to exceed \$36,000.

8h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Pamela K. Ishimoto, Page 39-40 (CONSENT)

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14108) with Pamela K. Ishimoto for Consulting with Trauma Department on the National Trauma Data Bank and Trauma Quality

Improvement at NMC, adding \$247,500 for a revised total agreement amount not to exceed \$922,500, with no change to the term of agreement October 16, 2017 through October 15, 2022.
b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

8i. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding and Consulting Services, LLC., Page 41-42 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, with no changes to the Agreement term (August 22, 2016 through August 21, 2022), and adding \$300,000 for a revised total agreement amount not to exceed \$2,577,000.

8j. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Databank IMX, Page 43-44 (CONSENT)**

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-12677) with Databank IMX for OnBase software maintenance, extending the agreement an additional one (1) year period (January 1, 2022 through December 31, 2022) for a revised full agreement term of January 1, 2015 through December 31, 2022, and adding \$46,535 for a revised total agreement amount not to exceed \$547,484.

8k. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Modular Devices, Inc., Page 45-46 (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 4 to the agreement (A-14062) with Modular Devices, Inc. for the continued lease of a mobile angiography/intervention radiology lab (IR) unit at NMC, extending the agreement an additional three (3) month period (November 1, 2021 through January 31, 2022) for a revised full agreement term of August 1, 2018 through January 31, 2022, and adding \$157,500 for a revised total agreement amount not to exceed \$4,419,500.

8l. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Focus One Solutions, LLC., Page 47-48 (CONSENT)**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 8 to the agreement (A-13506) with Focus One Solutions, LLC for a Healthcare Vendor Management System pursuant to the Request for Proposal (RFP) # 9600-62, adding \$10,000,000 for a revised total agreement amount not to exceed \$55,563,000, with no changes to the current agreement term of April 19, 2020 through April 18, 2022.

8m. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Total Renal Care, Inc., Page 49-50 (CONSENT)**

a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14393) with Total Renal Care, Inc. for acute dialysis services, with no change to the agreement term July 1, 2019 through June 30, 2023 and adding \$2,426,223 for a revised total agreement amount not to exceed \$4,775,957.

b. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) \$134,973 of the original cost of the agreement.

8n. * Approve for Submission to the Monterey County Board of Supervisors the Following Intergovernmental Transfer Agreements. Page 51-54 (CONSENT)

- a. Ratify execution by the Interim Chief Executive Officer (“CEO”) for Natividad Medical Center (“Natividad”) or his designee of two Letters of Interest, both dated December 1, 2020, to the California Department of Health Care Services (“State DHCS”), confirming the interest of the County of Monterey d/b/a NMC (“County”) in working with State DHCS to participate in the Voluntary Rate Range Program for the period of January 1, 2021, to December 31, 2021, including providing a Medi-Cal managed care rate range Intergovernmental Transfer of Public Funds (“IGT”) to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments;
- b. Authorize the Interim CEO for Natividad or his designee to execute the implementing IGT Agreement between the County and the State DHCS to fund the nonfederal share of Medi-Cal managed care actuarially sound capitation rate payments for healthcare services rendered in the period of January 1, 2021, to December 31, 2021, plus a 20 % assessment fee applicable to non-exempt funds, pursuant to Sections 14164 and 14301.4 of the Welfare & Institutions Code, in substantially the same form as that which has been presented to the Board without significant change to its content;
- c. Authorize the Interim CEO for Natividad or his designee to execute amendments to the Health Plan-Provider Agreement with the Monterey-Santa Cruz-Merced Managed Medical Care Commission d/b/a Central California Alliance for Health (“CCAH”) to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered in the period of January 1, 2021, to December 31, 2021, at no less than 76.77% of the available rate increases specific to Medi-Cal Plan enrollees in Monterey County, less an amount retained by CCAH for its administrative costs; and
- d. Authorize the Interim CEO for Natividad or his designee to execute the Health Plan-Provider Agreement with the Fresno-Kings-Madera Regional Health Authority d/b/a CalViva Health (“CalViva”), to provide for Medi-Cal managed care rate payment increases to NMC for healthcare services rendered to CalViva’s Medi-Cal managed care enrollees in the period of January 1, 2021, to December 31, 2021, at no less than the total rate increases specific to Medi-Cal Plan enrollees made available as a result of County’s IGTs, less an amount retained by CalViva for its administrative costs.

8o. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with RQI (Resuscitation Quality Improvement) Partners, LLC. Page 55-57 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement (A-15116) with RQI (Resuscitation Quality Improvement) Partners, LLC for the Neonatal Resuscitation Program learning tool, extending the agreement an additional six (6) month period (April 1, 2024 through September 30, 2024) for a revised full agreement term of April 1, 2024 through September 30, 2024, and adding \$14,074 for a revised total agreement amount not to exceed \$102,282.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$8,820) of the original cost of the agreement.

8p. * Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Natividad (Unit 9600) FY 2021-22 Adopted Budget to incorporate approved position changes. Page 58-59 (CONSENT)

- a. Amend Natividad (Unit 9600) FY 2021-22 Adopted Budget to approve reallocation/reclassification as indicated by position numbers in attached resolution;

- b. Authorize the Auditor-Controller to incorporate the approved changes in the Natividad (Unit 9600) FY 2021-22 Adopted Budget;
- c. Direct the County Administrative Office to incorporate the approved position changes in the Natividad (Unit 9600) FY 2021-22 Adopted Budget; and
- d. Direct the Human Resources Department to implement the changes in the Advantage HRM System.

8q. * Approve for Submission to the Monterey County Board of Supervisors the Following Resolution to Adjust Salary Ranges for Classification of Dietician and Supervising Dietician. Page 60-61 (CONSENT)

Adopt Resolution to:

- a. Amend Personnel Policies and Practices Resolution No. 98-394 and Appendices A and B to adjust the salary ranges for the classifications of Dietitian and Supervising Dietitian, as indicated in the attached resolution; and
- b. Direct the Human Resources Department to implement the changes in the Advantage HRM System.

8r. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Stericycle, Inc. Page 62-63 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-13152) with Stericycle Inc. for hazardous waste disposal services, extending the agreement an additional ten (10) month period (retroactively from July 1, 2021 through April 31, 2022) for a revised full agreement term of July 1, 2016 through April 31, 2022, and adding \$125,000 for a revised total agreement amount not to exceed \$1,205,000.

8s. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with KARL STORZ Endoscopy-America, Inc., Page 64-65 (CONSENT)

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with KARL STORZ Endoscopy-America, Inc. for equipment repair and exchange services at NMC for an amount not to exceed \$452,136 with an agreement term January 15, 2022 through January 14, 2025.
- b. Approve the NMC Chief Executive Officer's recommendation to accept non-standard indemnification, and limitations on liability, provisions within the agreement.
- c. Authorize the Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$45,213) of the original cost of the agreement.

8t. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Victoria Chew, M.D., Page 66-67 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14569) with Victoria Chew, M.D. to provide family medicine services, extending the term by twenty-four months (January 1, 2022 to December 31, 2023) for a revised full agreement term of November 1, 2018 to December 31, 2023, and adding \$100,000 for a revised total not to exceed amount of \$400,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

- 8u. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Mario Cole, M.D.,** *Page 68-69 (CONSENT)*
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional Services Agreement with Mario Cole, M.D. to provide pulmonary critical care services, extending the term by twenty-four months (January 1, 2022 to December 31, 2023) for a revised full agreement term of January 1, 2020 to December 31, 2023, and adding \$100,000 for a revised total not to exceed amount of \$200,000 in the aggregate; and
 - b. Authorize the Interim Chief Executive Officer or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.
- 8v. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Gregory E. Le Bleu M.D.,** *Page 70-71 (CONSENT)*
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Gregory E. Le Bleu M.D. to provide physical medicine and rehabilitation services, for an amount not to exceed \$450,000 for the period January 1, 2022 to December 31, 2022.
 - b. Authorize the Interim Chief Executive Officer for Natividad to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$45,000) of the original contract amount and do not significantly change the scope of work.
- 8w. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Ventana Faculty Medical Associates,** *Page 72-73 (CONSENT)*
- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center or his designee to execute the Professional and Call Coverage Services Agreement (A-15010) with Ventana Faculty Medical Associates to provide family medicine and physician assistant services, extending the term by twelve months (January 1, 2022 to December 31, 2022) for a revised full agreement term of November 1, 2020 to December 31, 2022, and adding \$200,000 for a revised not to exceed amount of \$700,000 in the aggregate; and
 - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$50,000) of the original contract amount and do not significantly change the scope of work.
- 8x. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Marta Zulik, M.D.,** *Page 74-75 (CONSENT)*
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to the Professional Services Agreement (A-14537) with Marta Zulik, M.D. to provide pulmonary critical care services, extending the term by twenty-four months (January 1, 2022 to December 31, 2023) for a revised full agreement term of November 1, 2019 to December 31, 2023, but not adding funds to the aggregate not to exceed amount; and
 - b. Authorize the Interim Chief Executive Officer or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$40,000) of the original contract amount and do not significantly change the scope of work.
- 8y. * **Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with The Gordian Group,** *Page 76-77 (CONSENT)*
- Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his

designee to execute amendment No. 3 to the Addendum (A-14441) with The Gordian Group to the Sourcewell (formerly NJPA) Contract 071415 for administrative services of the Job Order Contracting (JOC) program, with no change to the agreement term of September 15, 2015 through September 15, 2021 and adding \$70,000 for a revised total spending limit not to exceed \$595,000.

8z. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Iradimed Corp. Page 78-79 (CONSENT)

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal & amendment No. 1 to the agreement with Iradimed Corp. for MRI monitoring system maintenance and application training services, extending the agreement an additional three (3) year period (November 1, 2021 through October 31, 2024) for a revised full agreement term of November 1, 2021 through October 31, 2024, and adding \$65,230 for a revised total agreement amount not to exceed \$164,734.

8aa. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Universal Protection Service, LP. Page 80-81 (CONSENT)

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14202) with Universal Protection Service, LP d/b/a Allied Universal Security Services for shuttle services, extending the agreement an additional one (1) year period (January 9, 2022 through January 8, 2023) for a revised full agreement term of January 9, 2018 through January 8, 2023, and adding \$146,000 for a revised total agreement amount not to exceed \$603,048.

8ab. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Caroline Butler, M.D. Page 82-83 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Caroline Butler MD to provide general and critical care surgical services at Natividad for an amount not to exceed \$400,000 for the period January 1, 2022 to December 31, 2022; and
- b. Authorize the Interim Chief Executive Officer or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$40,000) of the original contract amount.

8ac. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Muralidhara R. Raju, M.D. Page 84-85 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Fourth Amendment to the Professional and Call Coverage Services Agreement (A-13055) with Muralidhara R. Raju, M.D. to provide neurosurgery services, extending the term by twelve months (January 1, 2022 to December 31, 2022) for a revised full term of March 1, 2016 to December 31, 2022, but without adding funds to the aggregate not to exceed amount; and
- b. Authorize the Interim Chief Executive Officer for Natividad to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount per each amendment.

8ad. * Approve for Submission to the Monterey County Board of Supervisors the Following Changes to the Standard Employment Agreement for Natividad Unit U. Page 86-91 (CONSENT)

- a) Approve changes to the standard "Employment Agreement (Hospital Physician)" for

Natividad Unit U physician employees as indicated in Attachment A – Summary of Revisions to Standard Employment Agreement (Hospital Physician) for Natividad Unit U physicians as indicated in Attachment A;

- b) Approve changes to the standard “Public Health Emergency Temporary Employment Agreement (Physician)” for employed emergency temporary physicians at Natividad as indicated in Attachment A;
- c) Authorize updates to the agreement templates in accordance with local, federal, and/or state law, subject to review and approval by County Counsel;
- d) Authorize amendments to agreement templates that do not change salary ranges or provision of benefits, and, further, do not significantly change the scope of either party’s obligations or responsibilities, subject to review and approval by County Counsel; and
- e) Authorize the Hospital Chief Executive Officer to execute agreements for contract employment with Unit U physicians and emergency temporary physicians, by use of the Board-approved standard employment agreement formats, including the benefits set forth herein as applicable, so long as the salary is within the approved salary range for the position, and costs of salary and benefits as applicable are within Natividad’s approved fiscal year budget.

8ae. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Optuminsight, Inc., Page 92-93 (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute an amendment No. 4 to the agreement (A-14280) with Optuminsight, Inc. for perioperative and case advisor consulting services to analyze and advise regarding the quantity and quality of certain patient procedures, adding \$234,000 for a revised total agreement amount not to exceed \$ 2,454,000, with no change to the agreement term March 26, 2019 through March 31, 2025.

8af. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Renovo Solutions LLC, Page 94-95 (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14229) with Renovo Solutions LLC per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$921,000 for a revised total agreement amount not to exceed \$3,273,284 with no change to the agreement term of March 1, 2019 through February 28, 2022.

8ag. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Vanderbilt University, Page 96-97 (CONSENT)

- a. Authorize the Chief Executive Officer (“CEO”) for Natividad Medical Center (NMC) or his designee to execute an education agreement with Vanderbilt University for school’s students to obtain clinical experience required by the school’s program, with a three (3) year agreement term effective when signed by both parties;
- b. Approve the CEO for NMC’s recommendation to accept non-standard risk provisions (insurance and indemnification); and
- c. Authorize the Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work.

MOTION: Motion to approve Policies/Procedures/Forms/Manuals and contract items 8a-8ag, moved by Supervisor Chris Lopez, seconded by Manny Gonzalez, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

***Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Manny Gonzalez: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE***

9. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**
September 2021 YTD Financial Reports

MOTION: Motion to accept the September 2021 Financial Report, moved by Manuel Osorio, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

***Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Manny Gonzalez: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE***

10. **Receive a report on the status of AB 361 and the requirements for continued remote meetings**– Stacy Saetta, Chief Deputy County Counsel

MOTION: Motion to accept the report on the status of AB 361 and the requirements for continued remote meetings, moved by Libby Downey, seconded by Manny Gonzalez, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

***Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE***

Libby Downey: AYE
Fernando Elizondo: AYE
Manny Gonzalez: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

11. **Receive Oral Report from Natividad Chief Executive Officer** - *Dr. Charles R. Harris, Interim CEO*
12. **Receive Oral Report from Natividad Chief Nursing Officer** – *Nancy Buscher, CNO*
13. **Receive Oral Report from Natividad Chief of Staff** – *Dr. Chris Carpenter, COS*
14. **Closed Session Public Comment**
The public may comment on Closed Session items prior to the Board's recess to Closed Session.
15. **Recess to Closed Session under Government Code Section 54950**
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
16. **Reconvene on Public Agenda Items**
17. **Accept and approve September 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

MOTION: *Motion to accept the report on September 2021 Credentials Report, moved by Manny Gonzalez, seconded by Simon Salinas, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

Marcia Atkinson: AYE

Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Manny Gonzalez: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Charles McKee: Not Present
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Adjournment: With no other business before the Board, the meeting was adjourned at 10:43 am

Recorded by Irene Zenk

Fernando Elizondo, Chair

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Toyon Associates, Inc. Amendment No. 3

Legistar Number: _____

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13111) with Toyon Associates, Inc. for 1. Rural Floor Budget Neutrality Appeals Services; and 2. Medicare/Medicaid Crossover Bad Debt Recovery Services; and 3. Medicare /Medi-Cal Appeals Services; and 4. OSHPD Report Preparation Services; and 5. Medical Eligible Day Services (POA/Historical); and 6. Medicare/Medi-Cal/Short Doyle Cost report Preparation Services, and 7. Consulting services, adding \$385,000 for a revised total agreement amount not to exceed \$2,385,000, with no change to the agreement term of April 29, 2016 through June 30, 2022.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13111) with Toyon Associates, Inc. for 1. Rural Floor Budget Neutrality Appeals Services; and 2. Medicare/Medicaid Crossover Bad Debt Recovery Services; and 3. Medicare /Medi-Cal Appeals Services; and 4. OSHPD Report Preparation Services; and 5. Medical Eligible Day Services (POA/Historical); and 6. Medicare/Medi-Cal/Short Doyle Cost report Preparation Services, and 7. Consulting services, adding \$385,000 for a revised total agreement amount not to exceed \$2,385,000, with no change to the agreement term of April 29, 2016 through June 30, 2022.

