

Finance Committee Meeting 2023

May 12, 2023



Finance Committee Meeting

Friday, May 12, 2023
8:30 AM
NATIVIDAD ROOM
1ST FLOOR, BUILDING 200
AGENDA

Participation in meetings

While the Natividad Finance Committee meeting room remains open, members of the public may participate in this Natividad Finance Committee meeting in 2 ways:

- 1. You may attend the meeting in person; or,
- 2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:
- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: 961 7495 4866 when prompted. You will then enter the Password: 590310 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio at: https://natividad.zoom.us/j/96174954866?pwd=cGVUcEJTTU53aGsyd0tJbDRIbUttQT09

If you choose not to attend the Natividad Finance Committee meeting in person but desire to make general public comment, or comment on a specific item on the agenda, you may do so in 2 ways:

Submit your comments in writing via email to the Natividad Finance Committee at
 Natividadpublicomments@natividad.com
 by 2:00 p.m. on the Thursday prior to the Committee meeting.
 To assist Natividad staff in identifying the agenda item to which the comment relates, please indicate in the subject line the Committee date and agenda number. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record at the Committee meeting.

Or

2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

a. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpublicomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

TO ADDRESS THE COMMITTEE DURING PUBLIC COMMENT: Members of the public may address comments to the Committee concerning each agenda item and may comment when the Chair calls for general public comment for items that are not on the day's agenda.

TO ADDRESS THE COMMITTEE ON A SPECIFIC ITEM ON THE AGENDA: When the Chair calls for public comment on a specific agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpublicomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

DOCUMENT DISTRIBUTION: Documents related to agenda items that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public inspection at the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA. Documents distributed to the Committee at the meeting by County staff will be available at the meeting; documents distributed to the Board by members of the public shall be made available after the meeting.

REASONABLE ACCOMMODATIONS; MODIFICATIONS: Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpublicomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.

The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

PLEASE NOTE: IF ALL PARTICIPATING COMMITTEE MEMBERS ARE PRESENT IN PERSON, PUBLIC PARTICIPATION BY ZOOM IS FOR CONVENIENCE ONLY AND IS NOT REQUIRED BY LAW. IF THE ZOOM FEED IS LOST FOR ANY REASON, THE MEETING MAY BE PAUSED WHILE A FIX IS ATTEMPTED BUT THE MEETING MAY CONTINUE AT THE DISCRETION OF THE CHAIRPERSON.

Call to Order Marcia Atkinson, Chair

Roll Call

Agenda Additions/Corrections

Noemi Breig

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of April 14, 2023 Finance Committee. Pages 5-10

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. Pages 11-22

Scheduled Items/Discussion Items

3. Receive and Approve March 2023 Financial Report. Pages 23-35

Daniel Leon, CFO

Adjournment

NEXT FINANCE COMMITTEE MEETING FRIDAY, June 9, 2023 AT 8:30 A.M. NATIVIDAD ROOM 1ST Floor, Building 200

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954,1, Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954,2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting Friday, May 12, 2023 Consent Items

Attachment A

1. Pages 11-12	 a. Amend Personnel Policies and Practices Resolution No. 98-394 and Appendix A to adjust the salary range of the Nursing Services Division Manager as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System. 			
2. Pages 13-14	 a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary range of the Hospital Chief Nursing Officer classification as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System. 			
3. Pages 15-16	a. Authorize the Chief Executive Officer for Natividad or his designee to execute an agreement with California Transplant Services dba SafetyGraft for tissue bank storage services at Natividad for an amount not to exceed \$200,000 with an agreement term retroactively January 1, 2023 through December 31, 2025.			
4. Pages 17-18	Authorize the Chief Executive Officer for Natividad or his designee to execute a letter with Data Innovations to acknowledge the transfer of ownership of the laboratory middleware software SD2 from McKesson to Natividad, and to acknowledge the transfer of support of the IM- 344861 software ("SD2") from McKesson to Data Innovations, with no associated costs at this time.			
5. Pages 19-20	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 8 to the agreement (A-12637) with Intelligent Medical Objects, Inc. to account for a contractually permitted cost increase for software license and software support and maintenance services, extending the agreement an additional three (3) years (May 1, 2023 through April 30, 2026) for a revised full term of January 28, 2017 through April 30, 2026, and adding 387,659 for a revised total agreement amount not to exceed \$1,032,134.			
6. Pages 21-22	 a. Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 3 to the Master Lease Agreement (A-12934) with Carefusion Solutions LLC for the lease of automated inventory management dispensing machines at Natividad, to acknowledge the addition of BD Healthsight products to the agreement; and b. Authorize the Chief Executive Officer for Natividad or his designee to execute Customer Order 1000232090 plus its associated Customer Order Attachment with CareFusion Solutions LLC for the rental of the Healthsight Clinical Advisor software module, for an initial sixty (60) month term starting retroactively on April 1, 2022 through March 31, 2027, with a monthly rental fee of \$2,921 for a total amount of \$175,260. 			



Finance Committee Meeting Friday, April 14, 2023

8:30 AM
NATIVIDAD ROOM
1ST FLOOR, BUILDING 200
MINUTES

Participation in meetings

While the Natividad Finance Committee meeting room remains open, members of the public may participate in this Natividad Finance Committee meeting in 2 ways:

- 1. You may attend the meeting in person; or,
- 2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:
- +1 971 247 1195 US (Portland)
- +1 253 215 8782 US (Tacoma)
- +1 346 248 7799 US (Houston)
- +1 602 753 0140 US (Phoenix)
- +1 720 928 9299 US (Denver)

Enter the Meeting ID number: 961 7495 4866 when prompted. You will then enter the Password: 590310 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio at: https://natividad.zoom.us/j/96174954866?pwd=cGVUcEJTTU53aGsyd0tJbDRIbUttQT09

If you choose not to attend the Natividad Finance Committee meeting in person but desire to make general public comment, or comment on a specific item on the agenda, you may do so in 2 ways:

Submit your comments in writing via email to the Natividad Finance Committee at
 Natividadpublicomments@natividad.com
 by 2:00 p.m. on the Thursday prior to the Committee meeting.
 To assist Natividad staff in identifying the agenda item to which the comment relates, please indicate in the subject line the Committee date and agenda number. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record at the Committee meeting.

Or

2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.

a. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpublicomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

TO ADDRESS THE COMMITTEE DURING PUBLIC COMMENT: Members of the public may address comments to the Committee concerning each agenda item and may comment when the Chair calls for general public comment for items that are not on the day's agenda.

TO ADDRESS THE COMMITTEE ON A SPECIFIC ITEM ON THE AGENDA: When the Chair calls for public comment on a specific agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpublicomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

DOCUMENT DISTRIBUTION: Documents related to agenda items that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public inspection at the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA. Documents distributed to the Committee at the meeting by County staff will be available at the meeting; documents distributed to the Board by members of the public shall be made available after the meeting.

REASONABLE ACCOMMODATIONS; MODIFICATIONS: Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpublicomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.

The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

Board Members: Marcia Atkinson, Libby Downey, Dr. Marc Tunzi, Dr. Charles Harris

Absent: None

NMC Staff/County: Andrea Rosenberg, Daniel Leon, Nancy Buscher, Dr. Craig Walls, Ari Entin, Jeanne-Ann

Balza, Cher Krause

<u>Call to Order</u> Marcia Atkinson, Chair

Roll Call

Present

Marcia Atkinson Libby Downey Dr. Marc Tunzi Dr. Charles Harris

Absent

None

None

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of March 10, 2023 Finance Committee.

MOTION:

Motion to approve the minutes of March 10, 2023, Finance Committee Meeting moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

MOTION:

Motion to approve Consent Item 2 for consideration by the NMC Board of Trustees, Attachment A, item 1 through 8, moved by Libby Downey, seconded by Dr. Charles Harris, and approved unanimously.

Scheduled Items/Discussion Items

- 3. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer ("CEO") for NMC or his designee to execute renewal and amendment No. 10 to the agreements with Medical Search, LLC d.b.a. SUMO Medical Staffing (A-12896) and MDA Holdings, Inc. d.b.a. Medical Doctor Associates and renewal and amendment No. 11 to the agreements with Staff Care, Inc. (A-12897) and Jackson & Coker Locum Tenens, LLC d.b.a. Jackson & Coker (A-12900) ("Locum Tenens Agencies") for locum tenens physician referral services at NMC pursuant to the Request for Proposals (RFP) #9600-61, extending the term of Locum Tenens Agencies agreements an additional one (1) year period (July 1, 2023 through June 30, 2024) for a revised full term of August 1, 2015 through June 30, 2024 and adding \$2,000,000 for a revised total aggregate amount not to exceed \$12,500,000; and
 - b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to each Agreement where the total amendments do not significantly change the scope of work and do not cause an increase of more than ten percent 10% (\$200,000) of the original aggregate contract amount for all Locum Tenens Agencies RFP #9600-61. (Jeanne-Ann Balza)

MOTION: Motion to approve Scheduled, item 3, for consideration by the NMC Board of Trustees, moved by Libby Downey, seconded by Dr. Charles Harris, and approved unanimously.

