



# **Finance Committee Meeting 2025**

**January 10, 2025**



## **Finance Committee Meeting**

**Friday, January 10, 2025**

**8:30 AM**

**NATIVIDAD ROOM**

**1ST FLOOR, BUILDING 200**

### **AGENDA**

#### **Participation in meetings**

**While the Natividad Finance Committee meeting room remains open, members of the public may participate in this Natividad Finance Committee meeting in 2 ways:**

- 1. You may attend the meeting in person; or,**
- 2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:**

**+1 971 247 1195 US (Portland)**

**+1 253 215 8782 US (Tacoma)**

**+1 346 248 7799 US (Houston)**

**+1 602 753 0140 US (Phoenix)**

**+1 720 928 9299 US (Denver)**

**Enter the Meeting ID number: 980 6607 1426 when prompted. You will then enter the Password: 729028 when prompted.**

**Or, to attend the Finance Committee meeting by Zoom computer audio at:**

**<https://natividad.zoom.us/j/98066071426?pwd=WVhFXd1byPzQIQO5asK6Cq4oIo2PLM.1>**

**If you choose not to attend the Natividad Finance Committee meeting in person but desire to make general public comment, or comment on a specific item on the agenda, you may do so in 2 ways:**

- 1. Submit your comments in writing via email to the Natividad Finance Committee at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) by 2:00 p.m. on the Thursday prior to the Committee meeting. To assist Natividad staff in identifying the agenda item to which the comment relates, please indicate in the subject line the Committee date and agenda number. Comments received by the 2:00 p.m. Thursday deadline will be distributed to the Committee and will be placed in the record at the Committee meeting.**

**Or**

- 2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.**

- a. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

**TO ADDRESS THE COMMITTEE DURING PUBLIC COMMENT:** Members of the public may address comments to the Committee concerning each agenda item and may comment when the Chair calls for general public comment for items that are not on the day's agenda.

**TO ADDRESS THE COMMITTEE ON A SPECIFIC ITEM ON THE AGENDA:** When the Chair calls for public comment on a specific agenda item, the Secretary of the Committee or his or her designee will first ascertain who wants to testify (among those who are in the meeting telephonically) and will then call on speakers one at a time. Public speakers will be broadcast in audio form only. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

**DOCUMENT DISTRIBUTION:** Documents related to agenda items that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public inspection at the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA. Documents distributed to the Committee at the meeting by County staff will be available at the meeting; documents distributed to the Board by members of the public shall be made available after the meeting.

**REASONABLE ACCOMMODATIONS; MODIFICATIONS:** Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.

**INTERPRETATION SERVICE:** The Natividad Finance Committee invites and encourages the participation of Monterey County residents at its meetings. If you require the assistance of an interpreter, please contact the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA – or by phone at (831) 755-4185. The Secretary will make every effort to accommodate requests for interpreter assistance. Requests should be made as soon as possible, and at a minimum no later than noon on the Wednesday prior to the Committee meeting.

The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

**PLEASE NOTE: IF ALL PARTICIPATING COMMITTEE MEMBERS ARE PRESENT IN PERSON, PUBLIC PARTICIPATION BY ZOOM IS FOR CONVENIENCE ONLY AND IS NOT REQUIRED BY LAW. IF THE ZOOM FEED IS LOST FOR ANY REASON, THE MEETING MAY BE PAUSED WHILE A FIX IS ATTEMPTED BUT THE MEETING MAY CONTINUE AT THE DISCRETION OF THE CHAIRPERSON.**



## **Reunión del Comité de Finanzas**

**Viernes, 10 de enero de 2025**

**8:30 AM**

**Sala NATIVIDAD  
1er Piso, Edificio 200**

### **AGENDA**

#### **Podrá participar en la reunión**

**Mientras la sala de reuniones del Comité de Finanzas de Natividad permanezca abierta, los miembros del público podrán participar en esta reunión del Comité de Finanzas de Natividad de 2 maneras:**

**1. Podrá asistir a la reunión en persona; o,**

**2. Podrá participar a través de ZOOM. Para participar por ZOOM, únase por llamada telefónica a cualquiera de los siguientes números:**

**+1 971 247 1195 US (Portland)**

**+1 253 215 8782 US (Tacoma)**

**+1 346 248 7799 US (Houston)**

**+1 602 753 0140 US (Phoenix)**

**+1 720 928 9299 US (Denver)**

**Ingrese el número de ID de la reunión: 980 6607 1426 cuando se le solicite. Luego, ingrese la contraseña: 729028 cuando se le solicite.**

**O, para asistir a la reunión del Comité de finanzas de Natividad mediante audio por Zoom en:**

**<https://natividad.zoom.us/j/98066071426?pwd=WVhFXd1byPzQIQO5asK6Cq4oIo2PLM.1>**

**Si decide no asistir en persona a la reunión del Comité de Finanzas de Natividad, pero desea hacer un comentario público general o comentar sobre un tema específico en la agenda, puede hacerlo de 2 maneras:**

1. Envíe sus comentarios por escrito por correo electrónico al Comité de Finanzas de Natividad a [Natividadpublicomments@natividad.com](mailto:Natividadpublicomments@natividad.com) antes de las 2:00 p.m. del jueves previo a la reunión del Comité. Para ayudar al personal de Natividad a identificar el tema de la agenda al que corresponde el comentario, por favor indique en la línea de asunto la fecha de la reunión del Comité y el número de la agenda. Los comentarios recibidos antes de la fecha límite de las 2:00 p.m. del jueves serán distribuidos al Comité y se incluirán en el registro de la reunión del Comité.