SUMMARY/DISCUSSION:

Toyon Associates Inc. provides expert services in areas of reimbursement from state and federal government. Their consulting services includes preparation of state's Medi-Cal cost reports, federal Medicare cost report, special supplemental cost reports (P-14) to the state, state's Short Doyle cost reports and annual state's OSHPD reports. Toyon provides assistance in representing Natividad Medical Center during scheduled audits and appeals for all state and federal cost and supplemental reports. Toyon provides strategic assistance on reimbursement issues related to Disproportionate Share, Realignment, Bad Debts, Medi-Cal Waiver funding and programs and other reimbursement related initiatives particular to safety net provider (public) hospitals.

Toyon Associates Inc. will continue to provide NMC with the services described above including pursuing reimbursable cost available on previously reported years which are available to Monterey County Health System. This is an ongoing process between provider (NMC), State and Federal Government.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this amendment No.3 as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 3 was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The cost for this amendment No. 3 is \$385,000, which is included in the Fiscal Year 2021-22 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for specialized consulting services, the outcome of which will contribute to retaining or maximizing the financing of public health care services by Monterey County.

The services rendered in this agreement provide NMC with the reimbursement expertise that allows for the improvement of financing options under State and Federal regulations, resulting in higher quality of patient care for the families in Monterey County.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Juan Polanco, Chief Hospital Accountant, 783-2372

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

- Toyon Associates, Inc. Amendment 3
- Toyon Associates, Inc. Amendment 2
- Toyon Associates, Inc. Amendment 1
- Toyon Associates, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

MD Buyline, Inc. Renewal and Amendment No. 2

Legistar Number: _____

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-14537) with MD Buyline, Inc. for medical equipment pricing analysis services plus associated consulting services, extending the agreement an additional three (3) year period (January 3, 2022 through January 2, 2025) for a revised full agreement term of January 3, 2018 through January 2, 2025, and adding \$72,447 for a revised total agreement amount not to exceed \$194,443.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-14537) with MD Buyline, Inc. for medical equipment pricing analysis services plus associated consulting services, extending the agreement an additional three (3) year period (January 3, 2022 through January 2, 2025) for a revised full agreement term of January 3, 2018 through January 2, 2025, and adding \$72,447 for a revised total agreement amount not to exceed \$194,443.

SUMMARY/DISCUSSION:

MD Buyline provides Natividad with access to its automated cost analysis services. These cost analysis services compare new equipment quotes against other current costs in the active marketplace in real time. The reports that are auto-generated will include a cost comparative analysis and also provide Natividad with suggestions as to which areas can be more easily negotiated down. Natividad has found these reports to be extremely helpful during the procurement of medical equipment to ensure it receives competitive pricing. As a result, Natividad can make new product decisions with greater efficiency, transparency and supporting documentation. The agreement also includes consulting services on an as-needed basis only specifically related to more detailed or complex equipment purchase agreements, including ongoing equipment maintenance agreements for products both in and out of warranty. Natividad believes utilizing these consulting services would yield the necessary inside-industry data that would provide Natividad more leverage to negotiate the cost down significantly on certain items.

For over 30 years, MD Buyline has provided hospitals with strategic sourcing data and advisory services supporting all types of medical equipment and technologies acquisitions including consumables.

Natividad is requesting that the agreement be extended to allow for services to continue.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this renewal and amendment No. 2 as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The renewal and amendment No. 2 was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The cost for this renewal and amendment No. 2 is \$72,447 of which \$24,149 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for strategic sourcing data, market cost data, and when needed, advisory services. These services result in cost savings opportunities and ultimately more competitive pricing for Natividad when purchasing equipment.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Kristen Aldrich, Purchasing and Materials Support Director, 831-783-2627

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

MD Buyline Renewal and Amendment 2

MD Buyline Amendment 1

MD Buyline Membership Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Everbridge, Inc. Amendment No. 3

Legistar Number:

..Title

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement and additional two (2) year period (January 30, 2022 through January 29, 2024) for a revised full agreement term of January 30, 2018 through January 29, 2024 and adding \$75,871 for a revised total Agreement amount of \$210,013.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement and additional two (2) year period (January 30, 2022 through January 29, 2024) for a revised full agreement term of January 30, 2018 through January 29, 2024 and adding 75,871 for a revised total Agreement amount of \$210,013.

SUMMARY/DISCUSSION:

Everbridge is a critical event management software system that has been utilized by Natividad since January 2018. It allows Natividad the ability to perform mass callings to all hospital staff and is utilized when there are notifications that need to get out to a large number of employees at once; this includes emergency situations and can be used if there are mass casualty/triage events. This system is also utilized to contact specific groups of people when needed during accreditation surveys (TJC, CMS, etc.) as an alternate means of communicating updates.

Everbridge is a web based system that stores telephone numbers for all staff members within the hospital in a single location. It is readily accessible from anywhere that has access to the internet. Within the system, NMC has the ability to select targeted groups of employees and in various ways. The system tracks the means of communication and allows Natividad to verify receipt of the communication with individual employees. Natividad is requesting renewal of the Everbridge agreement for a period of two years.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 3 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The cost of this amendment has been budgeted in the Fiscal Year 2021-2022 approved budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this Agreements allows Natividad to continue to provide great patient care by ensuring that all available resources are being contacted in order to have the best quality staff available when an incident or sick call occurs.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Janine Bouyea, Human Resources Administrator, 831-783-2701

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Everbridge Inc. Amendment 3
Everbridge Inc. Amendment 2
Everbridge Inc. Amendment 1
Everbridge Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

UpToDate Inc. Amendment No. 4

Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No.4 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2022 through February 28, 2023) for a revised full agreement term of December 1, 2016 through February 28, 2023, and adding \$95,556 for a revised total agreement amount not to exceed \$521,882.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No.4 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2022 through February 28, 2023) for a revised full agreement term of December 1, 2016 through February 28, 2023, and adding \$95,556 for a revised total agreement amount not to exceed \$521,882.

SUMMARY/DISCUSSION: UPDATE SUMMARY

Wolters Kluwer Health, Up-To-Date Inc. (UpToDate) is the leading web based clinical research tool that clinicians utilize for their day to day review of clinical topics. NMC is a teaching facility, and as such, web-based research is particularly important for medical students and resident education. The user can access the UpToDate system via an internet links embedded within NMC's Electronic Medical Record (EMR) system, Medical Information Technology, Inc. (MEDITECH). UpToDate is a standalone resource application and there is no data exchanged to or from NMC systems with this application.

Currently NMC physicians, residents and medical students have access to Up-To-Date's web-based research and educational materials online. In addition to research, physicians can receive required individual Continuing Medical Education (CME) credit each time Up-To-Date is logged into and utilized. Annual CME is required by NMC, state and national medical specialty boards thereby aiding NMC and its physicians in keeping current in meeting their continuing medical education requirements. With Up-to-Date access, clinicians are able to "click" on the Up-To-Date icon and are able to research the most recent evidenced based recommendations. As an example, when a physician is on call and must remotely enter antibiotic orders for pneumonia but has a question on the preferred medication, he or she will be able to "click" on the Up-to-Date icon and view the latest recommendation.

This amendment will extend the term an additional year. There is no change to the scope or services provided.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 4 was reviewed and approved by NMC's Finance Committee and Board of Trustees on January 14, 2022.

FINANCING:

The cost for this amendment No. 4 is \$95,556, which is included in the Fiscal Year 2021-22 Adopted Budget.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates access to critical point of care clinical diagnosis and medication resources which aid in decision making, thereby improving care provided to Monterey County residents. The system also allows clinicians to remain current with continuing education requirements.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Operations Manager, 783-2812

Approved by: Charles Harris, MD, Interim Chief Executive Officer, 783-2553

Attachments:

UpToDate Amendment 4
UpToDate Amendment 3
UpToDate Renewal and Amendment 2
UpToDate Amendment 1
UpToDate Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Forward Advantage, Inc. Amendment No. 4

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13074) with Forward Advantage, Inc. for the Imprivata product, a Single Sign-On (SSO) solution used by NMC Physicians and Clinical Staff and identity governance software, extending the agreement an additional three (3) year period (March 23, 2022 through March 22, 2025) for a revised full agreement term of March 23, 2016 through March 22, 2025, and adding \$297,617 for a revised total agreement amount not to exceed \$721,384.
- b. Authorize the Interim Chief Executive Officer to sign up to two (2) renewals, of one (1) year each of the Single Sign-On (SSO) service order, provided that the annual costs of each extension do not exceed ten percent (10%) above the cost of the SSO order in Amendment No. 4 (\$87,252 total maximum increase), subject to County Counsel review and provided the terms of the agreement remain substantially the same.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13074) with Forward Advantage, Inc. for the Imprivata product, a Single Sign-On (SSO) solution used by NMC Physicians and Clinical Staff and identity governance software, extending the agreement an additional three (3) year period (March 23, 2022 through March 22, 2025) for a revised full agreement term of March 23, 2016 through March 22, 2025, and adding \$297,617 for a revised total agreement amount not to exceed \$721,384.
- b. Authorize the Interim Chief Executive Officer to sign up to two (2) renewals, of one (1) year each of the Single Sign-On (SSO) service order, provided that the annual costs of each extension do not exceed ten percent (10%) above the cost of the SSO order in Amendment No. 4 (\$87,252 total maximum increase), subject to County Counsel review and provided the terms of the agreement remain substantially the same.

SUMMARY/DISCUSSION:

Imprivata OneSign is a Single Sign On (SSO) solution that enables NMC users to quickly and securely access clinical and administrative applications with one username and password. In the course of treating patients, personnel need to access multiple applications, including the MEDITECH electronic health record system. Prior to implementing Imprivata OneSign, the act of logging in/logging out of multiple systems throughout the workday had caused noticeable inefficiencies. The implementation of OneSign has resulted in an appreciable difference in time and staff resources. The Imprivata tool further speeds up access by utilizing the employee's badge and a reader as part of the sign-on process.

Another important capability of this system is an always-available employee self-service portal to aid with forgotten passwords and lockouts, further enhancing employee productivity.

This amendment includes scope increases with the addition of two Imprivata modules: Imprivata Identity Governance and Imprivata Privileged Access Management. Identity Governance is an end-

to-end solution with role-based access controls, automated network provisioning and de-provisioning, streamlined auditing processes, and analytics that enable faster security threat evaluation and remediation. Privileged Access Management is a tool for identity and access management of network administrator accounts.

This request includes the extension of maintenance and support for one (1) additional year, and the purchase and implementation of Identity Governance and Privileged Access Management, with three (3) years of maintenance and support.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel reviewed and approved this amendment No. 4 as to form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No.4 was reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022

FINANCING:

The cost for this amendment No. 4 is \$297,617 of which \$194,799 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system, which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization and provides NMC with the additional support it needs to be able to protect patient and staff personal information.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Ari Entin, Chief Information Officer, 783-2564

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

- Forward Advantage Inc. Imprivata Amendment 4
- Forward Advantage Inc. Imprivata Renewal and Amendment 3
- Forward Advantage Inc. Imprivata Amendment 2
- Forward Advantage Inc. Imprivata Amendment 1
- Forward Advantage Inc. Imprivata Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Arc Advisors, LLC Agreement

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Arc Advisors, LLC for interim professional compliance services at NMC for an amount not to exceed \$200,000 with an agreement term January 25, 2022 through January 24, 2023.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard insurance, limitations on liability, and limitations on damages provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Arc Advisors, LLC for interim professional compliance services at NMC for an amount not to exceed \$200,000 with an agreement term January 25, 2022 through January 24, 2023.
- b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard insurance, limitations on liability, and limitations on damages provisions within the agreement.

SUMMARY/DISCUSSION:

Healthcare compliance is the continuous process of abiding by legal, ethical, and professional standards applicable to a healthcare organization. Healthcare compliance requires the effective development of processes, policies, and procedures to define appropriate conduct, educate staff, and monitor adherence to these guidelines. Healthcare compliance encompasses many areas including patient care, reimbursement, billing, managed care, OSHA, and HIPAA privacy and security.

In preparation of the current NMC compliance officer's retirement, this firm is being retained to provide interim hospital compliance services until NMC is able to identify and hire a replacement employee.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions.

FINANCING:

The cost for this agreement is \$200,000 of which \$100,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This action ensures Natividad's compliance with all applicable state and federal laws requiring compliance leadership and that these essential services will remain available to patients and the community.

☐ Economic Development
☒ Administration
☒ Health and Human Services
☐ Infrastructure
☐ Public Safety

Prepared by: Janine Bouyea, Assistant Administrator, Human Resources Department, 783-2701

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Arc Advisors, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Architectural Master Agreement RFQ #9600-86

Legistar Number: _____

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Agreements with Hammel, Green and Abrahmsom, Inc., 19six Architects, Cedarblade Consulting, Kasavan Architects, and Wald, Ruhnke & Dost Architects, LLP pursuant to the Request for Qualifications (RFQ) #9600-86, each with a term of February 1, 2022 through January 31, 2027 with a total aggregate amount for all Agreements not to exceed \$5,000,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Agreements with Hammel, Green and Abrahmsom, Inc., 19six Architects, Cedarblade Consulting, Kasavan Architects, and Wald, Ruhnke & Dost Architects, LLP pursuant to the Request for Qualifications (RFQ) #9600-86, each with a term of February 1, 2022 through January 31, 2027 with a total aggregate amount for all Agreements not to exceed \$5,000,000.

SUMMARY/DISCUSSION:

The Request for Qualifications (RFQ) #9600-86, for architectural services was solicited on September 17, 2021 and received five (5) statement of qualification (SOQ) packages. Following staff's review and evaluation of the SOQ packages, all five (5) contractors were selected for awards based on their qualifications.

- Hammel, Green and Abrahmsom, Inc.,
- 19six Architects,
- Cedarblade Consulting,
- Kasavan Architects,
- Wald, Ruhnke & Dost Architects, LLP

NMC's Master Agreements for architectural services are for a five (5) year term. The qualified contractors will be utilized by Natividad Medical Center for contracting out professional architectural services as needed. These Master Agreements enable NMC to have on-call the necessary qualified professionals to assist with both small scale and large scale building improvement projects at NMC, therefore there no imposed limit being set at either \$100,000 per project or over \$100,000 per project; these agreements cover both scenarios. Inclusion on this Master Agreement does not guarantee award of any projects.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved the RFQ and the associated Agreement template as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The Agreements have also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The aggregate cost for these Agreements is \$5,000,000, of which \$1,000,000 was included in the Adopted Budget for FY21-22. Amounts for remaining years of the Agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The recommended actions support the Board of Supervisors Strategic Initiatives for Infrastructure, Health & Human Services, and enable NMC to complete essential services related to infrastructure and maintenance needs.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Brian Griffin, Project Manager, 783-2605

Approved by: Charles R. Harris, DO, Interim Chief Executive Officer, 783-2553

Attachments:

Hammel, Green, and Abrahmsom, Inc. Agreement
19six Architects Agreement
Cedarblade Consulting Agreement
Kasavan Architects Agreement
Wald, Ruhnke & Dost Architects, LLP Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

AE & Associates, LLC Amendment No. 1

Legistar Number: _____

..Title

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with AE & Associates, LLC for coding, audits, onsite training and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2022 through July 31, 2024) for a revised full agreement term of August 1, 2019 through July 31, 2024, and adding \$179,616 for a revised total agreement amount not to exceed \$279,616.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with AE & Associates, LLC for coding, audits, onsite training and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2022 through July 31, 2024) for a revised full agreement term of August 1, 2019 through July 31, 2024, and adding \$179,616 for a revised total agreement amount not to exceed \$279,616.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

(An increase of audit reviews (Correctional Facilities, COVID, and Traumas) ensure all regulatory and coding assignments are accurate; quality reviews of documentation are also performed to ensure regulatory, and Natividad standards are met. The service that AE provides to Natividad ensures that the submission for reimbursement is accurate and the data submission to public entities meets the state standards and requirements. The appending of medical codes is based on the treatment and services provided to the patient. Patients are able to obtain resources and apply for other services to sustain their daily living. The tremendous complication, unforeseen pandemic, ongoing updates, and changes have made it challenging for the coder; acquiring a third-party entity to review the records ensures transparency and allows the auditor to educate and view the encounters with integrity.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The cost for this amendment No. 1 is \$179,616 of which \$89,808 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Natividad has employed licensed coders and is a resident within Monterey County. They are dedicated and well versed in their profession of expertise.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Kim Williams-Neal, Director of Health Information Management, 783-2440

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

AE & Associates, LLC Amendment 1

AE & Associates, LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Gallun Snow Associates, Inc. Amendment No. 2

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14112) with Gallun Snow Associates, Inc. for interior design services pursuant to Request for Qualifications (RFQ #9600-80), extending the agreement an additional one (1) year period (August 1, 2022 through July 31, 2023) for a revised full agreement term of August 1, 2018 through July 31, 2023, and adding \$225,000 for a revised total agreement amount not to exceed \$825,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14112) with Gallun Snow Associates, Inc. for interior design services pursuant to Request for Qualifications (RFQ #9600-80), extending the agreement an additional one (1) year period (August 1, 2022 through July 31, 2023) for a revised full agreement term of August 1, 2018 through July 31, 2023, and adding \$225,000 for a revised total agreement amount not to exceed \$825,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

On March 28, 2018, Natividad issued a Request for Qualifications (RFQ) 9600-80 for one or more new agreements for interior design services from qualified vendors. On May 3, 2018, NMC received only one proposal for consideration, which was from Gallun Snow.

