



**Board of
Trustees
2022**

March 11, 2022





NMC Board of Trustees Meeting

Friday, March 11, 2022

9:00 AM

*** VIDEO CONFERENCE / TELEPHONIC MEETING ***

AGENDA

IMPORTANT NOTICE Regarding COVID 19

Based on guidance from the California Department of Public Health and the California Governor's Office, in order to minimize the spread of the COVID-19 virus, Natividad Medical Center ("Natividad") Board of Trustees meetings will be held entirely by Zoom. There will be no physical location for these meetings. Committee Members shall participate in the meeting by Zoom.

To participate in this Natividad Board of Trustees meeting, the public are invited to observe and address the Committee via Zoom.

The meeting will be conducted via teleconference using the Microsoft Zoom program. This gives the public two options. The public may attend the meeting by phone. Or, the public may attend and observe the Zoom meeting via computer audio.

To participate by phone call any of these numbers below:

- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: **936 4187 6014** when prompted.

You will then enter the Password: **445616** when prompted.

Or, to attend the Natividad Board of Trustees meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/93641876014?pwd=SWZuL2EwRHRIQUN4czN6cDkycGtRUT09>

You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

1. If a member of the public wishes to comment on a particular agenda item, the public is strongly encouraged to submit their comments in writing via email to the Natividad Board of Trustees at Natividadpubliccomments@natividad.com by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.

Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record.

2. Members of the public wishing to comment on a specific agenda item while the matter is being heard may participate by any of the following means:
 - a. When the Chair calls for public comment on an agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only.
 - b. If speakers or other members of the public have documents they wish to distribute to the Committee for an agenda item, they are encouraged to submit such documents by 2:00 p.m. on Tuesday before the meeting to: Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line.
 - c. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)
 - d. While the matter is being heard, a member of the public may submit a comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. To assist staff in identifying the agenda item to which the comment relates, the public is requested to indicate the Committee date and agenda number in the subject line. If the comment is received prior to close of public comment on an agenda item, every effort will be made to read the comment into the record, but some comments may not be read out loud due to time limitations or length of the comment (if the comment exceeds 250 words). Comments received prior to the close of the public comment period on an agenda item will be made part of the record for that item.
3. Members of the public who wish to make a general public comment for items not on the day's agenda may submit their comment via email, preferably limited to 250 words or less, to the Secretary of the Committee at Natividadpubliccomments@natividad.com. The Committee date and "general comment" should be indicated in the subject line. The comment will be placed in the record for the meeting, and every effort will be made to read the comment into the record at the appropriate time on the agenda.
4. Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpubliccomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.
5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**
2. **Roll Call**
3. **Pledge of Allegiance**
4. **Additions and Corrections by Clerk** *Page 1-8 – Board Clerk*
The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.
5. **Minutes**
 - Approve the Minutes of February 11, 2022 Board of Trustees Meeting *Page 9-20*
6. **Board Comments**
7. **Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)**
This portion of the meeting is reserved for persons to address the Board on any matter not on this agenda but under the jurisdiction of the Board of Trustees. Board members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Board at a future meeting.
8. **Consent Calendar**
Approve the following policies, procedures, rules, and regulations:
 - 8a. Policies/Procedures/Forms/Manuals (listed and available upon request)
 - New**
 - OPS-7308 RHYOF ATP Complete Process
 - ***Revised Policies***
 - ANC-4553 Phlebotomy: Receiving and Processing “Sensitive” Specimens
 - DIAG-1415 Mini C-Arm Use
 - IR-1500 Admittance of Outpatients Prior to Interventional Radiology Procedure
 - 7:0150 Chain of Command
 - SP-0575, Ultrasound Guided Peripheral IV: Standardized Procedure for RN
 - 4:2200 Restricted/Secure Area Access
 - 4:4000 Emergency Operations Plan
 - No Changes**
 - 1:4260 Blood Cultures
 - ANC-3016 Laboratory: Body Mechanics
 - ANC-4520 Phlebotomy General Policies
 - ANC-4522 Phlebotomy: Blood Collection Adverse Reactions and Patient Volumes

- ANC-4525 Phlebotomy: Venipuncture
- ANC-4528 Phlebotomy: Venous Collection in a Neonate Dorsal Hand
- ANC-4531 Phlebotomy: Capillary Blood Draw
- ANC-4543 Phlebotomy: PFA (Platelet Function Analysis) Specimen Collection
- ANC-4552 Phlebotomy: Quantiferon Testing Specimen Blood Collection Using the Quantiferon-TB Gold Plus, 1 Tube
- ANC-4562 Lab: Specimen Processing for Emerging Highly Infectious Pathogens
- ANC-4609 Lab: Urinalysis: Criteria for Urine Culture
- POC-3900 I-Stat Analyzer Start-Up and Maintenance
- POC-3903 I-Stat Kaolin Activated Clotting Time
- POC-3908 Point of Care Quality Assurance Program
- SP-7307, OPS, Standardized Procedure for Patient Discharge by a Registered Nurse
- 4:1510 Employee Safety Concerns
- 4:2450 Key Control
- 4:3150 Hazardous Materials Incident Plan and Procedures
- 4:3500 Waste Removal
- 4:6450 Operation and Maintenance of Compactor

Retire

- ANC-3012 Laboratory Safety: Restricted Access
- ANC-3022 Laboratory Safety: Warning Signs and Labels
- ANC-4546 Phlebotomy: Guidelines for Minimizing Blood Loss Due to Phlebotomy

New Order Sets:

- NICU TPN
- MED Hypertriglyceridemia Insulin Orders

Order Set Revisions:

- SUR Ortho PostOp Hip Replacement
- SUR Ortho PostOp Knee Replacement

Biennial Review:

- NICU CSF
- NICU Blood Transfusion
- NICU HSV and Treatment
- NICU Labs

COVID Guidelines

- COVID-0039 Guidelines for Evaluation of False Positive COVID-19 Protocol {Revised}
- COVID-0045 Guidelines for the Emergency Use Authorizations of Sotrovimab {NEW}

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8j of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Net Health Systems, Inc., Page 21-23 (CONSENT)

- a) Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the software licensing agreement for physical therapy outpatient, scheduling, home exercise, analytics (ReDoc xFit) and Agility modules retroactive from January 31, 2022 through November 30, 2024 and adding an additional \$235,184 for a revised total Agreement amount of \$582,613.
- b) Extend the existing agreement for inpatient rehabilitation (IP ReDoc) for five (5) months for a revised full agreement term of August 31, 2016 through November 30, 2024 to be coterminous with the ReDoc xFit modules agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for Kirby Bates Associates, Page 24-25 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Kirby Bates Associates for interim leadership services, and adding \$200,000 for a revised total agreement amount not to exceed \$300,000, with no change to the term Agreement January 1, 2022 through December 31, 2022.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for GX3 Group, Page 26-27 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with GX3 Group for project inspection per HCAI approved plans and specifications services, extending the agreement an additional three (3) year period (April 1, 2023 through March 31, 2026) for a revised full agreement term of April 1, 2021 through March 31, 2026, and adding \$400,000 for a revised total agreement amount not to exceed \$500,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Lena Nerjis Malik, M.D., Page 28-29 (CONSENT)

- a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute a. Authorize the Interim Chief Executive Office for Natividad Medical Center or his designee to execute the Third Amendment to the Professional Services Agreement with Lena Nerjis Malik M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (April 1, 2022 to March 31, 2024) for a revised full agreement term of July 1, 2017 to March 31, 2024 and adding \$100,000 for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

- 8f. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with James F. Lilja, M.D., Page 30-31 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Third Amendment to the Professional Services Agreement (A-13538) with James F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology and urology gynecology services, extending the term by twelve months (April 1, 2022 to March 31, 2023) for a revised full agreement term of February 1, 2018 to March 31, 2023, and adding \$350,000 for a revised total not to exceed amount of \$1,160,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the original contract amount.
- 8g. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Kyle A. Graham, M.D., Page 32-33 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to Professional Services Agreement with Kyle A. Graham, M.D. to provide obstetrics and gynecological services, extending the term by twenty-four (24) months (April 1, 2022 to March 31, 2024) for a revised full agreement term of April 1, 2020 to March 31, 2024, and adding \$100,000, for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.
- 8h. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Tele-Physicians, P.C., Page 34-35 (CONSENT)**
- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Tele-Physicians, P.C. to provide tele-neurology services for an amount not to exceed \$800,000 the period April 1, 2022 to March 31, 2024; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$80,000) of the original contract amount.
- 8i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with NeuroLogic, LLC, Page 36-37 (CONSENT)**
- Authorize the interim Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 4 to the agreement with Neurologic, LLC, for Intraoperative Neurophysiological Monitoring Services, to extend the agreement for an additional one (1) year period (January 1, 2022 through December 31, 2022) for a revised full agreement term of October 1, 2015 through December 2022, and to add \$100,000 for a revised total agreement amount not to exceed amount of \$406,000.

8j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Healthcare Coding and Consulting Services, LLC.,** *Page 38-39*
(CONSENT)

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, to extend the agreement term for an additional two (2) year period (August 22, 2022 through August 21, 2024) for a revised full agreement term of August 22, 2016 through August 21, 2024, and to add \$850,000 for a revised total agreement amount not to exceed \$3,427,000.

9. **Accept Oral Report from Natividad Chief Financial Officer** - *Daniel Leon, CFO*
a. January 2022 YTD Financial Reports *Page 40-52*

10. **AB 361 Findings for Continued Remote Meetings** – *Stacy Saetta, Chief Deputy County Counsel*

- a. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center (“Natividad”) Board of Trustees has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
- b. Provide direction to staff.

11. **Receive Oral Report from Natividad Chief Executive Officer** - *Dr. Charles R. Harris, Interim CEO*

12. **Receive Oral Report from Natividad Chief Nursing Officer** – *Nancy Buscher, CNO*

13. **Receive Oral Report from Natividad Chief of Staff** – *Dr. Chris Carpenter, COS*

14. **Closed Session Public Comment**

The public may comment on Closed Session items prior to the Board's recess to Closed Session.

15. **Recess to Closed Session under Government Code Section 54950**

- a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*
- b. Pursuant to Health & Safety Code section 1462, the Board will receive a report and confer involving hospital trade secret. Discussion will concern a new program. Estimated date of public disclosure: June 10, 2022.
- c. Pursuant to Health & Safety Code section 1462, the Board will receive a report and confer involving hospital trade secret. Discussion will concern a new program. Estimated date of public disclosure: July 15, 2022.

16. Reconvene on Public Agenda Items

17. Accept and approve February 2022 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

Page 53-54

Adjournment

**NATIVIDAD BOARD OF TRUSTEES
FRIDAY, April 8, 2022 AT 9:00 A.M.**

***** VIDEO CONFERENCE TELEPHONIC MEETING *****



NMC Board of Trustees Meeting

Friday, February 11, 2022

9:00 AM

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MINUTES

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5. The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Board of Trustees: In person: Dr. Chad Harris, Fernando Elizondo
 Via Zoom: Marcia Atkinson, Dr. Chris Carpenter, Libby Downey, Charles McKee,
 Manuel Osorio, Simon Salinas, Mitch Winick

Absent: Supervisor Chris Lopez

NMC Staff/County: Stacy Saetta, Andrea Rosenberg, Daniel Leon, Ari Entin, Nancy Buscher, Hillary Fish, Dr. Craig Walls, Jeanne-Ann Balza, Dr. Walt Mills, Scott Whitlow, Noemi Ferguson

Members of the Natividad Medical Center Board of Trustees are appointed by the Monterey County Board of Supervisors. Membership and terms of office are established by the Natividad Medical Center Bylaws.

1. **Call to Order**

2. **Roll Call**

Present

*Marcia Atkinson
Dr. Chris Carpenter
Libby Downey
Fernando Elizondo
Dr. Chad Harris
Charles McKee
Manuel Osorio
Simon Salinas
Mitch Winick*

Absent

Supervisor Chris Lopez

3. **Public Comment**

4. **Additions and Corrections by Clerk** – Board Clerk

The Clerk of the Board of Trustees will announce agenda corrections and proposed additions, which may be acted on by the Board as provided in Sections 54954.2 of the California Government Code.

Pull and Remove Consent Calendar Item# 8j Net Health Systems Inc.

5. **Minutes**

Approve the Minutes of January 14, 2022 Board of Trustees Meeting

MOTION: *Motion to approve the minutes of January 14, 2022, by Libby Downey, seconded by Simon Salinas, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE*

Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE

Absent Supervisor Chris Lopez

6. Board Comments

Fernando Elizondo would like to thank everyone on the board for Dr. Harris evaluation.

