



Board of Trustees 2022

February 11, 2022





NMC Board of Trustees Meeting

Friday, February 11, 2022

9:00 AM

***** VIDEO CONFERENCE / TELEPHONIC MEETING *****

AGENDA

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

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To participate by phone call any of these numbers below:

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- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHRiQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.

Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.

2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
 - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
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5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-10 – Board Clerk*
The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.
5. **Minutes**
Approve the Minutes of January 14, 2022 Board of Trustees Meeting *Page 11-20*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**
This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
8. **Consent Calendar**
Approve the following policies, procedures, rules, and regulations:
 - 8a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - Annual Institutional Review Report
 - MHU-4500 MHU Utilization Review Plan {Revised}

New Policies

 - 3:9950 IV Medication Infusion Discontinuation Protocol
 - ED-1326 Closed Circuit TV Monitoring in the Emergency Department

Revised Policies

 - 1:0080 Hypoglycemia Management in the Inpatient Setting for Non-Pregnant Adult
 - 1:0825 High Risk Infant Follow-up Clinic
 - 1:1100 Do Not Resuscitate Orders
 - 1:3650 Defibrillator Test
 - 1:4205 Code Pink Response Team
 - 1:4215 Crash Cart Maintenance, Adult Cart & Broselow Pediatric Cart
 - 1:9090 Pressure Ulcer Prevention and Management Program
 - 3-2020 Standard IV Compounds
 - 3:3345 Controlled Drug Record
 - 3:7880 Emergency Medication Kits

- 5:7350 Respiratory Protection Program
- 5:7355 N95 & PAPR Respirators
- 7:0910 Communication of Unanticipated Outcomes
- IR-1506 Angiography – Spinal
- IR-1513 On-Call Policy – Calling in the Team
- LDU-6130 Oxytocin (Pitocin) Administration
- NICU-6800 Neonatal Transports: Inbound and Outbound
- OPST-6006 Cleaning Shared Non-Critical/Reusable Patient Care Equipment
- OPST-6010 Splint Pan Use and Cleaning
- OR-7017 Infection Control Guidelines for the Operating Room
- PED-7005 Activity Program
- PERI-6819 Breastmilk Mis-Administration

No Changes

- 1:1380 Transport of Patients
- 1:9200 Natividad Diet List
- 1:9210 Natividad Nutrition Care Manual and Diet Manual, Access To
- 1:9321 Cardiopulmonary Bypass Contingency Plan.
- 3:1150 Pharmacy & Therapeutics Conflicts-of-Interest
- 3:9500 Antipyretics for Pediatric Patients
- 7:1400 Adverse Events and Unusual Occurrences: Governmental Reporting
- ARU-0017 Kindred Rehabilitation Services Organizational Chart
- ARU-0019 Continuum of Services
- ARU-0029 Patient Rights Responsibilities Statement
- ARU-0030 Complaint Narrative Form
- ARU-0031 Critical Incidents
- ARU-0032 Critical Interactions
- ARU-0035 Patient Safety – Restrictive Procedures
- ARU-0038 Documentation Timeframe
- ARU-0040 Rehab Team Documentation
- ARU-0041 Speech Swallowing Assessment Discharge Status
- ARU-0047 Dysphagia Program
- ARU-0048 Home Evaluation
- ARU-0049 Therapeutic Recreation – Leisure Activities
- ARU-0050 Community Reintegration
- ARU-0051 Therapeutic Pass
- ARU-0052 Therapeutic Pass Assessment
- ARU-0053 Behavior Management of Patients with Agitation
- ARU-0055 Patient Family Education
- ARU-0061 Patient Planning Feedback Process
- ARU-0062 Sexuality Program
- ARU-0064 AMA Discharge
- ARU-0067 Plan for Continued Care
- ARU-0068 Elopement
- ARU-0070 Staff Orientation
- ARU-0071 Contract Staff
- ARU-0072 Orientation – Performance Assessment
- ARU-0073 Employee Competency

- ARU-0074 Staff Rights
- ARU-0075 Internal Continuing Education
- ARU-0076 Individual Education Record
- ARU-0077 Ancillary Services
- ARU-0078 Specialized Services
- ARU-0079 Role of Student
- ARU-0081 Physician Supervision of IRF Patient
- ARU-0082 Physician Admitting Orders
- ARU-0083 Post Admission Physician Evaluation
- ARU-0084 Physician Progress Notes
- ARU-0085 Physician Discharge Summary
- ARU-0087 Evaluation of Medical Needs
- ARU-0091 Psychological/Neuropsychological Services
- ARU-0092 Infection Control Kitchen
- ARU-0095 Clinical Research
- ARU-0097 Medical Records
- ARU-0099 Case Files - Materials
- ARU-0102 General Safety Guidelines
- ARU-0105 Patient Assessment Instrument (PAI)
- ARU-0106 Emergency Services
- ARU-0107 Emergency Response Services
- ARU-0108 Fire Emergency Drills
- ARU-0111 Utilization Review Plan
- ARU-0112 Concurrent Therapy
- ARU-0113 Utilization Review
- DIAG-1410 C-Spine Collar Removal in Diagnostic Imaging
- DIET-1 Supplemental Diet Manual
- ED-1325 Search of Patient Property
- ED-1240 Emergency Department Decontamination Plan
- IC-330 Bloodborne Pathogens Exposure Control Plan
- IC-420 Bioterrorism Agents: Response and Treatment
- NURADM-0700 Patient Education by Nursing
- OPST-6700 Pediatric Feeding Evaluation and Treatment Policy and Procedure
- OPST-6701 Speech Therapy Cognitive/Communication Evaluation and Treatment
- OPST-6703 Speech Therapy Swallow Evaluation and Treatment
- 5:2200 HIPAA, Privacy Violation Sanctions Policy
- 5:2400 Conflict Management
- 5:7400 Annual Tuberculosis Screening
- NUR ED 5514 Registration for Class

Retire

- OPST-6007 Cleaning Therapy Gait Belts
- OPST-6009 Environmental Cleaning
- PED-7170 Admitting Postpartum & Newborn Patient (Couplets) to the Pediatric Unit
{temporary retirement due to COVID}
- 1:0150 Stroke Screening for In-Patients (Stroke Alert)
- 7:0400 Prohibited Political Activity

COVID Guidelines (Informational Only)

- COVID-0043 Guidelines for In-Person Education Classes for Patients COVID-19 Protocol {NEW}

ORDER SETS - NEW

- GEN TPA Stroke Orders
- GEN Patient's Own Implantable Device Mgmt
- ICU Tocilizumab Orders
- GEN Baricitinib Orders

REVIEW/REVISED

- TRA IMC Trauma Admission
- TRA Standard Trauma Admission
- TRA ICU Trauma Admission
- ED Sepsis
- ICU Severe Sepsis or Septic Shock
- MED Sepsis
- PED Asthma
- PED Urinary Tract Infection
- PED ALTE/BRUE
- PED Fever 0 to 28 Days
- PED Fever 3 to 36 Months
- PED Fever 29 to 90 Days
- PED Outpt Pre-Transfusion
- PED Failure to Thrive
- PED Pneumonia Admission
- PED Therapeutic Phlebotomy

COVID Guidelines

- COVID-0023 Temporary Facial Hair Guideline During COVID-19 Pandemic {NEW}
- COVID-0040 Guidelines for Administration of Inpatient COVID-19 Vaccine {Revised}
- COVID-0034 SARS-COV-2 Patient Testing Prioritization Guideline {Revised}

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8k of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medical Education Speakers Network. Page 21-22 (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following
Page 23-24 (CONSENT)

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following
Agreements for Ode Keil Consulting Group, Inc., Page 25-26 (CONSENT)

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following
Agreement with Agility Surgical Inc., Page 27-28 (CONSENT)

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

8f. * Approve for Submission to the Monterey County Board of Supervisors the Following
Agreement with CALSTAR Air Medical Services LLC, Page 29-30 (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

8g. * Approve for Submission to the Monterey County Board of Supervisors the Following
Agreement with F1 Technical Solutions, Inc., Page 31-32 (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

- 8h. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Peyman R. Tabrizi, M.D., Page 33-34 (CONSENT)**
a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.
- 8i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Carefusion Solutions, LLC, Page 35-36 (CONSENT)**
a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.
- 8j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Net Health Systems, Inc., Page 37-38 (CONSENT)**
Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 23, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH, with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.
- 8k. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Renovo Solutions LLC, Page 39-40 (CONSENT)**
Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

9. **Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO**
a. December 2021 YTD Financial Reports *Page 41-53*

10. **AB 361 Findings for Continued Remote Meetings – Stacy Saetta, Chief Deputy County Counsel**
a. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center (“Natividad”) Board of Trustees has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
b. Provide direction to staff.

11. **Vacancy on Board of Trustees**
a. Discuss current vacancy on the Natividad Medical Center Board of Trustees.

12. **Nominate and recommend to Board of Supervisors for a First, Three-Year Appointment Two New Members to the Board of Trustees.**

- a. Nominate and recommend to the Board of Supervisors the appointment of the following members to the Board of Trustees for a first, three-year term, effective upon appointment:

1. Simon Salinas; and
2. Manuel Osorio

- b. *As per the BOT bylaws, an appointed BOT member serves for an initial term of one year, as a trial period for the BOT member and the BOT. Thereafter, with the consent of the BOT member and with the recommendation of the BOT, such appointed BOT member may serve a term of three (3) years, and may serve up to two (2) additional consecutive three (3) year terms if re-appointed by the Board of Supervisors.*

13. **Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris, Interim CEO**

14. **Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO**

15. **Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS**

16. **Closed Session Public Comment**
The public may comment on Closed Session items prior to the Board's recess to Closed Session.