Natividad entered into an agreement with Gallun Snow in August 2018. The agreement was for three years with an option to extend for two additional one-year periods. Natividad has continued its relationship with Gallun Snow and is now in the first one-year extension period. The workload with Gallun Snow has increased since the start of the contract. Some examples of current work are as follows: Neonatal Intensive Care Unit (NICU) finishes and furniture, Medical Surgical Unit 3 finishes and furniture, Mental Health Unit finishes, and Intensive Care Unit (ICU) finishes and furniture. The original amount of the agreement was \$600,000, and Natividad desires to increase the agreement by \$225,000 to ensure adequate funding through July 31, 2023.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 14, 2022.

FINANCING:

The cost for this amendment No. 2 is \$225,000 of which \$125,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement allows for needed improvements to the hospital's physical infrastructure. These improvements ensure that NMC maintains itself as a first-rate medical facility which, in turn, enables NMC staff to provide quality medical care that leads to an improved quality of life for its patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☐ Health and Human Services
- ☒ Infrastructure
- ☐ Public Safety

Prepared by: Andrea Rosenberg, Hospital Assistant Administrator, 783-2562

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Gallun Snow Associates Inc. Amendment 2
Gallun Snow Associates Inc. Renewal and Amendment 1
Gallun Snow Associates Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Revised Business Associate Agreement Template

Legistar Number: _____

..Title

- a. Approve the revised Business Associate Agreement (“BAA”) template to be utilized by Natividad Medical Center (“NMC”) in conjunction with contracts with Business Associates (“BAs”) performing specified services involving the use or disclosure of protected health information (“PHI”).
- b. Authorize the NMC Interim Chief Executive Officer or Contracts/Purchasing Officer to execute the revised BAA Template in conjunction with contracts with BAs performing specified services involving the use or disclosure of PHI.
- c. Authorize NMC to implement future changes to the BAA template and to execute further revised BAA, all subject to review and approval by County Counsel.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Approve the revised Business Associate Agreement (“BAA”) template to be utilized by Natividad Medical Center (“NMC”) in conjunction with contracts with Business Associates (“BAs”) performing specified services involving the use or disclosure of protected health information (“PHI”).
- b. Authorize the NMC Interim Chief Executive Officer or Contracts/Purchasing Officer to execute the revised BAA Template in conjunction with contracts with BAs performing specified services involving the use or disclosure of PHI.
- c. Authorize NMC to implement future changes to the BAA template and to execute further revised BAA, all subject to review and approval by County Counsel.

SUMMARY/DISCUSSION:

Background

The Health Insurance Portability and Accountability Act of 1996 (“HIPAA”) mandates that “Covered Entities” comply with specific rules intended to protect the privacy and security of health information. Natividad, as a public hospital, meets the definition of a covered entity and is therefore required to comply with HIPAA.

One of the HIPAA rules requires that a covered entity enter into a BAA with any entity who performs functions or activities on behalf of, or provides certain services to, a covered entity that involve access to PHI. The purpose of the BAA is to ensure that the BA will appropriately safeguard PHI. In addition to these contractual obligations, BAs are directly liable for compliance with certain provisions of the HIPAA rules.

Natividad has, in the past, presented the Board with a BAA template for consideration and approval. The template has served as the basis for contract negotiations with current and potential BAs. The last revision was approved by the Board in October 2016. Natividad also requested and was granted authority to implement future changes to the BAA template and to execute further revised BAAs, subject to review and approval by County Counsel, for a period of five (5) years.

Overview of Revised Business Associate Agreement template

The attached BAA template is a written contract between the County, doing business as NMC, a

covered entity, and the County's vendor that meets the definition of a BA. The Agreement:

- Establishes the permitted and required uses and disclosures of PHI by the BA
- Provides that the BA will not use or further disclose the information other than as permitted or required by the contract or as required by law
- Requires the BA to implement appropriate safeguards to prevent unauthorized use or disclosure of the information, including implementing requirements of the HIPAA Security Rule
- Requires the BA to report to the covered entity any use or disclosure of the information not provided for by its contract, including incidents that constitute breaches of unsecured PHI

The revisions include:

- Updates that ensure compliance with the California Confidentiality law, including the State breach notification requirements.
- Updates that reflect the current healthcare compliance environment
- Provisions that improve the management of County risk
- Editing for conciseness and to eliminate any duplicative provisions

OTHER AGENCY INVOLVEMENT:

County Counsel has assisted in the development of the updated BAA template and has reviewed and approved the revision for legal form and legality. The NMC BAA template was reviewed and approved by NMC's Finance Committee and Board of Trustees on January 14, 2022.

FINANCING:

There is no cost associated with this request.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement facilitates NMC's compliance with HIPAA's BAA requirements and protects the confidentiality of the County's patients and residents.

☐ Economic Development

☒ Administration

☒ Health and Human Services

☐ Infrastructure

☐ Public Safety

Prepared by: Ari Entin, Chief Information Officer, 831-783-2564

Approved by: Dr. Chad Harris, Interim Chief Executive Officer, 831-783-2504

Attachments:

Revised BAA template for use by Natividad Medical Center

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Sound Inpatient Physicians Second Amendment

TITLE:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14237) with Hospitalist Medicine Physicians of California, Inc., dba Sound Physicians of California III (Sound) to provide hospitalist services, extending the term by twenty-four months (March 1, 2022 to February 29, 2024) for a revised full agreement term of March 1, 2019 to February 29, 2024, and adding \$6,044,424 for a revised not to exceed amount of \$14,140,032 in the aggregate.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,956) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14237) with Hospitalist Medicine Physicians of California, Inc., dba Sound Physicians of California III (Sound) to provide hospitalist services, extending the term by twenty-four months (March 1, 2022 to February 29, 2024) for a revised full agreement term of March 1, 2019 to February 29, 2024, and adding \$6,044,424 for a revised not to exceed amount of \$14,140,032 in the aggregate.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,956) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad operates medical surgical units and an acute rehabilitation unit that provide direct patient care to hospitalized patients 24 hours a day, 7 days a week. It requires a team of internal medicine and family medicine physicians, known as hospitalists to sufficiently staff these units and provide 24/7 patient care.

Natividad would like to amend its existing agreement with Sound Physicians to provide sufficient staffing of these critical units with at least four physicians during the day and one physician at night who are immediately available to provide patient care. Sound Physicians also provides a Chief Hospitalist physician, a registered nurse and management services for the management and oversight of the hospitalist program to ensure quality patient care.

Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost of this Amendment is \$6,044,424. The total cost of this Agreement is \$14,140,032 for the period March 1, 2019 to February 29, 2024 (60 months). \$2,698,536 is included in the Fiscal Year 2018/2019 Adopted Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:

Second Amendment

First Amendment

Agreement

Attachments on file at the Clerk of the Board



FINANCIAL STATEMENTS

OCTOBER 31, 2021

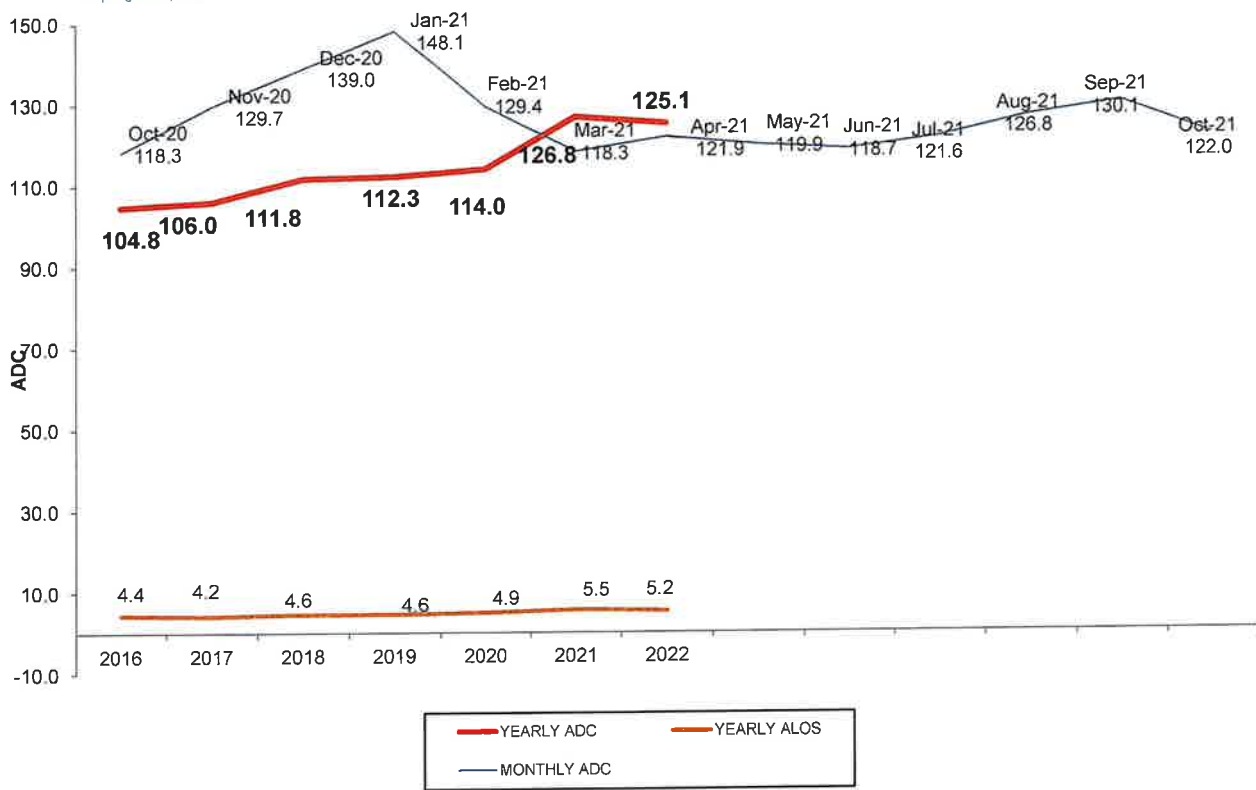


FINANCIAL STATEMENTS

OCTOBER 31, 2021

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5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
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10	CASH FLOW PERFORMANCE F/Y 21-22 ACTUAL TO BUDGET
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NATIVIDAD STATISTICAL REPORT OCTOBER 31, 2021

Month-To-Date					Year-To-Date					
08-21	09-21	10-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS	CY/PY				
1	219	244	217	222	NICU	15	881	873	846	3.19%
2	1,805	1,851	1,671	1,586	Med/Surg	57	6,293	7,046	7,038	0.11%
3	228	279	313	200	ICU	10	794	1,038	1,254	-17.22%
4	69	56	76	63	Peds	12	250	243	118	105.93%
5	847	660	709	710	Acute Rehab	28	2,817	3,050	2,849	7.06%
6	307	350	299	281	OB/Gyn	27	1,115	1,252	1,193	4.95%
7	3,475	3,440	3,285	3,062	TOTAL ACUTE	149	12,150	13,502	13,298	1.53%
8	455	462	498	471	Psychiatric	19	1,869	1,883	1,958	-3.83%
9	3,930	3,902	3,783	3,533	TOTAL DAYS	168	14,019	15,385	15,256	0.85%
10	315	295	282	286	Nursery	18	1,134	1,165	1,226	-4.98%
AVERAGE DAILY CENSUS										
11	84.8	92.7	83.1	75.9	Acute	121	75.9	85.0	85.0	0.00%
12	27.3	22.0	22.9	22.9	Acute Rehab	28	22.9	24.8	23.2	6.90%
13	14.7	15.4	16.1	15.2	Psychiatric	19	15.2	15.3	15.9	-3.77%
14	126.8	130.1	122.0	114.0	TOTAL	168	114.0	125.1	124.0	0.89%
15	10.2	9.8	9.1	9.2	Nursery	18	9.2	9.5	10.0	-5.00%
PERCENTAGE OF OCCUPANCY										
16	70.1%	76.6%	68.7%	62.7%	Acute		62.7%	70.2%	70.2%	0.0%
17	97.5%	78.6%	81.8%	81.8%	Acute Rehab		81.8%	88.6%	96.7%	-8.4%
18	77.4%	81.1%	84.7%	80.0%	Psychiatric		80.0%	80.5%	83.7%	-3.8%
19	75.5%	77.4%	72.6%	67.9%	TOTAL		67.9%	74.5%	75.6%	-1.5%
20	56.7%	54.4%	50.6%	51.1%	Nursery		51.1%	52.8%	55.6%	-5.0%
ADMISSIONS										
21	683	648	631	621	Acute		2,464	2,591	2,381	8.82%
22	55	48	42	56	Acute Rehab		222	203	218	-6.88%
23	36	44	47	62	Psychiatric		246	181	196	-7.65%
24	774	740	720	739	TOTAL		2,932	2,975	2,795	6.44%
25	192	178	156	172	Nursery		682	699	746	-6.30%
26	199	189	179	182	Deliveries		722	742	761	-2.50%
DISCHARGES										
27	639	641	634	632	Acute		2,508	2,532	2,336	8.39%
28	57	51	48	62	Acute Rehab		246	213	218	-2.29%
29	36	48	44	56	Psychiatric		222	184	195	-5.64%
30	732	740	726	750	TOTAL		2,976	2,929	2,749	6.55%
31	172	158	161	153	Nursery		608	653	681	-4.11%
AVERAGE LENGTH OF STAY										
32	5.1	5.3	5.3	4.8	Acute(Hospital wide no babies)		4.8	5.2	5.5	-5.45%
33	15.4	13.8	16.9	12.7	Acute Rehab		12.7	15.0	13.1	14.50%
34	2.5	2.7	2.4	2.8	OB/Gyn		2.8	2.5	2.5	0.00%
35	12.6	10.5	10.6	7.6	Psychiatric		7.6	10.4	10.0	4.00%
36	1.6	1.7	1.8	1.7	Nursery		1.7	1.7	1.6	6.25%
OUTPATIENT VISITS										
37	4,992	4,713	4,556	4,599	Emergency Room		18,247	18,530	14,324	29.36%
38	563	555	532	577	ER Admits		2,289	2,198	2,085	5.42%
39	72.7%	75.0%	73.9%	78.1%	ER Admits as a % of Admissions		78.1%	73.9%	74.6%	-0.96%
40	5,910	6,100	6,004	6,193	Clinic Visits		24,572	24,034	21,651	11.01%
ANCILLARY PROCEDURES BILLED										
41	56,733	56,428	53,923	48,912	Lab Tests		194,070	219,007	203,566	7.59%
42	3,938	3,770	3,904	3,045	Radiology Procedures		12,081	15,309	13,115	16.73%
43	198	230	191	204	MRI Procedures		809	822	803	2.37%
44	113	81	123	150	Nuclear Med Procedures		595	437	333	31.23%
45	1,231	1,300	1,260	1,134	Ultrasound Procedures		4,500	5,005	4,668	7.22%
46	1,977	2,030	2,007	1,808	CT Scans		7,174	7,904	6,974	13.34%
47	378	366	364	346	Surgeries		1,384	1,510	1,521	-0.72%
48	7.55	7.63	7.85	7.87	FTE'S PER AOB		7.87	7.71	8.21	-6.09%
49	1,385.0	1,395.2	1,395.3	1,293.9	TOTAL PAID FTE'S		1,293.9	1,379.1	1,379.3	-0.02%
50	5,686	5,487	5,511	5,095	ADJUSTED PATIENT DAYS		20,217	22,011	20,914	5.25%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2022

