

Finance Committee Meeting 2022

February 11, 2022



Finance Committee Meeting Friday, February 11, 2022 8:30 AM

*** VIDEO CONFERENCE TELEPHONIC MEETING ***

AGENDA

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Finance Committee meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Finance Committee meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call use any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: 961 7495 4866 when prompted. You will then enter the Password: 590310 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio click the following link: https://natividad.zoom.us/j/96174954866?pwd=cGVUcEJTTU53aGsyd0tJbDRIbUttQT09

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

- 1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Finance Committee at Natividadpublicomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.
- 2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:

- a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
- b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: Natividadpublicomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
- c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpublicomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
- d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpublicomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
- 3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpublicomments@natividad.com. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
- 4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpublicomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
- 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Call to Order

Marcia Atkinson, Chair

Roll Call

Agenda Additions/Corrections

Noemi Ferguson

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of January 14, 2022 Finance Committee Meeting. Pages 6-11

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. Pages 12-31

Scheduled Items/Discussion Items

3. Receive and Approve December 2021 Financial Report. Pages 32-44

Daniel Leon, CFO

4. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center Finance Committee has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
Stacy Saetta,
Chief Deputy County Counsel

Adjournment

NEXT FINANCE COMMITTEE MEETING FRIDAY, MARCH 11, 2022 AT 8:30 A.M.

*** VIDEO CONFERENCE TELEPHONIC MEETING ***

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954.1. Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed, and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting Friday, February 11, 2022 Consent Items

Attachment A

1. Pages 12-13	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000. b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.
2. Pages 14-15	Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.
3. Pages 16-17	Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).
4. Pages 18-19	a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.
5. Pages 20-21	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.
6. Pages 22-23	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024. b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and

	do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.
7. Pages 24-25	a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
	b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.
8. Pages 26-27	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation. b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.
9. Pages 28-29	Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 23, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH, with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.
10. Pages 30-31	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.



Finance Committee Meeting Friday, January 14, 2022 8:30 AM

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MINUTES

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- d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpublicomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
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- 5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

NMC Staff/County: Daniel Leon, Dr. Craig Walls, Nancy Buscher, Andrea Rosenberg, Jeanne-Ann Balza,

Stacy Saetta, Ari Entin

Call to Order Marcia Atkinson, Chair

Roll Call

Present

Marcia Atkinson Libby Downey Dr. Chris Carpenter Dr. Charles Harris Not Present

None None

None

Public Comments (Limited 3 minutes per speaker)

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Approval of Minutes

1. Approve the Minutes of November 12, 2021 Finance Committee Meeting.

MOTION:

Motion to approve the minutes of November 12, 2021 Finance Committee Meeting moved by Dr. Charles Harris, seconded by Libby Downey and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Charles Harris: AYE Dr. Chris Carpenter: AYE Marcia Atkinson: AYE Libby Downey: AYE

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

MOTION:

Motion to approve Consent Item 2 for consideration by the NMC Board of Trustees, Attachment A, item 1 through 10, moved by Dr. Chris Carpenter, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Charles Harris: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

Scheduled Items/Discussion Items

- 3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Second Amendment to the Professional Services Agreement (A-14237) with Hospitalist Medicine Physicians of California, Inc., dba Sound Physicians of California III (Sound) to provide hospitalist services, extending the term by twenty-four months (March 1, 2022 to February 29, 2024) for a revised full agreement term of March 1, 2019 to February 29, 2024, and adding \$6,044,424 for a revised not to exceed amount of \$14,140,032 in the aggregate.
 - b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) amendments to this agreement where the total amendments do not exceed 10% (\$80,956) of the original contract amount and do not significantly change the scope of work. (Jeanne-Ann Balza)

MOTION:

Motion to approve Scheduled, item number 3, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Libby Downey and approved by the following vote

Roll call vote take pursuant to Government Code 54953:

Dr. Charles Harris: AYE Dr. Chris Carpenter: AYE Marcia Atkinson: AYE Libby Downey: AYE

4. Receive and Approve October 2021 Financial Report.

Daniel Leon, CFO

MOTION: Motion to accept the October 2021 Financial Reports moved by Dr. Charles Harris, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Charles Harris: AYE Dr. Chris Carpenter: AYE Marcia Atkinson: AYE Libby Downey: AYE

5. Receive and Approve November 2021 Financial Report.

Daniel Leon, CFO

MOTION: Motion to accept the November 2021 Financial Reports moved by Dr. Charles Harris, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Charles Harris: AYE
Dr. Chris Carpenter: AYE
Marcia Atkinson: AYE
Libby Downey: AYE

6. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center Finance Committee has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.

Stacy Saetta,

Chief Deputy County Counsel

MOTION: Motion to accept and considering finding, pursuant to AB 361 moved by Dr. Charles Harris, seconded by Libby Downey, and approved by the following vote

Roll call vote taken pursuant to Government Code 54953:

Dr. Charles Harris: AYE Dr. Chris Carpenter: AYE Marcia Atkinson: AYE Libby Downey: AYE

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	Recorded by Noemi Ferguson
Marcia Atkinson Chair	Accorded by North 1 or guide.



Finance Committee Meeting Friday, January 14, 2022 Consent Items MINUTES Attachment A

1.	Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-13111) with Toyon Associates, Inc. for 1. Rural Floor Budget Neutrality Appeals Services; and 2. Medicare/Medicaid Crossover Bad Debt Recovery Services; and 3. Medicare /Medi-Cal Appeals Services; and 4. OSHPD Report Preparation Services; and 5. Medical Eligible Day Services (POA/Historical); and 6. Medicare/Medi-Cal/Short Doyle Cost report Preparation Services, and 7. Consulting services, adding \$385,000 for a revised total agreement amount not to exceed \$2,385,000, with no change to the agreement term of April 29, 2016 through June 30, 2022.
2.	Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 2 to the agreement (A-14537) with MD Buyline, Inc. for medical equipment pricing analysis services plus associated consulting services, extending the agreement an additional three (3) year period (January 3, 2022 through January 2, 2025) for a revised full agreement term of January 3, 2018 through January 2, 2025, and adding \$72,447 for a revised total agreement amount not to exceed \$194,443.
3.	a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement and additional two (2) year period (January 30, 2022 through January 29, 2024) for a revised full agreement term of January 30, 2018 through January 29, 2024 and adding \$75,871 for a revised total Agreement amount of \$210,013.
4.	Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No.4 to the agreement (A-13426) with UpToDate Inc. for Anywhere electronic clinical resource subscription services, extending the agreement an additional one (1) year period (March 1, 2022 through February 28, 2023) for a revised full agreement term of December 1, 2016 through February 28, 2023, and adding \$95,556 for a revised total agreement amount not to exceed \$521,882.
5.	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-13074) with Forward Advantage, Inc. for the Imprivata product, a Single Sign-On (SSO) solution used by NMC Physicians and Clinical Staff and identity governance software, extending the agreement an additional three (3) year period (March 23, 2022 through March 22, 2025) for a revised full agreement term of March 23, 2016 through March 22, 2025, and adding \$297,617 for a revised total agreement amount not to exceed \$721,384. b. Authorize the Interim Chief Executive Officer to sign up to two (2) renewals, of one (1) year each of the Single Sign-On (SSO) service order, provided that the annual costs of each extension do not exceed ten percent (10%) above the cost of the SSO order in Amendment No. 4 (\$87,252 total maximum increase), subject to