17. Recess to Closed Session under Government Code Section 54950

a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*

18. Reconvene on Public Agenda Items

19. Accept and approve January 2022 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

Page 54-56

Adjournment

**NATIVIDAD BOARD OF TRUSTEES
FRIDAY, March 11, 2022 AT 9:00 A.M.**

***** VIDEO CONFERENCE TELEPHONIC MEETING *****



NMC Board of Trustees Meeting

Friday, January 14, 2022

9:00 AM

***** VIDEO CONFERENCE / TELEPHONIC MEETING *****

MINUTES

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 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Board of Trustees: In person: Dr. Chad Harris, Fernando Elizondo, Marcia Atkinson, Dr. Chris Carpenter
Via Zoom: Libby Downey, Supervisor Chris Lopez, Manuel Osorio, Simon Salinas, Mitch Winick

Absent: Manny Gonzalez, Charles McKee

NMC Staff/County: Irene Zenk, Stacy Saetta, Andrea Rosenberg, Daniel Leon, Ari Entin, Nancy Buscher, Hillary Fish, Dr. Craig Walls, Jeanne-Ann Balza, Janine Bouyea, Jennifer Williams, Dr. Walt Mills, Dr. Erika Jaramillo, Dr. Wendell Harry, Raquel Mojica

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1. **Call to Order**

2. **Roll Call**

Present

*Marcia Atkinson
Dr. Chris Carpenter
Libby Downey
Fernando Elizondo
Dr. Chad Harris
Supervisor Chris Lopez
Manuel Osorio
Simon Salinas
Mitch Winick*

Absent

*Manny Gonzalez
Charles McKee*

3. **Public Comment**

- None

4. **Additions and Corrections by Clerk** – Board Clerk

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

Remove final bullet point under Item# 9a Nomination of Jeffrey Bass, MD as MS Quality Review Committee Chairman, pulled at the request of Natividad staff.

5. **Minutes**

Approve the Minutes of November 12, 2021 Board of Trustees Meeting

MOTION: *Motion to approve the minutes of November 12, 2021, by Marcia Atkinson, seconded by Libby Downey, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

*Absent Manny Gonzalez
Charles McKee*

6. **Board Comments**

Fernando Elizondo would like to send kudos to all staff for doing a great job.
Libby Downey supports the kudos to all staff as well.

7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**

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8. **Ceremonial Resolution**

Adopt a resolution honoring Marcia Atkinson upon completing her two year term as Chairperson of Natividad Board of Trustees.

MOTION: Motion to adopt a resolution honoring Marcia Atkinson upon completing her two year term as Chairperson of Natividad Board of Trustees, by Fernando Elizondo, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Marcia Atkinson: AYE

Dr. Chris Carpenter: AYE

Libby Downey: AYE

Fernando Elizondo: AYE

Dr. Chad Harris: AYE

Supervisor Chris Lopez: AYE

Manuel Osorio: AYE

Simon Salinas: AYE

Mitch Winick: AYE

***Absent Manny Gonzalez
Charles McKee***

9. **Consent Calendar**

Approve the following policies, procedures, rules, and regulations:

9a. Policies/Procedures/Forms/Manuals (listed and available upon request)

- MSP001-1, Credentialing and Privileging of Medical Staff and Advanced Practice Professional Staff, Updates
- Proctoring Policy, MSP001-9, Updates
- Proctoring Plan, Updates
- Proctoring Form, Updates

~~• Nomination of Jeffrey Bass, MD as MS Quality Review Committee Chairman~~

COVID Guidelines

- COVID-0043 Guidelines for In-Person Education Classes for Patient COVID-19 Protocol {NEW}

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 9b – 9k of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

9b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Toyon Associates, Inc., (CONSENT)

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13111) with Toyon Associates, Inc. for 1. Rural Floor Budget Neutrality Appeals Services; and 2. Medicare/Medicaid Crossover Bad Debt Recovery Services; and 3. Medicare /Medi-Cal Appeals Services; and 4. OSHPD Report Preparation Services; and 5. Medical Eligible Day Services (POA/Historical); and 6. Medicare/Medi-Cal/Short Doyle Cost report Preparation Services, and 7. Consulting services, adding \$385,000 for a revised total agreement amount not to exceed \$2,385,000, with no change to the agreement term of April 29, 2016 through June 30, 2022.

9c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for MD Buyline, Inc., (CONSENT)

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-14537) with MD Buyline, Inc. for medical equipment pricing analysis services plus associated consulting services, extending the agreement an additional three (3) year period (January 3, 2022 through January 2, 2025) for a revised full agreement term of January 3, 2018 through January 2, 2025, and adding \$72,447 for a revised total agreement amount not to exceed \$194,443.

9d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Everbridge, Inc., (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement and additional two (2) year period (January 30, 2022 through January 29, 2024) for a revised full agreement term of January 30, 2018 through January 29, 2024 and adding \$75,871 for a revised total Agreement amount of \$210,013.

9e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with UpToDate Inc., (CONSENT)

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No.4 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2022 through February 28, 2023) for a revised full agreement term of December 1, 2016 through February 28, 2023, and adding \$95,556 for a revised total agreement amount not to exceed \$521,882.

9f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Forward Advantage, Inc., (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13074) with Forward Advantage, Inc. for the Imprivata product, a Single Sign-On (SSO) solution used by NMC Physicians and Clinical Staff and identity governance software, extending the agreement an additional three (3) year period (March 23, 2022 through March 22, 2025) for a revised full agreement term of March 23, 2016 through March 22, 2025, and adding \$297,617 for a revised total agreement amount not to exceed \$721,384.

b. Authorize the Interim Chief Executive Officer to sign up to two (2) renewals, of one (1) year each of the Single Sign-On (SSO) service order, provided that the annual costs of each extension do not exceed ten percent (10%) above the cost of the SSO order in Amendment No. 4 (\$87,252 total maximum increase), subject to County Counsel review and provided the terms of the agreement remain substantially the same.

9g. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Arc Advisors, LLC, (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Arc Advisors, LLC for interim professional compliance services at NMC for an amount not to exceed \$200,000 with an agreement term January 25, 2022 through January 24, 2023.

b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard insurance, limitations on liability, and limitations on damages provisions within the agreement.

9h. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreements Pursuant to Request for Qualifications (RFQ) # 9600-86, (CONSENT)**

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Agreements with Hammel, Green and Abrahmsom, Inc., 19six Architects, Cedarblade Consulting, Kasavan Architects, and Wald, Ruhnke & Dost Architects, LLP pursuant to the Request for Qualifications (RFQ) #9600-86, each with a term of February 1, 2022 through January 31, 2027 with a total aggregate amount for all Agreements not to exceed \$5,000,000.

9i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with AE & Associate, LLC, (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with AE & Associates, LLC for coding, audits, onsite training and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2022 through July 31, 2024) for a revised full agreement term of August 1, 2019 through July 31, 2024, and adding \$179,616 for a revised total agreement amount not to exceed \$279,616.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

9j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Gallun Snow Associates, Inc., (CONSENT)**

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14112) with Gallun Snow Associates, Inc. for interior design services pursuant to Request for Qualifications (RFQ #9600-80), extending the agreement an additional one (1) year period (August 1, 2022 through July 31, 2023) for a revised full agreement term of August 1, 2018 through July 31, 2023, and adding \$225,000 for a revised total agreement amount not to exceed \$825,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.

9k. *** Approve for Submission to the Monterey County Board of Supervisors the Following Revised Business Associate Agreement (“BAA”) Template, (CONSENT)**

- a. Approve the revised Business Associate Agreement (“BAA”) template to be utilized by Natividad Medical Center (“NMC”) in conjunction with contracts with Business Associates (“BAs”) performing specified services involving the use or disclosure of protected health information (“PHI”).
- b. Authorize the NMC Interim Chief Executive Officer or Contracts/Purchasing Officer to execute the revised BAA Template in conjunction with contracts with BAs performing specified services involving the use or disclosure of PHI.
- c. Authorize NMC to implement future changes to the BAA template and to execute further revised BAA, all subject to review and approval by County Counsel.

MOTION: *Motion to approve Policies/Procedures/Forms/Manuals and contract items 9a-9k with the exception of item 9a last bullet point to be pulled, moved by Libby Downey, seconded by Simon Salinas, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

*Absent Manny Gonzalez
Charles McKee*

10. **Approve for Submission to the Monterey County Board of Supervisors the Following Amendment to Hospitalist Medicine Physicians of California, Inc., which is in the final stages of negotiation (Dr. Craig Walls)**

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14237) with Hospitalist Medicine Physicians of California, Inc., dba Sound Physicians of California III (Sound) to provide hospitalist services, extending the term by twenty-four months (March 1, 2022 to February 29, 2024) for a revised full agreement term of March 1, 2019 to February 29, 2024, and adding \$6,044,424 for a revised not to exceed amount of \$14,140,032 in the aggregate.
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,956) of the original contract amount and do not significantly change the scope of work.

MOTION: *Motion to accept item number 10, moved by Marcia Atkinson, seconded by Libby Downey, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE*

Fernando Elizondo: AYE
Dr. Charles Harris: AYE
Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Absent Manny Gonzalez
Charles McKee

11. Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO
a. October 2021 YTD Financial Reports
b. November 2021 YTD Financial Reports

MOTION: *Motion to accept the October 2021 and November 2021 Financial Reports, moved by Manuel Osorio, seconded by Libby Downey, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Absent Manny Gonzalez
Charles McKee

12. AB 361 Findings for Continued Remote Meetings – Stacy Saetta, Chief Deputy County Counsel
a. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center (“Natividad”) Board of Trustees has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
b. Provide direction to staff.

MOTION: *Motion to accept the report on the status of AB 361 and the requirements for continued remote meetings, moved by Libby Downey, seconded by Simon Salinas, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE

Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Absent Manny Gonzalez
Charles McKee

13. **Receive Oral Report from Natividad Chief Executive Officer** - *Dr. Charles R. Harris, Interim CEO*
14. **Receive Oral Report from Natividad Chief Nursing Officer** – *Nancy Buscher, CNO*
15. **Receive Oral Report from Natividad Chief of Staff** – *Dr. Chris Carpenter, COS*
16. **Closed Session Public Comment**
The public may comment on Closed Session items prior to the Board's recess to Closed Session.
17. **Recess to Closed Session under Government Code Section 54950**
 - a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
 - b. Pursuant to Government Code section 54957(b)(1), the Board will confer regarding appointment to the position of Natividad Medical Center Chief Executive Officer.
18. **Reconvene on Public Agenda Items**
19. **Accept and approve December 2021 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.**

MOTION: *Motion to accept the report on December 2021 Credentials Report, moved by Marcia Atkinson, seconded by Manuel Osorio, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Supervisor Chris Lopez: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Absent *Manny Gonzalez*
Charles McKee

Adjournment: With no other business before the Board, the meeting was adjourned at 11:05 am

Recorded by Noemi Ferguson

Fernando Elizondo, Chair

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Medical Education Speakers Network Amendment No. 2

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Continuing Medical Education (CME) program provides support for continuous improvement and learning to help physicians address gaps in their professional practice and as such is required of physicians for renewal of license, maintenance of specialty board certification, credentialing, membership in professional societies, and other professional privileges. At NMC, the purpose of our CME program is to provide Accredited Continuing Medical Education Activities to our medical staff to increase learners' knowledge, competence and performance so they are able to provide the best medical care possible to our community. Medical Education Speakers Network (MESN) assists Natividad with keeping its CME Program active and diverse by locating expert faculty for our activities from around the county. NMC's CME Program is open to all NMC providers and clinical staff, as well as community providers.