4. Receive and Approve March 2023 Financial Report.

Adjournment at 8:49 AM	if.
Marcia Atkinson, Chair	Recorded by Noemi Breig

MOTION:

Motion to accept the February 2023 Financial Report moved by Dr. Charles Harris, seconded by Libby Downey, and approved unanimously.



Finance Committee Meeting Friday, April 14, 2023 Consent Items MINUTES Attachment A

1.	Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 1 to the agreement (A-13893) with Premier Healthcare Solutions, Inc. for budget and financial reporting software services, extending the agreement an additional five (5) year period (May 1, 2023 through April 30, 2028) for a revised full agreement term of May 1, 2018 April 30, 2028, and adding \$349,857 for a revised total agreement amount not to exceed \$834,269.
2.	Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 3 to the agreement with Corepoint Health, LLC for software product and support services, extending the agreement an additional three (3) years March 5, 2023 through March 4, 2026 for a revised full agreement term of March 5, 2016 through March 4, 2026, and adding \$245,932 for a revised total agreement amount not to exceed \$648,337.
3.	Authorize the County Counsel to execute an Amendment No. 1 to Agreement for Specialized Attorney Services ("Agreement") with the Law Offices of Kelly Wachs, P.C., for independent consulting and legal services with respect to employment-based immigration law matters for Natividad Medical Center, adding \$110,000 for a total contract liability of \$210,000, with no change to the term April 10, 2021, through June 30, 2024.
4.	 a. Adopt the Natividad Medical Center (NMC) 2023 Job Order Contracting (JOC) Construction Task Catalog, Technical Specifications and Project Manuals for JOC 2023, Project No. JOC Bid No. NMC 2023-01, and Bid No. NMC 2023-02; and b. Authorize advertising the "Notice to Contractors" in a newspaper of general circulation.
5.	 a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Radiologic Technologist, Senior Radiologic Technologist, Diagnostic Imaging Supervisor and Radiologic Technologist-Per Diem classifications as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.
6.	 a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary range of the Patient Transporter classification as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.
7.	Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 3 to the agreement (A-14741) with Certified Medical Testing for repair, maintenance and testing of piped medical gas and vacuum systems at Natividad, to add an additional \$18,000, for a revised total Agreement amount of \$241,015, with no changes to the agreement term July 1, 2020 through June 30, 2024.

- a. Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 1 to the agreement with Healthcare Transformation, Inc. dba HCT Executive Interim Management and Consulting for interim management services, adding an additional \$500,000 for a revised total agreement amount not to exceed \$600,000 with no change to the agreement term (November 28, 2022 through November 27, 2024).
 - b. Authorize the Chief Executive Officer for Natividad or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than ten percent (10%) (\$10,000) of the original cost of the agreement.

..Title

Adopt Resolution to:

a. Amend Personnel Policies and Practices Resolution No. 98-394 and Appendix A to adjust the salary range of the Nursing Services Division Manager as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors adopt a Resolution to:

a. Amend Personnel Policies and Practices Resolution No. 98-394 and Appendix A to adjust the salary range of the Nursing Services Division Manager as indicated in Attachment A; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.

SUMMARY/DISCUSSION:

A base wage compensation study of the Nursing Services Division Manager classification was requested by Natividad administrative staff. The reasons cited for the request were retention issues and to check for salary alignment with the hospital comparable agencies identified in the County's Compensation Philosophy approved in December 2021.

The base wage analysis of the County's hospital comparable agencies found that based on the duties performed, the Nursing Services Division Manager classification was matched to three (3) of the six (6) hospital comparable agencies: Alameda, Contra Costa and Salinas Valley Health. The Nursing Services Division Manager classification is approximately 4.85% below the salary mean of the comparable agency's classifications.

To promote the County as the employer of choice, the goal is to provide labor market competitive wages by setting base wages within five percent (5% = -4.495% with rounding) of the average of the agencies identified. The County's philosophy is to maintain a competitive compensation package that attracts and retains the highest quality candidates and employees to serve the community while maintaining sound fiscal standards.

Therefore, in accordance with the County's Compensation Philosophy, Natividad recommends adjusting the base wage salary of the Nursing Services Division Manager classification by approximately 4.85% at top step in order to align with the labor market average.

OTHER AGENCY INVOLVEMENT:

The Human Resources Department concurs with the recommendations. CEMA has been notified of the recommendations.

FINANCING:

The salary and benefits increased costs for the current positions (5.0 FTE filled, 1.0 FTE underfilled, 0 FTE vacant) budgeted for the remainder of Fiscal Year 2022-23 is approximately \$4,418 or \$28,720 annually. The funding for personnel costs is provided by Natividad's

enterprise fund comprised of patient services revenues received from commercial insurance, state, and federal government agencies. This action does not impact the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The proposed recommended actions address the Board of Supervisors Administration Strategic Initiative. The actions demonstrate the County's commitment to meeting the Board's initiatives in recruiting, retaining, and attracting a diverse, talented workforce that supports the mission of Monterey County.

	Economic Development
X	Administration
<u></u>	Health & Human Services
	Infrastructure
	Public Safety

Prepared by: Jennifer Lusk, Senior Personnel Analyst, (831) 783-2764

Approved by: Janine Bouyea, Hospital Assistant Administrator, (831) 783-2701

Dr. Charles Harris, Hospital Chief Executive Officer, (831) 783-2553

Attachments: Attachment A Resolution

..Title

Adopt Resolution to:

- a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary range of the Hospital Chief Nursing Officer classification as indicated in Attachment A; and
- b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.

..Report

RECOMMENDATION:

It is recommended that the Board of Supervisors adopt a Resolution to:

- a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary range of the Hospital Chief Nursing Officer classification as indicated in Attachment A; and
- b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management System.

SUMMARY/DISCUSSION:

A base wage compensation study of the nursing manager classifications was requested by Natividad administrative staff. The reasons cited for the request were recruitment difficulties and to check for salary alignment with the hospital comparable agencies identified in the County's Compensation Philosophy approved in December 2021.

The base wage analysis of the County's hospital comparable agencies found that based on the duties performed, the nursing manager classifications were approximately 4.85% below the salary mean of the comparable agency's classifications. Based upon past practice, it is recommended that the salary range of the Hospital Chief Nursing Officer be adjusted by 4.85% to maintain the spread.

To promote the County as the employer of choice, the goal is to provide labor market competitive wages by setting base wages within five percent (5% = -4.495% with rounding) of the average of the agencies identified. The County's philosophy is to maintain a competitive compensation package that attracts and retains the highest quality candidates and employees to serve the community while maintaining sound fiscal standards.

OTHER AGENCY INVOLVEMENT:

The Human Resources Department concurs with the recommendations. County Employee Management Association (CEMA) has been notified of the recommendations.

FINANCING:

The salary and benefits increased costs for the current position (1.0 FTE filled) budgeted for the remainder of Fiscal Year 2022-23 is approximately \$1,281 or \$16,647 annually. The funding for personnel costs is provided by Natividad's enterprise fund comprised of patient services revenues received from commercial insurance, state, and federal government agencies. This action does not impact the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The proposed recommended actions address the Board of Supervisors Administration Strategic Initiative. The actions demonstrate the County's commitment to meeting the Board's initiatives in recruiting, retaining, and attracting a diverse, talented workforce that supports the mission of Monterey County.

Economic Development
X Administration
Health & Human Services
Infrastructure
Public Safety

Prepared by: Jennifer Lusk, Senior Personnel Analyst, (831) 783-2764

Approved by: Janine Bouyea, Hospital Assistant Administrator, (831) 783-2701

Dr. Charles Harris, Hospital Chief Executive Officer, (831) 783-2553

Attachments: Attachment A Resolution

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

California Transplant Services dba SafetyGraf	ft Legistar Number:
---	---------------------

..Title

a. Authorize the Chief Executive Officer for Natividad or his designee to execute an agreement with California Transplant Services dba SafetyGraft for tissue bank storage services at Natividad for an amount not to exceed \$200,000 with an agreement term retroactively January 1, 2023 through December 31, 2025.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Chief Executive Officer for Natividad or his designee to execute an agreement with California Transplant Services dba SafetyGraft for tissue bank storage services at Natividad for an amount not to exceed \$200,000 with an agreement term retroactively January 1, 2023 through December 31, 2025.

SUMMARY/DISCUSSION:

California Transplant Services, Inc. (CTS) is licensed by the California Department of Public Health and is an IRS qualified 501(c) 3 non-profit public charity. CTS operates an eye and tissue bank offering physicians worldwide quality tissue for transplant and is accredited by the American Association of Tissue Banks and a member of the Eye Bank Association of America.