7. Public Comments (Limited up to 3 minutes per speaker at the discretion of the Chair)

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8. Consent Calendar

Approve the following policies, procedures, rules, and regulations:

8a. Policies/Procedures/Forms/Manuals (listed and available upon request)

- Annual Institutional Review Report
- MHU-4500 MHU Utilization Review Plan {Revised}

New Policies

- 3:9950 IV Medication Infusion Discontinuation Protocol
- ED-1326 Closed Circuit TV Monitoring in the Emergency Department

Revised Policies

- 1:0080 Hypoglycemia Management in the Inpatient Setting for Non-Pregnant Adult
- 1:0825 High Risk Infant Follow-up Clinic
- 1:1100 Do Not Resuscitate Orders
- 1:3650 Defibrillator Test
- 1:4205 Code Pink Response Team
- 1:4215 Crash Cart Maintenance, Adult Cart & Broselow Pediatric Cart
- 1:9090 Pressure Ulcer Prevention and Management Program
- 3-2020 Standard IV Compounds
- 3:3345 Controlled Drug Record
- 3:7880 Emergency Medication Kits
- 5:7350 Respiratory Protection Program
- 5:7355 N95 & PAPR Respirators
- 7:0910 Communication of Unanticipated Outcomes
- IR-1506 Angiography – Spinal
- IR-1513 On-Call Policy – Calling in the Team
- LDU-6130 Oxytocin (Pitocin) Administration
- NICU-6800 Neonatal Transports: Inbound and Outbound
- OPST-6006 Cleaning Shared Non-Critical/Reusable Patient Care Equipment
- OPST-6010 Splint Pan Use and Cleaning

- OR-7017 Infection Control Guidelines for the Operating Room
- PED-7005 Activity Program
- PERI-6819 Breastmilk Mis-Administration

No Changes

- 1:1380 Transport of Patients
- 1:9200 Natividad Diet List
- 1:9210 Natividad Nutrition Care Manual and Diet Manual, Access To
- 1:9321 Cardiopulmonary Bypass Contingency Plan.
- 3:1150 Pharmacy & Therapeutics Conflicts-of-Interest
- 3:9500 Antipyretics for Pediatric Patients
- 7:1400 Adverse Events and Unusual Occurrences: Governmental Reporting
- ARU-0017 Kindred Rehabilitation Services Organizational Chart
- ARU-0019 Continuum of Services
- ARU-0029 Patient Rights Responsibilities Statement
- ARU-0030 Complaint Narrative Form
- ARU-0031 Critical Incidents
- ARU-0032 Critical Interactions
- ARU-0035 Patient Safety – Restrictive Procedures
- ARU-0038 Documentation Timeframe
- ARU-0040 Rehab Team Documentation
- ARU-0041 Speech Swallowing Assessment Discharge Status
- ARU-0047 Dysphagia Program
- ARU-0048 Home Evaluation
- ARU-0049 Therapeutic Recreation – Leisure Activities
- ARU-0050 Community Reintegration
- ARU-0051 Therapeutic Pass
- ARU-0052 Therapeutic Pass Assessment
- ARU-0053 Behavior Management of Patients with Agitation
- ARU-0055 Patient Family Education
- ARU-0061 Patient Planning Feedback Process
- ARU-0062 Sexuality Program
- ARU-0064 AMA Discharge
- ARU-0067 Plan for Continued Care
- ARU-0068 Elopement
- ARU-0070 Staff Orientation
- ARU-0071 Contract Staff
- ARU-0072 Orientation – Performance Assessment
- ARU-0073 Employee Competency
- ARU-0074 Staff Rights
- ARU-0075 Internal Continuing Education
- ARU-0076 Individual Education Record
- ARU-0077 Ancillary Services
- ARU-0078 Specialized Services
- ARU-0079 Role of Student
- ARU-0081 Physician Supervision of IRF Patient
- ARU-0082 Physician Admitting Orders
- ARU-0083 Post Admission Physician Evaluation

- ARU-0084 Physician Progress Notes
- ARU-0085 Physician Discharge Summary
- ARU-0087 Evaluation of Medical Needs
- ARU-0091 Psychological/Neuropsychological Services
- ARU-0092 Infection Control Kitchen
- ARU-0095 Clinical Research
- ARU-0097 Medical Records
- ARU-0099 Case Files - Materials
- ARU-0102 General Safety Guidelines
- ARU-0105 Patient Assessment Instrument (PAI)
- ARU-0106 Emergency Services
- ARU-0107 Emergency Response Services
- ARU-0108 Fire Emergency Drills
- ARU-0111 Utilization Review Plan
- ARU-0112 Concurrent Therapy
- ARU-0113 Utilization Review
- DIAG-1410 C-Spine Collar Removal in Diagnostic Imaging
- DIET-1 Supplemental Diet Manual
- ED-1325 Search of Patient Property
- ED-1240 Emergency Department Decontamination Plan
- IC-330 Bloodborne Pathogens Exposure Control Plan
- IC-420 Bioterrorism Agents: Response and Treatment
- NURADM-0700 Patient Education by Nursing
- OPST-6700 Pediatric Feeding Evaluation and Treatment Policy and Procedure
- OPST-6701 Speech Therapy Cognitive/Communication Evaluation and Treatment
- OPST-6703 Speech Therapy Swallow Evaluation and Treatment
- 5:2200 HIPAA, Privacy Violation Sanctions Policy
- 5:2400 Conflict Management
- 5:7400 Annual Tuberculosis Screening
- NUR ED 5514 Registration for Class

Retire

- OPST-6007 Cleaning Therapy Gait Belts
- OPST-6009 Environmental Cleaning
- PED-7170 Admitting Postpartum & Newborn Patient (Couplets) to the Pediatric Unit
{temporary retirement due to COVID}
- 1:0150 Stroke Screening for In-Patients (Stroke Alert)
- 7:0400 Prohibited Political Activity

COVID Guidelines (Informational Only)

- COVID-0043 Guidelines for In-Person Education Classes for Patients COVID-19 Protocol {NEW}

ORDER SETS - NEW

- GEN TPA Stroke Orders
- GEN Patient's Own Implantable Device Mgmt
- ICU Tocilizumab Orders
- GEN Baricitinib Orders

REVIEW/REVISED

- TRA IMC Trauma Admission

- TRA Standard Trauma Admission
- TRA ICU Trauma Admission
- ED Sepsis
- ICU Severe Sepsis or Septic Shock
- MED Sepsis
- PED Asthma
- PED Urinary Tract Infection
- PED ALTE/BRUE
- PED Fever 0 to 28 Days
- PED Fever 3 to 36 Months
- PED Fever 29 to 90 Days
- PED Outpt Pre-Transfusion
- PED Failure to Thrive
- PED Pneumonia Admission
- PED Therapeutic Phlebotomy

COVID Guidelines

- COVID-0023 Temporary Facial Hair Guideline During COVID-19 Pandemic {NEW}
- COVID-0040 Guidelines for Administration of Inpatient COVID-19 Vaccine {Revised}
- COVID-0034 SARS-COV-2 Patient Testing Prioritization Guideline {Revised}

Approve for submission to the Monterey County Board of Supervisors the following agreements identified in Item 8b – 8k of the consent calendar. All of the listed items were previously reviewed and approved by the NMC Finance Committee.

8b. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Medical Education Speakers Network, (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 2 to the agreement (A-15195) with Medical Education Speakers Network for professional and medical speakers and course development services, extending the agreement an additional one (1) year period (April 1, 2022 through March 31, 2023) for a revised full agreement term of April 1, 2020 through March 31, 2023, with no changes to the billing rate or total Agreement amount of \$200,000.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

8c. * Approve for Submission to the Monterey County Board of Supervisors the Following (CONSENT)

Approve Natividad Medical Center to increase the project cost for the Pharmacy Renovation by \$705,411 for additional construction, inspection and permit fees for a total project cost of \$1,905,411.

8d. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreements for Ode Keil Consulting Group, Inc., (CONSENT)

Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A-14303) with Ode Keil Consulting Group, Inc. for continuous

accreditation readiness evaluation services, with a \$43,000 increase for added services for a revised total agreement amount not to exceed \$183,000, with no change to the Agreement term (May 14, 2019 through April 30, 2023).

8e. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Agility Surgical Inc., (CONSENT)

a. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the agreement (A- 13418) with Agiliti Surgical, Inc. (Formerly UHS Surgical Services, Inc.) for the provision of lithotripsy, cryotherapy, and laser guided imagery services, adding \$110,000 to the total agreement amount for a revised total Agreement amount of \$380,000, with no changes to the Agreement term (January 1, 2017 through December 31, 2022) and no changes to the scope of work.

8f. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with CALSTAR Air Medical Services LLC, (CONSENT)

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the Agreement (A-13817) with CALSTAR Air Medical Services LLC, for patient transfer coordination and facilitation services, to extend the term of the Agreement for one additional year (February 28, 2022 through February 27, 2023) for a revised full Agreement term of December 15, 2014 through February 27, 2023, and to add \$275,000 for a revised total agreement amount not to exceed \$835,000.

8g. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with F1 Technical Solutions, Inc., (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with F1 Technical Solutions, Inc. for temporary and permanent placement services at NMC for an amount not to exceed \$650,000 with an agreement term March 15, 2022 through March 14, 2024.

b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$65,000) of the original cost of the agreement.

8h. * Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Peyman R. Tabrizi, M.D., (CONSENT)

a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services at Natividad for an amount not to exceed \$6,000,000 for the period April 1, 2022 to March 31, 2025; and

b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$600,000) of the original contract amount.

8i. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Carefusion Solutions, LLC, (CONSENT)**

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute Customer Order 1000173346 with Carefusion Solutions, LLC for a refreshed fleet of rented Pyxis medstations at NMC for an amount not to exceed \$2,100,000 with a lease term of sixty (60) months after full implementation.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute amendment No. 2 to the master agreement (A-12934) with Carefusion Solutions, LLC for rentals of Pyxis supply and pharmaceutical stations at NMC which includes updated terms and conditions associated with software support, at no additional cost.

~~8j. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Net Health Systems, Inc., (CONSENT)**~~

~~Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the licensing retroactive from January 31, 2022 through June 23, 2024 for ReDoe xfit Software, ReDoe Physical Therapy Home Exercise Program module, Outcomes Management System module, and AgilityEH, with no change to the full agreement term of August 31, 2016 through June 30, 2024, and adding an additional \$207,515 for a revised total Agreement amount of \$554,944.~~

8k. *** Approve for Submission to the Monterey County Board of Supervisors the Following Agreement with Renovo Solutions LLC, (CONSENT)**

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,404,085 for a revised total agreement amount not to exceed \$5,677,369, and extending the term of the Agreement for an additional two (2) year period with a revised term of March 1, 2019 through February 28, 2024.

MOTION: *Motion to approve Policies/Procedures/Forms/Manuals and contract items 8a-8k with the exception of item 8j Net Health Systems Inc, moved by Fernando Elizondo, seconded by Manuel Osorio, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

Absent Supervisor Chris Lopez

9. Accept Oral Report from Natividad Chief Financial Officer - Daniel Leon, CFO

a. December 2021 YTD Financial Reports

MOTION: *Motion to accept the December 2021 Financial Report, moved by Simon Salinas, seconded by Marcia Atkinson, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

Absent Supervisor Chris Lopez

10. AB 361 Findings for Continued Remote Meetings – Stacy Saetta, Chief Deputy County Counsel

- a. Consider finding, pursuant to AB 361, that the COVID-19 pandemic state of emergency declared by Governor Newsom is still in effect; the Natividad Medical Center (“Natividad”) Board of Trustees has reconsidered the circumstances of the state of emergency; and the Monterey County Health Officer continues to recommend social distancing measures for meetings of the legislative bodies.
- b. Provide direction to staff.

MOTION: *Motion to accept the report on the status of AB 361 and the requirements for continued remote meetings, moved by Manuel Osorio, seconded by Marcia Atkinson, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

Absent Supervisor Chris Lopez

11. Vacancy on Board of Trustees

- a. Discuss current vacancy on the Natividad Medical Center Board of Trustees.

12. Nominate and recommend to Board of Supervisors for a First, Three-Year Appointment Two New Members to the Board of Trustees.