As a Level II Trauma Center for Monterey County, our CME Program is critical to our verification by the American College of Surgeons. Natividad's CME Program is accredited by the California Medical Association and was awarded Re-accredited with Commendation in 2018 through 2024.

Natividad's CME Program has been accredited since February 2000. During this COVID-19 era, and in support of more focused education to keep our providers with up-to-the-minute information on this emerging disease and its treatments, and to accommodate the restrictions of this pandemic,

Natividad moved its CME Program from in-person activities to a new platform: Internet-based Podcast and Videocast (enduring) activities – accessible on campus and off. This transition allows our providers to access vital new medical information specific to Natividad’s needs, from renowned faculty anytime/anywhere.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC’s Finance Committee and by its Board of Trustees on February 11, 2022

FINANCING:

There are no costs associated with this amendment No. 2.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered from this agreement help ensure that Natividad offers an accredited CME program to its clinical staff. Continuing education of medical professionals is ultimately translated into effective patient care.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Dr. Craig Walls, Chief Medical Officer, 783-2521

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Medical Education Speakers Network Amendment 2
Medical Education Speakers Network Amendment 1
Medical Education Speakers Network Agreement

Attachments on file with the Clerk of the Board

..Title

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

SUMMARY

The Pharmacy Department is located on the first floor of building 580. The department develops intravenous (IV) medications that are introduced directly into the bloodstream, bypassing the anti-infective defenses of the stomach and skin. Contaminated compounding IV medications can result in patient harm due to infections. To prevent contamination, it is necessary that medications are developed by trained staff using proper procedures in facilities designed to prevent contamination. The current IV compounding facility in the Pharmacy department will not meet new governed regulations for IV compounding. The project has updated the department to meet new laws and regulations by providing a new compounding room with a non-hazardous anteroom and a hazardous medication storage room. Construction has completed this initial scope of construction and is pending acceptance from the Board of Pharmacy and the California Department of Public Health (CDPH).

With the onset of COVID-19 resulting in supply chain delays, there is a need to expand the capacity of the Pharmacy Department. Natividad has identified the need to modify the remainder of the Pharmacy space to accommodate two new extra-large freezers, supplies for COVID-19 medications, and vaccines. Natividad would like to expand the scope of its current approved Pharmacy project to allow for these much needed changes to occur. In order to complete this renovation, the Pharmacy will be temporarily relocated to a secure adjacent hallway. This will allow the contractor to consolidate construction scope into minimal phases. Expanding the additional scope will cost \$705,411 to the approved amount of \$1,200,000 for a new total project cost of \$1,905,411.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this project as to legal form and risk provisions. The Auditor-Controller has reviewed and approved this project as to fiscal provisions.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Pharmacy remodel will modernize and provide improved pharmaceutical need of the hospital.

☐ Economic Development
☐ Administration

☐ Health and Human Services
☒ Infrastructure
☐ Public Safety

Prepared by: Brian Griffin, Project Manager, 783.2605

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783.2553

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Ode Keil Consulting Group, Inc. Amendment No. 2

Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

SUMMARY/DISCUSSION:

The Ode Keil Consulting Group assists Natividad with Joint Commission and Centers for Medicare & Medicaid Services (CMS) compliance. They provide reviews and mock surveys to ensure Natividad is prepared for the Joint Commission survey which is critical for Natividad to maintain its accreditation. Documentation reviews and staff education are part of the services Natividad receives.

Changes are driven by CMS and by Joint Commission initiatives focused on improving quality and patient safety. This year it is anticipated that there will be several new or revised survey activities. Ode Keil Consulting is assisting Natividad with preparedness for what is to come.

The requested amendment renews the agreement which expires on April 30, 2023 after which time no services have been rendered.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No.2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 2 is \$43,000, of which \$40,000 shall be included in the Fiscal Year 2022-23 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

CMS and Joint Commission accreditation is a top priority for the hospital to maintain. This agreement assists Natividad with ensuring continued accreditation while at the same time maintaining the highest possible standards for patient safety and care.

☐ Economic Development
☒ Administration
☒ Health and Human Services
☐ Infrastructure
☐ Public Safety

Prepared by: Felipe Enriquez, Director of Engineering & Safety, 783-2614
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Ode Keil Consulting Group, Inc. Amendment 2
Ode Keil Consulting Group, Inc. Renewal & Amendment 1
Ode Keil Consulting Group, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Agiliti Surgical, Inc. Amendment No. 2

Legistar Number: _____

..Title

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

SUMMARY/DISCUSSION:

Extracorporeal shock wave lithotripsy (ESWL) involves the administration of a series of shock waves generated by a machine called a lithotripter. By x-ray, the shockwaves focus on the kidney stone, traveling into the body through skin and tissue, reaching the stone where it is then broken into small fragments. Agiliti Surgical Inc. provides the following services extracorporeal shock wave lithotripsy (ESWL), Cryotherapy and Laser Imagery at Natividad Medical Center (NMC)

The equipment and services provided by Agiliti has aided Natividad's surgical and IR staff tremendously in performing complex kidney stone renal mass procedures. This amendment is to add funds to the agreement to cover current costs and includes enough additional which is projected to last through expiration of the agreement

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 1 is \$110,000 of which \$40,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Supporting Agiliti Surgical Inc. facilitates improved surgical management for patients with kidney stone disease and patients with renal cancer. The primary advantage of utilizing Agiliti is that ESWL is completely a non-invasive approach to removing kidney stones and Cryoablation is a non-surgical approach to reducing renal masses

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Wally Sayles, Interim Director for Surgical Services, 772-7771

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Agiliti Surgical, Inc. (Formerly UHS Surgical Services, LLC.) Amendment 2

Agiliti Surgical, Inc. (Formerly UHS Surgical Services, LLC.) Amendment 1

UHS Surgical Services, Inc. Agreement

Attachments on file with the Clerk of the Board

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

..Report**RECOMMENDATION:****It is recommended the Board of Supervisors:**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

SUMMARY/DISCUSSION:

The CALSTAR Air Medical Services, LLC ("CALSTAR") patient transfer coordination and facilitation services involves coordinating and recording all incoming and outgoing emergency requests for patient consult or transfer. These requests are typically initiated by physicians in circumstances where patients need transfer to the appropriate level of care (either into or out of NMC). When a treating physician deems that there is a medical necessity for a patient to receive care not available at the sending facility, then that patient is transferred to a higher level of care.

This service is crucial for Natividad as it provides a single point of contact (telephone exchange) for both physicians calling into NMC to transfer a patient to us as well as NMC physicians calling out to find an appropriate destination that has the staffing and expertise to receive a patient who needs a service that NMC cannot provide. The coordination and recording of multiple calls that need to occur in rapid fashion to save life and limb is a specialized and technical medical service.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 4 as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 4 is \$275,000, of which \$150,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The CALSTAR transfer service provides all incoming and outgoing requests for patient consult or transfer; place patients with an admitting physician and consulting physician; verify bed availability; and coordinate transport. The service adheres to the physician's declaration of medical necessity to ensure proper levels of care and patient placement are met, whether inbound to NMC or outbound to an appropriate receiving facility.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Craig Walls, Chief Medical Officer, 783-2521

Julie Ramirez, Trauma Program Manager, 772-7350

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

CALSTAR Air Medical Services Amendment No. 4
CALSTAR Air Medical Services Renewal & Amendment No. 3
CALSTAR Air Medical Services Renewal & Amendment No. 2
CALSTAR Air Medical Services Amendment No. 1
CALSTAR Air Medical Services Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

F1 Technical Solutions Inc Agreement

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

F1 Technical Solutions Inc. (F1) is a woman owned and operated business, certified as a Diverse Supplier. They offer a variety of consulting, staffing, managed IT solutions, and administrative services. This agreement is specifically for temporary and permanent placement services for Natividad.

Natividad utilizes temporary staffing agencies to staff hard to fill positions in order to meet the hospitals staffing needs to ensure high quality patient care. F1 is able to provide Natividad with clinical, IT, HR and finance staff.

Over the past two years, the need for additional staff has increased due to the COVID-19 pandemic, which increased Natividad's daily census significantly resulting in a consistent need for additional staff.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this agreement is \$650,000 of which \$110,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement greatly improves the responsiveness to critical staffing needs at NMC. This agreement ensures that requests for clinical staff and other necessary support positions at NMC are met in a timely manner. This enables NMC to provide high quality patient care thereby improving the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Daniel Leon, Chief Financial Officer, 783-2551

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

F1 Technical Solutions Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Pacific Coast Neurosurgical Institute, Inc. Agreement

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons, Resources for Optimal Care of the Injured Patient, requires neurosurgical care to be promptly available for the acute care of the brain injured and spinal cord injured patient and neurosurgeons be able to respond for an in-person evaluation within 30 minutes for Level II Trauma Centers. In order to provide this level of 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into this agreement with Pacific Coast Neurosurgical Institute, Inc., for which board certified neurosurgeons will provide neurosurgical services as part of the comprehensive trauma services required for Level II Trauma Centers. The group will provide dedicated primary and backup call coverage in the emergency department, inpatient and outpatient services, procedures in the operating room, as well a medical director for oversight and management of the neurosurgery services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The total cost of this Agreement is \$6,000,000. \$2,000,000 is included in the Fiscal Year 2021/2022 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506
Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783.2553

Attachments:
Agreement

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Carefusion Customer Order 1000173346 and Amendment No. 2 to Master Agreement for Pyxis Rentals **Legistar Number:** _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- c. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
- d. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.