**O**

2. Puede hacer un comentario público uniéndose a través de ZOOM a uno de los números de teléfono o haciendo clic en el enlace de ZOOM arriba. Será colocado en la reunión como asistente; cuando esté listo para hacer un comentario público, si se ha unido por audio de computadora, seleccione la opción “Levantar la mano” en la pantalla de Zoom; y si está por teléfono, presione el #9 en su teclado.

- a. Si los miembros del público desean presentar documentos o presentaciones en PowerPoint mientras hablan, deben enviar el documento antes de las 2:00 p.m. del jueves previo a la reunión a

[Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (Si se envía las presentaciones después de la fecha límite, el personal hará su mejor esfuerzo, pero no puede garantizar que esté disponible para ser presentado en la reunión del Comité.)

**PARA DIRIGIRSE AL COMITÉ DURANTE EL COMENTARIO PÚBLICO:** Los miembros del público pueden dirigir sus comentarios al Comité con respecto a cada tema de la agenda y pueden comentar cuando el presidente solicite los comentarios públicos generales sobre los temas que no están en la agenda del día.

**PARA DIRIGIRSE AL COMITÉ SOBRE UN ÍTEM ESPECÍFICO DE LA AGENDA:** Cuando el presidente solicite comentarios públicos sobre un tema específico de la agenda, el secretario del Comité o su designado primero verificará quién desea testificar (entre aquellos que se encuentran en la reunión por teléfono) y luego llamará a los oradores uno por uno. Los oradores públicos serán transmitidos únicamente en formato de audio. Si los miembros del público desean presentar documentos o presentaciones en PowerPoint mientras hablan, deben enviar el documento antes de las 2:00 p.m. del jueves previo a la reunión a [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com) (Si se envía después de esa fecha límite, el personal hará todo lo posible, pero no puede garantizar que esté disponible para ser presentado en la reunión del Comité.)

**DISTRIBUCIÓN DE DOCUMENTOS:** Los documentos relacionados con los temas de la agenda que sean distribuidos al Comité con menos de 72 horas de antelación a la reunión estarán disponibles para su inspección pública en el Escritorio del secretario del Comité de Finanzas de Natividad, Oficina de Administración de Natividad, 1441 Constitution Blvd., Salinas, CA. Los documentos distribuidos al Comité durante la reunión por el personal del Condado estarán disponibles en la reunión; los documentos distribuidos al Comité por miembros del público estarán disponibles después de la reunión.

**ACOMODACIONES RAZONABLES; MODIFICACIONES:** Las personas con discapacidades que deseen solicitar una acomodación o modificación razonable para observar o participar en la reunión pueden hacer dicha solicitud enviando un correo electrónico a [Natividadpubliccomments@natividad.com](mailto:Natividadpubliccomments@natividad.com). La solicitud debe realizarse a más tardar al mediodía del miércoles previo a la reunión del Comité, para proporcionar tiempo suficiente a Natividad para atender la solicitud.

**SERVICIO DE INTERPRETACIÓN:** La reunión del Comité de Finanzas de Natividad invita y fomenta la participación de los residentes del Condado de Monterey en sus reuniones. Si necesita la asistencia de un intérprete, comuníquese con el secretario de la reunión del Comité de Finanzas, en la Oficina de Administración de Natividad, ubicada en 1441 Constitution Blvd., Salinas, CA, o por teléfono al (831) 755-4185. El secretario hará todo lo posible para atender las solicitudes de asistencia con interpretación. Las solicitudes deben hacerse lo antes posible y, como mínimo, antes del mediodía del miércoles previo a la reunión de la Junta.

El Presidente y/o el Secretario pueden establecer reglas razonables según sea necesario para llevar a cabo la reunión de manera ordenada.

**NOTA IMPORTANTE: SI TODOS LOS MIEMBROS DEL COMITÉ ESTÁN PRESENTES EN PERSONA, LA PARTICIPACIÓN PÚBLICA A TRAVÉS DE ZOOM ES SÓLO POR CONVENIENCIA Y NO ES REQUERIDA POR LEY. SI SE PIERDE LA TRANSMISIÓN DE ZOOM POR CUALQUIER RAZÓN, LA REUNIÓN PUEDE SER PAUSADA MIENTRAS SE INTENTA SOLUCIONAR EL PROBLEMA, PERO LA REUNIÓN PUEDE CONTINUAR A DISCRECIÓN DEL PRESIDENTE.**

**Call to Order**

**Mitch Winick, Chair**

**Roll Call**

**Agenda Additions/Corrections**

**Noemi Breig**

**Public Comments (Limited 3 minutes per speaker)**

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

**Approval of Minutes**

1. Approve the Minutes of November 8, 2024 Finance Committee Special Meeting. *Pages 7-15*

**Consent Items**

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. *Pages 16-25*

**Scheduled Items/Discussion Items**

3. Receive and Approve October 2024 Financial Report. *Pages 26-38* **Daniel Leon, CFO**
4. Receive and Approve November 2024 Financial Report. *Pages 26-38* **Daniel Leon, CFO**
5. Receive Oral Report on County of Monterey Solar Project Update. **Deborah Paolinelli, Assistant CAO**

**Adjournment**

**NEXT FINANCE COMMITTEE MEETING  
FRIDAY, February 14, 2025 AT 8:30 A.M.  
NATIVIDAD ROOM  
1<sup>ST</sup> Floor, Building 200**

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954.1. Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