	County Counsel review and provided the terms of the agreement remain
6.	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Arc Advisors, LLC for interim professional compliance services at NMC for an amount not to exceed \$200,000 with an agreement term January 25, 2022 through January 24, 2023. b. Approve the NMC Interim Chief Executive Officer's recommendation to accept non-standard insurance, limitations on liability, and limitations on damages provisions within the agreement.
7.	Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Agreements with Hammel, Green and Abrahmsom, Inc., 19six Architects, Cedarblade Consulting, Kasavan Architects, and Wald, Ruhnke & Dost Architects, LLP pursuant to the Request for Qualifications (RFQ) #9600-86, each with a term of February 1, 2022 through January 31, 2027 with a total aggregate amount for all Agreements not to exceed \$5,000,000.
8.	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with AE & Associates, LLC for coding, audits, onsite training and remote coding support services, extending the agreement an additional two (2) year period (August 1, 2022 through July 31, 2024) for a revised full agreement term of August 1, 2019 through July 31, 2024, and adding \$179,616 for a revised total agreement amount not to exceed \$279,616. b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.
9.	 a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-14112) with Gallun Snow Associates, Inc. for interior design services pursuant to Request for Qualifications (RFQ #9600-80), extending the agreement an additional one (1) year period (August 1, 2022 through July 31, 2023) for a revised full agreement term of August 1, 2018 through July 31, 2023, and adding \$225,000 for a revised total agreement amount not to exceed \$825,000. b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to two (2) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$60,000) of the original cost of the agreement.
10.	 a. Approve the revised Business Associate Agreement ("BAA") template to be utilized by Natividad Medical Center ("NMC") in conjunction with contracts with Business Associates ("BAs") performing specified services involving the use or disclosure of protected health information ("PHI"). b. Authorize the NMC Interim Chief Executive Officer or Contracts/Purchasing Officer to execute the revised BAA Template in conjunction with contracts with BAs performing specified services involving the use or disclosure of PHI. c. Authorize NMC to implement future changes to the BAA template and to execute further revised BAA, all subject to review and approval by County Counsel.

Medical Education	Speakers Network Amendment No. 2
Legistar Number:_	

..Title

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Continuing Medical Education (CME) program provides support for continuous improvement and learning to help physicians address gaps in their professional practice and as such is required of physicians for renewal of license, maintenance of specialty board certification, credentialing, membership in professional societies, and other professional privileges. At NMC, the purpose of our CME program is to provide Accredited Continuing Medical Education Activities to our medical staff to increase learners' knowledge, competence and performance so they are able to provide the best medical care possible to our community. Medical Education Speakers Network (MESN) assists Natividad with keeping its CME Program active and diverse by locating expert faculty for our activities from around the county. NMC's CME Program is open to all NMC providers and clinical staff, as well as community providers.

As a Level II Trauma Center for Monterey County, our CME Program is critical to our verification by the American College of Surgeons. Natividad's CME Program is accredited by the California Medical Association and was awarded Re-accredited with Commendation in 2018 through 2024.

Natividad's CME Program has been accredited since February 2000. During this COVID-19 era, and in support of more focused education to keep our providers with up-to-the-minute information on this emerging disease and its treatments, and to accommodate the restrictions of this pandemic,

Natividad moved its CME Program from in-person activities to a new platform: Internet-based Podcast and Videocast (enduring) activities – accessible on campus and off. This transition allows our providers to access vital new medical information specific to Natividad's needs, from renowned faculty anytime/anywhere.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022

FINANCING:

There are no costs associated with this amendment No. 2.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered from this agreement help ensure that Natividad offers an accredited CME program to its clinical staff. Continuing education of medical professionals is ultimately translated into effective patient care.

_	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Dr. Craig Walls, Chief Medical Officer, 783-2521

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Medical Education Speakers Network Amendment 2 Medical Education Speakers Network Amendment 1 Medical Education Speakers Network Agreement

..Title

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

SUMMARY

The Pharmacy Department is located on the first floor of building 580. The department develops intravenous (IV) medications that are introduced directly into the bloodstream, bypassing the anti-infective defenses of the stomach and skin. Contaminated compounding IV medications can result in patient harm due to infections. To prevent contamination, it is necessary that medications are developed by trained staff using proper procedures in facilities designed to prevent contamination. The current IV compounding facility in the Pharmacy department will not meet new governed regulations for IV compounding. The project has updated the department to meet new laws and regulations by providing a new compounding room with a non-hazardous anteroom and a hazardous medication storage room. Construction has completed this initial scope of construction and is pending acceptance from the Board of Pharmacy and the California Department of Public Health (CDPH).

With the onset of COVID-19 resulting in supply chain delays, there is a need to expand the capacity of the Pharmacy Department. Natividad has identified the need to modify the remainder of the Pharmacy space to accommodate two new extra-large freezers, supplies for COVID-19 medications, and vaccines. Natividad would like to expand the scope of its current approved Pharmacy project to allow for these much needed changes to occur. In order to complete this renovation, the Pharmacy will be temporarily relocated to a secure adjacent hallway. This will allow the contractor to consolidate construction scope into minimal phases. Expanding the additional scope will cost \$705,411 to the approved amount of \$1,200,000 for a new total project cost of \$1,905,411.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this project as to legal form and risk provisions. The Auditor-Controller has reviewed and approved this project as to fiscal provisions.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Pharmacy remodel will modernize and provide improved pharmaceutical need of the hospital.

Economic Development
Administration

Health and Human Services
X Infrastructure
Public Safety

Prepared by: Brian Griffin, Project Manager, 783.2605

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783.2553

Ode Keil Consulting Group, Inc. Amendment No. 2

Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

SUMMARY/DISCUSSION:

The Ode Keil Consulting Group assists Natividad with Joint Commission and Centers for Medicare & Medicaid Services (CMS) compliance. They provide reviews and mock surveys to ensure Natividad is prepared for the Joint Commission survey which is critical for Natividad to maintain its accreditation. Documentation reviews and staff education are part of the services Natividad receives.

Changes are driven by CMS and by Joint Commission initiatives focused on improving quality and patient safety. This year it is anticipated that there will be several new or revised survey activities. Ode Keil Consulting is assisting Natividad with preparedness for what is to come.

The requested amendment renews the agreement which expires on April 30, 2023 after which time no services have been rendered.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 2 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No.2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 2 is \$43,000, of which \$40,000 shall be included in the Fiscal Year 2022-23 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

CMS and Joint Commission accreditation is a top priority for the hospital to maintain. This agreement assists Natividad with ensuring continued accreditation while at the same time maintaining the highest possible standards for patient safety and care.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Felipe Enriquez, Director of Engineering & Safety, 783-2614 Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Ode Keil Consulting Group, Inc. Amendment 2 Ode Keil Consulting Group, Inc. Renewal & Amendment 1 Ode Keil Consulting Group, Inc. Agreement

Agiliti Surgical, Inc. Amendment No. 2	Legistar Number:
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..Title

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

SUMMARY/DISCUSSION:

Extracorporeal shock wave lithotripsy (ESWL) involves the administration of a series of shock waves generated by a machine called a lithotripter. By x-ray, the shockwaves focus on the kidney stone, traveling into the body through skin and tissue, reaching the stone where it is then broken into small fragments. Agiliti Surgical Inc. provides the following services extracorporeal shock wave lithotripsy (ESWL), Cryotherapy and Laser Imagery at Natividad Medical Center (NMC)

The equipment and services provided by Agiliti has aided Natividad's surgical and IR staff tremendously in performing complex kidney stone renal mass procedures. This amendment is to add funds to the agreement to cover current costs and includes enough additional which is projected to last through expiration of the agreement

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 1 is \$110,000 of which \$40,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Supporting Agiliti Surgical Inc. facilitates improved surgical management for patients with kidney stone disease and patients with renal cancer. The primary advantage of utilizing Agiliti is that ESWL is completely a non-invasive approach to removing kidney stones and Cryoablation is a non-surgical approach to reducing renal masses

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Wally Sayles, Interim Director for Surgical Services, 772-7771 Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Agiliti Surgical, Inc. (Formerly UHS Surgical Services, LLC.) Amendment 2 Agiliti Surgical, Inc. (Formerly UHS Surgical Services, LLC.) Amendment 1 UHS Surgical Services, Inc. Agreement

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

..Report <u>RECOMMENDATION</u>:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

SUMMARY/DISCUSSION:

The CALSTAR Air Medical Services, LLC ("CALSTAR") patient transfer coordination and facilitation services involves coordinating and recording all incoming and outgoing emergency requests for patient consult or transfer. These requests are typically initiated by physicians in circumstances where patients need transfer to the appropriate level of care (either into or out of NMC). When a treating physician deems that there is a medical necessity for a patient to receive care not available at the sending facility, then that patient is transferred to a higher level of care.