SUMMARY/DISCUSSION:

On September 15, 2015 the Monterey County Board of Supervisors approved a Master Agreement with CareFusion Solutions, LLC (Carefusion) associated with the leasing of automated supply dispensing machines for both medical supplies and medications. These supply stations are known as Pyxis stations and Pyxis med-stations, and they enable NMC to ensure that medical supplies are available to immediately dispense medical supplies and medications as needed. The dispensing machines also ensure the capturing and recording of revenues for supplies used by the patients and assist in managing the inventory of supplies. They are an integral part of regulatory compliance. The machines are located throughout patient floors and physicians clinics.

The Customer Order included today is for a refreshed fleet of Pyxis med-stations. The previous fleet included a 60 month lease which has now expired. Due to the advancing age of the current med-stations hardware the existing units are likely more prone to breakdown. Refreshed hardware will ensure reliable access to emergency medications, minimize workflow interruption, as well as secure access to future software upgrades. This customer order is associated with some modifications to the support terms that were stated within the original Master Agreement, all of which are identified in amendment No. 2.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this Customer Order and associated

amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The customer order and associated amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for Customer Order 1000173346 is \$2,100,000, of which \$65,000 is included in the Fiscal Year 2021-22 Adopted Budget. The Amendment No. 2 has no direct cost. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Pyxis stations throughout the hospital provide clinical staff with the necessary supplies and medications necessary to provide optimum patient care in an efficient manner.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jason Warren, Pharmacy Director, 772-7720

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Carefusion Amendment 2

Customer Order 1000173346

Carefusion Amendment 1

Carefusion Master Agreement for Pyxis Rentals

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Net Health Systems Amendment No. 7

Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 30, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH , with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 30, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH , with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.

SUMMARY/DISCUSSION:

NMC desires to extend the term for use of Net Health Systems, Inc.'s rehabilitation documentation software (ReDoc). NMC's outpatient Physical Therapy, Occupational Therapy and Speech Therapy Departments currently uses the ReDoc software in conjunction with the hospital's Meditech system for scheduling and billing. ReDoc was implemented this past year to replace the paper charting system that the Physical Therapy department was using. Meditech does not offer an outpatient solution for Therapy medical record documentation. Net Health is a nationally recognized company that provides rehabilitation documentation software solutions to more than 500 outpatient therapy sites and is considered an industry leader for outpatient therapy online documentation.

Net Health's enterprise solution provides therapists and therapy teams the tools they need to operate efficiently, stay compliant, and enhance patient care and outcomes. Outpatient Therapy is strictly regulated by regulatory agencies, and the ReDoc software keeps current with changes in regulations and billing requirements. Patient care is also enhanced by using ReDoc, as the software allows the therapist to generate comprehensive reports that convey medical necessity and functional outcomes to send to the patient's provider. Additional benefits of using ReDoc, is the software's ability to alert the therapist to any billing or coding errors and provides reminders for critical events, such as progress reports, re-certifications, and re-authorizations, all while tracking Medicare Cap limits. The ReDoc software also provides appointment scheduling, patient reminders, robust analytics, billing, and management reports. ReDoc also provides point-of-care alerts to the therapist related to therapy caps, re-authorization requirements, and other critical events during the patient's therapy.

Natividad also utilizes the ReDoc Home Exercise Program and Focus on Therapeutic Outcomes (FOTO) modules. The Home Exercise Program module improves patient engagement with easy online personalized home exercise plans. FOTO is a predictive analytics outcomes management system that captures and reports nationally benchmarked, risk-adjusted comparisons based on data collected from more than 7 million completed patient episodes. FOTO's patient-reported outcomes

compare treatment effectiveness, efficiency and satisfaction in real time to improve patient care and facilitate clinician growth.

In addition, Natividad utilizes Net Health's AgilityEH software package for the purpose of recording and tracking services that are provided to employees by the Employee Health Department. This software allows Natividad to better monitor and report services rendered, such as TB Screening, Respiratory Fit Testing, Exposure Management and Vaccination Administration in order to meet regulatory requirements for employee health services.

Natividad has purchased three tool sets from Net Health: ReDoc Outpatient, ReDoc Inpatient, and Agility. ReDoc Inpatient currently has a termination date of June 30, 2024. This amendment extends the licensing for ReDoc Outpatient and Agility to be coterminous with ReDoc Inpatient.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 7 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 7 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No.7 is \$207,515, of which \$83,006 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Operations Manager, 783-2812

Approved by: Charles R. Harris, MD, Interim Chief Executive Officer, 783-2504

Attachments:

Net Health Systems, Inc. Amendment No. 7
Net Health Systems, Inc. Amendment No. 6
Net Health Systems, Inc. Amendment No. 5
Net Health Systems, Inc. Amendment No. 4
Net Health Systems, Inc. Amendment No. 3
Net Health Systems, Inc. Renewal and Amendment No. 2
Net Health Systems, Inc. Amendment No. 1
Net Health Systems, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Renovo Solutions LLC, Amendment No. 3

Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

SUMMARY/DISCUSSION:

In 2018 Natividad issued a Request for Proposals (RFP) #9600-70 for preventative maintenance plus repairs on biomedical equipment at the hospital. Four bids were received and after a detailed analysis and selection process Renovo Solutions was awarded the agreement which the Board of Supervisors approved on February 12, 2019. A flat fee structure was set based on inventory levels at the time the RFP was released.

The Board approved Amendment No. 1 to this Agreement in June of 2020 at which time diagnostic imaging (DI) equipment was added to the service contract with Renovo for maintenance and repair in addition to the biomedical equipment, with an associated \$752,284 increase associated with an inventory true-up and newly added DI services, plus unplanned services billed as time & materials. The Board also approved Amendment No. 2 in which an increase of \$921,000 was approved solely to cover unplanned services billed as time and materials which accumulated due to increased service needs associated with Covid, an increase in equipment inventory, and equipment falling off warranty.

Natividad negotiated a new pricing structure with Renovo so as to minimize unplanned costs that are billed as time and materials. The inventory was updated and most of the inventory is now moving to full coverage status. This in and of itself reduces time and materials costs for equipment that may have had minimal coverage previous (such as maintenance only, but not repair). Natividad also requested that Renovo assume some level of risk by agreeing to cover the first \$25,000 of time and materials costs that accumulate annually. By adjusting the inventory service levels to full coverage, and with the first \$25,000 of time and materials costs annually covered by Renovo, Natividad believes there will be a significant reduction in the amount of unplanned costs billed as time and materials.

At this time Natividad is requesting approval to accept the new pricing structure and also to extend the term of the Agreement for an additional two (2) year period.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment is \$3,627,540, of which \$393,544 is included in the Fiscal Year 2021-22 Adopted Budget. Future costs will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This request ensures that NMC's biomedical equipment is properly maintained for compliance and safety purposes which contributes to the improved health and wellness for patients.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Andrea Rosenberg, Hospital Assistant Administrator, 783-2562
Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783-2553

Attachments:

Renovo Solutions LLC Amendment No. 3
Renovo Solutions LLC Amendment No. 2
Renovo Solutions LLC Amendment No. 1
Renovo Solutions Agreement (awarded per RFP 9600-70)

Attachments on file with the Clerk of the Board

FINANCIAL STATEMENTS

DECEMBER 31, 2021

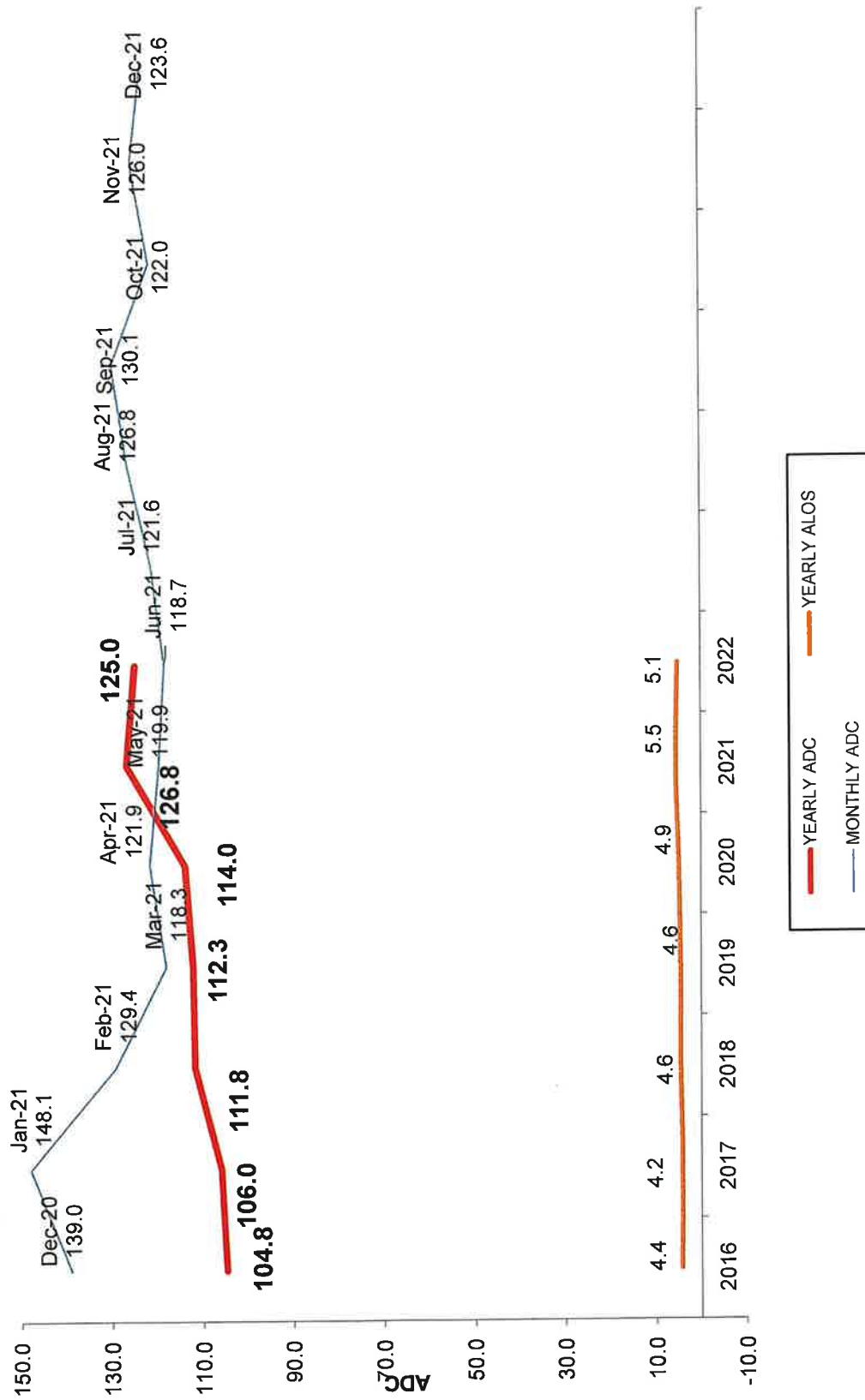
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FINANCIAL STATEMENTS