- a. Nominate and recommend to the Board of Supervisors the appointment of the following members to the Board of Trustees for a first, three-year term, effective upon appointment:

1. Simon Salinas; and
2. Manuel Osorio

- b. *As per the BOT bylaws, an appointed BOT member serves for an initial term of one year, as a trial period for the BOT member and the BOT. Thereafter, with the consent of the BOT member and with the recommendation of the BOT, such appointed BOT member may serve a term of three (3) years, and may serve up to two (2) additional consecutive three (3) year terms if re-appointed by the Board of Supervisors.*

MOTION: *Motion to accept the nomination and recommendation to the Board of Supervisors the appointment of the following members to the Board of Trustees for a first, three-year term, effective upon appointment, Simon Salinas and Manuel Osorio, moved by Libby Downey, seconded by Marcia Atkinson, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

Absent Supervisor Chris Lopez

13. Receive Oral Report from Natividad Chief Executive Officer - Dr. Charles R. Harris, Interim CEO

14. Receive Oral Report from Natividad Chief Nursing Officer – Nancy Buscher, CNO

15. Receive Oral Report from Natividad Chief of Staff – Dr. Chris Carpenter, COS

16. Closed Session Public Comment

The public may comment on Closed Session items prior to the Board's recess to Closed Session.

17. Recess to Closed Session under Government Code Section 54950

a. Pursuant to Health and Safety Code Section 1461, Evidence Code Section 1157, and in accordance with Government Code Section 54954.5, the Board will receive Medical Quality Assurance Reports *Dr. Craig Walls, CMO*

18. Reconvene on Public Agenda Items

19. Accept and approve January 2022 Credentials Report from Medical Staff Office relating to appointment of medical staff and allied health professionals.

MOTION: *Motion to accept the report on January 2022 Credentials Report, moved by Libby Downey, seconded by Marcia Atkinson, and approved by the following vote*

Roll call vote taken pursuant to Government Code 54953:

*Marcia Atkinson: AYE
Dr. Chris Carpenter: AYE
Libby Downey: AYE
Fernando Elizondo: AYE
Dr. Chad Harris: AYE
Charles McKee: AYE
Manuel Osorio: AYE
Simon Salinas: AYE
Mitch Winick: AYE*

Absent Supervisor Chris Lopez

Adjournment: With no other business before the Board, the meeting was adjourned at 10:25 am

Recorded by Noemi Ferguson

Fernando Elizondo, Chair

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Net Health Systems Amendment No. 7

Legistar Number:

..Title

- a) Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the software licensing agreement for physical therapy outpatient, scheduling, home exercise, analytics (ReDoc xFit) and Agility modules retroactive from January 31, 2022 through November 30, 2024 and adding an additional \$235,184 for a revised total Agreement amount of \$582,613.
- b) Extend the existing agreement for inpatient rehabilitation (IP ReDoc) for five (5) months for a revised full agreement term of August 31, 2016 through November 30, 2024 to be coterminous with the ReDoc xFit modules agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a) Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 7 to the agreement (A-13298) with Net Health Systems, Inc. to renew the software licensing agreement for physical therapy outpatient, scheduling, home exercise, analytics (ReDoc xFit) and Agility modules retroactive from January 31, 2022 through November 30, 2024 and adding an additional \$235,184 for a revised total Agreement amount of \$582,613.
- b) Extend the existing agreement for inpatient rehabilitation (IP ReDoc) for five (5) months for a revised full agreement term of August 31, 2016 through November 30, 2024 to be coterminous with the ReDoc xFit modules agreement.

SUMMARY/DISCUSSION:

NMC desires to extend the term for use of Net Health Systems, Inc.'s rehabilitation documentation software (ReDoc). NMC's outpatient Physical Therapy, Occupational Therapy and Speech Therapy Departments currently uses the ReDoc software in conjunction with the hospital's Meditech system for scheduling and billing. ReDoc was implemented this past year to replace the paper charting system that the Physical Therapy department was using. Meditech does not offer an outpatient solution for Therapy medical record documentation. Net Health is a nationally recognized company that provides rehabilitation documentation software solutions to more than 500 outpatient therapy sites and is considered an industry leader for outpatient therapy online documentation.

Net Health's enterprise solution provides therapists and therapy teams the tools they need to operate efficiently, stay compliant, and enhance patient care and outcomes. Outpatient Therapy is strictly regulated by regulatory agencies, and the ReDoc software keeps current with changes in regulations and billing requirements. Patient care is also enhanced by using ReDoc, as the software allows the therapist to generate comprehensive reports that convey medical necessity and functional outcomes to send to the patient's provider. Additional benefits of using ReDoc, is the software's ability to alert the therapist to any billing or coding errors and provides reminders for critical events, such as progress reports, re-certifications, and re-authorizations, all while tracking Medicare Cap limits. The ReDoc software also provides appointment scheduling, patient reminders, robust analytics, billing,

and management reports. ReDoc also provides point-of-care alerts to the therapist related to therapy caps, re-authorization requirements, and other critical events during the patient's therapy.

Natividad also utilizes the ReDoc Home Exercise Program and Focus on Therapeutic Outcomes (FOTO) modules. The Home Exercise Program module improves patient engagement with easy online personalized home exercise plans. FOTO is a predictive analytics outcomes management system that captures and reports nationally benchmarked, risk-adjusted comparisons based on data collected from more than 7 million completed patient episodes. FOTO's patient-reported outcomes compare treatment effectiveness, efficiency and satisfaction in real time to improve patient care and facilitate clinician growth.

In addition, Natividad utilizes Net Health's AgilityEH software package for the purpose of recording and tracking services that are provided to employees by the Employee Health Department. This software allows Natividad to better monitor and report services rendered, such as TB Screening, Respiratory Fit Testing, Exposure Management and Vaccination Administration in order to meet regulatory requirements for employee health services.

Natividad has purchased three tool sets from Net Health: ReDoc Outpatient, ReDoc Inpatient, and Agility. ReDoc Inpatient currently has a termination date of June 30, 2024. However, Net Health recognizes a November 30, 2024 "paid through" date due to Natividad being given credit for five months of implementation time. This amendment extends the licensing for ReDoc Outpatient, Agility, and ReDoc Inpatient to be coterminous, and in sync with Net Health's "paid through" date.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 7 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 7 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on February 11, 2022.

FINANCING:

The cost for this amendment No.7 is \$235,184, of which \$83,006 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for a software system which improves data processing at NMC. The use of this system directly contributes to a more efficient and effective use of resources within the organization.

- ☐ Economic Development
- ☒ Administration
- ☐ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Raquel Mojica, IT Operations Manager, 783-2812

Approved by: Charles R. Harris, MD, Interim Chief Executive Officer, 783-2504

Attachments:

Net Health Systems, Inc. Amendment No. 7

Net Health Systems, Inc. Amendment No. 6
Net Health Systems, Inc. Amendment No. 5
Net Health Systems, Inc. Amendment No. 4
Net Health Systems, Inc. Amendment No. 3
Net Health Systems, Inc. Renewal and Amendment No. 2
Net Health Systems, Inc. Amendment No. 1
Net Health Systems, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Kirby Bates Associates Amendment No. 1

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Kirby Bates Associates for interim leadership services, and adding \$200,000 for a revised total agreement amount not to exceed \$300,000, with no change to the term Agreement January 1, 2022 through December 31, 2022.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with Kirby Bates Associates for interim leadership services, and adding \$200,000 for a revised total agreement amount not to exceed \$300,000, with no change to the term Agreement January 1, 2022 through December 31, 2022.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

SUMMARY/DISCUSSION:

Clinic Management is the continuous process of abiding by legal, ethical, and professional standards applicable to a healthcare organization. Clinic management requires the effective development of processes, policies, and procedures to define appropriate conduct, educate staff, and monitor adherence to these guidelines. Clinic management encompasses many areas including patient care, reimbursement, billing, managed care, OSHA, and HIPAA privacy and security.

With the retirement of the RN providing this oversight, this firm is being retained to provide interim clinic management services until NMC is able to identify and hire a replacement employee.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 11, 2022.

FINANCING:

The cost for this amendment No. 1 is \$200,000 of which \$100,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This action ensures Natividad's compliance with all applicable state and federal laws requiring clinic/RN leadership and that these essential services will remain available to patients and the community.

- ☐ Economic Development
- ☒ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Janine Bouyea, Assistant Administrator, Human Resources Department, 783-2701
Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Kirby Bates Associates Amendment 1
Kirby Bates Associates Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

GX3 Group Amendment 1

Legistar Number: _____

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with GX3 Group for project inspection per HCAI approved plans and specifications services, extending the agreement an additional three (3) year period (April 1, 2023 through March 31, 2026) for a revised full agreement term of April 1, 2021 through March 31, 2026, and adding \$400,000 for a revised total agreement amount not to exceed \$500,000.
- b. Authorize the Interim Chief Executive Officer for NMC or his designee to execute up to three (3) future amendments to the agreement which do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 1 to the agreement with GX3 Group for project inspection per HCAI approved plans and specifications services, extending the agreement an additional three (3) year period (April 1, 2023 through March 31, 2026) for a revised full agreement term of April 1, 2021 through March 31, 2026, and adding \$400,000 for a revised total agreement amount not to exceed \$500,000.

SUMMARY/DISCUSSION:

As a certified California Department of Health Care Access and Information (HCAI) "Class A" Inspector of Record (IOR), GX3 Group understands the importance of performing services in accordance with the approved plans and specifications and in accordance with Title 24, Part 1, Chapter 7 - Safety Standards for Health Facilities of the California Code of Regulations (CCR). Title 24, also known as the California Building Standards Code, contains the regulations that govern the design and construction of buildings, associated facilities, and equipment in California and are required for any and all hospitals, skilled nursing facilities, and intermediate care facilities per HCAI.

Approval of the recommended action will allow NMC to utilize the necessary professional, qualified resources to complete the Board of Supervisors approved construction projects by permitting GX3 Group to oversee all special functions on any and all alterations, modifications, and additions to existing hospital buildings and new hospital construction required by Title 24. The services provided by GX3 Group are beneficial in providing a safe and quality healthcare environment for the patients of NMC and to the County of Monterey.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 1 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 1 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 11, 2022.

FINANCING:

The cost for this amendment No. 1 is \$400,000 of which \$50,000 which is included in the Fiscal Year 2022-23 Recommended/Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The GX3 Group agreement will provide the necessary inspection services performed by a qualified professional and support on Natividad's HCAI construction projects that require an IOR.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Brian Griffin, Project Manager III, 783-2605

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

GX3 Group Amendment No. 1

GX3 Group Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Lena Nerjis Malik M.D., Third Amendment

TITLE:

- a. Authorize the Interim Chief Executive Office for Natividad Medical Center or his designee to execute the Third Amendment to the Professional Services Agreement with Lena Nerjis Malik M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (April 1, 2022 to March 31, 2024) for a revised full agreement term of July 1, 2017 to March 31, 2024 and adding \$100,000 for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Interim Chief Executive Office for Natividad Medical Center or his designee to execute the Third Amendment to the Professional Services Agreement with Lena Nerjis Malik M.D. to provide pediatric hospitalist services, extending the term by twenty-four months (April 1, 2022 to March 31, 2024) for a revised full agreement term of July 1, 2017 to March 31, 2024 and adding \$100,000 for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

Natividad must arrange for the care and treatment of pediatric patients (age 0-21) who are admitted to the hospital or present to the emergency department in need of medical care. In order to provide 24/7 patient care, it requires a team of pediatricians, known as pediatric hospitalists, who primarily work in the hospital areas including the pediatric unit, labor and delivery unit, the neonatal intensive care unit and the emergency department.