This service is crucial for Natividad as it provides a single point of contact (telephone exchange) for both physicians calling into NMC to transfer a patient to us as well as NMC physicians calling out to find an appropriate destination that has the staffing and expertise to receive a patient who needs a service that NMC cannot provide. The coordination and recording of multiple calls that need to occur in rapid fashion to safe life and limb is a specialized and technical medical service.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 4 as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No. 4 is \$275,000, of which \$150,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The CALSTAR transfer service provides all incoming and outgoing requests for patient consult or transfer; place patients with an admitting physician and consulting physician; verify bed availability; and coordinate transport. The service adheres to the physician's declaration of medical necessity to ensure proper levels of care and patient placement are met, whether inbound to NMC or outbound to an appropriate receiving facility.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Craig Walls, Chief Medical Officer, 783-2521

Julie Ramirez, Trauma Program Manager, 772-7350

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

CALSTAR Air Medical Services Amendment No. 4

CALSTAR Air Medical Services Renewal & Amendment No. 3

CALSTAR Air Medical Services Renewal & Amendment No. 2

CALSTAR Air Medical Services Amendment No. 1

CALSTAR Air Medical Services Agreement

F1 Technical Solutio	ns Inc Agreement
Legistar Number:	

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

F1 Technical Solutions Inc. (F1) is a woman owned and operated business, certified as a Diverse Supplier. They offer a variety of consulting, staffing, managed IT solutions, and administrative services. This agreement is specifically for temporary and permanent placement services for Natividad.

Natividad utilizes temporary staffing agencies to staff hard to fill positions in order to meet the hospitals staffing needs to ensure high quality patient care. F1 is able to provide Natividad with clinical, IT, HR and finance staff.

Over the past two years, the need for additional staff has increased due to the COVID-19 pandemic, which increased Natividad's daily census significantly resulting in a consistent need for additional staff.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this agreement is \$650,000 of which \$110,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement greatly improves the responsiveness to critical staffing needs at NMC. This agreement ensures that requests for clinical staff and other necessary support positions at NMC are met in a timely manner. This enables NMC to provide high quality patient care thereby improving the health and quality of life for patients and their families.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Daniel Leon, Chief Financial Officer, 783-2551

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

F1 Technical Solutions Agreement

Pacific Coast Neurosurgical Institute, Inc. Agreement

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad received its designation as the Level II Trauma Center for Monterey County in January 2015. The American College of Surgeons, Resources for Optimal Care of the Injured Patient, requires neurosurgical care to be promptly available for the acute care of the brain injured and spinal cord injured patient and neurosurgeons be able to respond for an in-person evaluation within 30 minutes for Level II Trauma Centers. In order to provide this level of 24/7 care, it is necessary to develop and sustain a core team of quality neurosurgeons to provide daily call coverage in the Emergency Department and follow-up care to patients in the Intensive Care Unit and Specialty Clinic.

Natividad would like to enter into this agreement with Pacific Coast Neurosurgical Institute, Inc., for which board certified neurosurgeons will provide neurosurgical services as part of the comprehensive trauma services required for Level II Trauma Centers. The group will provide dedicated primary and backup call coverage in the emergency department, inpatient and outpatient services, procedures in the operating room, as well a medical director for oversight and management of the neurosurgery services. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Agreement as to legal form. Auditor-Controller has reviewed and approved this Agreement as to fiscal provisions. The Agreement has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The total cost of this Agreement is \$6,000,000. \$2,000,000 is included in the Fiscal Year 2021/2022 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement are required for a Level II Trauma Center and provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

Economic Development Administration X Health and Human Services Infrastructure Public Safety
Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506 Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783.2553
Attachments: Agreement

Carefsuion Customer Order 1000173346 and Amendment No. 2 to Master Agreement fo	or
Pyxis Rentals	
Legistar Number:	

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

- c. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
- d. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.

SUMMARY/DISCUSSION:

On September 15, 2015 the Monterey County Board of Supervisors approved a Master Agreement with CareFusion Solutions, LLC (Carefusion) associated with the leasing of automated supply dispensing machines for both medical supplies and medications. These supply stations are known as Pyxis stations and Pyxis med-stations, and they enable NMC to ensure that medical supplies are available to immediately dispense medical supplies and medications as needed. The dispensing machines also ensure the capturing and recording of revenues for supplies used by the patients and assist in managing the inventory of supplies. They are an integral part of regulatory compliance. The machines are located throughout patient floors and physicians clinics.

The Customer Order included today is for a refreshed fleet of Pyxis med-stations. The previous fleet included a 60 month lease which has now expired. Due to the advancing age of the current med-stations hardware the existing units are likely more prone to breakdown. Refreshed hardware will ensure reliable access to emergency medications, minimize workflow interruption, as well as secure access to future software upgrades. This customer order is associated with some modifications to the support terms that were stated within the original Master Agreement, all of which are identified in amendment No. 2.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this Customer Order and associated

amendment No. 2 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The customer order and associated amendment No. 2 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for Customer Order 1000173346 is \$2,100,000, of which \$65,000 is included in the Fiscal Year 2021-22 Adopted Budget. The Amendment No. 2 has no direct cost. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Pyxis stations throughout the hospital provide clinical staff with the necessary supplies and medications necessary to provide optimum patient care in an efficient manner.

	Economic Development
	Administration
$\overline{\mathbf{X}}$	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jason Warren, Pharmacy Director, 772-7720

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Carefusion Amendment 2 Customer Order 1000173346 Carefusion Amendment 1 Carefusion Master Agreement for Pyxis Rentals

Net Health Systems Amendment No. 7

Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 30, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH, with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 30, 2024 for ReDoc xfit Software, ReDoc Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH, with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.

SUMMARY/DISCUSSION:

NMC desires to extend the term for use of Net Health Systems, Inc.'s rehabilitation documentation software (ReDoc). NMC's outpatient Physical Therapy, Occupational Therapy and Speech Therapy Departments currently uses the ReDoc software in conjunction with the hospital's Meditech system for scheduling and billing. ReDoc was implemented this past year to replace the paper charting system that the Physical Therapy department was using. Meditech does not offer an outpatient solution for Therapy medical record documentation. Net Health is a nationally recognized company that provides rehabilitation documentation software solutions to more than 500 outpatient therapy sites and is considered an industry leader for outpatient therapy online documentation.

Net Health's enterprise solution provides therapists and therapy teams the tools they need to operate efficiently, stay compliant, and enhance patient care and outcomes. Outpatient Therapy is strictly regulated by regulatory agencies, and the ReDoc software keeps current with changes in regulations and billing requirements. Patient care is also enhanced by using ReDoc, as the software allows the therapist to generate comprehensive reports that convey medical necessity and functional outcomes to send to the patient's provider. Additional benefits of using ReDoc, is the software's ability to alert the therapist to any billing or coding errors and provides reminders for critical events, such as progress reports, re-certifications, and re-authorizations, all while tracking Medicare Cap limits. The ReDoc software also provides appointment scheduling, patient reminders, robust analytics, billing, and management reports. ReDoc also provides point-of-care alerts to the therapist related to therapy caps, re-authorization requirements, and other critical events during the patient's therapy.

Natividad also utilizes the ReDoc Home Exercise Program and Focus on Therapeutic Outcomes (FOTO) modules. The Home Exercise Program module improves patient engagement with easy online personalized home exercise plans. FOTO is a predictive analytics outcomes management system that captures and reports nationally benchmarked, risk-adjusted comparisons based on data collected from more than 7 million completed patient episodes. FOTO's patient-reported outcomes

compare treatment effectiveness, efficiency and satisfaction in real time to improve patient care and facilitate clinician growth.

In addition, Natividad utilizes Net Health's AgilityEH software package for the purpose of recording and tracking services that are provided to employees by the Employee Health Department. This software allows Natividad to better monitor and report services rendered, such as TB Screening, Respiratory Fit Testing, Exposure Management and Vaccination Administration in order to meet regulatory requirements for employee health services.