DECEMBER 31, 2021

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NATIVIDAD STATISTICAL REPORT DECEMBER 31, 2021

Month-To-Date					Year-To-Date					
10-21	11-21	12-21	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS	CY/PLY				
1	217	259	312	222	NICU	15	1,318	1,444	1,198	20.53%
2	1,671	1,592	1,609	1,586	Med/Surg	57	9,414	10,247	11,190	-8.43%
3	313	271	352	200	ICU	10	1,188	1,661	1,869	-11.13%
4	76	129	77	63	Peds	12	374	449	187	140.11%
5	709	660	734	710	Acute Rehab	28	4,214	4,444	4,284	3.73%
6	299	394	324	281	OB/Gyn	27	1,668	1,970	1,710	15.20%
7	3,285	3,305	3,408	3,062	TOTAL ACUTE	149	18,176	20,215	20,438	-1.09%
8	498	474	425	471	Psychiatric	19	2,796	2,782	3,020	-7.88%
9	3,783	3,779	3,833	3,533	TOTAL DAYS	168	20,972	22,997	23,458	-1.97%
10	282	310	299	286	Nursery	18	1,696	1,774	1,726	2.78%
AVERAGE DAILY CENSUS										
11	83.1	88.2	86.3	75.9	Acute	121	75.9	85.7	87.8	-2.39%
12	22.9	22.0	23.7	22.9	Acute Rehab	28	22.9	24.2	23.3	3.86%
13	16.1	15.8	13.7	15.2	Psychiatric	19	15.2	15.1	16.4	-7.93%
14	122.0	126.0	123.6	114.0	TOTAL	168	114.0	125.0	127.5	-1.96%
15	9.1	10.3	9.6	9.2	Nursery	18	9.2	9.6	9.4	2.13%
PERCENTAGE OF OCCUPANCY										
16	68.7%	72.9%	71.3%	62.7%	Acute		62.7%	70.8%	72.6%	-2.4%
17	81.8%	78.6%	84.6%	81.8%	Acute Rehab		81.8%	86.4%	97.1%	-11.0%
18	84.7%	83.2%	72.1%	80.0%	Psychiatric		80.0%	79.5%	86.3%	-7.9%
19	72.6%	75.0%	73.6%	67.9%	TOTAL		67.9%	74.4%	77.7%	-4.3%
20	50.6%	57.2%	53.3%	51.1%	Nursery		51.1%	53.3%	52.2%	2.1%
ADMISSIONS										
21	631	670	643	621	Acute		3,685	3,904	3,567	9.45%
22	42	51	61	56	Acute Rehab		332	315	324	-2.78%
23	47	40	40	62	Psychiatric		368	261	291	-10.31%
24	720	761	744	739	TOTAL		4,385	4,480	4,182	7.13%
25	156	185	188	172	Nursery		1,020	1,072	1,051	2.00%
26	179	202	200	182	Deliveries		1,080	1,144	1,073	6.62%
DISCHARGES										
27	634	631	642	632	Acute		3,752	3,805	3,464	9.84%
28	48	51	61	62	Acute Rehab		368	325	325	0.00%
29	44	40	46	56	Psychiatric		332	270	290	-6.90%
30	726	722	749	750	TOTAL		4,452	4,400	4,079	7.87%
31	161	173	159	153	Nursery		910	985	962	2.39%
AVERAGE LENGTH OF STAY										
32	5.3	5.0	5.2	4.8	Acute(Hospital wide no babies)		4.8	5.1	5.6	-8.93%
33	16.9	12.9	12.0	12.7	Acute Rehab		12.7	14.1	13.2	6.82%
34	2.4	3.0	2.3	2.8	OB/Gyn		2.8	2.6	2.5	4.00%
35	10.6	11.9	10.6	7.6	Psychiatric		7.6	10.7	10.4	2.88%
36	1.8	1.7	1.6	1.7	Nursery		1.7	1.7	1.6	6.25%
OUTPATIENT VISITS										
37	4,556	4,220	4,023	4,599	Emergency Room		27,296	26,773	21,003	27.47%
38	532	560	555	577	ER Admits		3,424	3,313	3,136	5.64%
39	73.9%	73.6%	74.6%	78.1%	ER Admits as a % of Admissions		78.1%	74.0%	75.0%	-1.38%
40	6,004	5,712	5,571	6,193	Clinic Visits		36,758	35,317	31,517	12.06%
ANCILLARY PROCEDURES BILLED										
41	53,923	50,224	52,026	48,912	Lab Tests		290,316	321,257	311,738	3.05%
42	3,904	3,494	3,302	3,045	Radiology Procedures		18,072	22,105	19,490	13.42%
43	191	157	222	204	MRI Procedures		1,210	1,201	1,178	1.95%
44	123	121	116	150	Nuclear Med Procedures		890	674	477	41.30%
45	1,260	1,361	1,268	1,134	Ultrasound Procedures		6,732	7,634	6,684	14.21%
46	2,007	1,640	1,713	1,808	CT Scans		10,732	11,257	10,164	10.75%
47	364	346	356	346	Surgeries		2,076	2,212	2,176	1.65%
48	7.85	7.76	7.81	7.87	FTE'S PER AOB		7.87	7.64	8.10	-5.68%
49	1,395.3	1,372.8	1,339.1	1,293.9	TOTAL PAID FTE'S		1,293.9	1,355.8	1,385.0	-2.11%
50	5,511	5,306	5,315	5,095	ADJUSTED PATIENT DAYS		30,244	32,636	31,371	4.03%

**STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2022**

NATIVIDAD

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	JAN-22	FEB-22	MAR-22	APR-22	MAY-22	JUN-22	YTD
REVENUE													
Patient Revenue:													
1 Inpatient	\$ 76,889,231	\$ 76,700,079	\$ 76,970,069	\$ 76,892,866	\$ 72,803,283	\$ 75,655,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 457,871,257
2 Pro Fees	2,501,994	3,577,745	2,969,087	3,273,870	4,023,303	3,062,529	-	-	-	-	-	-	19,408,528
3 Outpatient	32,818,260	35,889,936	33,282,272	36,626,402	31,043,193	30,439,082	-	-	-	-	-	-	200,089,145
4 Total Patient Revenue	112,209,485	116,227,760	115,221,428	116,792,938	107,869,779	109,157,540	-	-	-	-	-	-	677,479,930
Deductions from revenue													
5 Contractual Deductions	81,597,660	85,314,572	84,910,889	87,630,866	82,220,937	83,163,303	-	-	-	-	-	-	504,838,227
6 Bad Debt	6,348,305	5,268,901	5,628,677	3,470,590	1,719,409	2,769,145	-	-	-	-	-	-	25,245,027
7 Unable to Pay	239,324	392,297	375,729	232,691	323,431	276,477	-	-	-	-	-	-	1,639,949
8 Total Contractual Discounts	88,185,289	90,916,270	90,916,295	91,334,147	84,263,777	86,228,925	-	-	-	-	-	-	531,924,203
9 Net Patient Revenue	24,024,196	25,231,990	24,305,133	25,458,791	23,606,002	22,928,615	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	145,554,727
10 As a percent of Gross Revenue	21.41%	21.71%	21.09%	21.80%	21.88%	21.01%							21.48%
Total Government Funding	5,241,987	5,559,105	5,241,987	5,450,705	6,760,201	7,000,898	-	-	-	-	-	-	35,254,683
Other Operating Revenue:													
11 Rent Income	117,884	121,147	119,521	119,519	119,633	119,632	-	-	-	-	-	-	717,336
12 Interest Income	251,951	251,951	251,951	(149,922)	50,037	150,000	-	-	-	-	-	-	805,989
13 NMF Contribution	60,000	60,000	60,000	60,000	60,000	60,000	-	-	-	-	-	-	360,000
14 Other Income	294,618	312,602	321,605	432,232	431,515	466,989	-	-	-	-	-	-	2,259,541
15 Total Other Operating Revenue	724,453	745,700	753,077	481,829	661,185	796,601	-	-	-	-	-	-	4,142,845
TOTAL REVENUE	29,990,636	31,536,795	30,300,197	31,371,325	31,027,388	30,725,914	-	-	-	-	-	-	184,952,255
EXPENSE													
Salaries, Wages & Benefits													
16 Salaries	16,165,713	16,887,897	16,631,730	16,973,444	16,221,003	16,665,020	-	-	-	-	-	-	99,544,807
17 Registry	963,851	595,103	1,270,743	986,970	1,597,614	1,108,107	-	-	-	-	-	-	6,522,388
18 Phys/Residents SWB & Contract Fees	4,176,569	4,655,658	3,665,230	3,796,166	3,923,523	4,209,652	-	-	-	-	-	-	24,426,798
19 Purchased Services	3,238,042	3,078,178	3,165,590	3,524,173	3,693,543	3,166,947	-	-	-	-	-	-	19,864,473
20 Supplies	2,876,091	3,060,028	2,871,177	2,883,042	2,950,631	2,976,712	-	-	-	-	-	-	17,627,681
21 Insurance	352,984	352,985	352,984	352,984	352,984	352,985	-	-	-	-	-	-	2,117,906
22 Utilities and Telephone	316,633	516,886	442,884	421,872	366,015	365,823	-	-	-	-	-	-	2,430,113
23 Interest Expense	68,997	68,997	68,996	53,820	53,821	53,821	-	-	-	-	-	-	368,452
24 Depreciation & Amortization	992,314	990,754	997,548	990,817	989,221	1,006,978	-	-	-	-	-	-	5,967,632
25 Other Operating Expense	431,788	437,157	542,897	580,164	685,597	539,723	-	-	-	-	-	-	3,217,296
TOTAL EXPENSE	29,582,982	30,841,643	30,009,749	30,573,452	30,633,952	30,445,768	-	-	-	-	-	-	182,087,546
NET INCOME(LOSS)	407,654	895,152	290,448	797,873	193,436	280,146	-	-	-	-	-	-	2,864,709
Normalization for Extraordinary Items													
30 Provider Relief Fund	-	-	-	-	(1,291,951)	(1,408,710)	-	-	-	-	-	-	(2,700,661)
31 American Rescue Plan (ARPA) Rural Fund	-	-	-	-	(226,263)	(226,263)	-	-	-	-	-	-	(452,526)
32 Families First C-19 Response	-	(317,118)	-	(208,718)	(1,518,214)	(123,738)	-	-	-	-	-	-	(649,574)
33 Total Extraordinary Items	-	(317,118)	-	(208,718)	(1,518,214)	(123,738)	-	-	-	-	-	-	(3,802,761)
NET INCOME BEFORE Extraordinary Items	\$ 407,654	\$ 578,034	\$ 290,448	\$ 589,155	\$ (1,324,778)	\$ (1,478,565)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (938,052)
CAPITAL CONTRIBUTIONS													
34 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
CHANGE IN NET ASSETS	\$ 407,654	\$ 895,152	\$ 290,448	\$ 797,873	\$ 193,436	\$ 280,146	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,864,709