**Finance Committee Meeting  
Friday, January 10, 2025  
Consent Items**

**Attachment A**

<b>1.</b> <i>Pages 16-17</i>	a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Cardiac Sonographer and Cardiac Sonographer-Per Diem classifications as indicated in Attachment A effective February 8, 2025; and b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.
<b>2.</b> <i>Pages 18-19</i>	a. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8358-Appropriation Unit NMC001) to reallocate three (3) Administrative Secretary-Confidential positions to two (2) Administrative Services Assistant positions and one (1) Administrative Services Manager as indicated in Attachment A effective January 25, 2025; and b. Authorize and direct the County Administrative Office and the Auditor-Controller to incorporate the approved position changes into the Fiscal Year 2024-25 Adopted Budget.
<b>3.</b> <i>Pages 20-21</i>	Receive a report on the status of Hospital Seismic Safety public notices compliance with Assembly Bill (AB) 1882.
<b>4.</b> <i>Pages 22-23</i>	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement an additional one (1) year period (January 30, 2025 through January 29, 2026) for a revised full agreement term of January 30, 2018 through January 29, 2026 and adding \$40,760 for a revised total Agreement amount of \$290,605.
<b>5.</b> <i>Pages 24-25</i>	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-13995) with B.E. Smith, Inc. for interim management-level services at NMC, extending the agreement for an additional one year term (January 1, 2025 through December 31, 2025) for a revised full agreement term of July 18, 2018 through December 31, 2025.



**Finance Committee Meeting**  
**Friday, November 8, 2024**  
**8:30 AM**  
**NATIVIDAD ROOM**  
**1ST FLOOR, BUILDING 200**  
**MINUTES**

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**Enter the Meeting ID number: 961 7495 4866 when prompted. You will then enter the Password: 590310 when prompted.**

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**Board Members:** Dr. Charles Harris, Dr. Valerie Vigil, and Mitch Winick

**Absent:** Marcia Atkinson

**NMC Staff/County:** Shane Strong, Ari Entin, Nancy Buscher, Daniel Leon, Cher Krause, Andrea Rosenberg, Dr. Craig Walls, and Jeanne-Ann Balza

**Call to Order**

**Mitch Winick, Chair**

**Roll Call**

*Present*

*Dr. Valerie Vigil  
Dr. Charles Harris  
Mitch Winick*

*Absent*

*Marcia Atkinson*

**Agenda Additions/Corrections**

**Noemi Breig**

- *None*

**Public Comments (Limited 3 minutes per speaker)**

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**Approval of Minutes**

1. Approve the Minutes of October 4, 2024 Finance Committee Special Meeting.

***MOTION:*** *Motion to approve the minutes of October 4, 2024, Finance Committee Meeting moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

**Consent Items**

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

***MOTION:*** *Motion to approve Consent Item 2 for consideration by the NMC Board of Trustees, Attachment A, item 1 through 17, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

3. Approve the schedule of regular meetings of the Finance Committee for calendar year 2025 in Attachment B.

***MOTION:*** *Motion to approve Consent Item 3 for consideration by the NMC Board of Trustees, Attachment B, Finance Committee 2025 Meeting Schedule, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

**Scheduled Items/Discussion Items**

4. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
  - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Total Renal Care, Inc. for acute dialysis services at NMC for an amount not to exceed \$3,252,750 with an agreement term through June 30, 2027 with an effective start date of the date of the last signature.
  - b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement.
  - c. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$325,275) of the original cost of the agreement, for total contract liability of (\$3,578,025). **(Nancy Buscher)**

**MOTION:** *Motion to approve Scheduled, item 4, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

5. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 13 to the agreements with Medical Search, LLC d.b.a. SUMO Medical Staffing (A-12896) and MDA Holdings, Inc. d.b.a. Medical Doctor Associates (A-12899) and renewal & amendment No. 14 to the agreement with Staff Care, Inc. (A-12897) for locum tenens physician referral services at NMC pursuant to the Request for Proposals (RFP) #9600-61, extending the agreement an additional one (1) year period (January 1, 2025 through December 31, 2025) for a revised full agreement term of August 1, 2015 through December 31, 2025, and adding \$6,000,000 for a revised total aggregate amount not to exceed \$22,700,000. **(Dr. Craig Walls)**

**MOTION:** *Motion to approve Scheduled, item 5, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

6. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Inspirata, Inc. for e-path licensing and support to provide cancer registry reporting and data abstraction, services at NMC for an amount not to exceed \$25,000 with an agreement term December 22, 2024 through December 21, 2025.
- b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard contract provisions within the service agreement.
- c. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard contract provisions within the business associate agreement. **(Ari Entin)**

**MOTION:** *Motion to approve Scheduled, item 6, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

7. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-16146) with Locumtenens.com, LLC for recruitment and assignment of physicians services, with no change to the term (August 26, 2022 through August 25, 2025) adding \$2,000,000 for a revised total agreement amount not to exceed \$9,000,000. **(Dr. Craig Walls)**

**MOTION:** *Motion to approve Scheduled, item 7, for consideration by the NMC Board of Trustees, moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

8. Receive and Approve September 2024 Financial Report. **Daniel Leon, CFO**

**MOTION:** *Motion to accept the September 2024 Financial Report moved by Dr. Charles Harris, seconded by Dr. Valerie Vigil, and approved unanimously.*