Natividad has purchased three tool sets from Net Health: ReDoc Outpatient, ReDoc Inpatient, and Agility. ReDoc Inpatient currently has a termination date of June 30, 2024. This amendment extends the licensing for ReDoc Outpatient and Agility to be coterminous with ReDoc Inpatient.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 7 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 7 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No.7 is \$207,515, of which \$83,006 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

Economic Development
X Administration
Health and Human Services
Infrastructure
Public Safety
Prepared by: Raquel Mojica, IT Operations Manager, 783-2812 Approved by: Charles R. Harris, MD, Interim Chief Executive Officer, 783-2504
Attachments:
Net Health Systems, Inc. Amendment No. 7

Net Health Systems, Inc. Amendment No. 6

Net Health Systems, Inc. Amendment No. 5

Net Health Systems, Inc. Amendment No. 4

Net Health Systems, Inc. Amendment No. 3

Net Health Systems, Inc. Renewal and Amendment No. 2

Net Health Systems, Inc. Amendment No. 1

Net Health Systems, Inc. Agreement

Renovo Solutions LLC, Amendment No. 3 Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

SUMMARY/DISCUSSION:

In 2018 Natividad issued a Request for Proposals (RFP) #9600-70 for preventative maintenance plus repairs on biomedical equipment at the hospital. Four bids were received and after a detailed analysis and selection process Renovo Solutions was awarded the agreement which the Board of Supervisors approved on February 12, 2019. A flat fee structure was set based on inventory levels at the time the RFP was released.

The Board approved Amendment No. 1 to this Agreement in June of 2020 at which time diagnostic imaging (DI) equipment was added to the service contract with Renovo for maintenance and repair in addition to the biomedical equipment, with an associated \$752,284 increase associated with an inventory true-up and newly added DI services, plus unplanned services billed as time & materials. The Board also approved Amendment No. 2 in which an increase of \$921,000 was approved solely to cover unplanned services billed as time and materials which accumulated due to increased service needs associated with Covid, an increase in equipment inventory, and equipment falling off warranty.

Natividad negotiated a new pricing structure with Renovo so as to minimize unplanned costs that are billed as time and materials. The inventory was updated and most of the inventory is now moving to full coverage status. This in and of itself reduces time and materials costs for equipment that may have had minimal coverage previous (such as maintenance only, but not repair). Natividad also requested that Renovo assume some level of risk by agreeing to cover the first \$25,000 of time and materials costs that accumulate annually. By adjusting the inventory service levels to full coverage, and with the first \$25,000 of time and materials costs annually covered by Renovo, Natividad believes there will be a significant reduction in the amount of unplanned costs billed as time and materials.

At this time Natividad is requesting approval to accept the new pricing structure and also to extend the term of the Agreement for an additional two (2) year period.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 3 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment is \$3,627,540, of which \$393,544 is included in the Fiscal Year 2021-22 Adopted Budget. Future costs will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This request ensures that NMC's biomedical equipment is properly maintained for compliance and safety purposes which contributes to the improved health and wellness for patients.

	Economic Development
X	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Andrea Rosenberg, Hospital Assistant Administrator, 783-2562 Approved by: Dr. Charles Harris, Interim Chief Executive Officer, 783-2553

Attachments:

Renovo Solutions LLC Amendment No. 3 Renovo Solutions LLC Amendment No. 2 Renovo Solutions LLC Amendment No. 1 Renovo Solutions Agreement (awarded per RFP 9600-70)



FINANCIAL STATEMENTS

DECEMBER 31, 2021



FINANCIAL STATEMENTS

DECEMBER 31, 2021

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DESCRIPTION	TOTAL ADC TREND GRAPH - 2016-2022	STATISTICAL REPORT	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	BALANCE SHEET	SCHEDULE OF STATE / COUNTY RECEIVABLES	STATEMENT OF CASH FLOWS	RECONCILIATION OF GOVERNMENT FUNDING	CASH FLOW PERFORMANCE F/Y 21-22 ACTUAL TO BUDGET	CASH SCHEDULE FOR F/Y 21-22
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NATIVIDAD STATISTICAL REPORT DECEMBER 31, 2021

		Month-To	-Data	_	DEOLINDLIK O1, 20			Year-To-	Date	
_	10-21	11-21	12-21	Budget			Budget	Current	Prior Yr	%
	10-21	11-21	12-21	Duaget	PT DAYS BY SERVICE	STAFFED BEDS				CY/PY
1	217	259	312	222	NICU	15	1,318	1,444	1,198	20.53%
2	1,671	1,592	1,609	1,586	Med/Surg	57	9,414	10,247	11,190	-8.43%
3	313	271	352	200	icu	10	1,188	1,661	1,869	-11.13%
4	76	129	77	63	Peds	12	374	449	187	140.11%
5	709	660	734	710	Acute Rehab	28	4,214	4,444	4,284	3.73%
6 _	299	394	324	281_	OB/Gyn	27	1,668	1,970	1,710	15.20% -1.09%
7	3,285	3,305	3,408	3,062	TOTAL ACUTE	149	18,176	20,215 2,782	20,438 3,020	-7.88%
8 _	498	474	425	471	Psychiatric		2,796			-1.97%
9 _	3,783	3,779	3,833	3,533	TOTAL DAYS	168	20,972	22,997 1,774	23,458 1,726	2.78%
10	282	310	299	286	Nursery	18	1,696	1,774	1,720	2.1070
					AVERAGE DAILY CENSUS			0.5.7	07.0	-2.39%
11	83.1	88.2	86.3	75.9	Acute	121	75.9	85.7	87.8	
12	22.9	22.0	23.7	22.9	Acute Rehab	28	22.9	24.2	23.3	3.86%
13	16.1	15.8	13.7	15.2	Psychiatric	19	15.2	15.1	16.4	-7.93%
14	122.0	126.0	123.6	114.0	TOTAL	168	114.0	125.0	127.5	-1.96% 2.13%
15	9.1	10.3	9.6	9.2	Nursery	18	9.2	9.6	9.4	2.13%
					PERCENTAGE OF OCCU	PANCY				
16	68.7%	72.9%	71.3%	62.7%	Acute		62.7%	70.8%	72.6%	-2.4%
17	81.8%	78.6%	84.6%	81.8%	Acute Rehab		81.8%	86.4%	97.1%	-11.0%
18	84.7%	83.2%	72.1%	80.0%	Psychiatric	-24	80.0%	79.5%	86.3%	-7.9%
19	72.6%	75.0%	73.6%	67.9%	TOTAL		67.9%	74.4%	77.7%	-4.3%
-	50.6%	57.2%	53.3%	51.1%	Nursery	-	51.1%	53.3%	52.2%	2.1%
20	30.076	31.2/0	33.370	01.170	ADMISSIONS		4			
			242	C04	Acute		3,685	3,904	3,567	9.45%
21	631	670	643	621			332	315	324	-2.78%
22	42	51	61	56	Acute Rehab		368	261	291	-10.31%
23	47	40	40	62	Psychiatric	-	4,385	4,480	4,182	7.13%
24	720	761	744	739 172	TOTAL	-	1,020	1,072	1,051	2.00%
25	156	185	188	172	Nursery		1,020	.,,,,,,	.,,,,,	
26	179	202	200	182	Deliveries		1,080	1,144	1,073	6.62%
20					DISCHARGES					
27	634	631	642	632	Acute		3,752	3,805	3,464	9.84%
	48	51	61	62	Acute Rehab		368	325	325	0.00%
28	46 44	40	46	56	Psychiatric Psychiatric		332	270	290	-6.90%
30	726	722	749	750	TOTAL	-	4,452	4,400	4,079	7.87%
31	161	173	159	153	Nursery		910	985	962	2.39%
					AVERAGE LENGTH OF S	TAY				
							4.8	5.1	5.6	-8.93%
32	5.3	5.0	5.2	4.8	Acute(Hospital wide no	Dables)	4.0	J. I	3.0	-0.5076
33	16.9	12.9	12.0	12.7	Acute Rehab		12.7	14.1	13.2	6.82%
34	2.4	3.0	2.3	2.8	OB/Gyn		2.8	2.6	2.5	4.00%
35	10.6	11.9	10.6	7.6	Psychiatric		7.6	10.7	10.4	2.88%
36	1.8	1.7	1.6	1.7	Nursery		1.7	1.7	1.6	6.25%
					OUTPATIENT VISITS					
37	4,556	4,220	4,023	4,599	Emergency Room		27,296	26,773	21,003	27.47%
38	532	560	555	577	ER Admits		3,424	3,313	3,136	5.64%
39	73.9%	73.6%	74.6%	78.1%	ER Admits as a % of Ad	missions	78.1%	74.0%	75.0%	-1.38% 12.06%
40	6,004	5,712	5,571	6,193	Clinic Visits	TO DILLER	36,758	35,317	31,517	12.06%
				10.010	ANCILLARY PROCEDURI	ES RILLED	290,316	321,257	311,738	3.05%
41	53,923	50,224	52,026	48,912	Lab Tests		18,072	22,105	19,490	13.42%
42	3,904	3,494	3,302	3,045 204	Radiology Procedures MRI Procedures		1,210	1,201	1,178	1.95%
43	191	157 121	222 116	204 150	Nuclear Med Procedure	s	890	674	477	41.30%
44 45	123 1,260	1,361	1,268	1,134	Ultrasound Procedures	-	6,732	7,634	6,684	14.21%
45 46	1,260 2,007	1,640	1,713	1,134	CT Scans		10,732	11,257	10,164	10.75%
			356	346	Surgeries		2,076	2,212	2,176	1.65%
47	364	346	350	340			- 77			
48	7.85	7.76	7.81	7.87	FTE'S PER AOB		7.87	7.64	8.10	-5.68%
49	1,395.3	1,372.8	1,339.1	1,293.9	TOTAL PAID FTE'S		1,293.9	1,355.8	1,385.0	-2.11%
50	5,511	5,306	5,315	5,095	ADJUSTED PATIENT DAY	/S	30,244	32,636	31,371	4.03%
_										