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF DECEMBER 31, 2021

CURRENT MONTH				YEAR -TO-DATE			
	Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR		Actual	Budget	Variance fav. (unfav) \$ VAR. % VAR
R E V E N U E							
Patient Revenue:							
1	\$ 75,655,929	\$ 71,371,577	\$ 4,284,352 6.0	Inpatient	\$ 457,971,257	\$ 423,624,856	\$ 34,346,401 8.1
2	3,062,529	2,131,400	931,129 43.7	Pro Fees	19,406,528	12,650,864	6,755,664 53.4
3	30,439,082	32,494,963	(2,055,881) (6.3)	Outpatient	200,099,145	192,873,316	7,225,829 3.7
4	109,157,540	105,997,940	3,159,600 3.0	Total Patient Revenue	677,478,930	629,149,036	48,329,894 7.7
5	83,163,303	79,917,776	(3,245,527) (4.1)	Deductions from Revenue			
6	2,789,145	3,328,874	539,729 16.2	Contractual Deductions	504,838,227	474,350,670	(30,487,557) (6.4)
7	276,477	491,984	215,507 43.8	Bad Debt	25,246,027	19,758,478	(5,487,549) (27.8)
8	86,228,925	83,738,634	(2,490,291) (3.0)	Unable to Pay	1,839,949	2,920,162	1,080,213 37.0
9	22,928,615	22,259,306	669,309 3.0	Total Contractual Discounts	531,924,203	497,029,310	(34,894,893) (7.0)
10	21.01%	21.00%		Net Patient Revenue	145,554,727	132,119,726	13,435,001 10.2
				As a percent of Gross Revenue	21.48%	21.00%	21.96%
11	7,000,698	5,231,876	1,768,822 33.8	Total Government Funding	35,254,683	31,391,256	3,863,427 12.31
12	119,632	117,833	1,799 1.5	Other Operating Revenue:			
13	150,000	251,951	(101,951) (40.5)	Rent Income	717,336	706,998	10,338 1.5
14	60,000	60,000	-	Interest Income	805,968	1,511,706	(705,738) (46.7)
15	466,969	346,001	120,968 35.0	NMF Contribution	360,000	360,000	0 -
16	796,601	775,785	20,816 2.7	Other Income	2,259,541	2,076,006	183,535 8.8
				Total Other Operating Revenue	4,142,845	4,654,710	(511,865) (11.0)
17	30,725,914	28,266,967	2,458,947 8.7	TOTAL REVENUE	184,952,255	168,165,692	16,786,563 10.0
18	16,665,020	16,332,026	(332,994) (2.0)	EXPENSE			
19	1,108,107	143,755	(964,352) (670.8)	Salaries, Wages & Benefits	99,544,798	97,260,142	(2,284,656) (2.3)
20	4,209,652	3,475,992	(733,660) (21.1)	Registry	6,522,388	853,256	(5,669,132) (664.4)
21	3,166,947	3,111,445	(55,502) (1.8)	Phys/Residents SWB & Contract Fees	24,426,807	20,745,766	(3,681,041) (17.7)
22	2,976,712	2,245,777	(730,935) (32.5)	Purchased Services	19,864,473	18,524,854	(1,339,619) (7.2)
23	352,985	365,010	12,025 3.3	Supplies	17,627,681	13,329,756	(4,297,925) (32.2)
24	365,823	293,803	(72,020) (24.5)	Insurance	2,117,906	2,190,060	72,154 3.3
25	53,821	58,719	4,898 8.3	Utilities and Telephone	2,430,113	1,743,862	(686,251) (39.4)
26	1,006,978	1,031,222	24,244 2.4	Interest Expense	368,452	348,528	(19,924) (5.7)
27	539,723	524,163	(15,560) (3.0)	Depreciation & Amortization	5,967,632	6,120,798	153,166 2.5
28	30,445,768	27,581,912	(2,863,856) (10.4)	Other Operating Expense	3,217,296	3,111,152	(106,144) (3.4)
				TOTAL EXPENSE	182,087,546	164,228,174	(17,859,372) (10.9)
29	280,146	685,055	(404,909) (59.1)	NET INCOME(LOSS)	2,864,709	3,937,518	(1,072,809) (27.2)
30				CAPITAL CONTRIBUTIONS			
31	-	-	-		-	-	-
32	-	-	-		-	-	-
33	-	-	-	County Contribution	-	-	-
34	\$ 280,146	\$ 685,055	\$ (404,909) (59.1)	CHANGE IN NET ASSETS	\$ 2,864,709	\$ 3,937,518	\$ (1,072,809) (27.2) %
							\$ 9,015,002

**NATIVIDAD
BALANCE SHEET
AS OF DECEMBER 31, 2021**

	CURRENT MONTH			YEAR - TO - DATE		
	BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)
						% CHG.
1	\$ 61,987,119	\$ 72,558,619	\$ 10,571,500	\$ 73,077,248	\$ 71,266,668	\$ (1,810,580)
2	39,153,667	39,153,667	-	40,445,618	40,445,618	-
3	58,627,059	57,460,195	(1,166,864)	49,357,316	57,460,195	8,102,879
4	32,788,886	28,693,436	(4,095,450)	25,562,837	28,693,436	3,130,599
5	5,602,939	5,465,913	(137,026)	5,263,194	5,465,913	202,719
6	4,613,705	5,197,654	583,949	4,333,064	5,197,654	864,590
7	202,773,375	208,529,484	5,756,109	198,039,277	208,529,484	10,490,207
8	343,000,963	345,712,189	2,711,226	338,128,113	345,712,189	7,584,076
9	(214,206,809)	(215,213,501)	(1,006,692)	(209,247,777)	(215,213,501)	(5,965,724)
10	128,794,154	130,498,688	1,704,534	128,880,336	130,498,688	1,618,352
11	209,814,415	209,811,549	(2,866)	212,311,088	209,811,549	(2,499,539)
12	-	-	-	-	-	-
13	-	-	-	-	-	-
14	-	-	-	-	-	-
15	\$ 541,381,944	\$ 548,839,721	\$ 7,457,777	\$ 539,230,701	\$ 548,839,721	\$ 9,609,020
			1.4 %			1.8 %
16	20,972,165	22,692,875	1,720,710	21,217,426	22,692,875	1,475,449
17	12,679,233	16,577,745	3,898,512	9,532,546	16,577,745	7,045,199
18	87,937,212	87,500,484	(436,728)	90,244,323	87,500,484	(2,743,839)
19	3,642,205	3,642,205	-	3,642,205	3,642,205	-
20	11,696,214	13,746,167	2,049,953	12,449,764	13,746,167	1,296,403
21	136,927,029	144,159,476	7,232,447	137,086,264	144,159,476	7,073,212
			5.3			5.2
22	4,207,517	4,152,699	(54,818)	4,481,603	4,152,699	(328,904.0)
23	-	-	-	-	-	-
24	25,431,389	25,431,391	2	25,431,389	25,431,391	2
25	29,638,906	29,584,090	(54,816)	29,812,992	29,584,090	(328,902)
			(0.2)			(1.1)
26	372,231,446	372,231,446	-	372,231,445	372,231,446	1
27	2,584,563	2,864,709	280,146	-	2,864,709	2,864,709
28	374,816,009	375,096,155	280,146	372,231,445	375,096,155	2,864,710
			0.1			0.8
29	\$ 541,381,944	\$ 548,839,721	\$ 7,457,777	\$ 539,230,701	\$ 548,839,721	\$ 9,609,020
			1.4 %			1.8 %

**NATIVIDAD
STATE AND COUNTY RECEIVABLES**

AS OF 12/31/21

BALANCE SHEET

	<u>Req. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LIHP Final Recln</u>	<u>GPP PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH + SNCP)	\$ 16,562,205	6,002,766		(7,473,339)		8,736,194	(25,022,194)	(1,194,368)
Hospital Fee	-	499,999					(899,390)	(389,391)
Rate Range IGT-CCAH-	(1,161,296)	4,860,000				5,217,406		8,916,110
MCMC EPP	8,384,962	7,000,002				4,184,279	(12,569,120)	7,000,123
MCMC QIP	-	10,492,500				120,158		10,612,658
SB1732	426,268	1,399,998					(806,541)	1,019,725
AB 915	-	1,836,000						1,836,000
Medical GME	-	-				672,885	(862,134)	(189,249)
CARES ACT Funding	180,591	-	1,861,237				(3,218,815)	(1,176,987)
A/R UCSF & TOURO University	-	50,000					(28,600)	21,400
A/R Office Buildings	-	748,896					(593,250)	155,646
Medical HPE	-	150,000					(222,607)	(72,607)
Interest Accrued Positive Cash	-	1,577,706					(1,125,718)	451,988
Accrued Donations	1,100,478	360,000					(414,337)	1,046,141
A/R Jail-PG&E	-	579,144					(494,168)	84,976
Health Department	69,629	829,782					(328,141)	571,270
STATE RECEIVABLES	\$ 25,562,837	\$ 36,386,793	\$ 1,861,237	\$ (7,473,339)	\$ -	\$ 18,930,922	\$ (46,575,014)	\$ 28,683,436