Natividad has an agreement with Dr. Malik to provide pediatric hospitalist services from time to time and during periods when employed/contracted physicians are not available (e.g., vacation; illness; continuing medical education; etc.). Natividad would like to amend the agreement to add funds and extend the term so that Dr. Malik can continue to provide the same services without interruption. Natividad has obtained an independent opinion of fair market value supporting the payment terms of this agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost of this amendment is \$100,000. The total not to exceed amount of this Agreement is \$200,000 for the period July 1, 2017 to March 31, 2024. The actual cost is dependent upon Dr. Malik's level of participation in the call panel which may fluctuate based on her availability and need for coverage. \$20,000 is included the Fiscal Year 2021/2022 Adopted Budget. The

remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:

Third Amendment
Second Amendment
First Amendment
Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

James F. Lilja MD dba Bay Area Gynecology Oncology Third Amendment

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Third Amendment to the Professional Services Agreement (A-13538) with James F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology and urology gynecology services, extending the term by twelve months (April 1, 2022 to March 31, 2023) for a revised full agreement term of February 1, 2018 to March 31, 2023, and adding \$350,000 for a revised total not to exceed amount of \$1,160,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Third Amendment to the Professional Services Agreement (A-13538) with James F. Lilja, M.D. dba Bay Area Gynecology Oncology to provide gynecology oncology and urology gynecology services, extending the term by twelve months (April 1, 2022 to March 31, 2023) for a revised full agreement term of February 1, 2018 to March 31, 2023, and adding \$350,000 for a revised total not to exceed amount of \$1,160,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$41,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad Medical Center operates the D'Arrigo Family Specialty Services Outpatient Clinic offering over fifteen different specialty care services including the highly specialized cancer care and treatment of pelvic floor issues. Natividad has an agreement with Bay Area Gynecology Oncology, for which Dr. James Lilja provides gynecology oncology services and Dr. Katherine Volpe provides urogynecology services one day a week in the outpatient specialty clinic as well as inpatient/outpatient procedures in the operating room. Natividad wishes to amend the agreement so that Bay Area Gynecology Oncology can continue to provide the same services without interruption. NMC has obtained an independent opinion of fair market value supporting the payment terms of this Agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment as to legal form. Auditor-Controller has reviewed and approved this amendment as to fiscal provisions. The amendment has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The cost of this Amendment is \$350,000. The total not to exceed amount of this Agreement is \$1,160,000 for the period February 1, 2018 to March 31, 2023 (62 months). \$350,000 is included in the Fiscal Year 2021/2022 Adopted Budget. The remaining balance will be budgeted in subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:

Third Amendment
Second Amendment
First Amendment
Agreement

Attachments on file at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Kyle Graham MD First Amendment

TITLE:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to Professional Services Agreement with Kyle A. Graham, M.D. to provide obstetrics and gynecological services, extending the term by twenty-four (24) months (April 1, 2022 to March 31, 2024) for a revised full agreement term of April 1, 2020 to March 31, 2024, and adding \$100,000, for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

RECOMMENDATION:

It is recommended that the Board of Supervisors

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the First Amendment to Professional Services Agreement with Kyle A. Graham, M.D. to provide obstetrics and gynecological services, extending the term by twenty-four (24) months (April 1, 2022 to March 31, 2024) for a revised full agreement term of April 1, 2020 to March 31, 2024, and adding \$100,000, for a revised total not to exceed amount of \$200,000 in the aggregate; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not exceed 10% (\$10,000) of the original contract amount and do not significantly change the scope of work.

SUMMARY/DISCUSSION:

In order to meet the scheduling needs of the busy labor and delivery unit with around 200 deliveries per month, it requires team of full-time OBGYN physicians including employee physicians and community contract physicians. Natividad has an agreement with Dr. Graham to provide obstetrics and gynecological services from time to time as needed and during periods when employed/contracted physicians are not available (e.g., vacation; illness; continuing medical education; etc.). Natividad would like to amend the agreement so that Dr. Graham to provide the same services without interruption. Natividad has obtained an independent opinion of fair market value supporting the payment terms.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this Amendment as to legal form. Auditor-Controller has reviewed and approved this Amendment as to fiscal provisions. The Amendment has also been reviewed and approved by Natividad's Finance Committee and Board of Trustees.

FINANCING:

The cost of this amendment is \$100,000. The total not to exceed amount of this agreement is \$200,000. The actual cost is dependent upon Dr. Graham's level of participation in the call panel which may fluctuate based on his availability and need for coverage. \$50,000 is included in the Fiscal Year 2021/22 Adopted Budget. The remaining amount will be budgeted for subsequent fiscal years. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:

First Amendment

Agreement

Attachments on File at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Tele-Physicians, P.C. Agreement

..Title

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Tele-Physicians, P.C. to provide tele-neurology services for an amount not to exceed \$800,000 the period April 1, 2022 to March 31, 2024; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$80,000) of the original contract amount.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors:

- a. Authorize the Interim Chief Executive Officer for Natividad or his designee to execute the Professional and Call Coverage Services Agreement with Tele-Physicians, P.C. to provide tele-neurology services for an amount not to exceed \$800,000 the period April 1, 2022 to March 31, 2024; and
- b. Authorize the Interim Chief Executive Officer for Natividad or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$80,000) of the original contract amount.

SUMMARY/DISCUSSION:

Natividad must arrange for the provision of professional consultation and treatment of patients who present to the emergency department and who are admitted to the hospital in need of medical care the specialty of neurology. Natividad would like to enter into an agreement with California Tele-Physicians to provide 24/7 neurology consultative services for Natividad patients via specialized electronic telemedicine equipment. Services include indirect physical exams, history taking, diagnostic protocols, image analysis and recommendations for therapeutic interventions and/or diagnostic tests for any neurologic emergency. Natividad has obtained an independent opinion of fair market value for the payment terms of this agreement.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this agreement as to legal form. The Auditor-Controller has reviewed and approved this agreement as to fiscal provisions. The agreement has also been reviewed and approved by Natividad Medical Center's Finance Committee and Board of Trustees.

FINANCING:

The total cost of this agreement is \$800,000 for the period April 1, 2022 to March 31, 2024. \$400,000 is included in the Fiscal Year 2021/2022 Adopted Budget. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provide Natividad with the additional support it needs in order to provide reliable and high quality patient care which improves the health and quality of life for patients and their families.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Jeanne-Ann Balza, Director of Physician Services, 783.2506

Approved by: Dr. Charles R. Harris, Interim Chief Executive Officer, 783.2553

Attachments:
Agreement

Attachments on File at the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

NeuroLogic, LLC Renewal and Amendment No. 4

Legistar Number: _____

..Title

Authorize the interim Chief Executive Office for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 4 to the agreement with Neurologic, LLC, for Intraoperative Neurophysiological Monitoring Services, to extend the agreement for an additional one (1) year period (January 1, 2022 through December 31, 2022) for a revised full agreement term of October 1, 2015 through December 2022, and to add \$100,000 for a revised total agreement amount not to exceed amount of \$406,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the interim Chief executive Office for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 4 to the agreement with Neurologic, LLC, for Intraoperative Neurophysiological Monitoring Services, to extend the agreement for an additional one (1) year period (January 1, 2022 through December 31, 2022) for a revised full agreement term of October 1, 2015 through December 2022, and to add \$100,000 for a revised total agreement amount not to exceed amount of \$406,000.

SUMMARY/DISCUSSION:

Neurologic LLC provides 24 hours per day, 7 day a week, intraoperative neurophysiological monitoring (IOM) on an as needed basis to patients undergoing Orthopedic, ENT, Vascular, Neurosurgical and spinal procedures. IOM allows technicians to observe in real time a patient's neurophysiology during a surgical procedure. The monitoring provides real time information to the surgeon and staff as to the integrity of the patient's nervous system during surgery. The technicians apply electrodes (surface and subdermal) on the patient to achieve appropriate signals. Once the signals are received, the technician monitors the patient's nervous system via computer during the procedure. This provides the surgeon valuable information regarding the integrity of the nervous system as they proceed through the case.

Multiple methods are available in determining and detecting changes in the nervous tissue that is at risk for injury during procedures including:

- Sensory and motor evoked potential (EP)
- Electromyography (EMG)
- Compound Muscle action potentials
- Electroencephalography (EEG)

Oversight is provided with the transfer of live data through HIPAA compliant connections during the procedure. These services are beneficial to NMC because of the types of surgery being performed. The neurosurgeons expect this type of support while performing these delicate surgeries to reduce the risk of injury to the patient. The benefit to patients is the same as the risk of injury to their nervous system is reduced which allows them to return to their normal function. The deliverables in this instance should be relatively simple to monitor. They include the availability of the Neurologic

staff when needed and the availability of reports regarding the competency of their staff, the written report of the procedure for the patient's record, and any other report requested by NMC.

NMC is requesting that the start date of this amendment be retroactive to January 1, 2022. The hospital had intended to bring in a new neurosurgical system so this one lapsed, however, plans have now changed and the hospital would like to continue using the services of Neurologic, LLC.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this renewal and amendment No. 4 as to legal form and risk provisions, and the Auditor-Controller has reviewed and approved as to payment provisions. The renewal and amendment No. 4 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 11, 2022.

FINANCING:

The cost for this renewal and amendment No. 4 is \$100,000 of which \$60,000 is included in the Fiscal Year 2021-22 Adopted Budget. Amounts for remaining years of the Agreement will be included in those budgets as appropriate.

Prepared by: Wally Sayles, Surgical Services Director, 772-7771

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2553

Attachments:

NeuroLogic, LLC renewal and amendment No. 4
NeuroLogic, LLC renewal and amendment No. 3
NeuroLogic, LLC amendment No. 2
NeuroLogic, LLC amendment No. 1
NeuroLogic, LLC Agreement

Attachments on file with the Clerk of the Board

Healthcare Coding and Consulting Services, LLC Amendment No. 5
Legistar Number:

..Title

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, to extend the agreement term for an additional two (2) year period (August 22, 2022 through August 21, 2024) for a revised full agreement term of August 22, 2016 through August 21, 2024, and to add \$850,000 for a revised total agreement amount not to exceed \$3,427,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Interim Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-13517) with Healthcare Coding and Consulting Services, LLC for US-based remote medical record coding and consulting services, to extend the agreement term for an additional two (2) year period (August 22, 2022 through August 21, 2024) for a revised full agreement term of August 22, 2016 through August 21, 2024, and to add \$850,000 for a revised total agreement amount not to exceed \$3,427,000.

SUMMARY/DISCUSSION:

Healthcare Coding and Consulting Services (HCCS) provides coding of accounts support, utilizing International Classification of Diseases Tenth Revision (ICD10-CM/PCS), Current Procedural Terminology (CPT), Evaluation /Management Levels (E/M), HCPCs Medical Supply conventions to Natividad designated medical encounters and Education and Training to Natividad as changes occur within the coding spectrum.

HCCS require their coding staff to possess coding credentials. The coders must also maintain their credentials annually, by attending education and training for their specific coding discipline.

HCCS provides coding support for hospital inpatient and emergency services to both trauma and non-trauma services. This vendor was chosen due to the complexity and distinctiveness of both services (general and trauma) and the various coding requirement from state and federal coding requirements from state and federal coding guidelines for inpatient and outpatient services are comprise of multiple layers of treatment management, equipment, procedures and extensive documentation. HCCS provides coding support purposes for quality requirements mandated by state and federal regulations and ultimately for timely and accurate reimbursement from all payers.

HCCS has certified coders to review complicated encounters; conduct monthly audits of the coding staff assigned to Natividad account, which meets the compliance requirement. The results are distributed, reviewed, discussed, recommendations to enhance beneficial outcomes for the organization are considered and often executed. HCCS also provides auditing and validation summary documentation of specific third-party payor accounts required service justification.

Natividad recognized with the increased volume of emergency/labor delivery emergency, trauma encounters and inpatient, the level of complexity with accurate coding of these services; our existing coding staff are not capable of meeting the managements level of expectations and demand.

OTHER AGENCY INVOLVEMENT:

County Counsel has reviewed and approved this amendment No. 5 as to legal form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 5 has also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on March 11, 2022.

FINANCING:

The cost for this amendment No. 5 is \$850,000. \$300,000 is included in the Fiscal Year 2021-22 Adopted Budget for this agreement. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The services rendered in this agreement provides Natividad with the additional support which is needed due to the credential requirements to ensure accurate appending coding for reimbursement, regulatory, patient care initiatives and data reporting.