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2022

							입	FOR FY2022							
		JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD	9
	REVENUE														ĺ
•	Patient Revenue:	\$ 76.889.231	\$ 76.760.079 \$	\$ 690.078.87	76 892 666 \$	72.803.283 \$		•	·	8	69	69	·*	\$ 457.971.257	371.257
- 74	Pro Fees	2,501,994	3,577,745	2,969,087	3,273,870	4,023,303	3,062,529	1 #1	7 1 #8	a 168					19,408,528
e	Outpatient	32,818,260	35,889,936	33,282,272	36,626,402	31,043,193	30,439,082	82.	্ব	,	74		•		200,099,145
4	Total Patient Revenue	112,209,485	116,227,760	115,221,428	116,792,938	107,869,779	109,157,540	æ	w.	æ	i i	e.		677,4	677,478,930
ď	Contractual Deductions	81 597 660	85.314.572	84.910.889	87.630.866	82,220,937	83,163,303	ţ	ì	Ŀ	18	::0	•	504.8	338,227
9	Bad Debt	6,348,305	5,288,901	5,629,677	3,470,590	1,719,409	2,789,145	7.2	্ৰ	Si#	814	8.9	i05	25.2	25,246,027
^	Unable to Pay	239,324	392,297	375,729	232,691	323,431	276,477		¥	.90	*	19.	*	1,8;	1,839,949
8	Total Contractual Discounts	88,185,289	90,995,770	90,916,295	91,334,147	84,263,777	86,228,925	*	*:	*	*16	(2)	.		924,203
6	Net Patient Revenue	24,024,196	25,231,990	24,305,133	25,458,791	23,606,002	22,928,615	0	. 0		. 0	* 0		145,5	145,554,727
10	As a percent of Gross Revenue	21.41%	21.71%	21.09%	21.80%	21.88%	21.01%	%00.0	%00.0	%00.0	8000	%00.0	8000		21.48%
Ξ	Total Government Funding	5,241,987	5,559,105	5,241,987	5,450,705	6,760,201	7,000,698	Ñ	č	(4)	E	(III)	(16)		35,254,683
	Other Operating Revenue:														
12	Rent Income	117,884	121,147	119,521	119,519	119,633	119,632	×	×	ż	(á)	0.		7	717,336
13	Interest Income	251,951	251,951	251,951	(149,922)	50,037	150,000	100	RES	92	X (5)	6.	55	œ «	805,968
14	NMF Contribution	900'09	000'09	60,000	000'09	000'09	000'09	٠	•		9 5	9.8			360,000
t t	Other Income Total Other Oneration Revenue	724 453	745 700	753 077	461.829	661,185	796.601		6 16					4.1	4,142,845
2				6.	90										
11	TOTAL REVENUE	29,990,636	31,536,795	30,300,197	31,371,325	31,027,388	30,725,914	•		ř		•		184,9	184,952,255
	EXPENSE														
18	Salaries, Wages & Benefits	16,165,713	16,887,897	16,631,730	16,973,444	16,221,003	16,665,020	9)	(*)		(40)	e		99,5	99,544,807
19	Registry	963,851	595,103	1,270,743	986,970	1,597,614	1,108,107		×				4	9,5	6,522,388
50	Phys/Residents SWB & Contract Fees	4,176,569	4,655,658	3,665,230	3,796,166	3,923,523	4,209,652				•	* *		4,47	420,730 BEA 473
12	Purchased Services	3,238,042	3,076,178	3,165,590	3,524,173	2,080,040	3,100,947		ez 0		.00	•))(•	166	17.6	17 627 681
2 8	Supplies	160,010,2	3,000,026	352 084	240,092 352 984	2,330,031	352 985		0000		000 4	•		2.1	2,117,906
2 6	Hilities and Telephone	316 633	516.886	442.884	421.872	366.015	365,823	a de	99	*	90	*		2,4	2,430,113
7 7	Interest Expense	68.997	68.997	68,996	53,820	53,821	53,821	4		£	**		7		368,452
56	Depreciation & Amortization	992,314	990,754	997,548	990,817	989,221	1,006,978	1)(<u>*</u>)		((•)		27	5,9	5,967,632
27	Other Operating Expense	431,788	437,157	542,867	580,164	685,597	539,723	·		104	œ	Œ.		3.2	3,217,296
28	TOTAL EXPENSE	29,582,982	30,641,643	30,009,749	30,573,452	30,833,952	30,445,768	٠	÷		*	A.	20	182,0	82,087,545
29	NET INCOME(LOSS)	407,654	895,152	290,448	797,873	193,436	280,146	500	85	32	*	16		2,8	2,864,709
	Normalization for Extraordinary Items														
															3
8				3		(1 201 051)	(1408710)	•		156	18	54		(2.7	(2,700,661)
F 6	American Rescue Plan (ARPA) Bural Fund	C 9		HI 99		(226,263)	(226,263)	€ 41		109	(9,5)	54		. 7	(452,526)
1 2	Familes First C-19 Response		(317 118)		(208.718)		(123,738)			•	0.5	Sa.		9)	(849,574)
3 %	Total Extraordinary Items		(317,118)	6 •	(208,718)	(1,518,214)	(1,758,711)			0.	e)			. (3,6	(3,802,761)
34	NET INCOME BEFORE Extraordinary Items	\$ 407,654	\$ 578,034	\$ 290,448	\$ 589,155	\$ (1,324,778)	\$ (1,478,565) \$		S	9	9	69	ь	9	(938,052)
2	CAPITAL CONTRIBILLIONS														
36	County Contribution														
71	CHANGE IN NET ASSETS	\$ 407.654	\$ 895 152	\$ 290 448	S 797.873	\$ 193,436	\$ 280,146 \$				8		w	. \$ 2.	2,864,709
ì		ı													

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NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF DECEMBER 31, 2021