P & L

	<u>YTD Dec-21</u>
Medi-Cal DSH /SNCP/PHYS SPA	\$ 6,002,766
Rate Range IGT-CCAH-	4,860,000
Esperanza Care	(1,250,004)
Family First C-19 Response-FMAP Enhance-	649,574
CARES Act Funding	3,153,188
HPE	150,000
Hospital Fee	499,999
MCMC EPP	7,000,002
HD Residency Support	(250,002)
MCMC QIP	10,492,500
AB915	1,836,000
Medicare GME	710,662
SB 1732	1,399,998
GOVERNMENT FUNDING INCOME	\$ 35,254,683

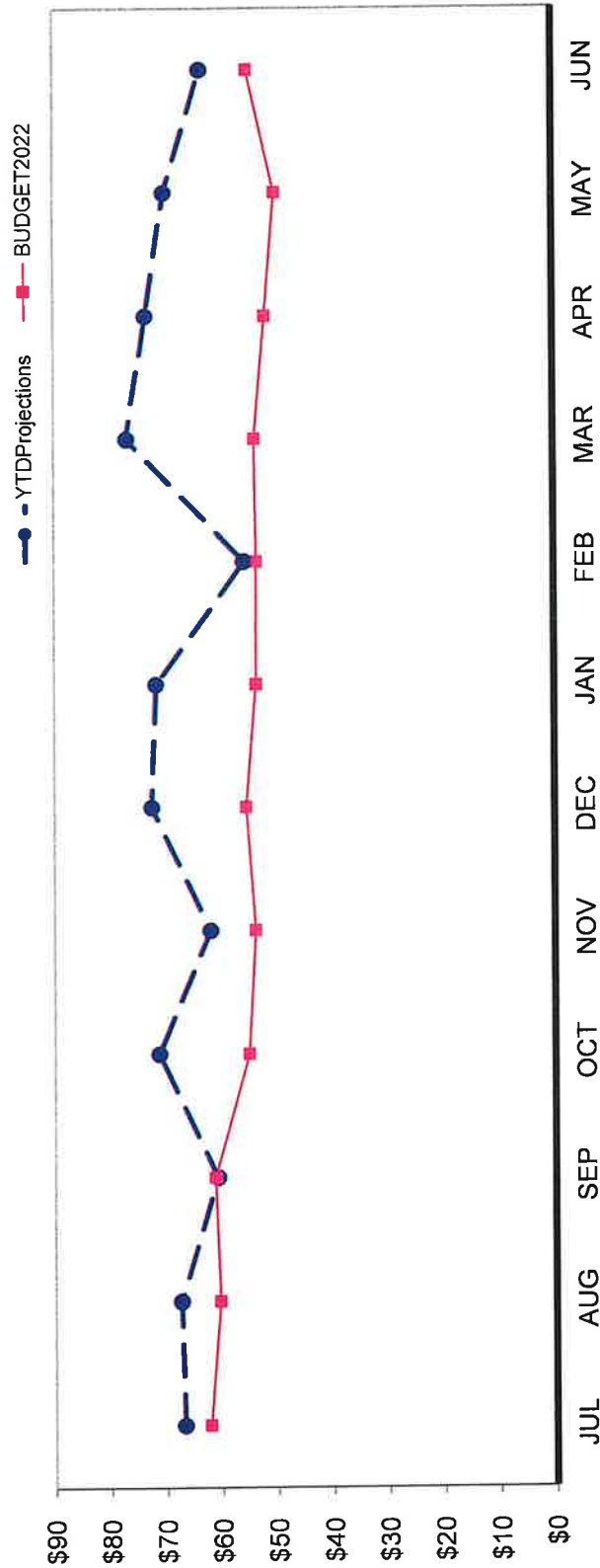
**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF DECEMBER 31, 2021**

	CURRENT MONTH	YEAR - TO - DATE
1	\$ 61,987,119	
2		
3	280,146	2,864,710
4	-	-
5	1,006,692	5,965,724
6	1,286,838	8,830,434
7		
8	1,166,864	(8,102,879)
9	4,095,450	1,291,951
10	(446,923)	(3,130,599)
11	1,720,710	(1,067,309)
12	3,898,512	1,475,449
13	(436,728)	7,045,199
14	-	(2,743,839)
15	-	0
16	2,049,953	1,296,403
17	12,047,838	(3,935,624)
18		
19	(2,711,226)	(7,584,076)
20	-	-
21	(2,711,226)	(7,584,076)
22		
23	(54,816)	(328,902)
24	2,866	2,499,539
25	-	-
26	(51,950)	2,170,637
27	10,571,500	(518,629)
28	\$ 72,558,619	\$ 72,558,619

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2022

	<u>BDGT-22</u>	<u>ESTIMATE FY2022</u>	<u>Variance to Budget</u>
	\$	\$	\$
Medi-Cal DSH Waiver & Phys SPA	10,705,534	10,705,534	-
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	649,574	649,574
PRF & ARPA Stimulus	-	4,510,765	4,510,765
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Medical GME	-	1,228,092	1,228,092
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 69,170,965</u>	<u>\$ 6,388,431</u>

Cash Flow Performance Fiscal Year 2022 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	66.8	67.4	60.8	71.3	62.0	72.6	71.7	55.8	77.0	73.4	70.1	63.5
BGT	62.1	60.3	61.2	54.9	53.7	56.3	53.5	53.4	53.7	51.8	49.9	54.9
Variance	4.7	7.1	(0.4)	16.3	8.3	17.2	18.2	2.4	23.3	21.7	20.2	8.6

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2022

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	73,077,248	66,787,826	67,408,560	69,780,513	71,250,654	58,393,147	68,528,915	71,685,885	55,759,820	78,938,626	73,436,584	70,949,634	73,077,248
CASH RECEIPTS													
Parent Business (incl pre fees and lab cost)	21,394,402	26,341,170	20,910,750	21,676,663	16,550,166	21,440,297	27,507,110	31,507,110	23,207,110	21,507,110	21,507,110	21,507,110	265,078,633
Transfer Fee	-	625,207	-	-	-	484,102	83,333	83,333	83,333	83,333	83,333	83,333	1,388,387
BR 101 CCASH	-	-	-	-	-	-	11,407,527	-	-	-	-	-	11,407,527
Stimulus - Family First Response COVID-19	-	317,118	-	208,717	3,102,058	1,532,448	-	-	-	-	-	-	5,160,338
SHORT DOYLE	-	-	727,746	303,854	291,888	200,202	333,333	333,333	333,333	333,333	333,333	333,333	3,550,391
HPE	-	106,767	-	-	-	115,640	25,000	25,000	25,000	25,000	25,000	25,000	372,607
Foundation Donations	-	-	6,874	2,213	14,298	391,186	-	-	-	-	-	-	1,415,572
Medicaid Waiver FY11-12 OSU OPE Fmgd-	7,424,339	283,771	-	-	-	-	-	-	-	-	-	-	7,708,110
OPF	1,627,000	-	-	6,592,115	-	-	-	-	-	-	-	-	8,219,115
OPF 712	-	426,268	-	-	390,273	-	-	-	-	-	-	-	8,219,115
HEALTH DEPARTMENT RETMB	-	-	-	-	331,418	-	141,667	141,667	141,667	141,667	141,667	141,667	2,600,541
MEAL CARE	-	-	-	-	-	-	-	-	-	-	-	-	1,181,420
ASBIS	-	-	-	-	-	-	-	-	-	-	-	-	862,134
OPF 20-21 & ASBIS Catch-Up	6,551,115	-	-	-	-	6,516,145	-	-	-	-	-	-	3,672,000
OPF FY21-22	-	-	-	-	-	-	3,000,000	-	-	-	-	-	3,000,000
QIP	-	-	-	-	-	-	-	-	-	-	-	-	14,350,000
ETP	-	-	-	-	-	-	-	-	-	-	-	-	24,960,150
Phys SPA	1,447,757	-	-	12,559,110	-	-	-	-	-	-	-	-	2,147,757
Phys Training	181,693	-	-	119,092	86,174	89,285	117,833	117,833	117,833	117,833	117,833	117,833	1,275,982
End Noddy Funds	-	-	-	-	-	-	-	-	-	-	-	-	28,300,000
Fund 404 Transfer	636,803	-	137,618	1,358,837	148,998	-	4,317,441	3,512,029	3,823,253	4,308,568	3,585,947	3,240,417	28,300,000
101 Sub-Fund Transfer In/Out	-	-	-	-	-	-	1,511,726	755,853	755,853	755,853	755,853	755,853	3,023,412
101 Sub-Fund Transfer In/Out	-	-	-	-	-	-	400,000	400,000	400,000	400,000	400,000	400,000	1,553,800
101 Sub-Fund Transfer In/Out	-	-	-	-	-	-	14,884	14,884	14,884	14,884	14,884	14,884	2,414,493
101 Sub-Fund Transfer In/Out	-	-	-	-	-	-	25,735,189	58,352,276	28,561,678	28,809,117	36,591,500	415,439,770	415,439,770
Total Cash Receipts	28,551,475	37,812,332	23,057,968	43,255,194	21,593,802	33,781,383	48,759,844	55,759,820	37,188,470	30,084,730	33,196,607	43,182,325	425,038,809
CASH DISBURSEMENTS													
Purchased Services and Supplies	11,441,939	7,856,925	5,440,604	8,031,232	11,439,872	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	86,480,474
OPF Fund Inc'n FY19-20	883,883	-	-	-	-	-	-	-	-	-	-	-	883,883
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	125,000
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	288,721
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	872,885
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	3,544,645
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	4,308,466
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	8,753,100
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	6,750,451
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	875,807
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	3,023,153
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	4,930,000
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	213,074,728
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	778,483
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	433,290
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	5,075,390
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	242,442
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	5,653,697
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	-
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	5,317,406
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	15,000,000
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	3,240,417
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	29,200,000
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	9,900,537
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	512,806
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	43,182,325
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	8,599,139
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	63,478,209
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	3,680
OPF Fund Inc'n FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	63,481,888
Cash In Transit	13,921	10,007	10,914	13,651	16,863	8,841	5,281	6,958	15,951	8,696	15,249	15,249	3,680
Cash Out	66,801,847	67,416,567	60,732,427	71,284,235	81,987,119	72,558,619	71,700,538	55,760,778	78,955,817	73,446,200	70,855,003	70,855,003	63,481,888
Ending Cash Fund 404	75,837,546	75,837,546	75,837,546	74,883,126	73,304,189	73,155,201	73,155,201	68,537,760	65,425,731	61,502,478	57,163,970	49,578,023	49,578,023
Transfer In from Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer Out from Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 404	75,837,546	75,837,546	75,837,546	74,883,126	73,304,189	73,155,201	73,155,201	68,537,760	65,425,731	61,502,478	57,163,970	49,578,023	49,578,023
Ending Cash Fund 451 & 404	142,425,472	142,407,304	135,644,838	144,547,783	131,548,348	139,885,116	146,633,025	121,179,551	138,442,104	130,690,554	119,827,857	108,915,755	108,915,755