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD
REVENUE													
Patient Revenue:													
1 Inpatient	\$ 76,669,231	\$ 76,760,079	\$ 78,970,069	\$ 76,692,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 309,512,045
2 Pro Fees	2,501,994	3,577,745	2,969,087	3,273,870	-	-	-	-	-	-	-	-	12,322,696
3 Outpatient	32,818,260	35,869,938	33,282,272	36,626,402	-	-	-	-	-	-	-	-	138,616,870
4 Total Patient Revenue	112,209,485	116,227,760	115,221,428	116,792,938	-	-	-	-	-	-	-	-	460,451,611
Deductions from revenue:													
5 Contractual Deductions	81,597,660	85,314,572	84,910,869	87,630,866	-	-	-	-	-	-	-	-	339,453,987
6 Bad Debt	6,348,305	5,268,901	5,628,677	3,470,590	-	-	-	-	-	-	-	-	20,737,473
7 Unable to Pay	239,324	392,297	375,729	232,691	-	-	-	-	-	-	-	-	1,260,041
8 Total Contractual Discounts	88,185,289	90,995,770	90,915,265	91,334,147	-	-	-	-	-	-	-	-	361,431,501
9 Net Patient Revenue	24,024,196	25,231,990	24,305,133	25,458,791	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.50%
10 As a percent of Gross Revenue	21.41%	21.71%	21.09%	21.80%									
Total Government Funding	5,241,987	5,559,105	5,241,987	5,450,705	-	-	-	-	-	-	-	-	21,493,784
Other Operating Revenue:													
12 Rent Income	117,884	121,147	119,521	119,519	-	-	-	-	-	-	-	-	478,071
13 Interest Income	251,951	251,951	251,951	(149,922)	-	-	-	-	-	-	-	-	805,931
14 NMF Contribution	60,000	60,000	60,000	60,000	-	-	-	-	-	-	-	-	240,000
15 Other Income	294,618	312,602	321,605	432,232	-	-	-	-	-	-	-	-	1,361,057
16 Total Other Operating Revenue	724,453	745,700	753,077	461,629	-	-	-	-	-	-	-	-	2,685,059
17 TOTAL REVENUE	29,990,636	31,536,795	30,300,197	31,371,325	-	-	-	-	-	-	-	-	123,198,953
EXPENSE													
18 Salaries, Wages & Benefits	16,165,713	18,867,897	16,631,730	16,973,444	-	-	-	-	-	-	-	-	66,658,784
19 Registry	963,851	595,103	1,270,743	966,970	-	-	-	-	-	-	-	-	3,816,667
20 Phys/Residents SWB & Contract Fees	4,176,569	4,655,658	3,665,230	3,796,166	-	-	-	-	-	-	-	-	16,293,623
21 Purchased Services	3,238,042	3,076,176	3,185,590	3,524,173	-	-	-	-	-	-	-	-	13,053,983
22 Supplies	2,876,091	3,060,028	2,871,177	2,893,042	-	-	-	-	-	-	-	-	11,700,336
23 Insurance	352,984	352,985	352,964	352,984	-	-	-	-	-	-	-	-	1,411,937
24 Utilities and Telephone	316,633	516,886	442,884	421,872	-	-	-	-	-	-	-	-	1,698,275
25 Interest Expense	68,997	68,997	68,996	53,620	-	-	-	-	-	-	-	-	260,810
26 Depreciation & Amortization	992,314	930,754	997,548	990,817	-	-	-	-	-	-	-	-	3,971,433
27 Other Operating Expense	431,789	437,157	542,867	580,164	-	-	-	-	-	-	-	-	1,991,978
28 TOTAL EXPENSE	29,582,562	30,641,643	30,009,749	30,573,452	-	-	-	-	-	-	-	-	120,697,826
29 NET INCOME(LOSS)	407,654	895,152	290,448	797,873	-	-	-	-	-	-	-	-	2,391,127
Normalization for Extraordinary Items													
30	-	-	-	-	-	-	-	-	-	-	-	-	-
31	-	-	-	-	-	-	-	-	-	-	-	-	-
32	-	(317,118)	-	(208,718)	-	-	-	-	-	-	-	-	(525,836)
33 Families First C-19 Response	-	(317,118)	-	(208,718)	-	-	-	-	-	-	-	-	(525,836)
34 Total Extraordinary Items	-	(317,118)	-	(208,718)	-	-	-	-	-	-	-	-	(525,836)
34 NET INCOME BEFORE Extraordinary Items	\$ 407,654	\$ 978,034	\$ 290,448	\$ 589,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,865,291
CAPITAL CONTRIBUTIONS													
35													
36 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
37 CHANGE IN NET ASSETS	\$ 407,654	\$ 895,152	\$ 290,448	\$ 797,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,391,127

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF OCTOBER 31, 2021

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR		Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr
	R E V E N U E									
	Patient Revenue:									
1	\$ 76,892,666	\$ 71,371,577	\$ 5,521,089	7.7	Inpatient	\$ 309,512,045	\$ 283,184,005	\$ 26,328,040	9.3	\$ 310,066,460
2	3,273,870	2,131,400	1,142,470	53.6	Pro Fees	12,322,696	8,456,832	3,865,864	45.7	9,725,508
3	36,626,402	32,494,963	4,131,439	12.7	Outpatient	138,616,870	128,931,621	9,685,249	7.5	113,284,594
4	116,792,938	105,997,940	10,794,998	10.2	Total Patient Revenue	460,451,611	420,572,458	39,879,153	9.5	433,076,562
	Deductions from Revenue									
5	87,630,866	79,917,776	(7,713,090)	(9.7)	Contractual Deductions	339,453,987	317,093,111	(22,360,876)	(7.1)	323,073,382
6	3,470,590	3,328,874	(141,716)	(4.3)	Bad Debt	20,737,473	13,208,113	(7,529,360)	(57.0)	15,129,948
7	232,691	491,984	259,293	52.7	Unable to Pay	1,240,041	1,952,065	712,024	36.5	599,520
8	91,334,147	83,738,634	(7,595,513)	(9.1)	Total Contractual Discounts	361,431,501	332,253,289	(29,178,212)	(8.8)	339,802,850
9	25,458,791	22,259,306	3,199,485	14.4	Net Patient Revenue	99,020,110	88,319,169	10,700,941	12.1	94,273,712
10	21.80%	21.00%			As a percent of Gross Revenue	21.50%	21.00%			21.77%
11	5,450,705	5,231,876	218,829	4.2	Total Government Funding	21,493,784	20,927,504	566,280	2.71	25,104,511
	Other Operating Revenue:									
12	119,519	117,833	1,686	1.4	Rent Income	478,071	471,332	6,739	1.4	463,520
13	(149,922)	251,951	(401,873)	(159.5)	Interest Income	605,931	1,007,804	(401,873)	(39.9)	1,017,576
14	60,000	60,000	-	-	NMF Contribution	240,000	240,000	0	-	242,631
15	432,232	346,001	86,231	24.9	Other Income	1,361,057	1,384,004	(22,947)	(1.7)	1,513,441
16	461,829	775,785	(313,956)	(40.5)	Total Other Operating Revenue	2,685,059	3,103,140	(418,081)	(13.5)	3,237,168
17	31,371,325	28,266,967	3,104,358	11.0	TOTAL REVENUE	123,198,953	112,349,813	10,849,140	9.7	122,615,391
	EXPENSE									
18	16,973,444	16,332,026	(641,418)	(3.9)	Salaries, Wages & Benefits	66,658,775	64,982,097	(1,696,678)	(2.6)	64,996,150
19	986,970	143,755	(843,215)	(86.6)	Registry	3,816,667	570,383	(3,246,284)	(85.1)	5,127,628
20	3,796,166	3,475,992	(320,174)	(9.2)	Phys/Residents SWB & Contract Fees	16,293,632	13,848,875	(2,444,757)	(17.7)	13,633,688
21	3,524,173	3,111,445	(412,728)	(13.3)	Purchased Services	13,003,983	12,373,872	(630,111)	(5.1)	12,480,552
22	2,893,042	2,245,777	(647,265)	(28.8)	Supplies	11,700,338	8,910,655	(2,789,683)	(31.3)	10,954,914
23	352,984	365,010	12,026	3.3	Insurance	1,411,937	1,460,040	48,103	3.3	1,281,655
24	421,872	293,803	(128,069)	(43.6)	Utilities and Telephone	1,698,275	1,165,734	(532,541)	(45.7)	1,512,822
25	53,820	58,719	4,899	8.3	Interest Expense	260,810	232,983	(27,827)	(11.9)	(27,314)
26	990,817	1,031,222	40,405	3.9	Depreciation & Amortization	3,971,433	4,091,621	120,188	2.9	3,856,593
27	580,164	524,163	(56,001)	(10.7)	Other Operating Expense	1,991,976	2,079,739	87,763	4.2	2,523,225
28	30,573,452	27,581,912	(2,991,540)	(10.8)	TOTAL EXPENSE	120,807,826	109,695,999	(11,111,827)	(10.1)	116,339,913
29	797,873	685,055	112,818	16.5	NET INCOME(LOSS)	2,391,127	2,653,814	(262,687)	(9.9)	6,275,478
	CAPITAL CONTRIBUTIONS									
30										
31										
32										
33					County Contribution					
34	\$ 797,873	\$ 685,055	\$ 112,818	16.5 %	CHANGE IN NET ASSETS	\$ 2,391,127	\$ 2,653,814	\$ (262,687)	(9.9) %	\$ 6,275,478

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF OCTOBER 31, 2021

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav)			Actual	Budget	Variance fav. (unfav)		
			\$ VAR.	% VAR				\$ VAR.	% VAR	Prior Yr
	5,511	5,096	415	8.2%	REVENUE	22,011	20,217	1,794	8.9%	20,914
					ADJUSTED PATIENT DAYS					
					Patient Revenue:					
1	\$ 13,952	\$ 14,006	\$ (54)	(0.4) %	Inpatient	\$ 14,061	\$ 14,007	\$ 54	0.4%	\$ 14,826
2	594	418	176	42.0	Pro Fees	560	418	142	33.8	465
3	6,646	6,377	269	4.2	Outpatient	6,297	6,377	(80)	(1.3)	5,417
4	21,191	20,801	391	1.9	Total Patient Revenue	20,919	20,803	116	0.6	20,707
					Deductions from revenue					
5	15,900	15,683	(217)	(1.4)	Contractual Deductions	15,422	15,684	263	1.7	15,448
6	630	653	24	3.6	Bad Debt	942	653	(289)	(44.2)	723
7	42	97	54	56.3	Unable to Pay	56	97	40	41.7	29
8	16,572	16,433	(139)	(0.8)	Total Contractual Discounts	16,420	16,434	14	0.1	16,200
9	4,619	4,368	251	5.8	Net Patient Revenue	4,499	4,369	130	3.0	4,508
10	21.80%	21.00%			As a percent of Gross Revenue	21.50%	21.00%			21.77%
11	989	1,027	(38)	(3.7)	Total Government Funding	976	1,035	(59)	(5.7)	1,200
					Other Operating Revenue:					
12	22	23	(1)	(6.2)	Rent Income	22	23	(2)	(6.8)	22
13	(27)	49	(77)	(155.0)	Interest Income	28	50	(22)	(44.8)	49
14	11	12	(1)	(7.5)	NMF Contribution	11	12	(1)	(8.2)	12
15	78	68	11	15.5	Other Income	62	68	(7)	(9.7)	72
16	84	152	(68)	(45.0)	Total Other Operating Revenue	122	153	(32)	(20.5)	155
17	5,692	5,547	145	2.6	TOTAL REVENUE	5,597	5,557	40	0.7	5,863
					EXPENSE					
18	3,080	3,205	125	3.9	Salaries, Wages & Benefits	3,028	3,213	185	5.8	3,108
19	179	28	(151)	(534.8)	Registry	173	28	(145)	(514.6)	245
20	689	682	(7)	(1.0)	Phys/Residents SWB & Contract Fees	740	685	(55)	(8.1)	652
21	639	611	(29)	(4.7)	Purchased Services	591	612	21	3.5	597
22	525	441	(84)	(19.1)	Supplies	532	441	(91)	(20.6)	524
23	64	72	8	10.6	Insurance	64	72	8	11.2	61
24	77	58	(19)	(32.8)	Utilities and Telephone	77	58	(19)	(33.8)	72
25	10	12	2	15.3	Interest Expense	12	12	(0)	(2.8)	(1)
26	180	202	23	11.2	Depreciation & Amortization	180	202	22	10.9	184
27	105	103	(2)	(2.3)	Other Operating Expense	90	103	12	12.0	121
28	5,547	5,413	(135)	(2.5)	TOTAL EXPENSE	5,488	5,426	(62)	(1.2)	5,563
29	145	134	10	7.7	NET INCOME(LOSS)	109	131	(23)	(17.2)	300
30					CAPITAL CONTRIBUTIONS					
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ 145	\$ 134	\$ 10	8 %	CHANGE IN NET ASSETS	\$ 109	\$ 131	\$ (23)	(17.2) %	\$ 300

**NATIVIDAD
BALANCE SHEET
AS OF OCTOBER 31, 2021**

	BEGINNING	CURRENT MONTH ENDING	INC/(DEC)	% CHG.
1	\$ 60,792,427	\$ 71,264,253	\$ 10,471,826	17.2 %
2	40,445,618	40,445,618	-	-
3	51,926,984	55,155,656	3,228,672	6.2
4	33,794,179	25,245,100	(8,549,079)	(25.3)
5	5,467,502	5,549,295	81,793	1.5
6	5,245,159	5,081,969	(164,190)	(3.1)
7	197,572,869	202,741,891	5,069,022	2.6
8	341,773,641	342,103,768	330,127	0.1
9	(212,228,850)	(213,219,621)	(990,771)	(0.5)
10	129,544,791	128,884,147	(660,644)	(0.5)
11	211,528,071	209,966,269	(1,561,802)	(0.7)
12	-	-	-	-
13	-	-	-	-
14	-	-	-	-
15	\$ 538,745,731	\$ 541,592,307	\$ 2,846,576	0.5 %
16	18,556,687	20,079,914	1,523,227	8.2
17	13,088,810	14,102,894	1,013,884	7.7
18	89,955,602	89,955,602	-	-
19	3,642,205	3,642,205	-	-
20	9,929,188	9,495,596	(433,592)	(4.4)
21	135,172,492	137,276,011	2,103,519	1.6
22	4,317,151	4,262,334	(54,817)	(1.3)
23	-	-	-	-
24	25,431,389	25,431,389	-	-
25	29,748,540	29,693,723	(54,817)	(0.2)
26	372,231,445	372,231,446	1	0
27	1,593,254	2,391,127	797,873	(50.1)
28	373,824,699	374,622,573	797,874	0.2
29	\$ 538,745,731	\$ 541,592,307	\$ 2,846,576	0.5 %