**Adjournment at 8:55 AM**

*Recorded by Noemi Breig*



**Finance Committee Meeting**  
**Friday, November 8, 2024**  
**Consent Items**  
**MINUTES**  
**Attachment A**

<b>1.</b>	<ul style="list-style-type: none"> <li>a. Authorize the County Counsel to execute amendment No. 7 to the agreement (A-13923) with Best Best &amp; Krieger, LLP for specialized attorney services, adding \$180,000, for a total revised agreement amount of \$895,000, with no change to the term of May 1, 2017 through April 30, 2026; and</li> <li>b. Authorize the County Counsel to execute up to one (1) future amendment that does not exceed 10% (\$8,000) of the original Agreement amount, does not significantly alter the scope of work, and does not exceed a revised maximum amount of \$903,000.</li> </ul>
<b>2.</b>	<ul style="list-style-type: none"> <li>a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Occupational Therapist-Per Diem, Physical Therapist-Per Diem, Speech Pathologist-Per Diem classifications as indicated in Attachment A effective December 14, 2024; and</li> <li>b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.</li> </ul>
<b>3.</b>	<ul style="list-style-type: none"> <li>a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Surgical Technician and Surgical Technician-Per Diem classifications as indicated in Attachment A effective December 14, 2024; and</li> <li>b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.</li> </ul>
<b>4.</b>	<ul style="list-style-type: none"> <li>a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Obstetrical Technician, Senior Obstetrical Technician and Obstetrical Technician-Per Diem classifications as indicated in Attachment A effective December 14, 2024; and</li> <li>b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.</li> </ul>
<b>5.</b>	<ul style="list-style-type: none"> <li>a. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8355-Appropriation Unit NMC001) to reallocate one (1) Data Entry Operator II position to one (1) Office Assistant II position as indicated in Attachment A effective December 14, 2024; and</li> <li>b. Authorize and direct the County Administrative Office and the Auditor-Controller to incorporate the approved position changes into the Fiscal Year 2024-25 Adopted Budget.</li> </ul>
<b>6.</b>	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-12743) with Thyssenkrupp Elevator Corporation for elevator maintenance and repair services at NMC, extending the agreement for an additional one (1) year period (January 1, 2025 through December 31, 2025) for a revised full agreement term of January 1, 2015 through December 31, 2025, and no change to the total agreement amount not to exceed \$1,356,062.00.</p>

7.	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Datix (USA) Inc. for web-based software license services at NMC for an amount not to exceed \$401,355 with an agreement term December 16, 2024 through December 15, 2029.</li> <li>b. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard contract provisions within the agreement.</li> <li>c. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard contract provisions within the business associate agreement.</li> <li>d. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$40,136) of the original cost of the agreement, for total contract liability of (\$441,491).</li> </ul>
8.	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the First Amendment to the Professional Services Agreement with Jose Mario Pauda M.D. to provide family medicine services, extending the term of the Agreement by twenty-four months (January 1, 2025 to December 31, 2026) for a revised full Agreement term of January 1, 2024 to December 31, 2026 and adding \$100,000 for a revised not to exceed amount of \$400,000 in the aggregate; and</li> <li>b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$30,000) of the original contract amount and do not increase the total contract amount above \$330,000.</li> </ul>
9.	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional and Call Coverage Services Agreement with Access TeleCare California, P.C. (A-15737) to provide tele-neurology services, adding \$400,000 for a revised not to exceed amount of \$1,280,000 and extending the term by twelve months (April 1, 2025 to March 31, 2026) for a revised full agreement term of April 1, 2022 to March 31, 2026.</p>
10.	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Sixth Amendment to the Professional and Call Coverage Services Agreement (A-13164) with Central Coast Head &amp; Neck Surgeons to provide otolaryngology and audiology services, extending the term by twenty-four (24) months (January 1, 2025 to December 31, 2026) for a full revised term of July 1, 2016 to December 31, 2026, and add \$1,500,000 to the original amount not to exceed \$7,500,000 in the aggregate; and</li> <li>b. Authorize CEO for NMC or his designee to sign up to three (3) amendments to this Agreement where the total amendments do not significantly change the scope of work, do not exceed 10% (\$150,000) of the original contract amount and do not increase the total contract amount above \$7,650,000.</li> </ul>
11.	<ul style="list-style-type: none"> <li>a. Ratify execution by the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute an agreement with Oregon Health &amp; Science University for rotation of medical students at NMC with an agreement September 15, 2024 through September 14, 2029.</li> <li>b. Approve recommendation Of CEO to accept non-standard insurance provisions within the agreement.</li> </ul>
12.	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Phreesia, Inc. for access passport electronic form services at NMC for an amount not to exceed \$277,030 with an agreement term retroactive from October 31,</li> </ul>

	<p>2024 through October 30, 2027.</p> <ul style="list-style-type: none"> <li>b. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard provisions within the service agreement.</li> <li>c. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard provisions within the business associate agreement.</li> <li>d. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$27,703) of the original cost of the agreement, for total contract liability of (\$304,733).</li> </ul>
<b>13.</b>	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal &amp; amendment No. 3 to the agreement (A-13932) with 3DR Laboratories, LLC for services, extending the agreement an additional three (3) year period (August 1, 2022 through July 31, 2025) for a revised full agreement term of August 1, 2017 through July 31, 2025, and adding \$100,000 for a revised total agreement amount not to exceed \$541,000.</p>
<b>14.</b>	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with ESO Solutions, Inc. for trauma one and TQIP &amp; coding license support services at NMC for an amount not to exceed \$9,681 with an agreement term retroactive from May 26, 2023 through May 25, 2025.</li> <li>b. Approve the NMC’s Chief Executive Officer’s recommendation to accept non-standard insurance, confidentiality, and non-standard language provisions within the agreement.</li> </ul>
<b>15.</b>	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Enhanced Care Management Services Agreement with The Santa Cruz-Monterey-Merced Managed Medical Care Commission, dba Central California Alliance for Health (CCAH), in substantially the same form as that which has been presented to the Board, without significant change to their content, for the provision of Enhanced Care Management Program services to CCAH members, for a term of January 1, 2025 to December 31, 2025, subject to one-year automatic renewals, with 120 days prior written notice termination without cause; and</li> <li>b. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the CalAIM Incentive Payment Program Letter of Agreement with The Santa Cruz-Monterey-Merced Managed Medical Care Commission, dba Central California Alliance for Health (CCAH), in substantially the same form as that which has been presented to the Board, without significant change to their content, in the amount of \$850,000 to facilitate the implementation of the Enhanced Care Management Program, for a term date January 1, 2025 through January 31, 2026; and</li> <li>c. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute up to three (3) future amendments to these Agreements where the amendments do not significantly alter the scope of work, and do not exceed a revised maximum amount of \$935,000.</li> </ul>
<b>16.</b>	<ul style="list-style-type: none"> <li>a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with ECMO PRN, LLC for ECMO and ambulance transportation services at NMC for an amount not to exceed \$360,000 with an agreement term retroactive from March 1, 2024 through February 28, 2027.</li> <li>b. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$36,000) of the original cost of the agreement, for total contract liability of (\$396,000).</li> </ul>
<b>17.</b>	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 4 to the agreement (A-14537) with MD Buyline, Inc., a simplr company,</p>