- ☐ Economic Development
- ☐ Administration
- ☒ Health and Human Services
- ☐ Infrastructure
- ☐ Public Safety

Prepared by: Kim Williams-Neal, Director of HIM, 831-783-2440

Approved by: Charles R. Harris, Interim Chief Executive Officer, 783-2504

Attachments:

Healthcare Coding and Consulting Services, LLC Amendment 5
Healthcare Coding and Consulting Services, LLC Amendment 4
Healthcare Coding and Consulting Services, LLC Renewal & Amendment 3
Healthcare Coding and Consulting Services, LLC Amendment 2
Healthcare Coding and Consulting Services, LLC Amendment 1
Healthcare Coding and Consulting Services, LLC Agreement

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

JANUARY 31, 2022

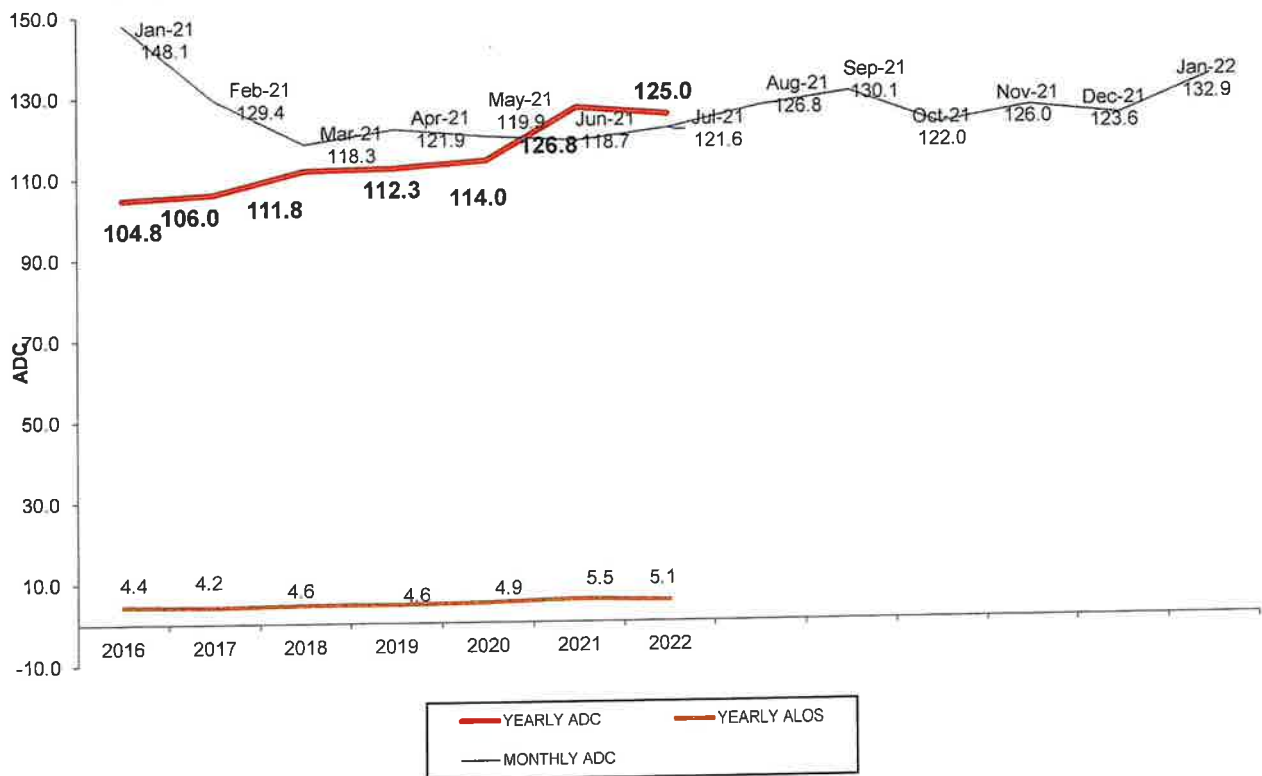


FINANCIAL STATEMENTS

JANUARY 31, 2022

I N D E X

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2	STATISTICAL REPORT
4	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET
5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
6	BALANCE SHEET
7	SCHEDULE OF STATE / COUNTY RECEIVABLES
8	STATEMENT OF CASH FLOWS
9	RECONCILIATION OF GOVERNMENT FUNDING
10	CASH FLOW PERFORMANCE F/Y 21-22 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 21-22



**NATIVIDAD
STATISTICAL REPORT
JANUARY 31, 2022**

Month-To-Date					Year-To-Date					
11-21	12-21	01-22	Budget		Budget	Current	Prior Yr	%		
PT DAYS BY SERVICE					STAFFED BEDS	CY/IPY				
1	259	312	182	222	NICU	15	1,540	1,626	1,359	19.65%
	1,592	1,609	1,788	1,586	Med/Surg	57	11,000	12,035	13,632	-11.72%
3	271	352	449	200	ICU	10	1,388	2,110	2,347	-10.10%
4	129	77	72	63	Peds	12	437	521	192	171.35%
5	660	734	827	710	Acute Rehab	28	4,924	5,271	4,987	5.69%
6	394	324	328	281	OB/Gyn	27	1,949	2,298	1,996	15.13%
7	3,305	3,408	3,646	3,062	TOTAL ACUTE	149	21,238	23,861	24,513	-2.66%
8	474	425	473	471	Psychiatric	19	3,267	3,255	3,536	-7.95%
9	3,779	3,833	4,119	3,533	TOTAL DAYS	168	24,505	27,116	28,049	-3.33%
10	310	299	339	286	Nursery	18	1,982	2,113	2,024	4.40%
AVERAGE DAILY CENSUS										
11	88.2	86.3	90.9	75.9	Acute	121	75.9	86.5	90.8	-4.74%
12	22.0	23.7	26.7	22.9	Acute Rehab	28	22.9	24.5	23.2	5.60%
13	15.8	13.7	15.3	15.2	Psychiatric	19	15.2	15.1	16.4	-7.93%
14	126.0	123.6	132.9	114.0	TOTAL	168	114.0	126.1	130.5	-3.37%
15	10.3	9.6	10.9	9.2	Nursery	18	9.2	9.8	9.4	4.26%
PERCENTAGE OF OCCUPANCY										
16	72.9%	71.3%	75.1%	62.7%	Acute		62.7%	71.5%	75.0%	-4.7%
17	78.6%	84.6%	95.4%	81.8%	Acute Rehab		81.8%	87.5%	96.7%	-9.5%
18	83.2%	72.1%	80.5%	80.0%	Psychiatric		80.0%	79.5%	86.3%	-7.9%
19	75.0%	73.6%	79.1%	67.9%	TOTAL		67.9%	75.1%	79.6%	-5.7%
20	57.2%	53.3%	60.6%	51.1%	Nursery		51.1%	54.4%	52.2%	4.3%
ADMISSIONS										
21	670	643	669	621	Acute		4,306	4,573	4,143	10.38%
22	51	61	55	56	Acute Rehab		388	370	374	-1.07%
23	40	40	46	62	Psychiatric		430	307	336	-8.63%
24	761	744	770	739	TOTAL		5,124	5,250	4,853	8.18%
25	185	188	204	172	Nursery		1,192	1,276	1,228	3.91%
26	202	200	221	182	Deliveries		1,262	1,365	1,251	9.11%
DISCHARGES										
27	631	642	646	632	Acute		4,384	4,451	4,055	9.77%
28	51	61	51	62	Acute Rehab		430	376	373	0.80%
29	40	46	41	56	Psychiatric		388	311	335	-7.16%
30	722	749	738	750	TOTAL		5,202	5,138	4,763	7.87%
31	173	159	199	153	Nursery		1,063	1,184	1,124	5.34%
AVERAGE LENGTH OF STAY										
32	5.0	5.2	5.3	4.8	Acute(Hospital wide no babies)		4.8	5.2	5.8	-10.34%
33	12.9	12.0	15.0	12.7	Acute Rehab		12.7	14.2	13.3	6.77%
34	3.0	2.3	2.4	2.8	OB/Gyn		2.8	2.5	2.5	0.00%
35	11.9	10.6	10.3	7.6	Psychiatric		7.6	10.6	10.5	0.95%
36	1.7	1.6	1.7	1.7	Nursery		1.7	1.7	1.6	6.25%
OUTPATIENT VISITS										
37	4,220	4,627	4,510	4,599	Emergency Room		31,895	31,887	24,150	32.04%
38	560	556	597	577	ER Admits		4,001	3,911	3,672	6.51%
39	73.6%	74.7%	77.5%	78.1%	ER Admits as a % of Admissions		78.1%	74.5%	75.7%	-1.55%
40	5,712	5,571	5,235	6,193	Clinic Visits		42,951	40,552	36,007	12.62%
ANCILLARY PROCEDURES BILLED										
41	50,224	52,026	58,094	48,912	Lab Tests		339,228	379,351	372,391	1.87%
42	3,494	3,302	3,571	3,045	Radiology Procedures		21,117	25,676	22,642	13.40%
43	157	222	215	204	MRI Procedures		1,414	1,416	1,365	3.74%
44	121	116	123	150	Nuclear Med Procedures		1,040	797	522	52.68%
45	1,361	1,268	1,078	1,134	Ultrasound Procedures		7,866	8,712	7,656	13.79%
46	1,640	1,713	1,593	1,808	CT Scans		12,540	12,850	11,559	11.17%
47	346	356	242	346	Surgeries		2,422	2,454	2,401	2.21%
48	7.76	7.79	7.62	7.87	FTE'S PER AOB		7.87	7.66	8.06	-4.96%
49	1,372.8	1,339.1	1,367.0	1,293.9	TOTAL PAID FTE'S		1,293.9	1,360.5	1,393.8	-2.39%
50	5,306	5,316	5,560	5,095	ADJUSTED PATIENT DAYS		35,339	38,200	36,600	4.37%

	JUL-21	AUG-21	SEP-21	OCT-21	NOV-21	DEC-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	YTD
REVENUE													
Patient Revenue:													
1 Inpatient	\$ 76,889,231	\$ 76,760,079	\$ 78,970,069	\$ 76,892,866	\$ 72,803,283	\$ 75,855,929	\$ 80,660,342	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 538,631,599
2 Pro Fees	2,501,994	3,577,745	2,969,087	3,273,670	4,023,303	3,062,528	3,836,876	-	-	-	-	-	23,245,204
3 Outpatient	32,818,260	35,889,938	33,282,272	36,626,402	31,643,193	30,439,082	29,570,375	-	-	-	-	-	229,689,520
4 Total Patient Revenue	112,209,485	116,227,762	115,221,428	116,792,938	107,869,779	109,357,540	114,067,393	-	-	-	-	-	791,546,323
Deductions from revenue:													
5 Contractual Deductions	81,597,660	85,314,572	84,910,889	87,630,866	82,220,937	83,163,303	88,482,085	-	-	-	-	-	593,320,322
6 Bad Debt	6,348,305	5,288,901	5,629,677	3,470,590	1,719,409	2,789,145	906,234	-	-	-	-	-	26,152,261
7 Unable to Pay	239,324	392,297	375,729	232,691	323,431	276,477	166,758	-	-	-	-	-	2,036,707
8 Total Contractual Discounts	88,185,289	90,995,770	90,916,295	91,334,147	84,263,777	86,228,925	89,585,087	-	-	-	-	-	621,509,290
9 Net Patient Revenue	24,024,196	25,231,990	24,305,133	25,458,791	23,606,002	22,928,615	24,482,306	0.00%	0.00%	0.00%	0.00%	0.00%	170,937,033
10 As a percent of Gross Revenue	21.41%	21.71%	21.09%	21.80%	21.88%	21.01%	21.46%	-	-	-	-	-	21.48%
Total Government Funding	5,241,987	5,559,105	5,241,987	5,450,705	6,760,201	7,000,698	6,567,201	-	-	-	-	-	41,821,884
Other Operating Revenue:													
12 Rent Income	117,884	121,147	119,521	119,519	119,633	119,632	119,831	-	-	-	-	-	836,987
13 Interest Income	251,951	251,951	251,951	(149,922)	50,037	150,000	14,878	-	-	-	-	-	820,646
14 NMF Contribution	60,000	60,000	60,000	60,000	60,000	60,000	60,000	-	-	-	-	-	420,000
15 Other Income	294,618	312,602	321,605	432,232	431,515	466,969	416,144	-	-	-	-	-	2,675,685
16 Total Other Operating Revenue	724,453	745,700	753,077	461,829	661,165	796,601	610,453	-	-	-	-	-	4,753,298
17 TOTAL REVENUE	29,990,836	31,536,795	30,300,197	31,371,325	31,027,388	30,725,914	31,859,960	-	-	-	-	-	216,812,215
EXPENSE													
18 Salaries, Wages & Benefits	16,165,713	16,887,897	16,631,730	16,973,444	16,221,003	16,665,020	17,212,339	-	-	-	-	-	118,757,146
19 Registry	963,851	595,103	1,270,743	986,970	1,597,614	1,108,107	1,168,394	-	-	-	-	-	7,890,782
20 Phys/Residents SWB & Contract Fees	4,176,969	4,855,658	3,665,230	3,796,168	3,923,523	4,209,652	4,729,151	-	-	-	-	-	29,155,949
21 Purchased Services	3,208,042	3,076,178	3,165,590	3,524,173	3,693,543	3,186,947	3,119,062	-	-	-	-	-	22,983,535
22 Supplies	2,876,091	3,060,028	2,871,177	2,893,042	2,950,631	2,976,712	3,002,218	-	-	-	-	-	20,828,899
23 Insurance	352,984	352,985	352,984	352,984	352,984	352,985	352,984	-	-	-	-	-	2,470,690
24 Utilities and Telephone	318,633	518,886	442,884	421,872	366,015	365,823	236,627	-	-	-	-	-	2,866,740
25 Interest Expense	88,997	88,997	88,996	53,820	53,821	53,821	53,821	-	-	-	-	-	422,273
26 Depreciation & Amortization	992,314	990,754	997,548	990,817	988,221	1,006,978	1,086,615	-	-	-	-	-	7,054,247
27 Other Operating Expense	431,788	437,157	542,867	580,164	685,597	539,723	516,789	-	-	-	-	-	3,734,055
28 TOTAL EXPENSE	29,562,982	30,641,643	30,069,749	30,573,452	30,833,952	30,445,768	31,478,000	-	-	-	-	-	213,565,546
29 NET INCOME(LOSS)	407,654	895,152	290,448	797,873	193,436	280,146	181,960	-	-	-	-	-	3,046,669
Normalization for Extraordinary Items													
30													
31 Provider Relief Fund	-	-	-	-	(1,291,951)	(1,408,710)	(620,000)	-	-	-	-	-	(3,320,661)
32 American Rescue Plan (ARPA) Rural Fund	-	-	-	-	(226,263)	(226,263)	(226,263)	-	-	-	-	-	(678,789)
33 Families First C-19 Response	-	(317,118)	-	(208,718)	-	(123,738)	-	-	-	-	-	-	(649,574)
34 Total Extraordinary Items	-	(317,118)	-	(208,718)	(1,518,214)	(1,758,711)	(846,263)	-	-	-	-	-	(4,649,024)
34 NET INCOME BEFORE Extraordinary Items	\$ 407,654	\$ 578,034	\$ 290,448	\$ 589,155	\$ (1,324,778)	\$ (1,478,565)	\$ (664,303)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (1,602,355)
CAPITAL CONTRIBUTIONS													
35 County Contribution	-	-	-	-	-	-	-	-	-	-	-	-	-
37 CHANGE IN NET ASSETS	\$ 407,654	\$ 895,152	\$ 290,448	\$ 797,873	\$ 193,436	\$ 280,146	\$ 181,960	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,046,669