CURRENT ASSETS
CASH
FUND AID
ACCOUNTS RECEIVABLE NET
STATE/COUNTY RECEIVABLES
INVENTORY
PREPAID EXPENSE
TOTAL CURRENT ASSETS
PROPERTY, PLANT & EQUIPMENT
LESS: ACCUMULATED DEPRECIATION
NET PROPERTY, PLANT & EQUIPMENT
OTHER ASSETS
INVESTMENTS
HELD FOR CONSTRUCTION
ACCRUED INTEREST RECEIVABLE
FUNDS IN TRUST
TOTAL INVESTMENTS
TOTAL ASSETS
CURRENT LIABILITIES
ACCRUED PAYROLL
ACCOUNTS PAYABLE
MCARE/MEDICAL LIABILITIES
CURRENT PORTION OF DEBT
OTHER ACCRUALS
TOTAL CURRENT LIABILITIES
LONG TERM LIABILITIES
LT ACCRUED LIABILITIES
UN EARNED CONTRIBUTIONS
LONG TERM PORTION OF C.O.P's
TOTAL LONG TERM DEBT
FUND BALANCES
ACCUMULATED FUND
CHANGE IN NET ASSETS
TOTAL FUND BALANCES
TOTAL LIAB. & FUND BALANCES

YEAR - TO - DATE				
BEGINNING	ENDING	INC/(DEC)	% CHG.	
\$ 73,077,248	\$ 71,264,253	\$ (1,812,995)	(2.5)	%
40,445,618	40,445,618			
49,357,316	55,155,656	5,798,340	11.7	
25,562,837	25,245,100	(317,737)	(1.2)	
5,263,194	5,549,295	286,101	5.4	
4,333,064	5,081,969	748,905	17.3	
198,039,277	202,741,891	4,702,614	2.4	
338,128,113	342,103,768	3,975,655	1.2	
(209,247,777)	(213,219,621)	(3,971,844)	(1.9)	
128,880,336	128,884,147	3,811	0.0	
212,311,088	209,966,269	(2,344,819)	(1.1)	
-	-	-	-	
-	-	-	-	
-	-	-	-	
\$ 539,230,701	\$ 541,592,307	\$ 2,361,606	0.4	%
21,217,426	20,079,914	(1,137,512)	(5.4)	
9,532,546	14,102,894	4,570,148	47.9	
90,244,323	89,955,602	(288,721)	(0.3)	
3,642,205	3,642,205	-	-	
12,449,764	9,495,596	(2,954,168)	(23.7)	
137,086,284	137,276,011	189,727	0.1	
4,481,603	4,262,334	(219,269.0)	(5.1)	
-	-	-	-	
25,431,389	25,431,389	-	-	
29,912,992	29,693,723	(219,269)	(0.7)	
372,231,445	372,231,446	1	0	
-	2,391,127	2,391,127	100.0	
372,231,445	374,622,573	2,391,128	0.6	
\$ 539,230,701	\$ 541,592,307	\$ 2,361,606	0.4	%

**NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 10/31/21**

BALANCE SHEET	<u>Reg. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LHP Final Rec'n</u>	<u>GPP PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 16,562,205	4,001,844		(7,473,339)		4,427,708	(16,504,049)	1,014,369
Hospital Fee	-	333,333					(425,287)	(91,954)
Rate Range IGT-CCAH-	(1,161,296)	3,240,000				5,217,406		7,296,110
MCMC EPP	8,384,962	4,666,668				4,184,279	(12,569,120)	4,666,789
MCMC QIP	-	6,995,000				120,158		7,115,158
SB1732	426,268	933,332					(426,268)	933,332
AB 915	-	1,224,000						1,224,000
Medical GME	-	-				672,885	(290,395)	382,490
CARES ACT Funding	180,591	-						180,591
A/R UCSF & Touro University	-	28,600					(6,667)	21,933
A/R Office Buildings	-	509,632					(414,791)	94,841
Medical HPE	-	100,000					(106,767)	(6,767)
Interest Accrued Positive Cash	-	1,007,804					(755,853)	251,951
Accrued Donations	1,100,478	240,000					(9,087)	1,331,391
A/R Jail-PG&E	-	381,662					(173,614)	208,048
Health Department	69,629	553,186						622,817
STATE RECEIVABLES	\$ 25,562,837	\$ 24,215,063	\$ -	\$ (7,473,339)	\$ -	\$ 14,622,436	\$ (31,681,897)	\$ 25,245,100

P & L	YTD OCT-21
Medi-Cal DSH /SNCP/PHYS SPA	\$ 4,001,844
Rate Range IGT-CCAH-	3,240,000
Esperanza Care	(833,336)
Family First C-19 Response-FMAP Enhance-	525,836
HPE	100,000
Hospital Fee	333,333
MCMC EPP	4,666,668
HD Residency Support	(166,668)
MCMC QIP	6,995,000
AB915	1,224,000
Medicare GME	473,775
SB 1732	933,332
GOVERNMENT FUNDING INCOME	\$ 21,493,784

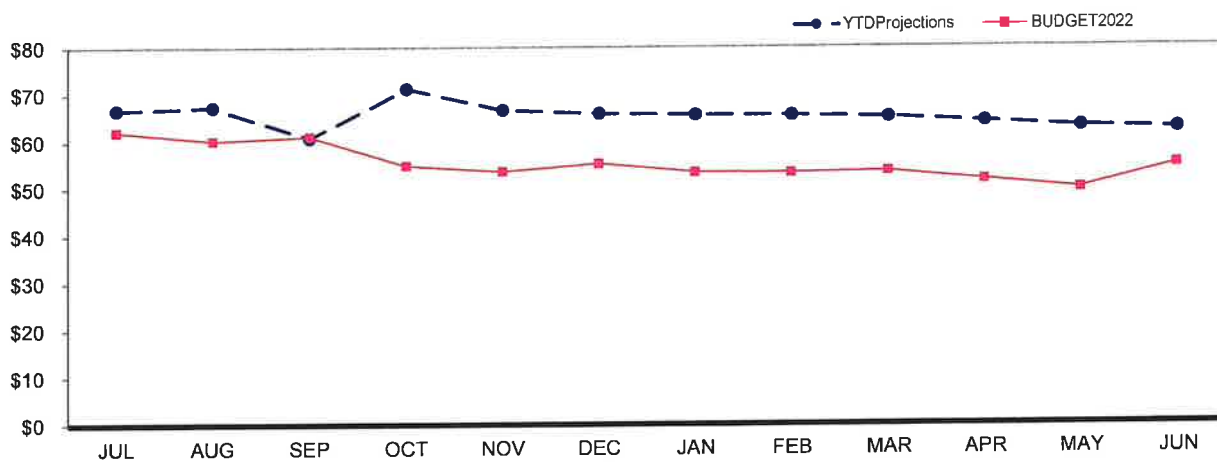
**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF OCTOBER 31, 2021**

	CURRENT MONTH		YEAR - TO - DATE
1	\$ 60,792,427	CASH AT BEGINNING OF PERIOD	\$ 73,077,248
2		FROM OPERATIONS:	
3	797,874	NET INCOME/(LOSS)	2,391,128
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	990,771	DEPRECIATION/AMORT	\$ 3,971,844
6	1,788,645	SUBTOTAL	6,362,972
7		CHANGES IN WORKING CAPITAL:	
8	(3,228,672)	ACCOUNTS RECEIVABLE	(5,798,340)
9	8,549,079	STATE/COUNTY RECEIVABLE	317,737
10	82,397	PREPAID EXPENSE & INVENTORY	(1,035,006)
11	1,523,227	ACCRUED PAYROLL	(1,137,512)
12	1,013,884	ACCOUNTS PAYABLE	4,570,148
13	-	MCARE/MEDICAL LIABILITIES	(288,721)
14	-	SHORT TERM DEBT	0
15	-	ACCRUED LIABILITIES	(2,954,168)
16	(433,592)	NET (DECREASE)/INCREASE	(6,325,862)
17	7,506,323		
18		CAPITAL ADDITIONS:	
19	(330,127)	PP&E ADDITIONS	(3,975,655)
20	-	NBV OF ASSETS DISPOSED	-
21	(330,127)	TOTAL CAPITAL (Use of Cash)	(3,975,655)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(219,269)
24	1,561,802	OTHER ASSETS	2,344,819
25	-	INVESTMENTS	-
26	1,506,985	TOTAL FINANCING	2,125,550
27	10,471,826	INC./(DEC.) IN CASH BALANCE	(1,812,995)
28	\$ 71,264,253	CASH BALANCE - END OF PERIOD	\$ 71,264,253

**NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2022**

	<u>BDGT-22</u>	<u>ESTIMATE FY2022</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 10,705,534	\$ 10,705,534	\$ -
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	525,836	525,836
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 63,308,370</u>	<u>\$ 525,836</u>

**Cash Flow Performance Fiscal Year 2022
(in Millions)**



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	66.8	67.4	60.8	71.3	66.8	66.0	65.7	65.6	65.2	64.3	63.2	62.7
BDGT	62.1	60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9
Variance	4.7	7.1	(0.4)	16.3	13.1	10.7	12.3	12.3	11.6	12.5	13.3	7.8

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2022

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ESTIMATE NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	13,017,248	66,787,325	67,426,889	60,781,513	71,753,051	68,788,829	68,883,258	69,721,352	69,611,363	69,728,225	64,271,650	64,164,525	73,677,748
CASH RECEIPTS													
Permit Revenue (net of pro fees and 10 cap)	21,394,402	26,351,170	20,810,755	21,976,863	21,507,110	21,907,110	21,907,110	21,907,110	22,207,110	21,907,110	21,907,110	21,907,110	264,000,010
Transfer Fee	425,287	-	-	-	83,333	83,333	83,333	83,333	83,333	83,333	83,333	83,333	1,081,911
Bo 101 CC&H	-	-	-	228,717	-	4,860,000	-	-	-	-	-	-	5,088,717
Stimulus Plan by First Response COVID19- SHORT DOYLE	317,118	-	-	-	333,333	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,837,867
HPE	108,767	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	304,767
Transfer to Detention	-	-	8,824	2,213	-	-	-	-	-	-	-	-	7,762,062
Medical Transfer FY11-12 05M CHL Final	7,473,328	284,721	-	-	-	-	-	-	-	-	-	-	8,304,779
SPW	1,952,060	-	-	6,382,115	-	-	-	-	-	-	-	-	429,384
SBIF32	-	426,268	-	-	141,687	141,687	141,687	141,687	141,687	141,687	141,687	141,687	1,384,567
HEALTH DEPARTMENT DESIGN	138,287	141,687	-	-	-	-	-	-	-	-	-	-	290,255
WALC SAL	-	290,255	-	-	-	-	-	-	-	-	-	-	3,872
AY1313	-	-	-	-	-	-	-	-	-	-	-	-	8,551,115
SPW 20-21	8,551,115	-	-	-	-	-	-	-	-	-	-	-	8,551,115
SPW FISCAL 22	-	-	-	-	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	2,915,417	26,728,750
QSPA OPV	-	-	-	-	-	-	-	-	-	-	-	-	12,588,125
OPV	1,487,792	-	-	12,588,125	-	-	-	-	-	-	-	-	2,747,717
Phos 20A	-	-	-	-	-	-	-	-	-	-	-	-	1,332,969
Revol Income	151,635	118,520	118,520	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	117,833	1,332,969
CMS Melder Funds	-	-	-	-	-	-	-	-	-	-	-	-	29,320,200
Fund 404 Transfer	628,802	137,618	1,558,937	2,825,432	1,952,913	3,360,568	2,917,567	3,228,174	3,824,142	6,381,884	7,681,367	7,681,367	3,023,417
101 304 Fund Transfer SW(DCL)	-	-	-	-	1,511,728	-	-	-	-	-	-	-	151,692
Interest Income	139,201	542,799	128,405	351,533	14,994	14,834	14,834	14,834	14,834	14,834	14,834	14,834	382,492
Macmillan Revenue	28,631,415	37,912,333	33,057,368	43,753,184	37,964,919	36,048,588	38,842,153	38,088,144	38,445,414	38,742,737	31,445,481	37,426,462	380,211,938
Total Cash Receipts	73,677,748	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	103,164,525	1,031,645,250
CASH DISBURSEMENTS													
Purchased Services and Supplies	11,481,928	7,876,925	9,440,604	8,031,232	7,485,700	7,485,700	7,485,700	7,485,700	7,485,700	7,485,700	7,485,700	7,485,700	82,818,353
SPW Fuel Rec - FY19-20	845,083	-	-	-	-	-	-	-	-	-	-	-	726,200
100 Residency Support	-	-	-	-	125,000	-	-	-	-	-	-	-	284,721
SNOP 11-12 Fuel Rec	294,721	-	-	-	-	-	-	-	-	-	-	-	872,885
101 W(COCL) SAL	408,170	-	-	-	294,715	-	-	-	-	-	-	-	3,944,845
SPW CV2021	-	-	5,948,845	-	-	-	-	-	-	-	-	-	125,138
101 SPW & exp extension FY20-21	-	-	-	-	-	-	-	-	-	-	-	-	4,184,279
101 QCP	-	109,158	-	-	-	-	-	-	-	-	-	-	2,914,684
101 SPW	-	4,184,279	-	-	-	-	-	-	-	-	-	-	3,023,417
BOC Q1 Sales and Use Tax	258,824	229,954	791,254	289,020	2,825,432	2,930,829	2,930,829	2,930,829	2,930,829	2,930,829	2,930,829	2,930,829	3,023,417
Building Lease & Rental Equipment	-	-	-	-	4,388,193	-	-	-	-	-	-	-	213,075,283
COF Principal & Interest Payments	16,115,478	25,905,438	18,476,714	16,844,434	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438	16,425,438
Payroll and Benefits	-	-	-	-	-	-	-	-	-	-	-	-	888,843
Expenses Core	-	-	-	-	-	-	-	-	-	-	-	-	9,075,393
101 SPW FY19-20 QTR 4	-	-	-	-	-	-	-	-	-	-	-	-	212,550
COV CAP	9,075,393	-	-	-	-	-	-	-	-	-	-	-	3,702,843
FY21-22 MH MOU	-	-	312,930	-	190,331	287,875	287,875	287,875	287,875	287,875	287,875	287,875	2,914,684
Core Processing	1,036,834	-	214,815	-	-	-	-	-	-	-	-	-	5,217,425
101 101 FY19-20	-	-	-	-	5,217,425	-	-	-	-	-	-	-	10,000,000
101 101 FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	30,953,606
SPW Trans Transfer to Clinica - SW PPA	-	-	-	-	-	-	-	-	-	-	-	-	10,302,000
Transfer from 404 to 404 & 101 Fund	-	834,802	137,618	1,558,937	2,825,432	1,952,913	3,360,568	2,917,567	3,228,174	6,381,884	7,681,367	7,681,367	11,827,814
Capital Expenses Fund 404	232,378	304,124	2,105,018	332,126	822,727	542,455	1,050,191	849,305	949,027	1,049,477	1,830,026	783,884	379,383,258
Capital Expenditures	33,823,787	37,293,638	28,883,616	33,884,163	22,425,994	26,815,010	28,933,399	28,178,752	28,850,562	29,687,682	22,548,562	37,885,473	379,383,258
Total Cash Disbursements	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829
Increase/Decrease	(6,230,322)	8,824,115	(6,425,047)	10,488,081	(4,481,572)	(783,427)	(281,346)	(1,024,000)	(325,148)	(9,051,655)	(1,106,881)	(408,011)	(10,211,300)
Ending Cash Fund 401	66,787,325	67,426,889	60,781,513	71,753,051	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829
(+) Cash In Transit	13,017,248	-	-	-	-	-	-	-	-	-	-	-	3,680
(-) Payroll Cash and CC	-	-	-	-	-	-	-	-	-	-	-	-	62,709,878
Ending Cash as per GL	66,787,325	67,426,889	60,781,513	71,753,051	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829	68,788,829
Fund 404													
Beginning Balance	75,037,546	73,637,548	73,000,744	74,865,128	72,324,169	70,478,757	68,618,844	65,112,378	62,198,721	58,935,347	55,331,427	49,025,513	-
Transfer In from Fund 401	-	(606,802)	(117,818)	(1,558,937)	(2,825,432)	(1,952,913)	(3,360,568)	(2,917,567)	(3,228,174)	(6,381,884)	(7,681,367)	(7,681,367)	-
Transfer Out Fund 404	73,637,548	73,000,744	74,865,128	72,324,169	70,478,757	68,618,844	65,112,378	62,198,721	58,935,347	55,331,427	49,025,513	45,327,546	-
Ending Cash Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 401 & 404	142,425,477	140,457,324	133,844,839	144,554,793	137,287,386	134,633,020	133,844,243	127,806,074	124,181,752	118,622,447	112,134,472	103,943,494	-