	for medical equipment pricing analysis subscription services, extending the agreement an additional one (1) year period for a revised full agreement term of January 3, 2018 through January 2, 2026, and adding \$27,934 for a revised total agreement amount not to exceed \$224,371.
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**Finance Committee Meeting**  
**Friday, November 08, 2024**  
**Consent Items -Attachment B**  
**MINUTES**  
**Natividad Medical Center**  
**Finance Committee**  
**2025 Regular Meeting Schedule**

*The NMC Finance Committee is scheduled to meet the second Friday of the month, unless otherwise notified. Meetings will be held at Natividad Medical Center – Natividad Room and Video Conference Telephonic.*

*Schedule subject to change.*

<b>Month</b>	<b>Date</b>	<b>Time</b>	<b>Room</b>
<b>January</b>	Friday, 01/10/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>February</b>	Friday, 02/14/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>March</b>	Friday, 03/14/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>April</b>	Friday, 04/11/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>May</b>	Friday, 05/09/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>June</b>	Friday, 06/13/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>July</b>	Friday, 07/11/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>August</b>	Friday, 08/08/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>September</b>	Friday, 09/12/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>October</b>	Friday, 10/03/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>November</b>	Friday, 11/14/2025	8:30 a.m.	Natividad/ Video Conference Telephonic Meeting
<b>December</b>	*No Meeting		



**..Title**

Adopt Resolution to:

- a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Cardiac Sonographer and Cardiac Sonographer-Per Diem classifications as indicated in Attachment A effective February 8, 2025; and
- b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.

**..Report**

RECOMMENDATION:

It is recommended that the Board of Supervisors consider adopting a Resolution to:

- a. Amend Personnel Policies and Practices Resolution No. 98-394 Appendix A to adjust the salary ranges of the Cardiac Sonographer and Cardiac Sonographer-Per Diem classifications as indicated in Attachment A effective February 8, 2025; and
- b. Direct the Human Resources Department to implement the changes in the Advantage Human Resources Management (HRM) System.

SUMMARY/DISCUSSION:

A base wage compensation study of the Cardiac Sonographer classification was requested by Natividad Medical Center (NMC) administrative staff. The reason cited for the request was to check for salary alignment with the hospital comparable agencies identified in the County's Compensation Philosophy last updated in January 2023.

The base wage analysis of the County's hospital comparable agencies found that based on the duties performed, the benchmark classification of Cardiac Sonographer was matched to all six (6) of the hospital comparable agencies: Alameda Health System, Contra Costa Regional Medical Center, Salinas Valley Health, San Mateo Medical Center, Santa Clara Valley Medical Center, and Hazel Hawkins Hospital. The Cardiac Sonographer classification is approximately 4.62% below the salary mean of the comparable agency's classifications.

To promote the County as the employer of choice, the goal is to provide labor market competitive wages by setting base wages within five percent (5% = - 4.495% with rounding) of the average of the agencies identified. The County's philosophy is to maintain a competitive compensation package that attracts and retains the highest quality candidates and employees to serve the community while maintaining sound fiscal standards.

Therefore, in accordance with the County's Compensation Philosophy, the base wage salary of the Cardiac Sonographer classification would need to be adjusted by approximately 4.62% at top step in order to align with the labor market average and to maintain the current spread for the per diem classification.

OTHER AGENCY INVOLVEMENT:

Service Employees International Union (SEIU) Local 521 has been notified of the recommendations.

FINANCING:

The salary and benefits increased costs for the current positions (1.4 FTE filled/3.1FTE vacant) budgeted for the remainder of Fiscal Year 2024-25 is approximately \$4,331 and then \$10,236 annually thereafter. The funding for personnel costs is provided by NMC's enterprise fund comprised of patient services revenues received from commercial insurance, state, and federal government agencies. Funding will be provided from NMC's Enterprise Fund 451-9600-6111.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The proposed recommended actions address the Board of Supervisors Administration Strategic Initiative. The actions demonstrate the County's commitment to meeting the Board's initiatives in recruiting, retaining, and attracting a diverse, talented workforce that supports the mission of Monterey County.

- Economic Development
- Administration
- Health & Human Services
- Infrastructure
- Public Safety

Prepared by: Jennifer Lusk, Senior Human Resources Analyst, (831) 783-2764

Approved by: Janine Bouyea, Hospital Assistant Administrator, (831) 783-2701

Dr. Charles Harris, Hospital Chief Executive Officer, (831) 783-2551

Attachments:

Attachment A

Resolution

**..Title**

Adopt Resolution to:

- a. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8358-Appropriation Unit NMC001) to reallocate three (3) Administrative Secretary-Confidential positions to two (2) Administrative Services Assistant positions and one (1) Administrative Services Manager as indicated in Attachment A effective January 25, 2025; and
- b. Authorize and direct the County Administrative Office and the Auditor-Controller to incorporate the approved position changes into the Fiscal Year 2024-25 Adopted Budget.