Natividad would like to continue their agreement with California Transplant Services because of its need to appropriately store tissue such as skull flaps. Natividad performs craniotomies that require patient's skull flaps to be removed. These skull flaps will be properly stored at California Transplant Services. A continued contract with CTS assures proper storage and availability no matter where the patient has their skull flaps implanted.

California Transplant Services (CTS) will supply Natividad with procurement packs for Natividad's use in procuring autologous tissue (skull flaps). Once the skull flap has been acquired, CTS will be contacted and the tissue sent to CTS. CTS will pay for couriers, shipment, and carriage of all autologous bone or skull flaps. CTS shall be responsible for package inspection and notifying Natividad if the package is compromised and potentially not suitable for re-implantation.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on May 12, 2023

FINANCING:

The cost for this agreement is \$200,000 of which \$30,000 which is included in the FY23-24 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The continuation of the current CTS contract will assure tissues are being transported and stored in accordance with current guidelines and regulations. NMC will continue collaboration with CTS to store skull flaps of the trauma patients requiring craniotomies thereby further enhancing healthcare opportunities for Monterey County residents.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
_	Public Safety

Prepared by: Wally Sayles, Director of Surgical Services, 831-772-7771 Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

California Transplant Services dba SafetyGraft Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Data Innovations Le	etter to Acknowledge	Transfer o	of Software l	IM- 344861	(SD2)
Legistar Number:					

..Title

Authorize the Chief Executive Officer for Natividad or his designee to execute a letter with Data Innovations to acknowledge the transfer of ownership of the laboratory middleware software SD2 from McKesson to Natividad, and to acknowledge the transfer of support of the IM- 344861 software ("SD2") from McKesson to Data Innovations, with no associated costs at this time.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad or his designee to execute a letter with Data Innovations to acknowledge the transfer of ownership of the laboratory middleware software SD2 from McKesson to Natividad, and to acknowledge the transfer of support of the IM- 344861 software ("SD2") from McKesson to Data Innovations, with no associated costs at this time.

SUMMARY/DISCUSSION:

Natividad's Laboratory processes over 1.5 million lab tests annually. A licensed Clinical Laboratory Scientist reviews every test prior to sending a validated result to a provider. This process includes the use of SD2 intelligence software. The SD2 software receives all laboratory data from various instrumentation at use by Natividad's lab which the scientist then accesses to approve or reject a result. The software is customizable to create laboratory rules to auto verify results that are normal results. Use of this software does improve efficiency and safety to patients by allowing the clinical laboratory scientist to focus on results that are abnormal or problematic. By turning the attention to critical results away from normal results, the scientist have improved efficiencies to be able to get the critical results to the providers faster.

Natividad originally purchased the SD2 software from another vendor, McKesson Medical-Surgical (McKesson), via an agreement that was approved by the Board of Supervisors on February 27, 2018. That agreement expired in January of 2022, however, in 2021, prior to the agreement expiration, McKesson stopped supporting the SD2 software and transferred the ownership of the SD2 software licenses to its customers. This was done without any formal documentation or communication. Natividad did not become aware of this until 2022. McKesson has not invoiced Natividad and Natividad has not paid McKesson for the SD2 software since November of 2020

Natividad now owns the SD2 software licenses for perpetual use, but there is no service contract in place yet for ongoing maintenance and support. A new vendor, Data Innovations, has assumed support of the SD2 software and Natividad is currently negotiating a service agreement with Data Innovations for the ongoing maintenance and support. At this time Data Innovations requires signatures on a transfer letter to acknowledge the transfer of ownership of the SD2 software licenses prior to executing a services agreement for the ongoing maintenance and support. While the new agreement is being negotiated, the transfer letter also acknowledges that Data Innovations will support us as needed in good faith.

This transfer letter is an acknowledgement letter only so there is no end date nor full term stated. There will be a full agreement term as and also costs included in the new service agreement that is

currently being negotiated between Natividad and Data Innovations.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed this transfer letter as to form. The transfer letter has also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on May 12, 2023.

FINANCING:

There is zero cost associated with this transfer letter.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Use of the SD2 middleware software enables more efficient data analysis for lab scientists during lab tests which ultimately improve the quality of patient are at Natividad.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Arthur Tiongson, Laboratory Clinical Manager, 772-7660 Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

Transfer Letter of Data Innovations Instrument Manager Software IM-344861 Business Associates Agreement McKesson Medical-Surgical Original Software Agreement (now expired)

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Intelligent Medical Objects, Inc. Renewal and Amendment No. 8 Legistar Number:

..Title

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 8 to the agreement (A-12637) with Intelligent Medical Objects, Inc. to account for a contractually permitted cost increase for software license and software support and maintenance services, extending the agreement an additional three (3) years (May 1, 2023 through April 30, 2026) for a revised full term of January 28, 2017 through April 30, 2026, and adding 387,659 for a revised total agreement amount not to exceed \$1,032,134.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Deputy Purchasing Agent for Natividad Medical Center (NMC) or his designee to execute Renewal and Amendment No. 8 to the agreement (A-12637) with Intelligent Medical Objects, Inc. to account for a contractually permitted cost increase for software license and software support and maintenance services, extending the agreement an additional three (3) years (May 1, 2023 through April 30, 2026) for a revised full term of January 28, 2017 through April 30, 2026, and adding 387,659 for a revised total agreement amount not to exceed \$1,032,134.

SUMMARY/DISCUSSION:

Intelligent Medical Object's (IMO)'s Clinical Interface Terminology is a software suite of vocabulary products that provide electronic mapping and standard nomenclature too help NMC manage the complexities of searching and obtaining the myriad of codes from most code standards. Using standard nomenclature is necessary to effectively build reports and was implemented in 2014 to meet the requirements of Meaningful Use, as dictated by Centers of Medicare and Medicaid Services (CMS) and the Health Information and Technology for Economic Health Act (HITECH). Using electronic mapping and standard nomenclature is also critical for revenue recoupment with the required implementation of International Statistical Classification of Diseases and Related Health Problems (ICD-10).

MEDITECH, NMC's Electronic Health Record, has collaborated with IMO to incorporate IMO's mapping software Meditech. MEDITECH subsequently has required all Client/Server facilities, including NMC, to purchase IMO. MEDITECH is not accommodating other mapping and standard nomenclature vendors and IMO is the required vendor pursuant to MEDITECH's contracts and rules.

IMO provides mapping dictionaries that allow for user-friendly vocabularies that contain user-specific and familiar words and phrases, enabling clinicians and information management professionals to find and record the terms they need quickly and easily. IMO then crosslinks to required standardized vocabularies such as Systematized Nomenclature of Medicine (SNOMED) and ICD-9 and 10 codes that help to connect to the patient record, administrative information, academic references, and consumer information. IMO then allows for appropriate electronic mapping for decision support, billing, and information for providers and patients.

This Renewal and amendment No. 8 will extend the agreement with IMO for an additional three years. It will also add funds to the agreement to account for a contractually permitted annual cost increase. The agreement pricing is based on Natividad's Net Patient Revenue (NPR) which continues to increase based on Natividad's trauma center status.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this Renewal and Amendment No. 8 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This Renewal and Amendment No. 8 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on May 12, 2023.

FINANCING:

The cost for this Renewal and Amendment No. 8 is \$387,659, \$117,118 of which is included in the Fiscal Year 2023-24 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement brings improved technological capabilities and functionality to Natividad, enhancing and strengthening its technological infrastructure which fosters a sound, secure, and sustainable physical infrastructure.

Economic Development
Administration
Health and Human Services
Infrastructure
Public Safety

Prepared by: Raquel Mojica, IT Business Operations Manager, 783-2812 Approved by: Charles Harris, MD, Chief Executive Officer, 783-2785

Attachments:

Intelligent Medical Objects Inc Renewal and Amendment No.8

Intelligent Medical Objects Inc Amendment No.7

Intelligent Medical Objects Inc Amendment No.6

Intelligent Medical Objects Inc Amendment No.5

Intelligent Medical Objects Inc Amendment No.4

Intelligent Medical Objects Inc Amendment No.3

Intelligent Medical Objects Inc Amendment No.2

Intelligent Medical Objects Inc Amendment No.1

Intelligent Medical Objects Inc Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Carefusion	Solutions	LLC	Amendm	ent No.	3
Legistar Nu	ımber:				

..Title

a. Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 3 to the Master Lease Agreement (A-12934) with Carefusion Solutions LLC for the lease of automated inventory management dispensing machines at Natividad, to acknowledge the addition of BD Healthsight products to the agreement; and

b. Authorize the Chief Executive Officer for Natividad or his designee to execute Customer Order 1000232090 plus its associated Customer Order Attachment with CareFusion Solutions LLC for the rental of the Healthsight Clinical Advisor software module, for an initial sixty (60) month term starting retroactively on April 1, 2022 through March 31, 2027, with a monthly rental fee of \$2,921 for a total amount of \$175,260.