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF JANUARY 31, 2022

CURRENT MONTH					YEAR -TO -DATE					
		Variance fav. (unfav)					Variance fav. (unfav)			
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR	Prior Yr	
REVENUE										
Patient Revenue:										
1	\$ 80,660,342	\$ 71,371,577	\$ 9,288,765	13.0	Inpatient	\$ 538,631,599	\$ 494,996,433	\$ 43,635,166	8.8	\$ 565,821,140
2	3,836,676	2,131,400	1,705,276	80.0	Pro Fees	23,245,204	14,782,264	8,462,940	57.3	15,849,175
3	29,570,375	32,494,963	(2,924,588)	(9.0)	Outpatient	229,669,520	225,368,279	4,301,241	1.9	189,186,126
4	114,067,393	105,997,940	8,069,453	7.6	Total Patient Revenue	791,546,323	735,146,976	56,399,347	7.7	770,856,441
Deductions from Revenue										
5	88,482,095	79,917,776	(8,564,319)	(10.7)	Contractual Deductions	593,320,322	554,268,446	(39,051,876)	(7.0)	578,241,010
6	906,234	3,328,874	2,422,640	72.8	Bad Debt	26,152,261	23,087,352	(3,064,909)	(13.3)	21,976,309
7	196,758	491,984	295,226	60.0	Unable to Pay	2,036,707	3,412,146	1,375,439	40.3	1,275,866
8	89,585,087	83,738,634	(5,846,453)	(7.0)	Total Contractual Discounts	621,509,290	580,767,944	(40,741,346)	(7.0)	601,493,185
9	24,482,306	22,259,306	2,223,000	10.0	Net Patient Revenue	170,037,033	154,379,032	15,658,001	10.1	169,363,256
10	21.46%	21.00%			As a percent of Gross Revenue	21.48%	21.00%			21.97%
Total Government Funding										
11	6,567,201	5,231,876	1,335,325	25.5		41,821,884	36,623,132	5,198,752	14.20	41,100,538
Other Operating Revenue:										
12	119,631	117,833	1,798	1.5	Rent Income	836,967	824,831	12,136	1.5	811,722
13	14,678	251,951	(237,273)	(94.2)	Interest Income	820,646	1,763,657	(943,011)	(53.5)	1,685,626
14	60,000	60,000	-	-	NMF Contribution	420,000	420,000	0	-	424,111
15	416,144	346,001	70,143	20.3	Other Income	2,675,685	2,422,007	253,678	10.5	2,463,896
16	610,453	775,785	(165,332)	(21.3)	Total Other Operating Revenue	4,753,298	5,430,495	(677,197)	(12.5)	5,385,355
TOTAL REVENUE										
17	31,659,960	28,266,967	3,392,993	12.0		216,612,215	196,432,659	20,179,556	10.3	215,849,149
EXPENSE										
18	17,212,339	16,332,026	(880,313)	(5.4)	Salaries, Wages & Benefits	116,757,137	113,592,168	(3,164,969)	(2.8)	111,511,498
19	1,168,394	143,755	(1,024,639)	(712.8)	Registry	7,690,782	997,011	(6,693,771)	(671.4)	9,954,295
20	4,729,151	3,475,992	(1,253,159)	(36.1)	Phys/Residents SWB & Contract Fees	29,155,958	24,221,758	(4,934,200)	(20.4)	24,441,288
21	3,119,062	3,111,445	(7,617)	(0.2)	Purchased Services	22,993,535	21,636,299	(1,347,236)	(6.2)	22,822,122
22	3,002,218	2,245,777	(756,441)	(33.7)	Supplies	20,629,899	15,575,533	(5,054,366)	(32.5)	21,015,707
23	352,984	365,010	12,026	3.3	Insurance	2,470,890	2,555,070	84,180	3.3	2,241,933
24	236,627	293,803	57,176	19.5	Utilities and Telephone	2,666,740	2,037,665	(629,075)	(30.9)	2,566,883
25	53,821	58,719	4,898	8.3	Interest Expense	422,273	407,247	(15,026)	(3.7)	283,529
26	1,086,615	1,031,222	(55,393)	(5.4)	Depreciation & Amortization	7,054,247	7,152,020	97,773	1.4	6,762,984
27	516,789	524,163	7,374	1.4	Other Operating Expense	3,734,085	3,635,315	(98,770)	(2.7)	4,421,274
28	31,478,000	27,581,912	(3,896,088)	(14.1)	TOTAL EXPENSE	213,565,546	191,810,086	(21,755,460)	(11.3)	206,021,513
NET INCOME(LOSS)										
29	181,960	685,055	(503,095)	(73.4)		3,046,669	4,622,573	(1,575,904)	(34.1)	9,827,636
CAPITAL CONTRIBUTIONS										
30	-	-	-	-		-	-	-	-	-
31	-	-	-	-		-	-	-	-	-
32	-	-	-	-		-	-	-	-	-
33	-	-	-	-	County Contribution	-	-	-	-	-
34	\$ 181,960	\$ 685,055	\$ (503,095)	(73.4) %	CHANGE IN NET ASSETS	\$ 3,046,669	\$ 4,622,573	\$ (1,575,904)	(34.1) %	\$ 9,827,636

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF JANUARY 31, 2022

CURRENT MONTH					YEAR-TO-DATE					
		Variance fav. (unfav)					Variance fav. (unfav)			Prior Yr
Actual	Budget	\$ VAR.	% VAR		Actual	Budget	\$ VAR.	% VAR		
5,560	5,096	465	9.1%		38,200	35,339	2,861	8.1%		36,600
REVENUE										
ADJUSTED PATIENT DAYS										
Patient Revenue:										
1	\$ 14,506	\$ 14,006	\$ 500	3.6 %	\$ 14,100	\$ 14,007	\$ 93	0.7%	\$ 15,460	
2	690	418	272	65.0	609	418	190	45.5	433	
3	5,316	6,377	(1,059)	(16.6)	6,012	6,377	(365)	(5.7)	5,169	
4	20,514	20,801	(287)	(1.4)	20,721	20,803	(81)	(0.4)	21,062	
Deductions from revenue										
5	15,913	15,683	(230)	(1.5)	15,532	15,684	152	1.0	15,799	
6	163	653	490	75.1	685	653	(31)	(4.8)	600	
7	35	97	61	63.3	53	97	43	44.8	35	
8	16,111	16,433	321	2.0	16,270	16,434	164	1.0	16,434	
9	4,403	4,368	35	0.8	4,451	4,369	83	1.9	4,627	
10	21.46%	21.00%			21.48%	21.00%			21.97%	
Total Contractual Discounts										
Net Patient Revenue										
As a percent of Gross Revenue										
11	1,181	1,027	154	15.0	1,095	1,036	58	5.6	1,123	
Other Operating Revenue:										
12	22	23	(2)	(7.0)	22	23	(1)	(6.1)	22	
13	3	49	(47)	(94.7)	21	50	(28)	(57.0)	46	
14	11	12	(1)	(8.4)	11	12	(1)	(7.5)	12	
15	75	68	7	10.2	70	69	2	2.2	67	
16	110	152	(42)	(27.9)	124	154	(29)	(19.0)	147	
17	5,694	5,547	147	2.6	5,671	5,559	112	2.0	5,898	
EXPENSE										
18	3,095	3,205	109	3.4	3,056	3,214	158	4.9	3,047	
19	210	28	(182)	(644.9)	201	28	(173)	(613.6)	272	
20	850	682	(168)	(24.7)	763	685	(78)	(11.4)	668	
21	561	611	50	8.1	602	612	11	1.7	624	
22	540	441	(99)	(22.5)	540	441	(99)	(22.5)	574	
23	63	72	8	11.4	65	72	8	10.5	61	
24	43	58	15	26.2	70	58	(12)	(21.1)	70	
25	10	12	2	16.0	11	12	0	4.1	8	
26	195	202	7	3.4	185	202	18	8.8	185	
27	93	103	10	9.6	98	103	5	5.0	121	
28	5,661	5,413	(248)	(4.6)	5,591	5,428	(163)	(3.0)	5,629	
NET INCOME(LOSS)										
29	33	134	(102)	(75.7)	80	131	(51)	(39.0)	269	
CAPITAL CONTRIBUTIONS										
30										
31										
32										
33										
County Contribution										
34	\$ 33	\$ 134	\$ (102)	(76) %	\$ 80	\$ 131	\$ (51)	(39.0) %	\$ 269	
CHANGE IN NET ASSETS										