**..Report**

RECOMMENDATION:

It is recommended that the Board of Supervisors consider adopting a Resolution to:

- a. Amend the FY 2024-25 Natividad Medical Center Adopted Budget (Fund 451-Dept. 9600-Unit 8358-Appropriation Unit NMC001) to reallocate three (3) Administrative Secretary-Confidential positions to two (2) Administrative Services Assistant positions and one (1) Administrative Services Manager as indicated in Attachment A effective January 25, 2025; and
- b. Authorize and direct the County Administrative Office and the Auditor-Controller to incorporate the approved position changes into the Fiscal Year 2024-25 Adopted Budget.

SUMMARY/DISCUSSION:

Natividad Medical Center (NMC) is seeking consideration from the Board of Supervisors to adopt a Resolution to reallocate three (3) Administrative Secretary-Confidential positions to two (2) Administrative Services Assistant positions and one (1) Administrative Services Manager position to re-organize the administrative services support structure for the executive level administrative team. NMC requests that after reallocation, that the positions pursuant to Section II.C of the County of Monterey Employer-Employee Relations Resolution, remain designated as Confidential Employees as defined below:

*“CONFIDENTIAL EMPLOYEE means an employee, who, in the course of his or her duties, has access to information relating to the County's administration of employer-employee relations, is required to develop or present management positions with respect to employer-employee relations, or whose duties normally require access to confidential information that is used to contribute significantly to the development of management positions, and is designated by the County Administrative Officer as confidential.”*

OTHER AGENCY INVOLVEMENT:

The Monterey County Office of County Counsel has reviewed this recommendation.

FINANCING:

The salary and benefits increased costs for the current positions (3.0 FTE vacant) budgeted for the remainder of Fiscal Year 2024-25 is approximately \$15,970 and then \$20,761 annually thereafter. The funding for personnel costs is provided by Natividad Medical Center's enterprise fund comprised of patient services revenues received from commercial insurance, state, and federal government agencies. Funding will be provided from NMC's Enterprise Fund 451-9600-6111.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The proposed recommended actions address the Board of Supervisors Administration Strategic Initiative. The actions demonstrate the County's commitment to meeting the Board's initiatives in recruiting, retaining, and attracting a diverse, talented workforce that supports the mission of Monterey County.

- Economic Development
- Administration
- Health & Human Services
- Infrastructure
- Public Safety

Prepared by: Janine Bouyea, Hospital Assistant Administrator, (831) 783-2701

Approved by: Dr. Charles Harris, Hospital Chief Executive Officer, (831) 783-2553

Attachments:  
Attachment A  
Resolution

**..Title**

Receive a report on the status of Hospital Seismic Safety public notices compliance with Assembly Bill (AB) 1882.

**..Report**

RECOMMENDATION:

It is recommended that the Board of Supervisors:

Receive a report on the status of Hospital Seismic Safety public notices compliance with Assembly Bill (AB) 1882.

SUMMARY AND DISCUSSION

The Alfred E. Alquist Hospital Facilities Seismic Safety Act (HFSSA) of 1983 established a program of seismic safety building standards. The act requires an owner of a general acute care inpatient hospital, no later than January 1, 2030, to either demolish, replace, or change to nonacute care use all hospital buildings not in substantial compliance with the regulations and standards developed pursuant to the act, or seismically retrofit all acute care inpatient hospital buildings so that they are in substantial compliance with those regulations and standards.

AB 1882 seeks to raise awareness of a general acute care hospital's compliance with the seismic safety regulations or standards outlined in the Alfred E Alquist (HFSSA) through public notices, hospital campus postings, Department of Health Care Access and Information (HCAI) website, and annual status updates until compliance is achieved. This bill also requires an annual status update report on the Structural Performance Category ratings and Nonstructural Performance Category ratings of the buildings and the services provided in each hospital building on the hospital campus until compliance is achieved. All general acute care hospital buildings are assigned a Structural Performance Category (SPC), which measures the probable seismic performance of building structural systems. Building structural systems include beams, columns, shear walls, slabs, and foundations. Hospitals must achieve an SPC 3 or greater to meet the SPC requirements. Each building is also assigned a Nonstructural Performance Category (NPC) based on the degree of anchorage and bracing of selected nonstructural elements and systems. NPC compliance includes architectural, mechanical, electrical, and hospital equipment, associated conduits, ductwork, piping, and machinery. Hospitals must achieve an NPC 5 to meet the NPC requirements. The bill also requires notifying patients and the public that the hospital is not in compliance with seismic safety regulations and standards if the building is not at an SPC 3 or greater and an NPC 5.

NMC operates eight acute care buildings that must comply with SPC and NPC requirements. While seven of these buildings currently meet SPC standards, none meet NPC requirements. NMC is working closely with the architectural firm Hamelton Green and Abrams (HGA) and their engineering consultants to develop plans and construction documents to either bring the buildings into compliance or remove non-compliant buildings from HCAI's jurisdiction before the 2030 deadline. HGA has completed a seismic master plan that outlines three key requirements to achieve NPC-5 compliance: (1) bracing end-of-line fire sprinklers in the acute care portion of the facility, (2) separating Building 600A from 600B, which includes constructing a compliant corridor to Building 940, and (3) upgrading NMC's infrastructure to

support 72 hours of emergency operation. The Services Report was submitted to HCAI on December 13, 2024, and the Hospital Signage Report was submitted on November 26, 2024. Staff will provide updates on this process annually. A detailed report on the Structural Performance Category (SPC), Nonstructural Performance Category (NPC), and the services provided for each affected building is included in the attachment.