..Report RECOMMENDATION:

It is recommended the Board of Supervisors:

a. Authorize the Chief Executive Officer for Natividad or his designee to execute amendment No. 3 to the Master Lease Agreement (A-12934) with Carefusion Solutions LLC for the lease of automated inventory management dispensing machines at Natividad, to acknowledge the addition of BD Healthsight products to the agreement; and

b. Authorize the Chief Executive Officer for Natividad or his designee to execute Customer Order 1000232090 plus its associated Customer Order Attachment with CareFusion Solutions LLC for the rental of the Healthsight Clinical Advisor software module, for an initial sixty (60) month term starting retroactively on April 1, 2022 through March 31, 2027, with a monthly rental fee of \$2,921 for a total amount of \$175,260.

SUMMARY/DISCUSSION:

On September 15, 2015 the Monterey County Board of Supervisors approved a Master Agreement with CareFusion Solutions, LLC (Carefusion) associated with the leasing of automated supply dispensing machines for both medical supplies and medications. These supply stations are known as Pyxis stations and Pyxis med-stations, and they enable NMC to ensure that medical supplies are available to immediately dispense medical supplies and medications as needed. The dispensing machines also ensure the capturing and recording of revenues for supplies used by the patients and assist in managing the inventory of supplies. They are an integral part of regulatory compliance. The machines are located throughout patient floors and physicians' clinics.

On November 19, 2019, the Board of Supervisors approved amendment No. 1 which added a new software product called BD Cato Medication Workflow Solutions (BD Cato). BD Cato is an IV workflow management system which guides the user step by step through the compounding process with safety checks along the way. Hardware present in the compounding space is used. It consists of an all in one barcode scanner, camera, and a scale. BD Cato decreases medication waste and lessens the time it takes to make certain IVs. It also increases the safety of the compounding process.

On June 14, 2022, the Board of Supervisors approved amendment No. 2 to upgrade the supply pyxis med-station fleet at Natividad after the initial 5 year fleet had aged. Due to the advancing age of the current med-stations hardware the older units were more prone to breakdown.

This amendment No. 3 is for the Healthsight Clinical Advisor software (Healthsight). Healthsight provides actionable medication and antimicrobial stewardship alerts, analytics, and dashboard by aggregating disparate hospital data sources. For example, Healthsight alerts the pharmacy technicians of issues or infection trends, or potential medication conflicts, etc.. The hospital originally acquired this software in 2021, at that time it was referred to as "Medication Stewardship Surveillance" instead of "Healthsight Clinical Advisor". That initial software term was only for one year, April 1, 2021 through March 31,2022. Although the term expired, Natividad continued to use the software. Both Natividad and Carefusion did not notice this one software module had expired and needed to be renewed until recently, therefore the date is retroactive back to April 1, 2022 when the original term expired.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 3 and related Customer Order documents as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 and related Customer Order documents have also been reviewed and approved by Natividad's Finance Committee and by its Board of Trustees on May 12, 2023.

FINANCING:

The cost for this amendment No. 3 and related Customer Order documents is \$175,260 of which \$43,815 is included in the FY 2022-23 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The Pyxis stations throughout the hospital provide clinical staff with the necessary supplies and medications necessary to provide optimum patient care in an efficient manner.

	Economic Development
	Administration
X	Health and Human Services
	Infrastructure
	Public Safety

Prepared by: Jason Warren, Pharmacy Director, 772-7720

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

Carefusion Amendment No. 3 to Master Rental Agreement Carefusion Customer Order 1000232090 plus Attachment Carefusion Amendment No. 2 to Master Rental Agreement Carefusion Amendment No. 1 to Master Rental Agreement Carefusion Master Rental Agreement

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

MARCH 31, 2023

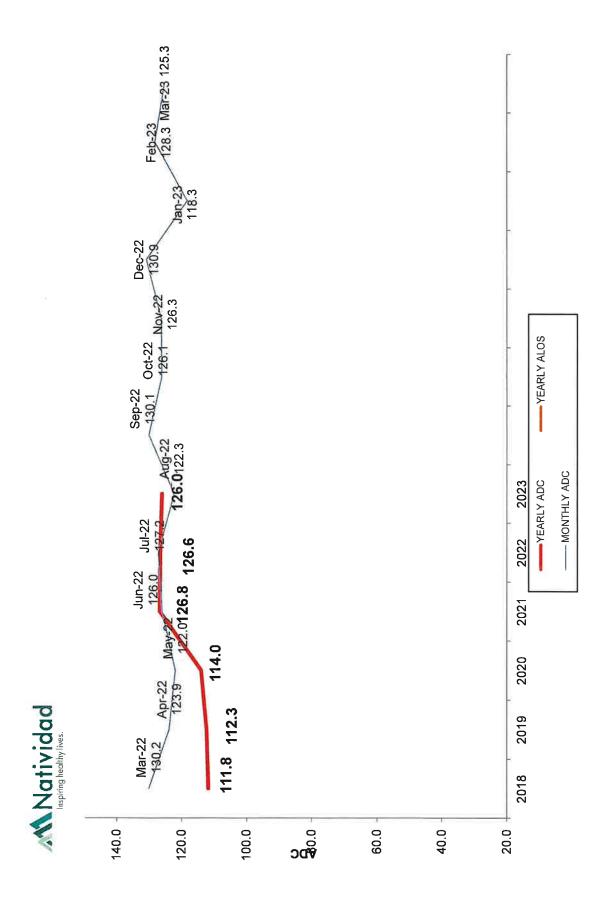


FINANCIAL STATEMENTS

MARCH 31, 2023

INDEX

PAGE# DESCRIPTION	1 TOTAL ADC TREND GRAPH - 2017-2023	2 STATISTICAL REPORT	4 STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS TO BUDGET	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD	6 BALANCE SHEET	7 SCHEDULE OF STATE / COUNTY RECEIVABLES	8 STATEMENT OF CASH FLOWS	9 RECONCILIATION OF GOVERNMENT FUNDING	10 CASH FLOW PERFORMANCE F/Y 22-23 ACTUAL TO BUDGET	11 CASH SCHEDULE FOR F/Y 22-23
			SETS TO BUDGI	SETS PER APD						