FINANCIAL STATEMENTS

NOVEMBER 30, 2021

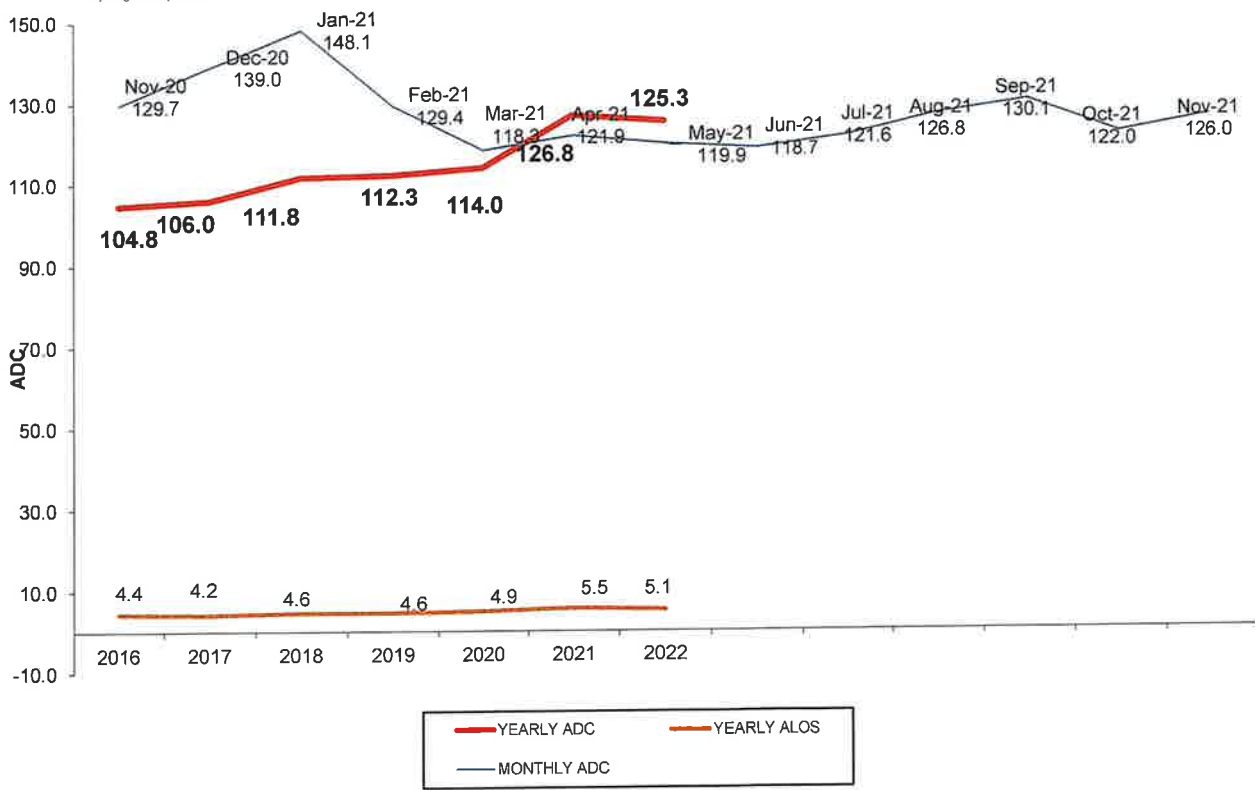


FINANCIAL STATEMENTS

NOVEMBER 30, 2021

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**NATIVIDAD
STATISTICAL REPORT
NOVEMBER 30, 2021**

Month-To-Date					Year-To-Date					
09-21	10-21	11-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS	CY/PT				
1	244	217	259	215	NICU	15	1,096	1,132	1,054	7.40%
2	1,851	1,671	1,592	1,535	Med/Surg	57	7,828	8,638	8,912	-3.07%
3	279	313	271	194	ICU	10	988	1,309	1,538	-14.89%
4	56	76	129	61	Peds	12	311	372	160	132.50%
5	660	709	660	687	Acute Rehab	28	3,504	3,710	3,551	4.48%
6	350	299	394	272	OB/Gyn	27	1,387	1,646	1,454	13.20%
7	3,440	3,285	3,305	2,964	TOTAL ACUTE	149	15,114	16,807	16,669	0.83%
8	462	498	474	456	Psychiatric	19	2,325	2,357	2,479	-4.92%
9	3,902	3,783	3,779	3,420	TOTAL DAYS	168	17,439	19,164	19,148	0.08%
10	295	282	310	276	Nursery	18	1,410	1,475	1,485	-0.67%
AVERAGE DAILY CENSUS										
11	92.7	83.1	88.2	75.9	Acute	121	75.9	85.6	85.7	-0.12%
12	22.0	22.9	22.0	22.9	Acute Rehab	28	22.9	24.2	23.2	4.31%
13	15.4	16.1	15.8	15.2	Psychiatric	19	15.2	15.4	16.2	-4.94%
14	130.1	122.0	126.0	114.0	TOTAL	168	114.0	125.3	125.2	0.08%
15	9.8	9.1	10.3	9.2	Nursery	18	9.2	9.6	9.7	-1.03%
PERCENTAGE OF OCCUPANCY										
16	76.6%	68.7%	72.9%	62.7%	Acute		62.7%	70.7%	70.8%	-0.1%
17	78.6%	81.8%	78.6%	81.8%	Acute Rehab		81.8%	86.4%	96.7%	-10.6%
18	81.1%	84.7%	83.2%	80.0%	Psychiatric		80.0%	81.1%	85.3%	-4.9%
19	77.4%	72.6%	75.0%	67.9%	TOTAL		67.9%	74.6%	76.3%	-2.3%
20	54.4%	50.6%	57.2%	51.1%	Nursery		51.1%	53.3%	53.9%	-1.0%
ADMISSIONS										
21	648	631	670	601	Acute		3,065	3,261	2,971	9.76%
22	48	42	51	54	Acute Rehab		276	254	272	-6.62%
23	44	47	40	60	Psychiatric		306	221	245	-9.80%
24	740	720	761	715	TOTAL		3,647	3,736	3,488	7.11%
25	178	156	173	166	Nursery		848	872	904	-3.54%
26	189	179	202	176	Deliveries		898	944	922	2.39%
DISCHARGES										
27	641	634	631	612	Acute		3,120	3,163	2,896	9.22%
28	51	48	51	60	Acute Rehab		306	264	272	-2.94%
29	48	44	40	54	Psychiatric		276	224	244	-8.20%
30	740	726	722	726	TOTAL		3,702	3,651	3,412	7.00%
31	158	161	173	149	Nursery		757	826	824	0.24%
AVERAGE LENGTH OF STAY										
32	5.3	5.3	5.0	4.8	Acute(Hospital wide no babies)		4.8	5.1	5.5	-7.27%
33	13.8	16.9	12.9	12.7	Acute Rehab		12.7	14.6	13.1	11.45%
34	2.7	2.4	3.0	2.8	OB/Gyn		2.8	2.6	2.5	4.00%
35	10.5	10.6	11.9	7.6	Psychiatric		7.6	10.7	10.1	5.94%
36	1.7	1.8	1.8	1.7	Nursery		1.7	1.7	1.6	6.25%
OUTPATIENT VISITS										
37	4,713	4,556	4,220	4,450	Emergency Room		22,697	22,750	17,543	29.68%
38	555	532	560	558	ER Admits		2,847	2,758	2,598	6.16%
39	75.0%	73.9%	73.6%	78.0%	ER Admits as a % of Admissions		78.1%	73.8%	74.5%	-0.89%
40	6,100	6,004	5,712	5,993	Clinic Visits		30,565	29,746	26,646	11.63%
ANCILLARY PROCEDURES BILLED										
41	56,428	53,923	50,224	47,334	Lab Tests		241,404	269,231	253,218	6.32%
42	3,770	3,904	3,494	2,946	Radiology Procedures		15,027	18,803	16,175	16.25%
43	230	191	157	197	MRI Procedures		1,006	979	1,007	-2.78%
44	81	123	121	145	Nuclear Med Procedures		740	558	426	30.99%
45	1,300	1,260	1,361	1,098	Ultrasound Procedures		5,598	6,366	5,661	12.45%
46	2,030	2,007	1,640	1,750	CT Scans		8,924	9,544	8,768	8.85%
47	366	364	346	346	Surgeries		1,730	1,856	1,916	-3.13%
48	7.63	7.85	7.76	7.87	FTE'S PER AOB		7.87	7.64	8.18	-6.60%
49	1,395.2	1,395.3	1,372.8	1,293.9	TOTAL PAID FTE'S		1,293.9	1,364.0	1,383.0	-1.37%
50	5,487	5,511	5,306	4,932	ADJUSTED PATIENT DAYS		25,149	27,320	26,143	4.50%

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2022

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD
REVENUE													
1 Patient Revenue:													\$ 362,315,328
2 Inpatient	\$ 76,889,231	\$ 78,760,079	\$ 78,970,069	\$ 78,892,666	\$ 72,803,283	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,345,999
3 Pro Fees	2,501,994	3,577,745	2,969,087	3,273,870	4,023,303	-	-	-	-	-	-	-	169,680,083
4 Outpatient	32,818,260	35,889,938	33,282,272	36,626,402	31,043,193	-	-	-	-	-	-	-	568,321,390
5 Total Patient Revenue	112,209,485	118,227,762	115,221,428	118,792,938	107,869,779	-	-	-	-	-	-	-	421,674,924
6 Deductions from revenue:													22,450,862
7 Contractual Deductions	81,597,690	85,314,572	84,910,869	87,630,866	82,220,937	-	-	-	-	-	-	-	1,593,472
8 Bad Debt	6,348,305	5,268,901	5,629,677	3,470,590	1,719,409	-	-	-	-	-	-	-	445,685,278
9 Unable to Pay	239,324	392,297	375,729	232,691	323,431	-	-	-	-	-	-	-	122,626,112
10 Total Contractual Discounts	88,185,289	90,995,770	90,916,265	91,334,147	84,263,777	-	-	-	-	-	-	-	21,589%
11 Net Patient Revenue	24,024,196	25,231,990	24,305,133	25,458,791	23,606,002	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	28,253,985
12 As a percent of Gross Revenue	21.41%	21.71%	21.09%	21.80%	21.88%	-	-	-	-	-	-	-	597,704
13 Total Government Funding	5,241,987	5,559,105	5,241,987	5,450,705	6,780,201	-	-	-	-	-	-	-	655,968
14 Other Operating Revenue:													300,000
15 Rent Income	117,884	121,147	119,521	119,519	119,633	-	-	-	-	-	-	-	1,792,572
16 Interest Income	251,951	251,951	251,951	(149,922)	50,037	-	-	-	-	-	-	-	3,346,244
17 NMF Contribution	60,000	60,000	60,000	60,000	60,000	-	-	-	-	-	-	-	154,226,341
18 Other Income	294,818	312,602	321,605	432,232	431,815	-	-	-	-	-	-	-	82,879,787
19 Total Other Operating Revenue	724,453	745,700	753,077	481,628	561,185	-	-	-	-	-	-	-	5,414,281
20 TOTAL REVENUE	29,990,638	31,536,795	30,300,197	31,371,325	31,027,388	-	-	-	-	-	-	-	20,217,146
21 EXPENSE													16,897,526
22 Salaries, Wages & Benefits	16,165,713	16,887,897	16,831,730	16,973,444	16,221,003	-	-	-	-	-	-	-	14,650,969
23 Registry	953,351	595,103	1,270,743	986,970	1,597,814	-	-	-	-	-	-	-	1,784,921
24 Phys/Residents SWB & Contract Fees	4,178,569	4,655,058	3,865,230	3,796,166	3,923,523	-	-	-	-	-	-	-	2,064,290
25 Purchased Services	3,238,042	3,076,178	3,165,590	3,524,173	3,893,543	-	-	-	-	-	-	-	314,631
26 Supplies	2,876,091	3,060,028	2,871,177	2,893,042	2,950,631	-	-	-	-	-	-	-	4,960,054
27 Insurance	352,984	352,985	352,984	352,984	352,984	-	-	-	-	-	-	-	2,677,573
28 Utilities and Telephone	316,633	516,866	442,884	421,872	365,015	-	-	-	-	-	-	-	151,641,778
29 Interest Expense	68,997	69,997	68,996	53,820	53,821	-	-	-	-	-	-	-	2,584,563
30 Depreciation & Amortization	992,314	990,754	997,548	990,817	989,221	-	-	-	-	-	-	-	540,513
31 Other Operating Expense	431,788	437,157	542,867	580,164	685,597	-	-	-	-	-	-	-	-
32 TOTAL EXPENSE	29,582,982	30,641,643	30,009,749	30,573,452	30,833,952	-	-	-	-	-	-	-	-
33 NET INCOME(LOSS)	407,654	895,152	290,448	797,873	193,436	-	-	-	-	-	-	-	-
34 Normalization for Extraordinary Items													-
35 Provider Relief Fund	-	-	-	-	(1,291,951)	-	-	-	-	-	-	-	(1,291,951)
36 American Rescue Plan (ARPA) Rural Fund	-	-	-	-	(226,263)	-	-	-	-	-	-	-	(226,263)
37 Families First C-19 Response	-	-	-	-	(825,836)	-	-	-	-	-	-	-	(825,836)
38 Total Extraordinary Items	-	(317,118)	-	(208,718)	(1,518,214)	-	-	-	-	-	-	-	(2,044,050)
39 NET INCOME BEFORE Extraordinary Items	\$ 407,654	\$ 578,034	\$ 290,448	\$ 589,155	\$ (1,324,778)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 540,513
40 CAPITAL CONTRIBUTIONS													-
41 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
42 CHANGE IN NET ASSETS	\$ 407,654	\$ 895,152	\$ 290,448	\$ 797,873	\$ 193,436	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,584,563