OTHER AGENCY INVOLVEMENT:

This report has been supported by the Finance Committee and NMC's Board of Trustees on January 12, 2024

FINANCING:

The design fee in the amount of \$200,000 was approved in the Fiscal Year 2022/2023 Adopted Budget. The cost of design and construction will be funded in future years' fiscal budgets. There is no impact to the general fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

By complying with the Alfred E. Alquist Hospital Facilities Seismic Safety Act of 1983 Natividad Medical Center will be able to continue to provide health and quality of life for Monterey County residents and their families.

- Economic Development
- Administration
- Health & Human Services
- Infrastructure
- Public Safety

Prepared by: Brian Griffin, Project Manager. (831) 783-2605

Approved by: Dr. Charles R. Harris, Chief Executive Officer, (831) 783.2551

Attachments: Attachment A – Structural Performance Category and Services report  
Attachment B – Facility Map - Public Notices

## **MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT**

**Everbridge, Inc. Amendment No. 5**

**Legistar Number:**

### **..Title**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement an additional one (1) year period (January 30, 2025 through January 29, 2026) for a revised full agreement term of January 30, 2018 through January 29, 2026 and adding \$40,760 for a revised total Agreement amount of \$290,605.

### **..Report**

#### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 5 to the agreement (A-14560) with Everbridge, Inc. for critical event management software services, extending the agreement an additional one (1) year period (January 30, 2025 through January 29, 2026) for a revised full agreement term of January 30, 2018 through January 29, 2026 and adding \$40,760 for a revised total Agreement amount of \$290,605.

#### **SUMMARY/DISCUSSION:**

Everbridge is a critical event management software system that has been utilized by Natividad Medical Center since January 2018. It allows Natividad Medical Center the ability to perform mass callings to all hospital staff and is utilized when there are notifications that need to get out to a large number of employees at once; this includes emergency situations (floods, earthquakes and mass casualties) and can be used if there are mass casualty/triage events. This system is also utilized to contact specific groups of people when needed during accreditation surveys (The Joint Commission, U.S. Centers for Medicare & Medicaid Services, etc.) as an alternate means of communicating updates.

Everbridge is a web-based system that stores telephone numbers for all Natividad Medical Center staff members within the hospital in a single system. It is readily accessible from anywhere that has access to the internet. Within the system, Natividad Medical Center has the ability to select targeted groups of employees and in various ways. The system tracks the means of communication and allows Natividad Medical Center to verify receipt of the communication with individual employees. Natividad Medical Center is requesting to renew the Everbridge agreement for a period of one (1) year.

#### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this amendment No. 5 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 5 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 10, 2025.

#### **FINANCING:**

The cost of this amendment No. 5 is \$40,760 of which \$40,760 is included in the FY 2024-25 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6408.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

The services rendered in this Agreements allows Natividad Medical Center to continue to provide great patient care by ensuring that all available resources are being contacted in order to have the best quality staff available when an incident or sick call occurs.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Janine Bouyea, Hospital Assistant Administrator, 831-783-2701

Approved by: Charles R. Harris, Chief Executive Officer, 783-2504

**Attachments:**

- Everbridge Inc. Amendment No. 5
- Everbridge Inc. Renewal and Amendment No. 4
- Everbridge Inc. Renewal and Amendment No. 3
- Everbridge Inc. Amendment No.2
- Everbridge Inc. Amendment No.1
- Everbridge Inc. Agreement

Attachments on file with the Clerk of the Board



# MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

**B.E. Smith, Inc. Renewal and Amendment No. 5**

**Legistar Number:** \_\_\_\_\_

## **..Title**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-13995) with B.E. Smith, Inc. for interim management-level services at NMC, extending the agreement for an additional one year term (January 1, 2025 through December 31, 2025) for a revised full agreement term of July 18, 2018 through December 31, 2025.

## **..Report**

### **RECOMMENDATION:**

#### **It is recommended the Board of Supervisors:**

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement (A-13995) with B.E. Smith, Inc. for interim management-level services at NMC, extending the agreement for an additional one year term (January 1, 2025 through December 31, 2025) for a revised full agreement term of July 18, 2018 through December 31, 2025.

### **SUMMARY/DISCUSSION:**

The recruitment process for full time employees can span several months and on occasion, the hospital finds that it faces a lack of qualified candidates to hire from which then delays the process further. When a management level position is vacant, depending on the position, it may be determined that filling it with an interim person is occasionally necessary, as it would greatly minimize any negative effect on patient care.

B.E. Smith, Inc. is a nationally recognized expert in hospital interim management and have proven it is able to respond in a swift manner when a critical position is suddenly vacant. B.E. Smith, Inc. has delivered reliable services to NMC, thereby allowing NMC to provide quality patient care to the residents of the Monterey County.

NMC will continue to monitor the hours of all interim workers assigned to NMC under this agreement to ensure compliance with labor and retirement laws.

### **OTHER AGENCY INVOLVEMENT:**

The Office of County Counsel has reviewed and approved this renewal and amendment No. 5 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on January 10, 2025.

### **FINANCING:**

There is no cost associated with this renewal and amendment No. 5.