**NATIVIDAD
BALANCE SHEET
AS OF JANUARY 31, 2022**

CURRENT MONTH					YEAR - TO - DATE				
	BEGINNING	ENDING	INC/(DEC)	% CHG.		BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 72,558,619	\$ 69,248,376	\$ (3,310,243)	(4.6) %	CURRENT ASSETS	\$ 73,077,248	\$ 69,248,376	\$ (3,828,872)	(5.2) %
2	39,153,867	39,153,867	-	-	CASH	40,445,618	39,153,867	(1,291,951)	-
3	57,480,195	56,875,073	(585,122)	(1.0)	FUND AID	49,357,316	56,875,073	7,517,757	15.2
4	28,693,436	28,704,465	11,029	0.0	ACCOUNTS RECEIVABLE NET	25,562,837	28,704,465	3,141,628	12.3
5	5,465,913	5,552,902	86,989	1.6	STATE/COUNTY RECEIVABLES	5,263,194	5,552,902	289,708	5.5
6	5,197,654	5,346,122	148,468	2.9	INVENTORY	4,333,064	5,346,122	1,013,058	23.4
7	208,529,484	204,880,605	(3,648,879)	(1.7)	PREPAID EXPENSE	198,039,277	204,880,605	6,841,328	3.5
8	345,712,189	346,082,014	369,825	0.1	TOTAL CURRENT ASSETS	338,128,113	346,082,014	7,953,901	2.4
9	(215,213,501)	(216,299,832)	(1,085,331)	(0.5)	PROPERTY, PLANT & EQUIPMENT	(209,247,777)	(216,299,832)	(7,052,055)	(3.4)
10	130,498,688	129,782,182	(716,506)	(0.5)	LESS: ACCUMULATED DEPRECIATION	128,880,336	129,782,182	901,846	0.7
11	209,811,549	211,660,637	1,849,088	0.9	NET PROPERTY, PLANT & EQUIPMENT	212,311,088	211,660,637	(650,451)	(0.3)
15	\$ 548,839,721	\$ 546,323,424	\$ (2,516,297)	(0.5) %	OTHER ASSETS	\$ 539,230,701	\$ 546,323,424	\$ 7,092,723	1.3 %
16	22,592,875	23,697,978	1,005,103	4.4	TOTAL ASSETS	21,217,426	23,697,978	2,480,552	11.7
17	16,577,745	15,289,308	(1,288,437)	(7.8)	CURRENT LIABILITIES	9,532,546	15,289,308	5,756,762	60.4
18	87,500,484	87,435,051	(65,433)	(0.1)	ACCRUED PAYROLL	90,244,323	87,435,051	(2,809,272)	(3.1)
19	3,642,205	3,817,583	175,378	4.8	ACCOUNTS PAYABLE	3,642,205	3,817,583	175,378	4.8
20	13,746,167	15,093,702	1,347,535	9.8	MCARE/MEDICAL LIABILITIES	12,449,764	15,093,702	2,643,938	21.2
21	144,159,476	145,333,622	1,174,146	0.8	CURRENT PORTION OF DEBT	137,086,264	145,333,622	8,247,358	6.0
22	4,152,699	4,097,882	(54,817)	(1.3)	OTHER ACCRUALS	4,481,603	4,097,882	(383,721)	(9.4)
23	-	-	-	-	TOTAL CURRENT LIABILITIES	25,431,389	21,613,806	(3,817,583)	(15.0)
24	25,431,391	21,613,806	(3,817,585)	(15.0)	LONG TERM LIABILITIES	29,912,992	25,711,688	(4,201,304)	(14.0)
25	29,584,090	25,711,688	(3,872,402)	(13.1)	LT ACCRUED LIABILITIES	-	-	-	-
26	372,231,446	372,231,445	(1)	(0)	UN EARNED CONTRIBUTIONS	-	-	-	-
27	2,864,709	3,046,669	181,960	(6.4)	LONG TERM PORTION OF C.O.P's	25,431,389	21,613,806	(3,817,583)	(15.0)
28	375,096,155	375,278,114	181,959	0.0	TOTAL LONG TERM DEBT	372,231,445	372,231,445	-	-
29	\$ 548,839,721	\$ 546,323,424	\$ (2,516,297)	(0.5) %	FUND BALANCES	372,231,445	372,231,445	-	-
					ACCUMULATED FUND	-	3,046,669	3,046,669	100.0
					CHANGE IN NET ASSETS	372,231,445	375,278,114	3,046,669	0.8
					TOTAL FUND BALANCES	\$ 539,230,701	\$ 546,323,424	\$ 7,092,723	1.3 %
					TOTAL LIAB. & FUND BALANCES				

**NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 01/31/22**

BALANCE SHEET	<u>Req. Balance</u>	<u>Accruals</u>	<u>Reclas and Adj</u>	<u>Payment LHP Final Rec'n</u>	<u>GPP PRIME/CARES</u>	<u>IGT</u>	<u>Payments</u>	<u>Ending Balance</u>
Medi-Cal Waiver (DSH +SNCP)	\$ 16,562,205	7,003,227		(7,473,339)		13,970,831	(25,022,193)	5,040,732
Hospital Fee	-	583,332					(889,390)	(306,058)
Rate Range IGT-CCAH-	(1,161,296)	6,290,000				5,217,406	(11,407,527)	(1,061,417)
MCMC EPP	8,384,962	8,166,669				4,184,279	(12,569,120)	8,166,790
MCMC QIP	-	12,241,250				120,158		12,361,408
SB1732	426,268	1,633,331					(806,541)	1,253,058
AB 915	-	2,142,000						2,142,000
Medical GME	-	-				937,600	(862,134)	75,466
CARES ACT Funding	180,591	-	2,087,499				(3,218,815)	(950,725)
A/R UCSF & Touro University	-	50,000					(38,600)	11,400
A/R Office Buildings	-	868,528					(803,921)	64,607
Medical HPE	-	175,000					(222,607)	(47,607)
Interest Accrued Positive Cash	-	1,727,706					(1,577,706)	150,000
Accrued Donations	1,100,478	420,000					(476,110)	1,044,368
A/R Jail-PG&E	-	696,380					(494,168)	202,212
Health Department	69,629	968,079					(479,477)	558,231
STATE RECEIVABLES	\$ 25,562,837	\$ 42,965,502	\$ 2,087,499	\$ (7,473,339)	\$ -	\$ 24,430,274	\$ (58,868,309)	\$ 28,704,465

P & L	YTD Jan-22
Medi-Cal DSH /SNCP/PHYS SPA	\$ 7,482,178
Rate Range IGT-CCAH-	6,290,000
Esperanza Care	(1,458,338)
Family First C-19 Response-FMAP Enhance-	649,574
CARES Act Funding	3,379,450
HPE	175,000
Hospital Fee	583,332
MCMC EPP	8,166,669
HD Residency Support	(291,669)
MCMC QIP	12,241,250
AB915	2,142,000
Medicare GME	829,107
SB 1732	1,633,331
GOVERNMENT FUNDING INCOME	\$ 41,821,884

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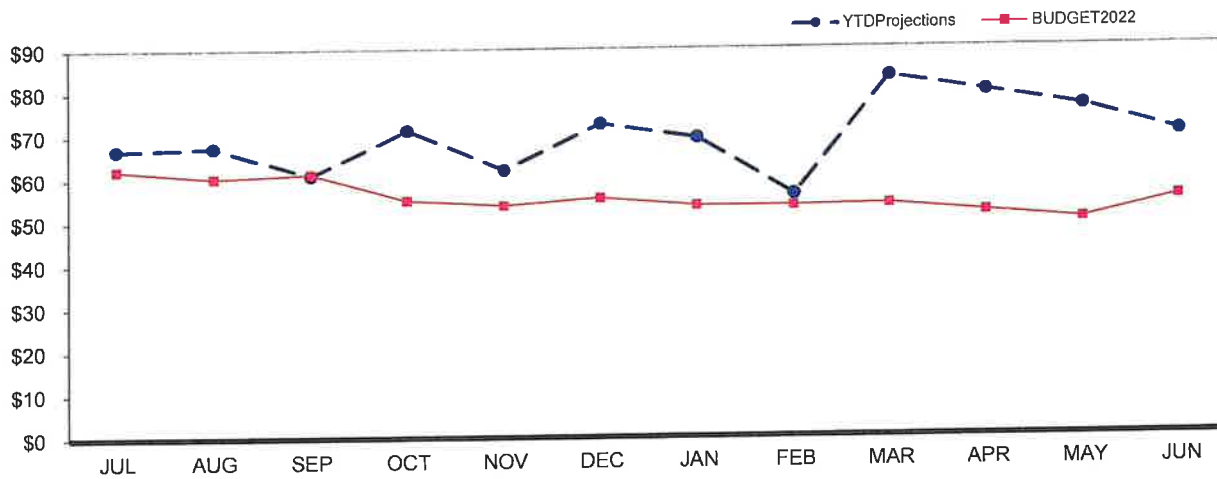
**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF JANUARY 31, 2022**

	CURRENT MONTH		YEAR - TO - DATE
1	\$ 72,558,619	CASH AT BEGINNING OF PERIOD	\$ 73,077,248
2		FROM OPERATIONS:	
3	181,959	NET INCOME/(LOSS)	3,046,669
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	1,086,331	DEPRECIATION/AMORT	\$ 7,052,055
6	1,268,290	SUBTOTAL	10,098,724
7		CHANGES IN WORKING CAPITAL:	
8	585,122	ACCOUNTS RECEIVABLE	(7,517,757)
9	-	FUND AID STIMULUS	1,291,951
10	(11,029)	STATE/COUNTY RECEIVABLE	(3,141,628)
11	(235,457)	PREPAID EXPENSE & INVENTORY	(1,302,766)
12	1,005,103	ACCRUED PAYROLL	2,480,552
13	(1,288,437)	ACCOUNTS PAYABLE	5,756,762
14	(65,433)	MCARE/MEDICAL LIABILITIES	(2,809,272)
15	175,378	SHORT TERM DEBT	175,378
16	1,347,535	ACCRUED LIABILITIES	2,643,938
17	1,512,782	NET (DECREASE)/INCREASE	(2,422,842)
18		CAPITAL ADDITIONS:	
19	(369,825)	PP&E ADDITIONS	(7,953,901)
20	-		-
21	(369,825)	TOTAL CAPITAL (Use of Cash)	(7,953,901)
22		FINANCING ACTIVITY:	
23	(3,872,402)	LONG TERM BOND DEBT	(4,201,304)
24	(1,849,088)	OTHER ASSETS	650,451
25	-	INVESTMENTS	-
26	(5,721,490)	TOTAL FINANCING	(3,550,853)
27	(3,310,243)	INC./(DEC.) IN CASH BALANCE	(3,828,872)
28	\$ 69,248,376	CASH BALANCE - END OF PERIOD	\$ 69,248,376

**NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2022**

	<u>BDGT-22</u>	<u>ESTIMATE FY2022</u>	<u>Variance to Budget</u>
Medi-Cal DSH Waiver & Phys SPA	\$ 10,705,534	\$ 10,705,534	\$ -
EPP	14,000,000	14,000,000	-
QIP	20,985,000	20,985,000	-
Physician SPA	1,300,000	1,300,000	-
AB915	3,672,000	3,672,000	-
SB1732	2,800,000	2,800,000	-
CCAH Rate Range	9,720,000	9,720,000	-
HPE	300,000	300,000	-
Families First Corona Virus Response	-	649,574	649,574
PRF & ARPA Stimulus	-	4,510,765	4,510,765
Esperanza Care Outside Purchased Service	(2,500,000)	(2,500,000)	-
HD Residency Support	(500,000)	(500,000)	-
Medicare GME & B/D	1,300,000	1,300,000	-
Medical GME	-	1,228,092	1,228,092
Provider Fee	1,000,000	1,000,000	-
	<u>\$ 62,782,534</u>	<u>\$ 69,170,965</u>	<u>\$ 6,388,431</u>

**Cash Flow Performance Fiscal Year 2022
(in Millions)**



	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
Months	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	66.8	67.4	60.8	71.3	62.0	72.6	69.2	56.0	83.3	79.7	76.2	70.0
BDGT	62.1	60.3	61.2	54.9	53.7	55.3	53.5	53.4	53.7	51.8	49.9	54.9
Variance	4.7	7.1	(0.4)	16.3	8.3	17.2	15.8	2.6	29.6	28.0	26.3	15.1