PAGE 1 OF 11 PAGES

NATIVIDAD STATISTICAL REPORT MARCH 31, 2023

		Month-To	-Date		····· ,			Year-To-	Date	
=	01-23	02-23	03-23	Budget			Budget	Current	Prior Yr	%
						STAFFED BEDS		The second		CY/PY
1	178	147	178	239	NICU	15	2,113	1,758	1,984	-11.39%
2	1,819	1,854	1,987	1,630	Med/Surg	57	14,406	17,727	15,585	13.74%
3	197	196	152	327	ICU	10	2,887	1,792	2,837	-36.83%
4	84	103 747	89 773	85 745	Peds	12 28	750 6,586	923 7,041	630 6,870	46.51% 2.49%
5 6	801 265	274	349	745 325	Acute Rehab OB/Gyn	26 27	2,870	2,704	2,902	-6.82%
7 -	3,344	3,321	3,528	3,351	TOTAL ACUTE	149 -	29,612	31,945	30,808	3.69%
8	322	270	356	463	Psychiatric	19	4,091	2,589	4,097	-36.81%
9	3,666	3,591	3,884	3,814	TOTAL DAYS	168	33,703	34,534	34,905	-1.06%
10	244	269	306	294	Nursery	18	2,599	2,644	2,785	-5.06%
-					AVERAGE DAILY CENSUS		_,555	_,		
11	82.0	91.9	88.9	84.1	Acute	121	84.0	90.9	87.4	4.00%
				24.0		28	24.0		25.1	2.39%
12	25.8 10.4	26.7 9.6	24.9 11.5	24.0 14.9	Acute Rehab Psychiatric	19	14.9	25.7 9.4	15.0	-37.33%
13										
14	118.3 7.9	128.3 9.6	125.3 9.9	123.0 9.5	TOTAL	168 18	123.0 9.5	126.0 9.6	127.4 10.2	-1.10% -5.88%
15	1.5	3.0	5.5	9.5	Nursery		5.5	5.0	10.2	-5.00 /6
	AT 60/	70.00/	70 701	00 =0/	PERCENTAGE OF OCCUPA	ANC I	00.40/	7F 40/	70.00/	4.007
16	67.8%	76.0%	73.5%	69.5%	Acute		69.4%	75.1%	72.2%	4.0%
17	92.1%	95.4%	88.9%	85.7%	Acute Rehab		85.7%	91.8%	89.6%	2.4%
_18	54.7%	50.5%	60.5%	78.4%	Psychiatric		78.4%	49.5%	78.9%	-37.3%
19	70.4%	76.4%	74.6%	73.2%	TOTAL	-	73.2%	75.0%	77.7%	-3.5%
20	43.9%	53.3%	55.0%	52.8%	Nursery		52.8%	53.3%	56.7%	-5.9%
П					ADMISSIONS					
21	625	611	688	645	Acute		5,702	5,845	5,871	-0.44%
22	62	56	63	53	Acute Rehab		467	530	493	7.51%
23	44	37	44	44	Psychiatric		389	388	446	-13.00%
24	731	704	795	742	TOTAL	-	6,558	6,763	6,810	-0.69%
25	157	160	185	178	Nursery	_	1,570	1,627	1,676	-2.92%
26	172	171	200	190	Deliveries		1,673	1,748	1,797	-2.73%
					DISCHARGES					
27	612	573	659	627	Acute		5,547	5,641	5,700	-1.04%
28	61	58	62	55	Acute Rehab		482	532	502	5.98%
29	41	37	47	45_	Psychiatric	_	395	383	449	-14.70%
30	714	668	768	727	TOTAL	-	6,424	6,556	6,651	-1.43%
31	149	150	169	163	Nursery		1,443	1,516	1,558	-2.70%
				TWO TO ST	AVERAGE LENGTH OF STA	AY				
32	5.0	5.1	4.9	5.1	Acute(Hospital wide no ba	abies)	5.1	5.1	5.1	0.00%
33	12.9	13.3	12.3	14.1	Acute Rehab		14.1	13.3	13.9	-4.32%
34	2.5	2.6	2.6	2.6	OB/Gyn		2.5	2.5	2.5	0.00%
35	7.3	7.3	8.1	10.5	Psychiatric		10.5 1.7	6.7	9.2	-27.17%
36	1.6	1.7	1.7	1.7	Nursery		1.7	1.6	1.7	-5.88%
-	4.040	4.050	4.000	4.540	OUTPATIENT VISITS		40 442	44.400	20.205	49.490/
37	4,316	4,253	4,809	4,542	Emergency Room		40,143	44,163	39,285	12.42%
38	525 74.99/	505 74 79/	571 71 99/	548 73.0%	ER Admits ER Admits as a % of Adm	iccions	4,842 73.8%	4,892 72.3%	5,047 74.1%	-3.07% -2.40%
39 40	71.8% 5,851	71.7% 5,633	71.8% 6,439	73.9% 6,008	Clinic Visits	13310115	53,105	53,472	53,245	0.43%
40	3,001	3,033	0,400	0,000	ANCILLARY PROCEDURES	BILLED	55, 105	00,412	50, Z-40	J.7J/0
41	51,695	50,237	58,216	54,666	Lab Tests		432,039	485,435	492,540	-1.44%
42	3,650	3,755	3,917	3,848	Radiology Procedures		30,412	35,292	33,438	5.54%
43	196	210	206	204	MRI Procedures		1,614	2,249	1,812	24.12%
44	112	93	90	115	Nuclear Med Procedures		908	940	1,019	-7.75%
45	1,237	1,193	1,394	1,299	Ultrasound Procedures		10,266	11,339	11,401	-0.54%
46	1,636	1,625	1,861	1,915	CT Scans		15,137	17,293	16,350	5.77%
47	369	342	418	372	Surgeries		3,287	3,328	3,178	4.72%
	8.14	7.48	7.52		FTE'S PER AOB		7.59	7.52	7.60	-1.05%
48	1,376.0	1,360.3	1,356.5	7.59 1,317.2	TOTAL PAID FTE'S		1,317.2	1,372.6	1,358.2	1.06%
						,				
50	5,241	5,090	5,594	5,384	ADJUSTED PATIENT DAYS	•	47,572	50,053	48,977	2.20%

PAGE 3 OF 11 PAGES

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS-TREND-NORMALIZED FOR FY2023

		JUL-22	AUG-22	SEP-22	OCT-22	NOV-22	DEC-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23		Ę
-	REVENUE Patient Revenue:	\$ 80,966,844 \$	77,160,401 \$	79,038,524 \$	77,365,880 \$	75,440,723 \$	77,206,476 \$	71,645,473 \$	70,713,671 \$	77,408,166 \$, ,	.	\$ 686	\$ 686,946,158
3 2	Pro Fees Outpatient	35,317,647	38,406,982	37,401,751	36,342,866	36,547,285	37,480,016	33,697,360	31,476,013	36,620,346				323	323,270,246
4	Total Patient Revenue Deductions from revenue	121,876,037	121,374,905	122,827,834	121,846,409	117,353,186	120,801,127	112,120,103	106,898,897	119,774,468			•	, U64	,872,974
ıO	Contractual Deductions	92,824,795	91,863,613	93,362,949	93,074,417	90,487,408	92,948,916	85,343,234	82,272,876	92,281,591	÷			814	814,459,798
9 1	Bad Debt I trable to Pav	4,135,680	3,582,657	3,474,041	3,360,575	2,042,247	1,808,544 57,984	137,427	267,967	379,545	KIG			1,	1,283,626
- 40	Total Contractual Discounts	97,034,533	95,547,688	96,909,816	96,513,363	92,643,685	94,815,444	87,971,783	82,921,198	93,969,587	33# 3	:		838	838,327,096
e 5	Net Patient Revenue As a percent of Gross Revenue	24,841,505 20,38%	25,827,218 21,28%	21,978,018	20,333,045	21,06%	21,51%	21,54%	22.43%	21.54%	%00'0	0.00%		%00'0	21.27%
Ξ	Total Government Funding	22,040,564	6,142,406	6,542,406	6,542,406	6,542,406	6,542,406	6,542,406	6,542,406	6,542,406	¥	٠		73	73,979,812
	Other Operating Revenue:							1	6	6				•	000
12	Rent Income	121,586	125,489	122,788	123,288 695,141	123,291 192,500	123,287	123,287 1,062,810	123,288	123,286	4 X	e .		o 131	7,709,590 2,832,451
4 ;	NMF Contribution	000'09	000'09	000'09	60,000	000,000	000'09	60,000	60,000	60,000	ACC)	96.0		er.	3 799 994
16	Other Income Total Other Operating Revenue	685,163	636,058	779,137	1,378,436	703,843	724,657	1,714,158	783,736	876,847		₩.		8	8,282,035
17	TOTAL REVENUE	47,567,232	32,605,682	33,239,561	33,253,888	31,955,750	33,252,746	32,404,884	31,303,841	33,224,134	ē	ě		308	308,807,725
	EXPENSE						0		000 010	0000				7	60 040 674
9 9	Salaries, Wages & Benefits	17,705,905	17,388,839	16,907,579	17,586,134	16,699,006	7,856,057	18,360,953 1 983 904	1,378,680 1,684,002	18,330,316	() - e			200	18.072.766
2 2	Registry Phys/Residents SWB & Contract Fees	4,409,799	4,682,933	4,560,986	4,959,072	4,960,696	5,022,598	5,489,690	4,918,588	5,456,301	21)	ů.		4	44,460,663
2 2	Purchased Services	2,964,755	2,910,170	3,017,710	3,138,207	3,030,356	2,876,521	3,304,252	3,242,941	3,366,244	ж	•		27	27,851,156
22	Supplies	2,780,492	3,195,791	3,250,784	2,981,740	3,086,093	3,393,424	3,079,320	2,693,202	2,723,934	W (0)	00	•	27	27,184,780
23	Insurance Littles and Taleshane	369,180	369,179	369,180	369,179	359,180	369,187 345,748	359,179	391,647	378.609	600			. m	3,322,623
25	Interest Expense	53,821	53,821	53,821	37,913	37,915	37,914	37,915	37,914	37,915	×	ě			388,949
26	Depreciation & Amortization	1,043,263	1,042,677	1,110,693	1,138,241	1,074,166	1,064,324	1,063,115	1,071,739	1,064,229	A 07.0	100		o <	9,672,447
27	Other Operating Expense TOTAL EXPENSE	31,539,560	32,355,924	32,972,424	33,853,812	32,406,554	33,477,500	34,599,936	32,223,435	33,445,171		*		296	296,874,325
59	NET INCOME(LOSS)	16,027,672	249,758	267,137	(599,924)	(450,804)	(224,754)	(2,195,052)	(919,594)	(221,037)	Œ	8		11	11,933,400
	Normalization for Extraordinary Items														
30	State One Time Grant	(15,897,563)	æ	ő.	æ	Œ.	3.	3	3+	*	*	٠		(15	(15,897,563)
3	Kaiser Settlement	9	9	4 :	108 - 1	•	39 3	•	(850,000)	(000'069)	× :	•		S (8)	(1,540,000)
32	American Rescue Plan (ARPA) Rural Fund		91 8	a :	(* \)	* 1		. 9		ž P	€ 9				
33	Familes First C-19 Response							•	100000	1000 0000					147 A27 CRSs
34	Total Extraordinary Items	(15,697,563)							(000,000)	(000,000)					1000,100,
35	NET INCOME BEFORE Extraordinary Items	\$ 130,109 \$	249,758 \$	267,137 \$	(599,924) \$	(450,804) \$	(224,754) \$	\$ (2,195,052) \$	(1 769 594) \$	(911,037) \$	٠		69	\$ (5	(5,504,163)
36	CAPITAL CONTRIBUTIONS														
37	Caunty Contribution														
38	CHANGE IN NET ASSETS	\$ 16,027,672 \$	249,758 \$	267,137 \$	(599,924) \$	(450,804) \$	(224,754) \$	s (2,195,052) s	(919,594) \$	(221,037) \$		S	s	\$ 11	\$ 11,933,400