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF NOVEMBER 30, 2021

CURRENT MONTH					YEAR -TO- DATE					
		Variance fav. (unfav)					Variance fav. (unfav)			
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr	
REVENUE										
Patient Revenue:										
1	\$ 72,803,283	\$ 69,069,274	\$ 3,734,009	5.4	Inpatient	\$ 382,315,328	\$ 352,253,279	\$ 30,062,049	8.5	\$ 389,020,082
2	4,023,303	2,062,632	1,960,671	95.1	Pro Fees	16,345,999	10,519,464	5,826,535	55.4	11,594,315
3	31,043,193	31,446,732	(403,539)	(1.3)	Outpatient	169,660,063	160,378,353	9,281,710	5.8	140,094,760
4	107,869,779	102,578,638	5,291,141	5.2	Total Patient Revenue	568,321,390	523,151,096	45,170,294	8.6	540,709,157
Deductions from Revenue										
5	82,220,937	77,339,783	(4,881,154)	(6.3)	Contractual Deductions	421,674,924	394,432,894	(27,242,030)	(6.9)	403,576,393
6	1,719,409	3,221,491	1,502,082	46.6	Bad Debt	22,456,882	16,429,604	(6,027,278)	(36.7)	18,160,684
7	323,431	476,113	152,682	32.1	Unable to Pay	1,563,472	2,428,178	864,706	35.6	835,677
8	84,263,777	81,037,387	(3,226,390)	(4.0)	Total Contractual Discounts	445,695,278	413,290,676	(32,404,602)	(7.8)	422,572,754
9	23,606,002	21,541,251	2,064,751	9.6	Net Patient Revenue	122,626,112	109,860,420	12,765,692	11.6	118,136,403
10	21.88%	21.00%			As a percent of Gross Revenue	21.58%	21.00%			21.85%
Total Government Funding										
11	6,760,201	5,231,876	1,528,325	29.2		28,253,985	26,159,380	2,094,605	8.01	30,795,456
Other Operating Revenue:										
12	119,633	117,833	1,800	1.5	Rent Income	597,704	589,165	8,539	1.4	579,745
13	50,037	251,951	(201,914)	(80.1)	Interest Income	655,968	1,259,755	(603,787)	(47.9)	1,237,192
14	60,000	60,000	-	-	NMF Contribution	300,000	300,000	0	-	301,809
15	431,515	346,001	85,514	24.7	Other Income	1,792,572	1,730,005	62,567	3.6	1,880,678
16	661,185	775,785	(114,600)	(14.8)	Total Other Operating Revenue	3,346,244	3,878,925	(532,681)	(13.7)	3,999,424
TOTAL REVENUE										
17	31,027,388	27,548,912	3,478,476	12.6		154,226,341	139,898,725	14,327,616	10.2	152,931,283
EXPENSE										
18	16,221,003	15,966,019	(254,984)	(1.6)	Salaries, Wages & Benefits	82,879,778	80,928,116	(1,951,662)	(2.4)	80,136,887
19	1,597,614	139,118	(1,458,496)	(1,048.4)	Registry	5,414,281	709,501	(4,704,780)	(663.1)	6,603,814
20	3,923,523	3,420,899	(502,624)	(14.7)	Phys/Residents SWB & Contract Fees	20,217,155	17,269,774	(2,947,381)	(17.1)	16,926,641
21	3,693,543	3,039,537	(654,006)	(21.5)	Purchased Services	16,697,526	15,413,409	(1,284,117)	(8.3)	16,066,031
22	2,950,631	2,173,324	(777,307)	(35.8)	Supplies	14,650,969	11,083,979	(3,566,990)	(32.2)	14,032,012
23	352,984	365,010	12,026	3.3	Insurance	1,764,921	1,825,050	60,129	3.3	1,601,748
24	366,015	284,325	(81,690)	(28.7)	Utilities and Telephone	2,064,290	1,450,059	(614,231)	(42.4)	1,917,085
25	53,821	56,826	3,005	5.3	Interest Expense	314,631	289,809	(24,822)	(8.6)	41,872
26	989,221	997,955	8,734	0.9	Depreciation & Amortization	4,960,654	5,089,576	128,922	2.5	4,826,376
27	685,597	507,250	(178,347)	(35.2)	Other Operating Expense	2,677,573	2,586,989	(90,584)	(3.5)	3,171,536
28	30,833,952	26,950,263	(3,883,689)	(14.4)	TOTAL EXPENSE	151,641,778	136,646,262	(14,995,516)	(11.0)	145,324,002
NET INCOME(LOSS)										
29	193,436	598,649	(405,213)	(67.7)		2,584,563	3,252,463	(667,900)	(20.5)	7,607,281
CAPITAL CONTRIBUTIONS										
30										
31										
32										
33					County Contribution					
34	\$ 193,436	\$ 598,649	\$ (405,213)	(67.7) %	CHANGE IN NET ASSETS	\$ 2,584,563	\$ 3,252,463	\$ (667,900)	(20.5) %	\$ 7,607,281

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF NOVEMBER 30, 2021

CURRENT MONTH					YEAR -TO -DATE					
	Actual	Budget	Variance fav. (unfav)			Actual	Budget	Variance fav. (unfav)		Prior Yr
			\$ VAR.	% VAR				\$ VAR.	% VAR	
	5,306	5,096	210	4.1%	REVENUE	27,320	25,149	2,171	8.6%	26,143
					ADJUSTED PATIENT DAYS					
					Patient Revenue:					
1	\$ 13,721	\$ 13,554	\$ 167	1.2 %	Inpatient	\$ 13,994	\$ 14,007	\$ (13)	-0.1%	\$ 14,880
2	758	405	353	87.3	Pro Fees	598	418	180	43.0	443
3	5,851	6,171	(320)	(5.2)	Outpatient	6,210	6,377	(167)	(2.6)	5,359
4	20,330	20,130	200	1.0	Total Patient Revenue	20,803	20,802	1	0.0	20,683
					Deductions from revenue					
5	15,496	15,177	(319)	(2.1)	Contractual Deductions	15,435	15,684	249	1.6	15,437
6	324	632	308	48.7	Bad Debt	822	653	(169)	(25.8)	695
7	61	93	32	34.8	Unable to Pay	57	97	39	40.7	32
8	15,881	15,902	22	0.1	Total Contractual Discounts	16,314	16,434	120	0.7	16,164
9	4,449	4,227	222	5.2	Net Patient Revenue	4,489	4,368	120	2.8	4,519
10	21.88%	21.00%			As a percent of Gross Revenue	21.58%	21.00%			21.85%
11	1,274	1,027	247	24.1	Total Government Funding	1,034	1,040	(6)	(0.6)	1,178
					Other Operating Revenue:					
12	23	23	(1)	(2.5)	Rent Income	22	23	(2)	(6.6)	22
13	9	49	(40)	(80.8)	Interest Income	24	50	(26)	(52.1)	47
14	11	12	(0)	(4.0)	NMF Contribution	11	12	(1)	(7.9)	12
15	81	68	13	19.8	Other Income	66	69	(3)	(4.6)	72
16	125	152	(28)	(18.1)	Total Other Operating Revenue	122	154	(32)	(20.6)	153
17	5,848	5,406	442	8.2	TOTAL REVENUE	5,645	5,563	82	1.5	5,850
					EXPENSE					
18	3,057	3,133	76	2.4	Salaries, Wages & Benefits	3,034	3,218	184	5.7	3,065
19	301	27	(274)	(1,002.9)	Registry	198	28	(170)	(602.5)	253
20	739	671	(68)	(10.2)	Phys/Residents SWB & Contract Fees	740	687	(53)	(7.8)	847
21	696	596	(100)	(16.7)	Purchased Services	611	613	2	0.3	615
22	556	426	(130)	(30.4)	Supplies	536	441	(96)	(21.7)	537
23	67	72	5	7.1	Insurance	65	73	8	11.0	61
24	69	56	(13)	(23.6)	Utilities and Telephone	76	58	(18)	(31.0)	73
25	10	11	1	9.0	Interest Expense	12	12	0	0.1	2
26	186	196	9	4.8	Depreciation & Amortization	182	202	21	10.3	185
27	129	100	(30)	(29.8)	Other Operating Expense	98	103	5	4.7	121
28	5,811	5,289	(523)	(9.9)	TOTAL EXPENSE	5,551	5,433	(117)	(2.2)	5,559
29	36	117	(81)	(69.0)	NET INCOME(LOSS)	95	129	(35)	(26.8)	291
					CAPITAL CONTRIBUTIONS					
30										
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ 36	\$ 117	\$ (81)	(69) %	CHANGE IN NET ASSETS	\$ 95	\$ 129	\$ (35)	(26.8) %	\$ 291

**NATIVIDAD
BALANCE SHEET
AS OF NOVEMBER 30, 2021**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 71,264,253	\$ 61,987,119	\$ (9,277,134)	(13.0) %	CURRENT ASSETS	\$ 73,077,248	\$ 60,895,188	\$ (12,382,060)	(16.9) %
2	40,445,618	39,153,867	(1,291,951)	-	CASH	40,445,618	40,445,618	-	-
3	55,155,666	58,627,059	3,471,403	6.3	FUND AID	49,357,316	58,627,059	9,269,743	18.8
4	25,245,100	32,788,886	7,543,786	29.9	ACCOUNTS RECEIVABLE NET	25,562,837	32,788,886	7,226,049	28.3
5	5,549,295	5,602,939	53,644	1.0	STATE/COUNTY RECEIVABLES	5,263,194	5,602,939	339,745	6.5
6	5,081,969	4,613,705	(468,264)	(9.2)	INVENTORY	4,333,064	4,613,705	280,641	6.5
7	202,741,891	202,773,375	31,484	0.0	PREPAID EXPENSE	198,039,277	202,773,375	4,734,098	2.4
					TOTAL CURRENT ASSETS	338,128,113	343,000,963	4,872,850	1.4
8	342,103,788	343,000,963	897,195	0.3	PROPERTY, PLANT & EQUIPMENT	(209,247,777)	(214,206,809)	(4,959,032)	(2.4)
9	(213,219,621)	(214,206,809)	(987,188)	(0.5)	LESS: ACCUMULATED DEPRECIATION	128,880,336	128,794,154	(86,182)	(0.1)
10	128,884,147	128,794,154	(89,993)	(0.1)	NET PROPERTY, PLANT & EQUIPMENT	212,311,088	209,814,415	(2,496,673)	(1.2)
11	209,986,269	209,814,415	(151,854)	(0.1)	OTHER ASSETS	-	-	-	-
					INVESTMENTS	-	-	-	-
12	-	-	-	-	HELD FOR CONSTRUCTION	-	-	-	-
13	-	-	-	-	ACCRUED INTEREST RECEIVABLE	-	-	-	-
14	-	-	-	-	FUNDS IN TRUST	-	-	-	-
					TOTAL INVESTMENTS	-	-	-	-
15	\$ 541,592,307	\$ 541,381,944	\$ (210,363)	(0.0) %	TOTAL ASSETS	\$ 539,230,701	\$ 541,381,944	\$ 2,151,243	0.4 %
16	20,079,914	20,972,165	892,251	4.4	CURRENT LIABILITIES	21,217,426	20,972,165	(245,261)	(1.2)
17	14,102,894	12,679,233	(1,423,661)	(10.1)	ACCRUED PAYROLL	9,532,546	12,679,233	3,146,687	33.0
18	89,955,602	87,937,212	(2,018,390)	(2.2)	ACCOUNTS PAYABLE	90,244,323	87,937,212	(2,307,111)	(2.6)
19	3,642,205	3,642,205	-	-	MCARE/MEDICAL LIABILITIES	3,642,205	3,642,205	-	-
20	9,495,596	11,696,214	2,200,618	23.2	CURRENT PORTION OF DEBT	12,449,764	11,696,214	(753,550)	(6.1)
21	137,276,011	136,927,029	(348,982)	(0.3)	OTHER ACCRUALS	137,086,264	136,927,029	(159,235)	(0.1)
					TOTAL CURRENT LIABILITIES	4,481,603	4,207,517	(274,086)	(6.5)
22	4,262,334	4,207,517	(54,817)	(1.3)	LONG TERM LIABILITIES	-	-	-	-
23	-	-	-	-	LT ACCRUED LIABILITIES	25,431,389	25,431,389	-	-
24	25,431,389	25,431,389	-	-	UN EARNED CONTRIBUTIONS	29,912,992	29,638,906	(274,086)	(0.9)
25	29,693,723	29,638,906	(54,817)	(0.2)	LONG TERM PORTION OF C.O.P.'s	-	-	-	-
					TOTAL LONG TERM DEBT	372,231,445	372,231,446	1	0
26	372,231,446	372,231,446	-	-	FUND BALANCES	2,584,563	2,584,563	-	100.0
27	2,391,127	2,584,563	193,436	(8.1)	ACCUMULATED FUND	372,231,445	374,816,009	2,584,564	0.7
28	374,622,573	374,816,009	193,436	0.1	CHANGE IN NET ASSETS	-	-	-	-
					TOTAL FUND BALANCES	\$ 539,230,701	\$ 541,381,944	\$ 2,151,243	0.4 %
29	\$ 541,592,307	\$ 541,381,944	\$ (210,363)	(0.0) %	TOTAL LIAB. & FUND BALANCES	-	-	-	-

**NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 11/30/21**

BALANCE SHEET	<u>Req. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LHP Final Rec'n</u>	<u>GPP PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 16,562,205	5,002,305		(7,473,339)		8,736,194	(16,504,049)	6,323,316
Hospital Fee	-	416,666					(425,287)	(8,621)
Rate Range IGT-CCAH-	(1,161,296)	4,050,000				5,217,406		8,106,110
MCMC EPP	8,384,962	5,833,335				4,184,279	(12,569,120)	5,833,456
MCMC QIP	-	8,743,750				120,158		8,863,908
SB1732	426,268	1,166,665					(806,541)	786,392
AB 915	-	1,530,000						1,530,000
Medical GME	-	-				672,885	(290,395)	382,490
CARES ACT Funding	180,591	-	226,263				(1,810,105)	(1,403,251)
A/R UCSF & Touro University	-	50,000					(28,600)	21,400
A/R Office Buildings	-	629,264					(503,965)	125,299
Medical HPE	-	125,000					(106,767)	18,233
Interest Accrued Positive Cash	-	1,325,755					(1,023,767)	301,988
Accrued Donations	1,100,478	300,000					(23,151)	1,377,327
A/R Jail-PG&E	-	484,863					(386,988)	97,865
Health Department	69,629	691,485					(328,141)	432,973
STATE RECEIVABLES	\$ 25,562,837	\$ 30,349,088	\$ 226,263	\$ (7,473,339)	\$ -	\$ 18,930,922	\$ (34,806,885)	\$ 32,788,896

P & L	YTD Nov-21
Medi-Cal DSH /SNCP/PHYS SPA	\$ 5,002,305
Rate Range IGT-CCAH-	4,050,000
Esperanza Care	(1,041,670)
Family First C-19 Response-FMAP Enhance-	525,836
CARES Act Funding	1,518,214
HPE	125,000
Hospital Fee	416,666
MCMC EPP	5,833,335
HD Residency Support	(208,335)
MCMC QIP	8,743,750
AB915	1,530,000
Medicare GME	592,219
SB 1732	1,166,665
GOVERNMENT FUNDING INCOME	\$ 28,253,985