NATIVITAS
CASH FORECAST
FISCAL YEAR 2022

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	73,077,248	66,781,926	67,495,690	69,781,513	71,799,694	58,293,147	66,228,216	62,228,952	56,002,074	61,278,234	78,709,593	78,199,662	73,077,248
CASH RECEIPTS													
Patent Revenues (incl. gov fees and lab cost)	21,354,402	26,381,170	20,810,755	21,676,863	18,650,888	21,440,297	35,478,004	21,507,100	23,207,100	21,507,100	21,507,100	21,507,100	264,341,778
Provider Fee	429,187	-	-	-	-	484,102	-	85,333	85,333	85,333	85,333	85,333	1,306,054
Net Lab Cash	-	-	-	-	-	-	11,487,337	-	-	-	-	-	11,487,337
Stimulus Payment Resp Response COVID-19	371,118	-	308,717	3,102,056	1,532,448	-	979,584	355,584	355,584	355,584	355,584	355,584	5,743,724
SHORT DOYLE	-	227,746	253,554	291,888	293,555	826,348	-	35,000	35,000	35,000	35,000	35,000	4,917,588
HOPE	106,787	-	6,674	3,213	14,799	291,188	-	-	-	-	-	-	414,572
Foundation Support	-	-	6,674	3,213	14,799	291,188	-	-	-	-	-	-	414,572
Medical Waste FY11-12 DSDM Fund	1,473,339	588,721	-	-	-	-	-	7,064,892	-	-	-	-	9,126,952
SNIP	1,952,065	426,268	8,552,115	-	-	-	-	-	-	-	-	-	10,930,448
SNIP22	-	-	-	380,275	-	-	-	-	-	-	-	-	380,275
Medical Equipment Reimb	-	-	-	331,418	-	-	182,878	141,687	141,687	141,687	141,687	141,687	1,421,873
Medical Sale	-	290,395	-	-	-	571,728	-	571,728	-	-	-	-	1,421,873
A9915	-	-	-	-	-	-	8,518,145	-	-	-	-	-	8,518,145
SNIP 20-21 & A9915 Catch-up	8,551,115	-	-	-	-	-	-	-	-	-	-	-	8,551,115
SNIP FY21-22	-	-	-	-	-	-	-	-	-	-	-	-	-
QIP	-	-	-	12,588,130	-	-	-	-	-	-	-	-	12,588,130
Phys SPA	1,447,287	-	-	-	-	-	418,951	117,833	117,833	117,833	117,833	117,833	1,937,737
State Income	-	191,693	118,530	119,092	85,134	89,283	210,739	-	-	-	-	-	704,541
1943 Ready Funds	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund 404 Transfer	-	636,822	137,818	1,568,537	148,988	-	1,612,781	3,867,483	4,384,568	4,638,968	8,440,080	2,845,334	28,502,601
DOT Sub-Fund Transfer In/Out	-	-	-	293,682	-	-	291,688	-	-	-	-	-	585,370
Interest Expense	138,301	468,094	290,072	650,003	589,120	430,038	406,883	18,834	14,634	14,634	14,634	14,634	2,845,334
Unaffordable Revenue	29,551,473	37,912,332	23,267,369	43,753,134	21,583,500	23,181,283	43,884,878	28,882,748	75,613,032	27,050,149	30,883,290	33,703,324	436,374,725
Total Cash Receipts	-	-	-	-	-	-	-	-	-	-	-	-	-
CASH DISBURSEMENTS													
Purchased Services and Supplies	11,041,879	7,854,925	5,445,624	8,031,232	11,429,872	7,465,700	9,091,589	7,465,700	7,465,700	7,465,700	7,465,700	7,465,700	98,110,254
SNIP Fund Res'n FY19-20	885,063	-	-	-	-	-	-	-	-	-	-	-	885,063
HO Reimburse Support	-	-	-	125,000	-	-	-	-	-	-	-	-	125,000
SNIP 19-20 Fund Res'n & SNIP Res'n	188,721	-	-	-	-	-	189,378	-	-	-	-	-	378,099
DOT MEDICAL SALE	458,113	-	-	264,715	-	-	264,715	-	-	-	-	-	987,543
SNIP 20-21	-	-	3,344,845	-	-	-	4,345,289	-	-	-	-	-	7,690,134
SNIP DOT Fund Res'n FY Jan-Dec, 2020	-	-	-	-	4,308,486	-	4,345,289	-	-	-	-	-	8,653,775
DOT QIP	-	100,168	-	-	-	-	-	8,633,022	-	-	-	-	8,733,190
DOT SNIP	-	4,184,378	-	-	-	-	-	4,568,172	-	-	-	-	8,752,550
Public Health Lab Testing 20-21	-	-	-	-	679,857	-	-	-	-	-	-	-	679,857
Building Lease / Rental Equipment	258,824	278,964	291,454	289,000	245,898	230,189	202,282	230,829	230,829	230,829	230,829	230,829	2,300,578
CDM Personal & Internet Payments	-	-	-	-	-	-	4,387,881	-	-	-	-	-	4,387,881
Capital and Repairs	16,178,419	23,104,430	16,476,714	16,848,434	16,447,024	16,423,287	17,421,474	18,423,428	24,638,157	16,425,438	16,425,438	16,425,438	214,414,765
Expenses Govt	-	-	-	668,842	110,641	-	425,511	-	-	-	-	-	1,204,994
SNIP22 Reimbursement	-	-	-	-	432,290	-	-	-	-	-	-	-	432,290
CONCAC	5,079,380	-	712,800	-	78,492	-	-	-	-	-	-	-	5,870,672
FY21-22 MW MOU	-	-	-	-	-	147,935	148,252	148,252	287,878	287,878	287,878	287,878	1,062,293
Data Processing	1,038,834	-	314,215	150,231	147,935	148,252	148,252	287,878	287,878	287,878	287,878	287,878	1,062,293
Personnel Fund Transfer to County	-	-	-	-	-	-	-	-	-	-	-	-	-
State/Cal Fund Reimbursement FY11-12	-	-	-	5,217,408	-	-	-	-	-	-	-	-	5,217,408
SNIP FY19-20	-	-	-	-	-	-	-	-	-	-	-	-	-
SNIP Share Transfer to County - 804 PPA	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From 404 to 404 & DOT Fund	-	638,822	137,818	1,568,537	148,988	-	1,612,781	3,867,483	4,384,568	4,638,968	8,440,080	2,845,334	28,502,601
Capital Expenses Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditures	223,378	358,134	5,103,316	300,128	887,196	863,747	209,681	411,327	607,937	755,188	1,320,459	2,411,498	11,637,376
Total Cash Disbursements	25,828,797	37,293,636	28,832,814	34,294,103	34,453,319	29,644,515	33,177,842	42,117,628	48,378,832	20,821,820	34,170,181	45,428,472	442,078,282
Increase/(Decrease)	(8,269,222)	619,624	(6,625,047)	(16,488,081)	(12,652,427)	8,166,588	3,707,037	(13,214,876)	(7,276,758)	(3,571,641)	(5,506,591)	(6,228,810)	(3,151,034)
Ending Cash Fund 451	64,808,026	67,401,550	60,870,643	44,393,562	29,741,135	66,459,735	70,135,253	56,924,077	49,647,319	46,075,678	40,569,087	34,340,277	64,808,026
(-) Cash In Transit	-	-	-	-	2,577,107	6,019,403	-	-	-	-	-	-	8,596,510
(-) Petty Cash and CC	12,024	10,207	10,819	12,631	10,865	8,841	-	-	-	-	-	-	55,347
Ending Cash as per GA	66,820,050	67,411,757	60,881,462	44,406,193	32,329,107	73,588,579	70,144,317	56,932,077	49,647,319	46,075,678	40,569,087	34,340,277	73,463,883
Fund 404													
Beginning Balance	73,037,516	73,937,516	73,007,744	74,663,126	73,304,189	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,037,516
Transfer In from Fund 451	-	(888,882)	(107,514)	(1,558,517)	(144,988)	-	(147,718)	(2,307,483)	(4,384,568)	(4,638,968)	(8,440,080)	(2,845,334)	(1,605,334)
Transfer Out from Fund 404	73,037,516	73,000,744	73,007,744	73,304,189	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,155,281	73,037,516
Ending Cash Fund 404	-	-	-	-	-	-	-	-	-	-	-	-	-
Ending Cash Fund 451 & 404	142,425,472	142,402,261	133,644,630	144,554,793	131,544,348	138,645,116	140,718,362	129,577,057	146,882,219	137,669,559	136,142,547	116,311,240	142,425,472

CREDENTIALS REPORT OF RECOMMENDED ACTIONS FOR BOARD APPROVAL, March 11, 2022
(Medical Executive Committee Approval Date: February 8, 2022)

The following practitioners were reviewed for initial appointment, reappointment, changes in staff status (category), additional privilege requests, etc. Membership factors include licensure, DEA, professional liability insurance, staff requirements, etc. Qualitative/quantitative factors include: peer review, performance improvement, clinical activity, privileging, competence, technical skill, behavior, health, medical records, blood review, medication usage, litigation history, utilization and continuity of care.

INITIAL APPOINTMENTS

NAME	SPECIALTY / SERVICE	STAFF STATUS	APPOINTMENT PERIOD
Junqueira, Heloisa S., MD	Pediatric Hospitalist / Pediatrics	Provisional	03/11/2022 – 03/01/2024
Keselman, Inna, MD	Intraoperative Neuro Monitoring / Medical Specialties	Provisional	03/11/2022 – 03/01/2024
Krivan, David W., MD	Anesthesia / Anesthesia	Provisional	03/11/2022 – 03/01/2024
Kundu, Nirvana, MD	Anesthesia / Anesthesia	Provisional	03/11/2022 – 03/01/2024
Lim-Kyo, Sheila M., NNP	Neonatal Nurse Practitioner / Pediatrics	Advanced Practice Professional	03/11/2022 – 03/01/2024

REAPPOINTMENTS

NAME	SPECIALTY/SERVICE	STAFF STATUS	REAPPOINTMENT PERIOD
Appleton, Christopher, DO	Pathology / Pathology	Active	04/01/2022-04/01/2024
Del Piero, Eric J., MD	Ophthalmology / Surgical Services	Active	04/01/2022-04/01/2024
Guiroy, Bernadette D., MD	General Surgery / Surgical Specialties	Courtesy	04/01/2022-04/01/2024
Pompan, Donald C., MD	Orthopedic Surgery / Surgical Specialties	Active	04/01/2022-04/01/2024
Reddy, Kartheek K., MD	Orthopedic Surgery / Surgical Specialties	Active	04/01/2022-04/01/2024
Sunde, Douglas E., MD	Plastic Surgery / Surgical Specialties	Courtesy	04/01/2022-04/01/2024
Trapp, Terrence K., MD	Otolaryngology / Surgical Specialties	Active	04/01/2022-04/01/2024
Zhao, Hong, MD	Hematology - Oncology / Medical Specialties	Active	04/01/2022-04/01/2024

RELEASE FROM PROCTORING: The following practitioners have completed their basic and/or advanced procedure proctoring requirements.

NAME	SPECIALTY	Service	RECOMMEND
Cardenas, Jose, MD	Emergency Medicine	Emergency Medicine	Acknowledge
Carrillo, Cristian, DO	Family Medicine	Family Medicine	Acknowledge
Khraisha, Nesreen S., MD	Internal Medicine Hospitalist	Medical Specialties	Acknowledge
Marshall, Joseph P., MD	Interventional Radiology	Radiology	Acknowledge

CHANGES IN STAFF STATUS: The following practitioners have been transferred to the appropriate staff category.

NAME	SPECIALTY	SERVICE	CURRENT/REQUESTED	RECOMMEND
Cole, Mario J., MD	Critical Care Medicine / Pulmonary Medicine	Medical Specialties	Courtesy to Active	Acknowledge

Marshall, Joseph P., MD	Interventional Radiology	Radiology	Provisional to Active	Acknowledge
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LOCUMS TENENS/TEMPORARY PRIVILEGES: The following practitioner(s) were granted Temporary privileges.

NAME	SPECIALTY / SERVICE	REASON	DATES	RECOMMEND
None				

REQUEST TO ADD OR AMEND PRIVILEGES: The following practitioners have requested additional privileges and have completed additional training and/or have otherwise met the privilege criteria. Approved privileges shall be granted for the remainder of the current appointment period.

NAME	SPECIALTY	SERVICE	PRIVILEGE(S) REQUESTED	RECOMMEND
Tucker, Jalia K., MD	Family Medicine with OB	Family Medicine	OB Core, Postpartum tubal ligation, C-Section, External Cephalic Version, Vacuum-assisted delivery, VBAC Temporary	Acknowledge

RESIGNATIONS: The following practitioners have voluntarily resigned their staff membership and privileges or AHP status. Practitioners were in good standing with the Medical Staff of Natividad at the time of the resignation, unless specified below.

NAME	SPECIALTY	SERVICE	EFFECTIVE DATE	RECOMMEND
Bratt, Beth L., PA-C	Physician Assistant	Emergency Medicine	01/21/2022	Acknowledge
Chandler, Juliet, NP	Nurse Practitioner	Medical Specialties	01/31/2022	Acknowledge
Colbert, Heather A., MD	Psychiatry	Psychiatry	04/01/2022	Acknowledge
Clark, Paula A., CRNA	Nurse Anesthetist	Anesthesia	02/13/2022	Acknowledge
Fulton, Megan L., CRNA	Nurse Anesthetist	Anesthesia	01/31/2022	Acknowledge
Guzman, Evangeline G., MD	Psychiatry	Psychiatry	01/14/2022	Acknowledge
Izenberg, Robert A., MD	Surgical Critical Care / General Surgery	Trauma	01/17/2022	Acknowledge
Jacobs, Abby J., NNP	Neonatal NP	Pediatrics	02/13/2022	Acknowledge
Khan, Shahid N., MD	FM Hospitalist	Family Medicine	04/01/2022	Acknowledge
Kohler, Jana, NNP	Neonatal Nurse Practitioner	Pediatrics	11/20/2021	Acknowledge

Nurse Practitioner Teaching /Training: The following NP meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-4, MSP008-5

NAME	SPECIALTY	SERVICE	PROCEDURE(S)	RECOMMEND
Lim-Kyo, Sheila M., NNP	Neonatal Nurse Practitioner	Pediatrics	Lumbar Puncture, PICC Line Placement	Acknowledge

RELEASE FROM ADVANCED PROCEDURE TEACHING / TRAINING: The following practitioners have completed their advanced procedure teaching/training requirements in the following privileges as per MSP008-4. They are eligible to apply for these privileges.

NAME	SPECIALTY	SERVICE	PROCEDURE(S)	RECOMMEND
None				

Emergency Medicine Physician Assistant, Nurse Practitioner ADVANCED PROCEDURE TEACHING AND TRAINING: The following meet the qualifications and request to participate in the Advanced procedure Teaching / Training, MSP008-6

NAME	PROCEDURE(S)	RECOMMEND
None		