PAGE 4 OF 11 PAGES

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS AS OF MARCH 31, 2023

		CURRENT MONTH	MON	I				YEAR -TO -DATE	ATE			
	Actual	Budget		Variance fav. (unfav) \$ VAR. % V/	(unfav) % VAR		Actual	Budget	Variance fa	Variance fav. (unfav) \$ VAR. % VAR		Prior Yr
			l			REVENUE						
6	77 408 166	S 76 195 441	€.	1 212 725	6	Patient Revenue:	\$ 690,996,033	\$ 673,469,368	\$ 17,526,665	5 2.6	69	697,400,289
	5,745,956		•	1,509,418		Pro Fees						33,653,482
n	36,620,346	33,097,507		3,522,839	10.6	Outpatient	330,171,234	292,539,222	37,632,012			294,719,084
4	119,774,468	113,529,486		6,244,982	5.5	Total Patient Revenue	1,064,872,966	1,003,454,108	61,418,858	6.1		1,025,772,855
LC:	92,281,591	84.905.797		(7,375,794)	(8.7)	<u>Leductions from Revenue</u> Contractual Deductions	814,459,798	750,437,724	(64,022,074)			773,278,326
, с	1.308.451	4,245,982		2,937,531	69.2	Bad Debt	22,583,672	37,529,002	14,945,330	0 39.8		32,883,863
2	379,545	309,450		(70,095)	(22.7)	Unable to Pay	1,283,626	2,755,103	1,471,477	7 53.4		2,940,441
	93,969,587	89,461,229		(4,508,358)	(5.0)	Total Contractual Discounts	838,327,096	790,721,829	(47,605,267)			809,102,630
თ	25,804,881	24,068,257		1,736,624	7.2	Net Patient Revenue	226,545,870	212,732,279	13,813,591	1 6.5		216,670,225
9	21.54%	21.20%				As a percent of Gross Kevenue	0.17.17	21.2070				0/3/17
	6,542,406	5,675,869		866,537	15.3	Total Government Funding	73,979,812	51,082,821	22,896,991	1 44.82		55,055,471
						Other Operating Revenue:						
12	123,286	125,362		(2,076)	(1.7)	Rent Income	1,109,590	1,128,258	(18,668)	_		1,076,230
5	192,500	142,500		20,000	35.1	Interest Income	2,832,451	1,282,500	1,549,951	1 120.9		1,002,646
14	000'09	000'09		5.4	. ;	NMF Contribution	540,000	540,000	000			540,000
15	501,061	351,829	Į	149,232	42.4	Other Income	3,799,994	3,166,461	633,033	20.0		5,506,905
16	876,847	679,691		197,156	29.0	Total Other Operating Revenue	8,282,035	6,117,219	2,164,815			0,127,781
17	33,224,134	30,423,817		2,800,317	9.2	TOTAL REVENUE	308,807,717	269,932,319	38,875,398	14.4		277,853,477
				į	į	EXPENSE	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	245 000 236	(980 200 6)	9		150 191 085
18	18,330,518	17,458,890		(871,628)	(2.0)	Salanes, Wages & Benefits	1.08,101,861	217,490,051	(3,007,00			130, 131,083
0	1,238,307	230,058		(1,008,249)	(438.3)	Registry	18,072,766	2,033,417	(16,039,349)			089,782,11
20	5,456,301	4,334,425		(1,121,876)	(25.9)	Phys/Residents SWB & Contract Fees	44,572,533	38,711,899	(5,860,634)	(15.1)		000,000,70
21	3,366,244	3,246,052		(120,192)	(3.7)	Purchased Services	27,1851,156	28,827,542	970,380	٠		26,030,309
22	2,723,934	2,370,340		(353,594)	(14.9)	Salidans	27,184,780	20,850,70	(6,234,079)			2 181 258
23	369,179	363,448		(5,731)	(a.r.)	Insurance	3,322,610	2,271,032	(304,004)	,		2, 10, 10 2, 10, 10, 10, 10, 10, 10, 10, 10, 10, 10
24	378,609	351,240		(27,369)	(7.0)	Jetonet Europe	000,104,0	612,430	223,480			579.915
52	37,915	100,263		01,300		illielesi Expense	9 672 447	9 697 868	25,421			9 065 977
9 7	1,064,229	1,097,205 970,914		32,976	0.0.	Other Operating Expense	4 276 220	3 703 166	(573.054)	ì		4,743,874
28	33,445,171	29,939,919	l	(3,505,252)	(11.7)	TOTAL EXPENSE	296,874,318	266,007,281	(30,867,037)			274,998,943
59	(221,037)	483,898		(704,935)	(145.7)	NET INCOME(LOSS)	11,933,399	3,925,038	8,008,361	11 204.0		2,854,534
C						CAPITAL CONTRIBUTIONS						
3							_					
31				ř	V		85	Đị :	ı.	(\$6)		(4)
32	(1)	U.BT:		•	,		(* i	* 1		A 1		1 0 9
	10 É		•		1 1 1	County Contribution	41 032 300	* 3 005 038	8 008 361	204.0	%	2 854 534
85 84 84	(221,037)	463,698	٨	(704,935)	(145.7) 7	% CHANGE IN NET ASSETS	1	П		ļ		

NATIVIDAD STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY AS OF MARCH 31, 2023

			CURRE	CURRENT MONTH	I				YEAR -TO -DATE	D -DATE				
				>1	Variance fav. (unfav)	· (unfav)		1	i	ě	Variance fav. (unfav)	(unfav)	ě	, ,
	Actual 5 504) BUC	Buager 5 684	* VAR.	الج (89)	% VAR	AD HISTED PATIENT DAYS	Actual 50 053	Duuget 47 572	•	2 481	70 VAR 5.2%		48 751
	5		5		(2)						i Î			
					•		Patient Revenue:							
€	13,837	69	13,406	69	431	3.2 %		\$ 13,805	\$ 14,157	€9	(352)	-2.5%	s	14,305
2	1,027		745		282	37.8	Pro Fees	873	787		86	10.9		069
9	6,546		5,823		723	12.4	Outpatient	965'9	6,149		447	7.3		6,045
4	21,409		19,974		1,435	7.2	Total Patient Revenue	21,275	21,093		181	6.0		21,041
							Deductions from revenue							
2	16,495		14,938	<u> </u>	(1,557)	(10.4)	Contractual Deductions	16,272	15,775		(497)	(3.2)		15,862
9	234		747		513	68.7	Bad Debt	451	789		338	42.8		675
7	89		54		(13)	(24.6)	Unable to Pay	26	58		32	22.7		9
	16,797		15,740		(1,057)	(6.7)	Total Contractual Discounts	16,749	16,622		(127)	(0.8)	er.	16,597
6	4.613		4.235		378	8.9	Net Patient Revenue	4,526	4,472		54	1.2		4,444
10	21.54%		21.20%				As a percent of Gross Revenue	21.27%	21.20%					21.12%
											G.			147
#	1,169		666		171	17.1	Total Government Funding	1,478	1,074		404	37.6		1,129
							Other Operating Revenue:							
12	22		22		0	(0.1)	Rent Income	22	24		(2)	(6.5)		22
i ć	1 6		7,		ĵ o	37.2	Interest Income	27	27		30	109.9		21
2 4	7		; ;		s c	i a	NIME Contribution	i -	i F		; €	(5.0)		-
± +	- 6		- 8		2 6	7.7		- 2	79		<u></u>	(6.9)		- 22
2 5	80		70		07 20	11.0	Total Other Operation Decome	2 2	5 6		56	7.80		17 47
<u>o</u>	101		120		20	1.10	Total Office Operating Neverine	2 5	120		5 6	201		200
17	5,939		5,353		586	10.9	TOTAL REVENUE	6,170	5,674		495	9.7		5,699
							A X D E X D		,					
0	2 277		620 6		(306)	(7, 3)	Calarias Wasses & Benefits	3 150	1 260		102	4		2 080
<u>.</u>	3,277		3,0,2		(502)	(7.0)	Salaites, wages a benefits	9,139	097'6		20.0			000'5
9	7221		40		(181)	(446.8)	Registry	105	24.0		(316)	(/44./)		232
20	975		763		(213)	(27.9)	Phys/Residents SWB & Contract Fees	068	814			(9.4)		111
21	602		571		(31)	(5.4)	Purchased Services	556	909		20	8.2		588
22	487		417		(70)	(16.8)	Supplies	543	440		(103)	(23.3)		537
23	99		94		(2)	(3.2)	Insurance	99	69		2	3.5		65
24	68		62		(9)	(6.5)	Utilities and Telephone	69	65		(3)	(2.0)		68
25	7		12		5	44.4	Interest Expense	00	13		ις	39.6		11
26	190		193		69	1,5	Depreciation & Amortization	193	204		17	5.2		186
27	98		74		(12)	(16.4)	Other Operating Expense	82	78		(8)	(8.8)		97
78	5,978		5,268		(711)	(13.5)	TOTAL EXPENSE	5,931	5,592		(338)	(6.1)		5,641
ć	65		90		(105)	(146.4)		acc	č		2,	087		ů,
87	(40)		8		(123)	(140.4)	NET INCOME(LOSS)	220	3		2	2		0
							SINCITIGISTINGS							
30							CAPITAL CONTRIBUTIONS							
23	,		12		,	0		99	ia.		19	39		100
	T W		. 1		ê ji							,		,
33							County Contribution	30	, in		(-1)	: :0		118
34	(40)	69	82	69	(125)	(146) %	(146) % CHANGE IN NET ASSETS	\$ 238	\$ 83	မှ	156	189.0 %	69	59
29														