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, February 11, 2022
(Medical Executive Committee Approval Date: January 11, 2022)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Acuna, Miguel A., MD	Psychiatry / Psychiatry	Provisional	02/11/2022 - 02/01/2024
Butler, Caroline C., MD	Surgical Critical Care / Trauma	Provisional	02/11/2022 - 02/01/2024
Clouthier, Katie L., DO	Pediatric Hospitalist / Pediatrics	Provisional	02/11/2022 - 02/01/2024
Hartung, Claire, MD	Family Medicine Hospitalist / Family Medicine	Provisional	02/11/2022 - 02/01/2024
Houssayni, Sarah, DO	Pediatric Hospitalist / Pediatrics	Provisional	02/11/2022 - 02/01/2024
Koblik, Anna O., MD	Intraoperative Monitoring Neurology / Medical Specialties	Provisional	02/11/2022 - 02/01/2024
Nuwer, Marc R., MD	Intraoperative Monitoring Neurology / Medical Specialties	Provisional	02/11/2022 - 02/01/2024
Romans, Helena, NP, RNFA	Surgical Nurse Practitioner, RNFA / Surgical Specialties	Advanced Practice Provider	02/11/2022 - 02/01/2024
Sakopoulos, Andreas G., MD	Vascular Surgery / Surgical Specialties	Provisional	02/11/2022 - 02/01/2024
Ursu, Stefan, MD, PhD	Psychiatry / Psychiatry	Provisional	02/11/2022 - 02/01/2024
Watson, Charlene D., NNP	Neonatal Nurse Practitioner / Pediatrics	Advanced Practice Provider	02/11/2022 - 02/01/2024

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Ajoc, Jr. Jose G., MD	Family Medicine Hospitalist / Family Medicine	Active	03/01/2022 – 03/01/2024
Frederiksen, Ryan A., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024
Hotchkiss, John H., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024
Hwang, Janice J., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024
Ishizue, Kenneth K., MD	Orthopedic Surgery / Surgical Specialties	Active	03/01/2022 – 03/01/2024
Jani, Atul N., MD	General Surgery / Surgical Specialties	Courtesy	03/01/2022 – 03/01/2024
Karachalios, Michael D., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024
Lotan, Roi M., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024

Mace, Jeffrey G., MD	Cardiovascular Medicine / Medical Specialties: Cardiology general admission, H&P, and consultation privileges only	Active	03/01/2022 – 09/01/2023
Olaes, Karen L., MD	Emergency Medicine / Emergency Medicine	Active	03/01/2022 – 03/01/2024
Paris, Amber N., FNP	Nurse Practitioner / Family Medicine	Advanced Practice Professional	03/01/2022 – 09/01/2023
Raju, Muralidhara R., MD	Neurosurgery / Surgical Specialties	Active	02/01/2021 – 02/01/2024
Ramirez, Julie A., NP	Trauma Acute Care NP / Trauma	Advanced Practice Professional	03/01/2022 – 03/01/2024
Siljander, Debi H., MD	Family Medicine / Family Medicine	Active Ambulatory	03/01/2022 – 03/01/2024
Stewart, Christopher C., MD	Pediatric Hospitalist / Pediatrics	Active	03/01/2022 – 03/01/2024
Thomson, Matthew J., MD	Teleradiology / Radiology	Courtesy	03/01/2022 – 03/01/2024
Tung, Christie E., MD	Teleneurology / Medical Specialties	Courtesy	03/01/2022 – 03/01/2024

RELEASE FROM PROCTORING: The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Araneta, Nicole M., MD	Family Medicine w/ OB	Family Medicine	Acknowledge

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	CURRENT/REQUESTED	RECOMMEND
Appleton, Christopher, MD	Pathology	Pathology	Provisional to Active	Acknowledge
Bird, Liat, MD	Pediatric Hospitalist	Pediatrics	Provisional to Active	Acknowledge
Malish, Sterling, MD	Critical Care / Pulmonary Medicine	Medical Specialties	Provisional to Active	Acknowledge
Orchard, Derek, DO	Emergency Medicine	Emergency Medicine	Provisional to Active	Acknowledge
Pollack, Louis, MD	Neonatology	Pediatrics	Provisional to Active	Acknowledge
Punjabi, Shamita, MD	Pediatric Hospitalist	Pediatrics	Provisional to Active	Acknowledge
Scannell, Michael, MD	Anesthesia	Anesthesia	Provisional to Active	Acknowledge
Siljander, Debi H., MD	Family Medicine w/o OB	Family Medicine	Active to Active Ambulatory	Acknowledge
Stewart, Christopher, MD	Pediatric Hospitalist	Pediatrics	Provisional to Active	Acknowledge
Usowicz, Anna, MD	Neonatology	Pediatrics	Provisional to Active	Acknowledge

LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
Bretan, Peter N., MD	Urology / Surgical Specialties	To fulfill an important patient care, treatment, and service need	12/09/21 – 12/14/21 12/24/21 – 01/02/22	Acknowledge

REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Lilja, James F., MD	OBGYN	OBGYN	Pelvic Organ Prolapse	Acknowledge

Malik, Lena N., MD	Pediatric Hospitalist	Pediatrics	Circumcision	Acknowledge
Quezada, Jorge, MD	Pediatrics	Pediatrics	Pediatric Core	Acknowledge

RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Bakhda, Kristin A., CNM	Nurse Midwife	OBGYN	11/30/2021	Acknowledge
Burke, Julia C., DO	OBGYN	OBGYN	02/03/2022	Acknowledge
Calzetta, Juan C., MD	Vascular/Thoracic Surgery	Surgical Specialties	12/28/2021	Acknowledge
Izenberg, Robert A., MD	Surgical Critical Care	Trauma	03/01/2022	Acknowledge
Fortuna, Robert B., MD	Teleradiology	Radiology	03/01/2022	Acknowledge
Jameson, John T., MD	Pathology	Pathology	03/01/2022	Acknowledge
Jeske, Antonette A., PA	Physician Assistant	Emergency Medicine	10/31/2021	Acknowledge
Kolade, Akindele E., MD	Psychiatry	Psychiatry	01/04/2022	Acknowledge
Lee, Andrew Y., MD	Radiology	Radiology	12/31/2021	Acknowledge
Lin, Michael C., MD	Teleradiology	Radiology	11/28/2022	Acknowledge
Reed, Michael A., MD	OBGYN	OBGYN	03/01/2022	Acknowledge
Rubin, Mitchell J., MD	Teleneurology	Medical Specialties	12/17/2021	Acknowledge
Vridhachalam, Sanjeevi, MD	Teleradiology	Radiology	12/02/2021	Acknowledge

Nurse Practitioner Teaching /Training: The following NP meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-4, MSP008-5

NAME	SPECIALTY	SERVICE	PROCEDURE(S)	RECOMMEND
None				

RELEASE FROM ADVANCED PROCEDURE TEACHING / TRAINING: The following practitioners have completed their advanced procedure teaching/training requirements in the following privileges as per MSP008-4. They are eligible to apply for these privileges.

NAME	SPECIALTY	SERVICE	PROCEDURE(S)	RECOMMEND
None				

Emergency Medicine Physician Assistant, Nurse Practitioner ADVANCED PROCEDURE TEACHING AND TRAINING: The following meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-6

NAME	PROCEDURE(S)	RECOMMEND
Gates, Christina G., PA	Central Venous Catheter, Chest Tube Insertion, Clearance of Cervical spine, Closed reduction of fracture / dislocation, Endotracheal intubation, FAST ultrasound, Transabdominal ultrasound 1st trimester pregnancy, Ultrasound of superficial skin, Ocular ultrasound, Removal of feeding tubes (NG, PEG tubes), Procedural sedation, Slit lamp examination (SLE), Lumbar puncture, Arterial puncture and obtaining ABG, Joint/bursa aspiration, injection, Paracentesis, MAT for opioid use/dependence with buprenorphine, methadone, and naltrexone, Thoracentesis	Acknowledge
Henault, Emerald N., PA	Central Venous Catheter, Chest Tube Insertion, Clearance of Cervical spine, Closed reduction of fracture / dislocation, Endotracheal intubation, FAST ultrasound, Transabdominal ultrasound 1st trimester pregnancy, Ultrasound of superficial skin, Ocular ultrasound, Removal of feeding tubes (NG, PEG tubes), Procedural sedation, Slit lamp examination (SLE), Lumbar puncture, Arterial puncture and obtaining ABG, Joint/bursa aspiration, injection, Paracentesis, MAT for opioid use/dependence with buprenorphine, methadone, and naltrexone, Thoracentesis	Acknowledge