		CURRENT MONTH	HTNO					YEAR -TO -DATE	ATE		-	
l,	Actual	Budget	≥ e	Variance fav. (unfav) S VAR. % V.	unfav) % VAR		Actual	Budget	Variance fav. (unfav) \$ VAR. % VA	(unfav) % VAR		Prior Yr
l		0				REVENUE						
4	75 655 929	\$ 71.371.577	65	4 284 352	9	Patient Revenue:	\$ 457.971.257	\$ 423,624,856	\$ 34,346,401	80 1	69	475,027,724
	3,062,529			931,129	43.7	Pro Fees				53.4		14,126,957
3	30,439,082	32,494,963	ن	(2,055,881)	(6.3)	Outpatient	200,099,145	192,873,316	7,225,829	3.7		166,917,816
4	109,157,540	105,997,940		3,159,600	3.0	Total Patient Revenue	677,478,930	629,149,036	48,329,894	7.7		656,072,497
ц	83 163 303	79 917 776	•	(3 245 527)	(4.1)	Deductions from Revenue Contractual Deductions	504 838 227	474.350.670	(30,487,557)	(6.4)		490,324,429
, u	2 789 145	3 328 874		539.729	16.2	Bad Debt	25,246,027	19,758,478	(5,487,549)	(27.8)		20,643,609
۰ ۲	276.477	491.984		215,507	43,8	Unable to Pay	1,839,949	2,920,162	1,080,213	37.0		1,003,300
	86.228,925	83,738,634	٦	(2,490,291)	(3.0)	Total Contractual Discounts	531,924,203	497,029,310	(34,894,893)	(7.0)		511,971,338
6	22,928,615	22,259,306		606,899	3.0	Net Patient Revenue	145,554,727	132,119,726	13,435,001	10.2		144,101,159
10	21.01%	21.00%				As a percent of Gross Revenue	21.48%	21.00%				21.96%
7	869'000'2	5,231,876		1,768,822	33.8	Total Government Funding	35,254,683	31,391,256	3,863,427	12.31		35,987,947
						Other Operating Revenue:						
12	119,632	117,833		1,799	1.5	Rent Income	717,336	706,998	10,338	5		695,498
13	150,000	251,951		(101,951)	(40.5)	Interest Income	896'508	1,511,706	(705,738)	(46.7)		1,464,129
4	000'09	000'09		•)?	41	NMF Contribution	360,000	360,000	0	ï		362,960
15	466,969	346,001		120,968	35.0	Other Income	2,259,541	2,076,006	183,535	8.8		2,114,041
16	796,601	775,785		20,816	2.7	Total Other Operating Revenue	4,142,845	4,654,710	(511,865)	(11.0)		4,636,628
17	30,725,914	28,266,967		2,458,947	8.7	TOTAL REVENUE	184,952,255	168,165,692	16,786,563	10.0		184,725,734
						EXPENSE				į		
18	16,665,020	16,332,026		(332,994)	(2.0)	Salaries, Wages & Benefits	99,544,798	97,260,142	(2,284,656)	(2.3)		899', 206'98
19	1,108,107	143,755		(964,352)	(670.8)	Registry	6,522,388	853,256	(5,669,132)	(664.4)		8,127,349
20	4,209,652	3,475,992		(733,660)	(21.1)	Phys/Residents SWB & Contract Fees	24,426,807	20,745,766	(3,681,041)	(17.7)		20,526,397
21	3,166,947	3,111,445		(55,502)	(1.8)	Purchased Services	19,864,473	18,524,854	(1,339,619)	(7.2)		19,682,753
22	2,976,712	2,245,777		(730,935)	(32.5)	Supplies	17,627,681	13,329,756	(4,297,925)	(32.2)		17,414,417
23	352,985	365,010		12,025	3.3	Insurance	2,117,906	2,190,060	72,154			1,321,040
24	365,823	293,803		(72,020)	(24.5)	Utilities and Telephone	2,430,113	1,743,862	(162,000)	٠		2,201,634
25	53,821	58,719		4,898	8.3	Interest Expense	368,452	346,528	(19,924)	(9.7)		5 796 469
56	1,006,978	1,031,222		24,244	2.4	Depreciation & Amortization	5,967,632	9,120,730	(106,144)			3 857 453
27	539,723	524,163		(15,560)	(3.0)	Other Operating Expense	3,717,280	3,111,132	(44, 100, 144)	,		475 740 730
28	30,445,768	27,581,912		(2,863,856)	(10.4)	TOTAL EXPENSE	182,087,546	164,228,174	(776,838,71)	(e.u.)		20,1017,01
59	280,146	685,055		(404,909)	(59.1)	NET INCOME(LOSS)	2,864,709	3,937,518	(1,072,809)	(27.2)		9,015,002
30						CAPITAL CONTRIBUTIONS						
							3		*			8
31	<u>R</u>	1 8		E I	ı			C 10#		- 35		
32	•					actuality of the second			ž	,		75
6 33	2000	90 20 2	в	(909)	(59.1)	- County Continuation /49.1) % CHANGE IN NET ASSETS	\$ 2.864.709	\$ 3,937,518	\$ (1,072,809)	(27.2) %	\$ %	9,015,002
÷∥	24.002		ř	(200,101)								

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF DECEMBER 31, 2021

		CURRE	CURRENT MONTH				YEAR -TO -DATE	-DATE			
			Varia	Variance fav. (unfav)			ć	Variance	Variance fav. (unfav)	Í	, , , , , , , , , , , , , , , , , , ,
ļ	Actual 5,315	Budget 5,096	\$ VAR . 219	% VAR 19 4.3%	REVENUE ADJUSTED PATIENT DAYS	32,636	Budget 30,244	\$ VAK. 2,392	% VAK 7.9%	1	31,371
				,	اقا	;					
← v	14,234	\$ 14,006 418	\$ 228	1.6 37.8	% Inpatient Pro Fees	\$ 14,033 595	\$ 14,007 418	\$ 26 176	0.2%	₽	15,142 450
۱ m	5,727	6,377	(650)		Outpatient	6,131	6,377	(246)			5,321
4	20,537	20,801	(264)		Total Patient Revenue	20,758	20,802	(44)	(0.2)		20,913
u	24.04.0	7.7	ď	96	Deductions from revenue	15 460	15 684	216	4		15.630
ກ ແ	13,646	13,003	. C		Collidacidat Deddoiloi is	774	F00,51	(120)	1)		5.0°C
o 1	55	260	4		Unable to Pav	56	26	40			32
	16,223	16,433	20	l e	Total Contractual Discounts	16,298	16,434	136			16,320
െ	4,314	4,368	(S)		Net Patient Revenue	4,460	4,368	91	2.1		4,593
10	21.01%	21.00%	•		As a percent of Gross Revenue	21.48%	21.00%				21.96%
-	1,317	1,027	26	290 28.3	Total Government Funding	1,080	1,038	42	4		1,147
					Other Operating Revenue:						
12	23	23	_		Rent Income	22	23	1)	(0.9)		22
13	28	49	2)	(21) (42.9)	Interest Income	25	90	(25)	_		47
4	1	12	_		NMF Contribution	7	12	5			12
15	88	99	. 7	20 29.4	Other Income	69	69				29
100	150	152		(2) (1.6)	Total Other Operating Revenue	127	154	(27)	(17.5)		148
17	5,781	5,547	23		TOTAL REVENUE	2,667	5,560	107	1.9		5,888
					EXPENSE						
18	3,135	3,205	,,	70 2.2	Salaries, Wages & Benefits	3,050	3,216	166			3,057
19	208	. 28	118	(180) (639.0)	Registry	200	28	(172)	9)		259
20	792	682	(1,	٠	Phys/Residents SWB & Contract Fees	748	989	(63)			654
21	596	611	•		Purchased Services	609	613	4			627
22	260	441	<u>:</u>	3	Supplies	540	441	(66)		_	555
23	99	72			Insurance	65	72	•			61
24	69	58	<u> </u>	(11) (19.4)	Utilities and Telephone	74	28	(17)	O.	_	72
25	10	12		•	Interest Expense	-	12				- 10
56	189	202		13 6.4	Depreciation & Amortization	183	202	7, 20	9.6		185
27	102	103			Other Operating Expense	66	103				123
78	5,728	5,413	(3	(316) (5.8)	TOTAL EXPENSE	5,579	5,430	(149)	(2.7)	_	100'6
29	53	134	٣	(82) (60.8)	NET INCOME(LOSS)	88	130	(42)	(32.6)	_	287
30					CAPITAL CONTRIBUTIONS						
ć		1		•		/4	30	æ	•		*
- 6	C 50	((į.	•0	J.	•		Ą
3 8	*	***	•		County Contribution	1	×	*	ě		ř
								:	i	6	0

287

(32.6) % \$

(42)

130

88

(61) % CHANGE IN NET ASSETS

(82)