NATIVIDAD BALANCE SHEET AS OF MARCH 31, 2023

% CHG.	(61.0) %	420.8 11.1 25.1 (8.3)	1.7 (4.3) (2.9)	(4.1) %	(12.0) (27.2) (24.2) 4.9 (9.1)	(14.8) (18.5) (17.7)	2.8
TE INC/(DEC)	\$ (90,554,513) (4,500,000) (6,281,588)	77,124,290 547,411 1,111,112 (22,553,288)	5,788,891 (9,515,591) (3,726,700)	1,091,390	(2,751,154) (4,897,944) (24,169,941) 185,668 (1,392,021) (32,625,392)	(493,355) (4,003,251) (4,496,606)	11,933,400 11,933,400 \$ (25.188.598)
YEAR - TO - DATE ENDING	\$ 57,816,399 31,983,667 53,366,362	95,453,190 5,499,923 5,538,292 249,657,833	355,729,157 (231,287,306) 124,441,851	208,750,086	20,122,832 12,045,240 75,748,893 4,003,251 13,846,832	3,330,441 17,610,555 20,940,996	424,208,326 11,933,400 436,141,726 8 582,849,770
BEGINNING	\$ 148,370,912 36,483,667 59,647,950	18,328,900 4,952,512 4,427,180 272,211,121	349,940,266 (221,771,715) 128,168,551	207,658,696	22,873,986 16,543,184 99,918,834 3,817,583 15,238,853 15,339,440	3,823,796 21,613,806 25,437,602	424,208,326 424,208,326 5 608.038.368
	CURRENT ASSETS CASH FUND AID ACCOUNTS RECEIVABLE NET	STATE/COUNTY RECEIVABLES INVENTORY PREPAID EXPENSE TOTAL CURRENT ASSETS	PROPERTY, PLANT & EQUIPMENT LESS: ACCUMULATED DEPRECIATION NET PROPERTY, PLANT& EQUIPMENT	OTHER ASSETS TOTAL ASSETS	CURRENT LIABILITIES ACCRUED PAYROLL ACCOUNTS PAYABLE MCARE/MEDICAL LIABILITIES CURRENT PORTION OF DEBT OTHER ACCRUALS TOTAL CURRENT LIABILITIES	LONG TERM LIABILITIES LT ACCRUED LIABILITIES UN EARNED CONTRIBUTIONS LONG TERM PORTION OF C.O.P's TOTAL LONG TERM DEBT	FUND BALANCES ACCUMULATED FUND CHANGE IN NET ASSETS TOTAL FUND BALANCES
% CHG.	(25.4) %	22.5 1.7 (9.8)	0.4 (0.5)	(0.0)	6.0 (28.8) (0.7) (5.1)	(1.6)	1.8
ONTH INC/(DEC)	\$ (19,725,120) (500,000) (2,192,797)	17,514,791 91,484 (600,369) (5,412,011)	1,270,110 (1,064,229) 205,881	(38,068)	1,143,712 (4,864,007) (500,000) (748,048) (4,968,343)	(54,818)	(221,037)
CURRENT MONTH ENDING	\$ 57,816,399 31,983,667 53,366,362	95,453,190 5,499,923 5,538,292 249,657,833	355,729,157 (231,287,306) 124,441,851	208,750,086 \$ 582,849,770	20,122,833 12,045,240 75,748,893 4,003,251 13,846,832 125,767,049	3,330,441 - 17,610,555 20,940,996	424,208,325 11,933,400 436,141,725
	19 67 59	,399 ,439 ,661	9,047 3,077) 5,970	208,788,154	18,979,121 16,909,247 76,248,893 4,003,251 14,594,880	3,385,259 17,610,555 20,995,814	424,208,325 12,154,437 436,362,762
BEGINNING	77,541,519 32,483,667 55,559,159	77,938,399 5,408,439 6,138,661 255,069,844	354,459,047 (230,223,077) 124,235,970	588,09	18,9 16,9 76,2 4,0 14,5	3,3 17,6 20,9	424,2 12,1 436,3

NATIVIDAD STATE AND COUNTY RECEIVABLES AS OF 03/31/23

A3 OF 03/3 1/23					:			
BALANCE SHEET	Beg. Balance	Accruals	Reclas and Adj	Prior Years Final Rec'n	Corona Response	IGT	Payments End	Ending Balance
Medi-Cal Waiver (DSH +SNCP)	\$ 6,296,200	10,725,003				23,699,412	(21,815,813)	18,904,802
Hospital Fee	Ē	749,997					(1,316,502)	(566,505)
Rate Range IGT-CCAH-	2,368,582	8,748,000				10,537,334		21,653,916
MCMC EPP	4,119,907	10,500,003				9,526,991	(14,384,779)	9,762,122
MCMC QIP	3,219,696	17,800,003				20,577,663		41,597,362
SB1732	ı di	2,099,997					(2,962,992)	(862,995)
AB 915	ĕ	2,809,080						2,809,080
Medical GME		749,997				1,174,903	(2,223,771)	(298,871)
CARES ACT Funding	180,590				375,003		(610,784)	(55,191)
A/R UCSF & TOURO University	ŝ	179,397					(155,898)	23,499
A/R Mee Memoriał	199,937	1,229,279	(346,876)				(838,554)	243,786
A/R Office Buildings	448	1,157,137					(1,121,623)	35,962
Medical HPE	(5,589)	225,000					(253,455)	(34,044)
Interest Accrued Positive Cash	122	2,279,810					(1,702,310)	577,500
Accrued Donations	949,126	540,000					(1,279,014)	210,112
A/R Jail-PG&E	ě	975,586					(667,931)	307,655
Health Department	×	2,571,566					(2,426,566)	145,000
A/R Watsonville STATE RECEIVABLES	1,000,000	\$ 63,339,855	\$ (348,876)		\$ 375,003	\$ 65,516,304 \$	(51,759,992) \$	1,000,000

YTD Mar-23	\$ 10,725,003	8,748,000	(1,875,000)	375,003	15,897,563	749,997	225,000	749,997	10,500,003	(375,003)	17,800,003	2,809,080	1,050,169	4,500,000	2,099,997	\$ 73,979,812
P&L	Medi-Cal DSH /SNCP/PHYS SPA	Rate Range IGT-CCAH-	Esperanza Care	Family First C-19 Response-FMAP Enhance-	State One Time Grant	Medical GME	HPE	Hospital Fee	MCMC EPP	HD Residency Support	MCMC QIP	AB915	Medicare GME	CARES Act Fund Aid	SB 1732	GOVERNMENT FUNDING INCOME

PAGE 7 OF 11 PAGES

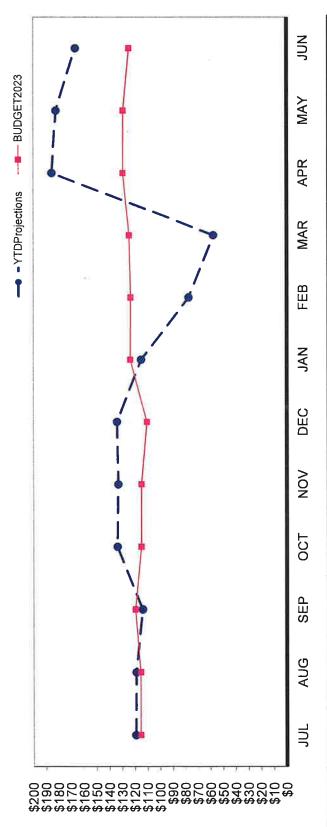
NATIVIDAD STATEMENT OF CASH FLOWS AS OF MARCH 31, 2023

NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING FISCAL YEAR 2023

		F - C - C - C - C - C - C - C - C - C -	ESTI	ESTIMATE FY2023	Varia	Variance to Budget	
		<u> </u>					
Medi-Cal DSH Waiver	↔	13,500,000	₩	13,500,000	s	9	
ЕРР		14,000,000		14,000,000		Y.	
QIP		20,000,000		20,000,000		ir.	
Physician SPA		1,300,000		1,300,000		r.	
AB915		3,745,440		3,745,440		*	
SB1732		2,800,000		2,800,000		Vi	
CCAH Rate Range		11,665,000		11,665,000		*	
HPE		300,000		300,000		9	
Family First Corona Virus Response		200,000		500,000		*	
Esperanza Care Outside Purchased Service		(2,500,000)		(2,500,000)		*	
HD Residency Support		(200'000)		(200'000)		ř	
Medicare GME & B/D		1,300,000		1,300,000		3	
Medical GME		1,000,000		1,000,000		ă.	
CARES Act Fund Aid		v		6,000,000		6,000,000	
State One Time Grant		9		15,897,563		15,897,563	
Provider Fee	ļ	1,000,000		1,000,000		(Mg)	
	G	68,110,440	↔	90,008,003	₩	21,897,563	



Cash Flow Performance Fiscal Year 2023 (in Millions)



	ACTUAL	ESTIMATE	ESTIMATE	ESTIMATE								
Months	Jut	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
TTD	119.3	119.0	114.0	133.9	133.3	134.3	115.1	77.5	8.73	185.4	182.1	166.7
BDGT	115.3	115.4	119.5	114.9	114.7	110.4	123.5	123.3	124.4	129.4	129.2	124.7
Variance	4.0	3.6	(5.5)	19.1	18.6	23.9	(8.4)	(45.8)	(9'99)	56.1	62.9	42.0

PAGE 10 OF 11 PAGES

		E.
NATIVIDAD	CASH FORECAST	FISCAL VEAR 2023

	ACTUAL JUL	ACTUAL AUS	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL	ACTUAL FEB	ACTUAL MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE	Tofal VTD
Beginning Balance	148,361,531	119,287,502	118,956,517	113,969,955	133,937,182	133,245,926	126,852,054	115,103,767	77,532,785	57,806,296	185,424,594	182,112,614	148,361,531
CASH RECEIPTS Patient Revenues (incl pro fees and lob cop)	20,444,686	27,964,664	25,227,104	28 642,244	26,564,873	19,975,713	29,736,134	23,899,291	27,674,051	24,500,000	24,500,000	24,500,000	303,626,760
DO YOU CAN						Ī	200,100	240,100	450,188	25.047.316		200,000	25 047 318
Stimulus -Family First Response COVID19-	200,000	600,592	628,413	595,596	584,404	\$68,904	563,522	200,000	568.954	200,000	200,000	200,000	6,610,785
SHORT DOYLE			267,986	290,437	52,289	462,463	307,661	127,347	270,643	350,000	350,000	350,000	2,828,836
HPE		65,444		50,437	*	97,117	×		40,459	25,000	25,000	25,000	328,457
Foundation Danations	128,600	15,377	*	431,293	140,446		314,605	248,692		60,000	60,000	60,000	1,459,013
Moal Waiver FY 22-23/6PP		9,154,613		6,703,404				1 174 843	1,241,258	20,016,364			40,290,482
Kaiser			100 000					3 Kon 100	000,618				000,010
LEAL TH SEPANTAGNIT DETAIN			100,000		331 379	301 998	140 950	144 470	787 537	125 000	125 000	125 000	1 591 333
MCAL GME			604 947	408 929		604.947	200		604.947	200	604.947		2.828.717
A8915												3.745.000	3,745,000
Rent Income	15.883	163.065	139.565	138.671	91.129	139.566	138.670	124.235	123,287	125,250	125,250	125,250	1 449 B23
OID										65.860.388			65,860,388
Epp				14.384.779						15,749,771			30,134,550
Phys SPA			145,938			1,395,762							1,541,700
Fund 404 Transfer	92	251,694	683,673	310,261	364,100	400,866	123,550	93,167	35,202	7,769,653	7,324,686	11,943,146	29,300,000
Interest Income				857,141		٠	1,397,810			427,500		427,500	3,109,951
Miscellaneous Revenue	280,091	243,283						232,208		14,894	14,894	14,694	800,263
Total Cash Receipts	21,369,260	38,458,732	28,064,311	54,813,592	28,128,630	23,947,335	33,187,006	29,566,761	32,097,538	160,571,136	33,629,777	42,065,792	525,899,869
CASH DISBURSEMENTS													
Purchased Services and Supplies	18,316,669	7,555,339	8 561,637	12,022,153	9,580,126	11,128,945	15,734,505	11,631,947	16,695,850	5,317,272	10,417,272	10,417,272	137,378,987
IGT MEDICAL GME	614,722			280,091			280,091			280,091			1,454,994
GPP CY2022	4,952,577		4,708,476				505,707		13,532,652				23 699 412
IGTQIP								20,577,683					20,577,663
IGT EPP		4,572,394				Ī		4,954,597					9,526,991
KK TO L CCAH	710000	012071	240'00'0	070 030	000 000	000	907 177	10,537,334	070 000	000 000	000 000	000 000	10,337,334
COD Dringing & Teternet Powerst	476057	460,/49	245,090	4 452 216	230,022	505,502	T+T, IOB	204,401	596 701	630,063	630,063	630,062	4 689 507
Pavroll and Benefits	17,396,527	24,544,528	17,024,686	17,057,853	17,414,929	17,632,894	26,798,727	18,181,077	19,145,450	17,221,431	17,221,431	17,221,431	226,860,983
Esperonza Care	23,625	54,656	361,938	25,123	345,704	30,834	361,043	19,582	43,105				1,265,810
Workers Comp Alloaction			1,137,142		379,047	379,047	379,047	379,047	379,047				3,032,378
COWCAP	4,510,031												4,510,031
Data Processing	1,018,458				٠			17,586		595,928	297,964	297,964	2,227,890
Peoston Fund Transfer to County	3,379,696						3					000 000 31	3,379,880
Conital Expenses Fund 404		251,694	683.673	310.261	364,100	400,866	123.550	93,167	35,202	7,769,653	7,324,686	11,943,148	29,300,000
Capital Expenditures		1,350,157	330,725	445,608	505,151	559,312	611,514	576,381	1,270,381	1,537,635	1,449,575	2,363,581	11,000,000
Total Cash Disbursements	50,443,289	38,769,717	33,050,873	34,846,365	26.519.665	36,341,208	44,935,293	67,137,743	51,524,026	32,952,838	36,941,756	57,474,224	507,557,218
	1000 120 007	1900 0007	14 080 500	700 000	1004 2001	15 E 0 E 0 E 0 E 0 E 0 E 0 E 0 E 0 E 0 E	144 240 2071	(000 053 56)	140 705 4801	700 819 701	/3 311 0701	(46 408 433)	239 CAC B1
Increase/(Decrease)	(28,074,029)	(430,965)	(4,986,352)	122,106,81	(027'180)	(0,333,073)	(11,740,201)	(208'0'/6'/6)	(18,720,409)	162'010'171	(5,511,515)	(12,400,433)	10,342,031
Ending Cash Fund 451	119,287,502	118,956,517	113,869 955	133,937,182	133,245,926	126,852,054	115,103,767	77,532,785	57,806,296	185,424,594	182,112,614	166,704,182	166,704,162
(+) Cash In Tronsit						7,441,232							
(+)Petty Cash and CC	9,659	11,441	11,750	11,730	13,928	22,443	23,815	8,734	10,103	23,969	9,193	6,983	
Ending Cash os per 6/L	119,297,161	118,967,958	113,981,705	133,948,912	133,259,854	134,315,728	115,127,583	77,541,519	57,816,399	185,448,563	182,121,807	166,713,165	
Fund 404										0 0 0		0	*
Beginning Balance Transfer In from fund 451	67,494,796	67,494,796	67,243,102	66,559,429	66,249,168	890,488,48	65,484,202	55,360,652	65,267,485	65,232,283	57,462,630	50,137,944	
Transfer Out fund 404	*	(251,694)	(683,673)	(310,261)	(364,100)	(400,866)	(123,550)	(93,167)	(35,202)	(7,769,653)	(7,324,686)	(11,943,148)	
Ending Cash Fund 404	67,494,796	67,243,102	66,559,429	66,249,168	65,685,068	65,484,202	65,360,652	65,267,485	65,232,283	57,462,630	50,137,944	38,194,796	
	000	000	700 001	200	200 007	200 000	000	000 074	000 000	200 700 020	033 030 000	020 000 700	
Ending Cosh, Fund 451 & 404	186,782,298	186,199,619	180,529,384	200,186,350	189,130,884	182,336,236	180,464,419	142,800,27U	123,038,579	242,887,224	232,250,556	204, 898,976	