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF NOVEMBER 30, 2021**

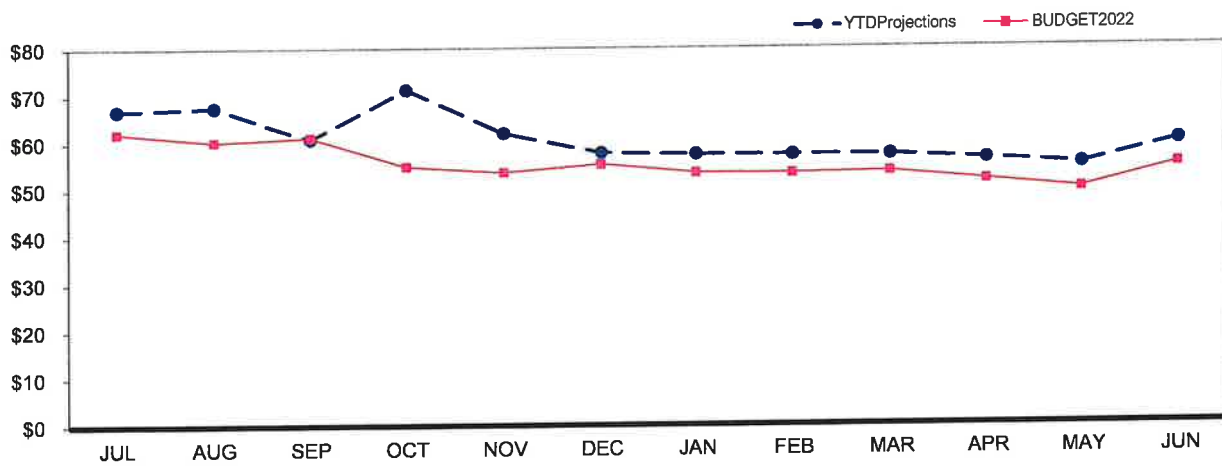
	CURRENT MONTH		YEAR - TO - DATE
1	\$ 71,264,253	CASH AT BEGINNING OF PERIOD	\$ 73,077,248
2		FROM OPERATIONS:	
3	193,436	NET INCOME/(LOSS)	2,584,564
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	987,188	DEPRECIATION/AMORT	\$ 4,959,032
6	1,180,624	SUBTOTAL	7,543,596
7		CHANGES IN WORKING CAPITAL:	
8	(3,471,403)	ACCOUNTS RECEIVABLE	(9,269,743)
9	1,291,951	FUND AID STIMULUS	1,291,951
10	(7,543,786)	STATE/COUNTY RECEIVABLE	(7,226,049)
11	414,620	PREPAID EXPENSE & INVENTORY	(620,386)
12	892,251	ACCRUED PAYROLL	(245,261)
13	(1,423,461)	ACCOUNTS PAYABLE	3,146,687
14	(2,018,390)	MCARE/MEDICAL LIABILITIES	(2,307,111)
15	-	SHORT TERM DEBT	0
16	2,200,618	ACCRUED LIABILITIES	(753,550)
17	(9,657,600)	NET (DECREASE)/INCREASE	(15,983,462)
18		CAPITAL ADDITIONS:	
19	(897,195)	PP&E ADDITIONS	(4,872,850)
20	-	NBV OF ASSETS DISPOSED	-
21	(897,195)	TOTAL CAPITAL (Use of Cash)	(4,872,850)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(274,086)
24	151,854	OTHER ASSETS	2,496,673
25	-	INVESTMENTS	-
26	97,037	TOTAL FINANCING	2,222,587
27	(9,277,134)	INC./(DEC.) IN CASH BALANCE	(11,090,129)
28	\$ 61,987,119	CASH BALANCE - END OF PERIOD	\$ 61,987,119

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2022

	<u>BDGT-22</u>	<u>ESTIMATE FY2022</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 10,705,534	\$ 10,705,534	\$ -
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	525,836	525,836
PRF & ARPA Stimulus	-	3,102,055	3,102,055
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 66,410,425</u>	<u>\$ 3,627,891</u>



Cash Flow Performance Fiscal Year 2022 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	66.8	67.4	60.8	71.3	62.0	67.8	57.5	57.3	57.4	56.4	55.3	60.0
BDGT	62.1	60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9
Variance	4.7	7.1	(0.4)	16.3	8.3	2.5	4.0	4.0	3.7	4.6	5.4	5.1

NATIVEDAS
CASH FORECAST
FISCAL YEAR 2022

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	73,077,248	66,787,838	67,405,590	60,191,813	71,250,806	58,303,147	57,775,806	57,471,049	57,389,106	57,341,296	58,378,789	55,216,200	73,077,248
CASH RECEIPTS													
Permit Revenue (net) (see fees and lab exp)	21,394,802	26,361,170	20,810,758	21,676,883	16,550,886	21,007,110	21,507,110	21,507,110	23,207,110	21,507,110	21,507,110	21,507,110	259,143,646
Transfer Fee	475,287	-	-	-	-	83,333	83,333	83,333	83,333	83,333	83,333	83,333	1,068,818
BS STY CCAM	-	-	-	-	-	6,000,000	-	-	-	-	-	-	6,000,000
Stimulus Family First Response COVID-19	317,118	127,146	208,717	5,102,088	-	-	-	-	-	-	-	-	5,655,069
SHOFT DOYLE	-	-	-	-	291,688	333,333	333,333	333,333	333,333	333,333	333,333	333,333	3,868,821
WHE	106,767	-	-	-	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	251,767
Foundation Donations	7,473,333	8,874	2,213	14,289	-	-	-	-	-	-	-	-	7,508,709
Medical Waiver FY11-12 OSH-CP- Junc	1,952,063	-	-	6,502,115	-	-	-	-	-	-	-	-	8,454,178
GRN	-	418,258	-	-	382,373	141,887	141,887	141,887	141,887	141,887	141,887	141,887	806,541
SH1732	-	-	-	-	-	-	-	-	-	-	-	-	1,027,087
HEALTH DEPARTMENT RESID	-	-	290,396	-	-	-	-	-	-	-	-	-	290,396
MSCL AME	-	-	-	-	-	-	-	-	-	-	-	-	3,872,000
ASRIS	-	-	-	-	-	-	-	-	-	-	-	-	6,961,115
GPP J2-21	6,551,115	-	-	-	-	2,676,384	-	-	2,676,384	-	-	-	9,227,500
GPP FY17-22	-	-	-	-	-	5,833,833	7,815,417	2,915,417	5,833,833	2,915,417	2,915,417	2,915,417	26,738,750
QIP	-	-	-	-	12,568,120	-	-	-	-	-	-	-	12,568,120
QIP	-	-	-	-	-	-	-	-	-	-	-	-	1,300,000
Phys SPA	1,447,192	-	-	-	-	-	-	-	-	-	-	-	2,747,192
Main License	-	151,889	118,920	118,092	88,174	117,833	117,833	117,833	117,833	117,833	117,833	117,833	1,354,312
EMS Mobile Funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 404 Transfer	-	838,803	137,818	1,508,837	148,388	2,289,147	3,891,992	3,241,075	3,829,506	4,053,717	7,000,360	3,980,418	29,305,000
16T Sub-Fund Transfer In(Out)	-	-	-	-	-	1,511,104	-	-	755,853	-	-	-	2,266,957
Interim License	-	-	-	393,580	-	430,100	-	-	600,000	-	-	-	1,423,680
Alcohol/License Revenue	139,301	488,296	250,072	628,853	589,130	18,894	14,884	14,884	14,884	14,884	14,884	14,884	4,089,885
Total Cash Receipts	29,531,475	37,812,332	23,057,909	43,793,794	31,089,902	48,711,042	29,633,379	28,378,822	37,268,746	29,142,324	32,159,747	42,933,211	395,382,031
CASH DISBURSEMENTS													
Purchased Services and Supplies	(1,461,029)	7,856,925	5,440,624	8,031,232	13,808,125	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	58,654,773
GPP Fuel Rec'n FY19-20	603,010	-	-	-	-	-	-	-	-	-	-	-	603,010
100 Mile/empty Support	-	-	-	-	125,000	-	-	-	-	-	-	-	125,000
SHOFT 11-12 Fuel Rec'n	288,721	-	-	-	-	-	-	-	-	-	-	-	288,721
16T MEDICAL AME	428,130	-	-	284,719	-	-	-	-	-	-	-	-	712,849
GPP CY2021	-	-	3,544,845	-	-	-	-	-	-	-	-	-	3,544,845
16T GPP & new extension FY20-ASPA Catch-up	-	-	-	-	4,308,486	-	-	-	-	-	-	-	4,308,486
16T GPP	-	120,158	-	-	-	-	-	-	-	-	-	-	120,158
16T GPP	-	4,184,379	-	-	-	-	-	-	-	-	-	-	4,184,379
Public Health Lab Testing 20-21	-	-	-	-	875,807	-	-	-	-	-	-	-	875,807
Building Lease Rental Equipment	258,824	229,964	291,254	299,030	243,839	230,879	230,879	230,879	230,879	230,879	230,879	230,879	2,829,783
GPP Payroll & Transfer Payments	-	-	-	-	-	4,300,102	-	-	-	-	-	-	4,300,102
Payroll and Benefits	16,179,436	23,908,428	16,676,114	18,648,434	16,947,024	16,425,438	16,425,438	16,425,438	24,628,157	16,425,438	16,425,438	16,425,438	213,106,469
Expenditure Cont	-	-	-	688,842	110,841	-	-	-	-	-	-	-	799,683
16T GPP FY19-20 QTR 4	-	-	-	-	-	-	-	-	-	-	-	-	-
CONCAC	5,075,300	-	-	-	29,842	-	-	-	-	-	-	-	5,105,142
FY21-22 AM-ROU	-	-	212,910	-	-	-	-	-	-	-	-	-	212,910
Data Processing	1,038,834	-	274,215	180,391	147,355	287,675	287,675	287,675	287,675	287,675	287,675	287,675	3,623,129
QIP 16T/2021 Fund Reconciliation FY20-21	-	-	-	-	-	-	-	-	-	-	-	-	-
Medi-Cal Fund Reimbursement FY11-12	-	-	-	5,317,456	-	-	-	-	-	-	-	-	5,317,456
16T FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	-
GPP Share Transfer to Clinics - SH PPA	-	-	-	-	-	10,000,000	-	-	-	-	-	-	10,000,000
Transfer from 451 to 404 & 15T Fund	-	606,802	137,618	1,958,897	148,585	2,008,447	3,891,992	3,241,075	3,829,506	4,053,717	7,000,360	2,980,418	29,305,000
Capital Expenditures Fund 404	232,219	304,134	2,120,016	220,126	178,943	548,892	1,032,802	960,887	961,889	1,063,476	1,833,569	794,322	11,837,873
Capital Expenditures	31,829,787	37,293,409	29,583,816	33,294,161	24,451,333	41,328,781	29,355,436	28,511,844	37,264,156	32,108,837	33,258,712	38,184,362	426,484,220
Total Cash Disbursements	(8,888,322)	618,834	(6,025,047)	10,488,281	(12,557,497)	(817,241)	(204,897)	(131,842)	2,190	(964,533)	(1,130,512)	4,130,828	(18,022,188)
Increase/(Decrease)	66,787,936	67,405,590	60,761,913	71,250,806	58,303,147	57,775,806	57,471,049	57,389,106	57,341,296	56,383,789	55,246,200	58,385,018	59,841,016
Ending Cash Fund 451	-	-	-	-	3,571,107	-	-	-	-	-	-	-	-
(+) Cash In Transit	13,951	10,507	18,814	13,631	18,863	5,261	5,261	6,958	15,991	8,896	15,389	3,680	-
(-) Petty Cash and CC	56,851,847	67,416,367	60,792,427	71,264,255	61,587,118	57,791,187	57,478,142	57,348,064	57,357,287	56,388,893	55,241,818	58,388,738	-
Ending Cash as per G/L	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 404													
Beginning Balance	73,637,546	79,837,546	79,000,744	74,663,126	73,304,188	73,155,201	71,685,734	67,161,762	63,952,747	60,882,241	56,308,504	49,327,814	-
Transfer In from Fund 451	-	(506,800)	(117,818)	(1,558,897)	(148,585)	(2,069,447)	(3,891,992)	(3,241,075)	(3,829,506)	(4,053,717)	(7,000,360)	(2,980,418)	-
Transfer Out Fund 404	79,637,546	79,800,744	74,663,126	73,304,188	73,155,201	71,685,734	67,161,762	63,952,747	60,322,241	56,728,524	49,327,594	48,327,548	-
Ending Cash Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 451 & 404	142,425,477	142,427,304	133,644,839	144,554,793	121,548,348	128,861,860	124,884,811	121,291,853	117,671,537	112,705,767	104,974,184	106,332,825	-

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, January 14, 2022
(Medical Executive Committee Approval Date: December 14, 2021)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Erlichman, Oren, MD	Anesthesia / Anesthesia	Provisional	01/14/2022 – 12/01/2023
Fuchs, Martha, PA-C	Physician Assistant / Emergency Medicine	Advanced Practice Provider	01/14/2022 – 12/01/2023
Haberlach, Marissa, DO	Emergency Medicine / Emergency Medicine	Provisional	02/01/2022 – 02/01/2024
Kurz, Troy, MD	Psychiatry / Psychiatry	Provisional	01/14/2022 – 12/01/2023
Vela, Abraham, MD	Family Medicine Hospitalist / Family Medicine	Provisional	01/14/2022 – 12/01/2023

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Aharonian, Artin, MD	Teleradiology / Radiology	Courtesy	02/01/2022 – 02/01/2024
Amoussou, Dela, MD	Teleneurology / Medical Specialties	Courtesy	02/01/2022 – 02/01/2024
Aziz, Shehzad, M.D.	Hematology-Oncology / Medical Specialties	Courtesy	02/01/2022 – 07/01/2023
Chanchorn, Ekkawit, MD	IM Hospitalist / Medical Specialties	Active	02/01/2022 – 02/01/2024
Cole, Mario J., MD	Pulmonary Medicine / Critical Care / Medical Specialties	Courtesy	02/01/2022 – 02/01/2024
Gokaldas, Reshma R., MD	Teleneurology / Medical Specialties	Courtesy	02/01/2022 – 02/01/2024
Hartnett, Kathleen S., NNP	Neonatal Nurse Practitioner / Pediatrics	Advanced Practice Professional	02/01/2022 – 02/01/2024
Henault, Emerald N., PA-C	Physician Assistant / Emergency Medicine	Advanced Practice Professional	02/01/2022 – 02/01/2024
Hobart, Edward A., MD	Teleradiology / Radiology	Courtesy	02/01/2022 – 02/01/2024
Mischiu, Oana L., MD	Teleradiology / Radiology	Courtesy	02/01/2022 – 02/01/2024

RELEASE FROM PROCTORING: The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Aharonian, Artin, MD	Teleradiology	Radiology	Acknowledge

Araneta, Nicole M., MD	Family Medicine	Family Medicine	Acknowledge
Amoussou, Dela, M.D.	Teleneurology	Medical Specialties	Acknowledge
Cole, Mario J., MD	Pulmonary Medicine / Critical Care	Medical Specialties	Acknowledge
Chan, Albert D., MD	Orthopedic Surgery	Surgical Specialties	Acknowledge
Gokaldas, Reshma R., MD	Teleneurology	Medical Specialties	Acknowledge
Hobart, Edward A., MD	Teleradiology	Radiology	Acknowledge
Mischiu, Oana L., MD	Teleradiology	Radiology	Acknowledge
Torres, Rosalicia, MD	Family Medicine OB	Family Medicine	Acknowledge
Uphoff, Adrienne E., MD	OBGYN	OBGYN	Acknowledge

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	CURRENT/REQUESTED	RECOMMEND
Aharonian, Artin, MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Amoussou, Dela, M.D.	Teleneurology	Medical Specialties	Provisional to Courtesy	Acknowledge
Cole, Mario J., MD	Pulmonary Medicine / Critical Care	Medical Specialties	Provisional to Courtesy	Acknowledge
Gokaldas, Reshma R., MD	Teleneurology	Medical Specialties	Provisional to Courtesy	Acknowledge
Hobart, Edward A., MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge
Mischiu, Oana L., MD	Teleradiology	Radiology	Provisional to Courtesy	Acknowledge

LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Bretan, Peter N., MD	Urology / Surgical Specialties	To fulfill an important patient care, treatment, and service need	11/15/2021– 11/29/2021	Acknowledge

REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Gates, Cristina G., PA-C	Physician Assistant	Emergency Medicine	Provide assistance in the mental health unit (MHU)	Acknowledge

RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Appleget, Joseph M., CRNA	Nurse Anesthetist	Anesthesia	02/01/2022	Acknowledge
Goddard, Brook M., MD	Emergency Medicine	Emergency Medicine	11/02/2021	Acknowledge
Rambhia, Suraj, MD	Teleradiology	Radiology	10/22/2021	Acknowledge

Neonatal Nurse Practitioner Teaching /Training: The following NNP meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-4

NAME	PROCEDURE	RECOMMEND
Kathleen S. Hartnett., NNP	Umbilical Vessel Catheterization (arterial and Venous), Thoracentesis, Endotracheal Intubation, Lumbar Puncture, PICC Line Placement	Acknowledge

RELEASE FROM ADVANCED PROCEDURE TEACHING / TRAINING: The following practitioners have completed their advanced procedure teaching/training requirements in the following privileges as per MSP008-4. They are eligible to apply for these privileges.

NAME	SPECIALTY	SERVICE	REASON	RECOMMEND
None				