134

23

% 38 ₩

NATIVIDAD BALANCE SHEET AS OF DECEMBER 31, 2021

% CHG.	(2.5) % 16.4 12.2 3.9 20.0 5.3	2.2 (2.9) 1.3	, , , , , , , , , , , , , , , , , , ,	ii - i	0.0	0 100.0 0.8 1.8 %
: INC/(DEC)	(1,810,580) 8,102,879 3,130,599 202,719 864,590	7,584,076 (5,965,724) 1,618,352 (2,499,539)	0000		(328,904.0)	2,864,709 2,864,710 \$ 9,609,020
YEAR - TO - DATE ENDING	\$ 71,266,668 40,445,618 57,460,195 28,693,436 5,465,913 5,197,654 208,529,484	345,712,189 (215,213,501) 130,498,688 209,811,549	200 200 200 200 200 200 200 200 200 200		4,152,699 25,431,391 29,584,090	372,231,446 2,884,709 375,096,155 \$ 548,839,721
BEGINNING	\$ 73,077,248 40,445,618 49,365,316 25,562,337 5,263,194 4,333,064 198,039,277	338,128,113 (209,247,777) 128,880,336 212,311,088		21,217,426 9,532,546 90,244,323 3,642,205 12,449,764 137,086,264	4,481,603 25,431,389 29,912,992	372,231,445 372,231,445 \$ 539,230,701
	CURRENT ASSETS CASH CASH FUND AID ACCOUNTS RECEIVABLE NET STATE/COUNTY RECEIVABLES INVENTORY PREPAID EXPENSE TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT LESS: ACCUMULATED DEPRECIATION NET PROPERTY, PLANT& EQUIPMENT OTHER ASSETS	INVESTR HELL ACCI FUNI	CURRENT LIABILITIES ACCRUED PAYROLL ACCOUNTS PAYABLE MCAREMEDICAL LIABILITIES CURRENT PORTION OF DEBT OTHER ACCRUALS TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES LT ACCRUED LIABILITIES UN EARNED CONTRIBUTIONS LONG TERM PORTION OF C.O.P's TOTAL LONG TERM DEBT	FUND BALANCES ACCUMULATED FUND CHANGE IN NET ASSETS TOTAL FUND BALANCES TOTAL LIAB. & FUND BALANCES
% CHG.	(2.0) (12.5) (2.4) (2.4) 12.7 2.8	0.8 (0.5) 1.3	8 8 A D	8.2 30.7 (0.5) 17.5 5.3	(1.3) 0.0 (0.2)	0.1
NTH INC/(DEC)	\$ 10,571,500 (1,166,864) (4,095,450) (137,026) 583,949 5,756,109	2,711,226 (1,006,692) 1,704,534 (2,866)		1,720,710 3,898,512 (436,728) 2,049,953 7,232,447	(54,818) 2 (54,816)	280,146 280,146 \$ 7,457,777
CURRENT MONTH ENDING	\$ 72,558,619 39,153,687 57,460,195 28,693,436 5,465,913 5,197,654 208,529,484	345,712,189 (215,213,501) 130,498,688 209,811,549		\$ 548,839,721 22,692,875 16,577,745 87,500,484 3,642,205 13,746,167 144,159,476	4,152,699 25,431,391 29,584,090	372,231,446 2,864,709 375,096,155 \$ 548,839,721
BEGINNING	\$ 61,987,119 2 31,53,667 3 58,627,059 4 32,788,886 5,602,939 6 4,613,705 7 202,773,375	343,000,963 9 (214,206,809) 10 128,794,154 11 209,814,415		15 \$ 541,381,944 16 20,972,165 17 12,679,233 18 87,937,212 19 3,642,205 20 11,686,214 21 136,927,029	22 4,207,517 23 25,431,389 25 29,638,906	26 372,231,446 27 2,584,563 28 374,816,009 29 \$ 541,381,944

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 12/31/21

BALANCE SHEET	Beg, Balance	Accruals	Reclas and Adi	Payment LiHP Final Rec'n	GPP PRIME/CARES	TOI	Payments Er	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 16,562,205	6,002,766		(7,473,339)		8,736,194	(25,022,194)	(1,194,368)
Hospital Fee	<u> </u>	499,999					(889,390)	(389,391)
Rate Range IGT-CCAH-	(1,161,296)	4,860,000				5,217,406		8,916,110
MCMC EPP	8,384,962	7,000,002				4,184,279	(12,569,120)	7,000,123
MCMC QIP	ě	10,492,500				120,158		10,612,658
SB1732	426,268	1,399,998					(806,541)	1,019,725
AB 915	(*)	1,836,000						1,836,000
Medical GME	9	å				672,885	(862,134)	(189,249)
CARES ACT Funding	180,591	(4)7	1,861,237				(3,218,815)	(1,176,987)
A/R UCSF & TOURO University	E.	50,000					(28,600)	21,400
A/R Office Buildings	32	748,896					(593,250)	155,646
Medical HPE	×	150,000					(222,607)	(72,607)
Interest Accrued Positive Cash	¥6	1,577,706					(1,125,718)	451,988
Accrued Donations	1,100,478	360,000					(414,337)	1,046,141
A/R Jail-PG&E	.Se.T	579,144					(494,168)	84,976
Health Department	69,629	829,782					(328,141)	571,270
STATE RECEIVABLES	\$ 25,562,837	\$ 36,386,793	\$ 1,861,237 \$(7,473,339)	\$(7,473,339)	69	\$ 18,930,922 \$	(46,575,014) \$	28,693,436

Pat	YTD Dec-21
Medi-Cal DSH /SNCP/PHYS SPA	\$ 6,002,766
Rate Range IGT-CCAH-	4,860,000
Esperanza Care	(1,250,004)
Family First C-19 Response-FMAP Enhance-	649,574
CARES Act Funding	3,153,188
НРЕ	150,000
Hospital Fee	499,999
MCMC EPP	7,000,002
HD Residency Support	(250,002)
MCMCQIP	10,492,500
AB915	1,836,000
Medicare GME	710,662
SB 1732	1,399,998
O GOVERNMENT FUNDING INCOME	\$ 35,254,883

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NATIVIDAD STATEMENT OF CASH FLOWS AS OF DECEMBER 31, 2021

YEAR - TO - DATE	\$ 73,077,248	2,864,710 5,965,724 8,830,434	(8,102,879) 1,291,951 (3,130,599)	(1,067,309) 1,475,449 7,045,199 (2,743,839) 0 1,296,403 (3,935,624)	(7,584,076)	(328,902) 2,499,539 - 2,170,637	(518,629) \$ 72,558,619
	CASH AT BEGINNING OF PERIOD	FROM OPERATIONS: NET INCOME/(LOSS) NET INCOME ADJ - PRIOR YEAR DEPRECIATION/AMORT SUBTOTAL	CHANGES IN WORKING CAPITAL: ACCOUNTS RECEIVABLE FUND AID STIMULUS STATE/COUNTY RECEIVABLE	PREPAID EXPENSE & INVENTORY ACCRUED PAYROLL ACCOUNTS PAYABLE MCARE/MEDICAL LIABILITIES SHORT TERM DEBT ACCRUED LIABILITIES NET (DECREASE)/INCREASE	CAPITAL ADDITIONS: PP&E ADDITIONS NBV OF ASSETS DISPOSED TOTAL CAPITAL (Use of Cash)	FINANCING ACTIVITY: LONG TERM BOND DEBT OTHER ASSETS INVESTMENTS TOTAL FINANCING	INC./(DEC.) IN CASH BALANCE CASH BALANCE - END OF PERIOD
CURRENT MONTH	\$ 61,987,119	280,146 1,006,692 1,286,838	1,166,864 4,095,450	(446,923) 1,720,710 3,898,512 (436,728) 2,049,953 12,047,838	(2,711,226)	(54,816) 2,866 - - (51,950)	10,571,500
	⊢	0 m 4 n 0	V 80 6	10 11 12 13 15 16	18 19 20 19 21	22 23 24 25 26	27

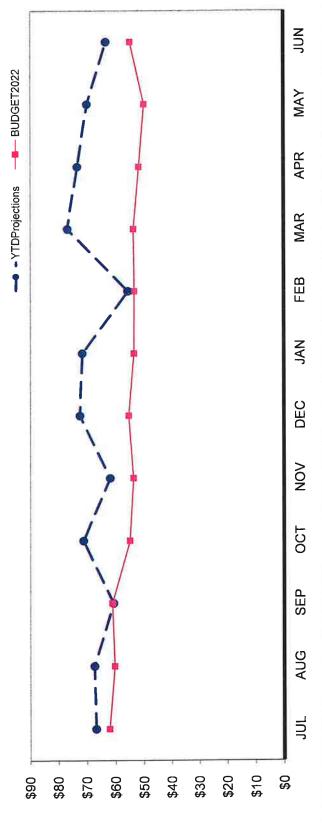
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NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2022

		BDGT.22	ESTI	ESTIMATE FY2022	Varian	Variance to Budget
Medi-Cal DSH Waiver & Phys SPA	↔	10,705,534	€	10,705,534	ь	E
ЕРР		14,000,000		14,000,000		Ĭ
QIP		20,985,000		20,985,000		
Physician SPA		1,300,000		1,300,000		Ť
AB915		3,672,000		3,672,000		9
SB1732		2,800,000		2,800,000		Ĭ.
CCAH Rate Range		9,720,000		9,720,000		8
HPE		300,000		300,000		Ð
Families First Corona Virus Response		64		649,574		649,574
PRF & ARPA Stimulus		PŠ		4,510,765		4,510,765
Esperanza Care Outside Purchased Service		(2,500,000)		(2,500,000)		9
HD Residency Support		(200,000)		(200,000)		80
Medicare GME & B/D		1,300,000		1,300,000		*
Medical GME)) I		1,228,092		1,228,092
Provider Fee	Į	1,000,000		1,000,000	ų,	(#)
	()	62,782,534	₩	69,170,965	49	6,388,431



Cash Flow Performance Fiscal Year 2022 (in Millions)



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE ESTIMATE ESTIMATE ESTIMATE ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jut	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
θŤ	66.8	67.4	80.8	71.3	62.0	72.6	7.1.7	55.8	0.77	73.4	70.1	63.5
BDGT	62.1	60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9
Variance	4.7	7.1	(0.4)	16.3	8.3	17.2	18.2	2.4	23.3	21.7	20.2	8.6
Variance	4.7	7.1	(0.4)	16.3	8.3	- 1	17.2	-	18.2	18.2 2.4	18.2 2.4 23.3	18.2 2.4 23.3 21.7

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Total	73,077,248	266,076,253 11,000,307 11,000,307 11,000,307 11,000,307 11,000,307 12,000 12,000 12,000 12,000 12,000 13,000 13,000 14,000 14,000 14,000 16,000 17,000 18,00				777 22 200,000 777 22 200,000 778 42,039 604 725) (9,598,039)	11,889 10,477 10,477 10,523
ESTIMATE	70,049,634	21,507,110 85,333 75,000,000 75,000,000 141,607	3,000,000 1,000,000 11,000,000 11,000,000	7,485,700	280,425,428 (4,425,428 287,675	5,500,000 5,102,025 43,102,025 (6,571,425) 63,478,208	63,48 (3,2.4 48,37
ESTIMATE MAY	73,436,584	51,567,110 50,313 5,000 141,667	117,833 7,585,947 14,884 28,003,117	7 465,700	18,425,438	7,585,047 1,200,476 33,186,067 (3,386,950) 70,049,634	804,21 500,280,07 70,68,347 8,728,728 8,758,788
ESTIMATE APR	76,939,626	21,507,110 68,333 50,033 75,000 141,667	102,802, 102,802, 14,904, 11,02,85	7,465,700	20,855 98,055 98,056 98,559 186,558	4.336,500 686,570 30,064,720 (3,503,042) 73,438,584	9,1446,2800 73,446,2800 61,502,478 (4,338,970 130,800,554
ESTIMATE MAR	55,753,870	25,207,110	3,000,000 14,300,000 10,000,000 11,000,000 11,000,000 11,000,000	7,465,700	230,829 24,838,157 287,675	37,166,470 27,166,470 21,185,808 78,939,626	15,991 76,955,617 85,425,731 (3,923,253) 61,902,478 138,442,104
ESTIMATE FEB	71,695,765	21,507,110 62,333 52,000 75,000 141,667	117,633 3,512,029 (4,894 28,735,199	7,465,700	4,550,022 4,560,172 210,629 111,425,438 267,675	3.517.029 555.779 41.676.644 (15.941,445) 55,753,820	8.5.760,776 88.937,760 85.425,731 13.172,531
ESTIMATE	66,529,915	27,507,110 28,537 31,607,527 28,000 28,000	11,000,000,0 117,005 117,005 100,000 14,001,000 14,001,000 14,001,000 14,001,000	7,465,700		42.77.441 42.394.494 5,165,350 771,695,265	5.201 77,700,526 77,755,201 (4.217,441) (9.397,760
ACTUAL	58,383,147	21,440,257 464,102 1,522,448 20,203 1115,640 20,186 20,186	8.518,145 6.526 6.526 6.536 6.	7,465,700	930,066 31 32,000,01 32,000 43,000 40	863,787 24,644,518 8,136,768 66,529,915	6,019,663 8,8411 72,598,618 73,165,201 73,165,201
ACTUAL	71,250,604	16,650,666 2,102,264 29,698 14,299 14,299 390,273	144,588 144,588 565,170 21,553,902	11,439,672	4.308.408 875.807 245,878 110,841 110,841 147,865 147,865	144,885 807,198 34,457,457 (12,857,457) 58,393,147	3.577,107 16.885 61,897,119 73,304,189 73,155,201 73,155,201
ACTUAL OCT	60,781,513	21,676,863 208,717 303,584 2,213 6,582,115	119,000,11 119,000 11,500,007 000,007 125,194	125,000	905,512.8 185,021 185,945.81 185,945.81 185,945.81	1,558,537 33,284,103 10,469,091 71,250,604	71,264,255 74,863,126 (1,558,937) 73,304,189
ACTUAL	67,406,550	20,810,756 772,746 6,874 286,721 451,368	119,530 05,618 250,072 250,072	5,440,604	291,254 11,260 277,216	137,618 3,105,016 29,633,016 (6,625,047) 60,781,513	10,0314 60,792,427 75,000,744 (137,616) 74,863,126 135,644,630
ACTUAL AUG	85,787,928	26,361,170 42,287 317,718 100,767 7,473,399 1,562,000	636,002 636,002 646,003 656,016 676,17	7,856,925	120,156 4,194,279 228,544 20,5448	\$12,037 37,393,634 618,634 67,406,560	705,017 775,027,546 (35,000,74
ACTUAL JUL	73,077,248	21,394,402	1,447,757	11,461,939 883,063 288,721 400,170	54,8476. 1,051,5478.	232,378 34,620,797 (8,289,322) 66,787,926	13.931 66.801,847 75.637,546 75.637,546
	Beginning Baltonee	CASH BEGELFE Patent Revenue; (net pro feet and lib cop) Provider Fee Re 10°F CASH Simular Anny Fran Response COVID19- SHORT OOM E. Feederins Densities Madeies Weier FY11:12 DSH CPE -Fred- COP SB173. SB173.	OFF 2021 & ARRA COSEN UP OFF 2021 & ARRA COSEN UP OFF P72:22 OFF P72:23 OFF P72:23 OFF P72:23 OFF P72:24 OFF P72:25 OFF P	CAGH DISUNGENEETS Furthered Services and Supplies Of Praid Services and Supplies Of Praid Services and Supplies Services and Supplies Services and Services and Services and Services and Services and Services and Services	167 GPP 6 ness extension PY20 -ARPA Carth up- 167 GPP Public Heart Plant is Equipment Col Principal A. Interest Popularia Gordon Benefits Esperialis Genefits Esperialis Genefits Esperialis GPP PIZI-22 MH MOU PIZI-22 MH MOU District Researchistion COM/CAP Research Esperialis GPP RESEARCH GORDON G	Tronsfer from 451 to 400 A 107 Fund (Episia Bapanes Fud 404 (Episia Bapanes Fu	(+) Cash In Treasit (+) Fethy Cash and CC Ending Cash as per 6/L. Fund 404 Beginning Belance Perginning Belance Treasite Tri Treasit (Lad 45). Treasite Tri Treasit (Lad 45). Treasite Cash Fund 404 Ending Cash Fund 404