**BOARD OF SUPERVISORS STRATEGIC INITIATIVES:**

This agreement will provide NMC with any interim management level support it may need to ensure that reliable and quality patient care will not affect when a vacancy should unexpectedly occur.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Janine Bouyea, Hospital Assistant Administrator, 831-783-2701

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

- B.E. Smith Renewal and Amendment No. 5
- B.E. Smith Renewal and Amendment No. 4
- B.E. Smith Renewal and Amendment No. 3
- B.E. Smith Amendment No. 2
- B.E. Smith Amendment No. 1
- B.E. Smith Agreement

Attachments on file with the Clerk of the Board



# FINANCIAL STATEMENTS

NOVEMBER 30, 2024

12/12/24

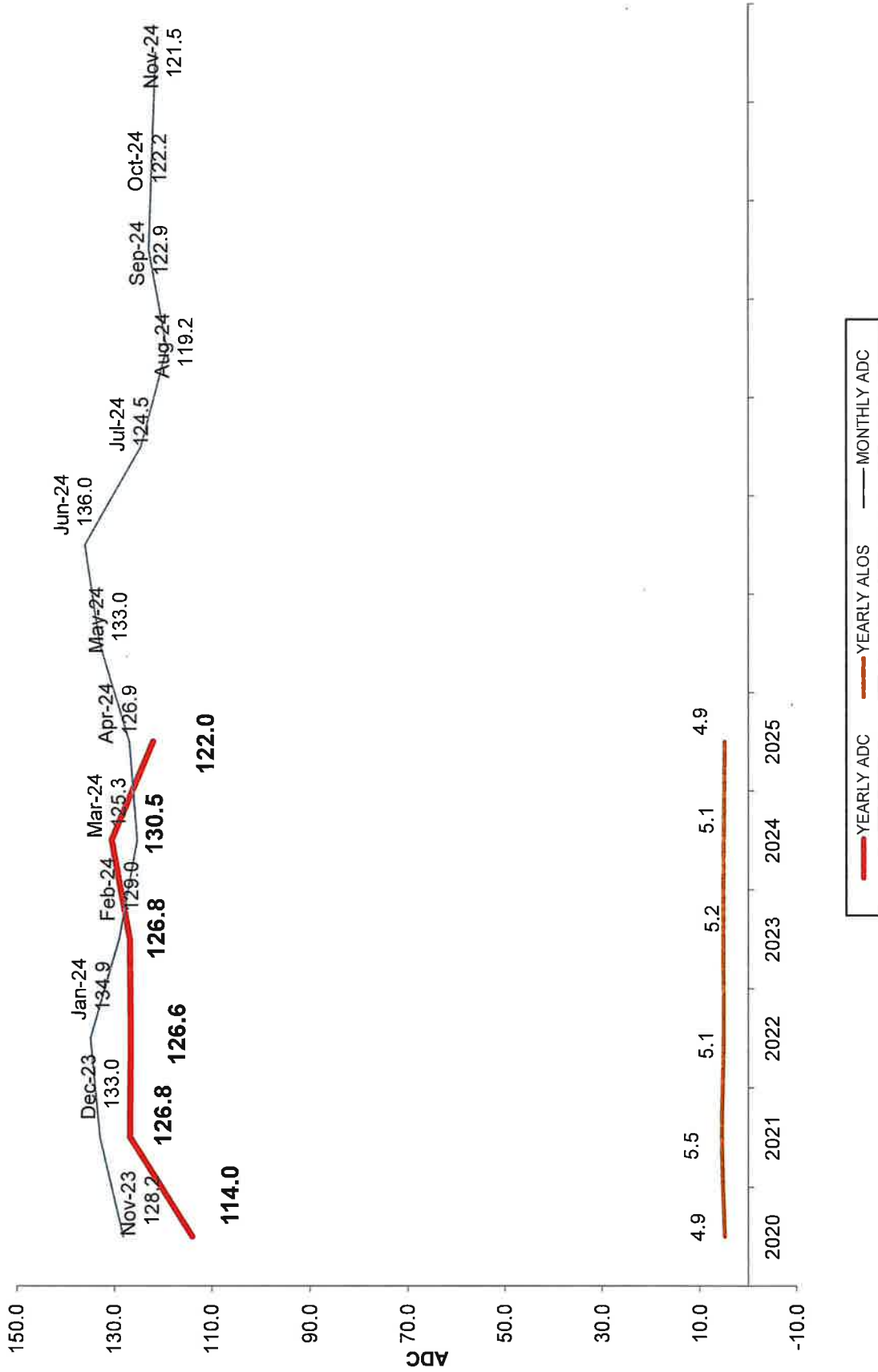


# **FINANCIAL STATEMENTS**

**NOVEMBER 30, 2024**

## **I N D E X**

<b><u>PAGE #</u></b>	<b><u>D E S C R I P T I O N</u></b>
<b>1</b>	<b>TOTAL ADC TREND GRAPH - 2020-2025</b>
<b>2</b>	<b>STATISTICAL REPORT</b>
<b>4</b>	<b>STATEMENT OF REVENUES &amp; EXPENSES AND CHANGES IN NET ASSETS TO BUDGET</b>
<b>5</b>	<b>STATEMENT OF REVENUES &amp; EXPENSES AND CHANGES IN NET ASSETS PER APD</b>
<b>6</b>	<b>BALANCE SHEET</b>
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<b>8</b>	<b>STATEMENT OF CASH FLOWS</b>
<b>9</b>	<b>RECONCILIATION OF GOVERNMENT FUNDING</b>
<b>10</b>	<b>CASH FLOW PERFORMANCE F/Y 24-25 ACTUAL TO BUDGET</b>
<b>11</b>	<b>CASH SCHEDULE FOR F/Y 24-25</b>



# NATIVIDAD

## STATISTICAL REPORT

### November 30, 2024

	Month-To-Date						Year-To-Date			
	09-24	10-24	11-24	Budget			Budget	Current	Prior Yr	%
					<b>PT DAYS BY SERVICE</b>	<b>STAFFED BEDS</b>				
										<b>CY/PY</b>
1	180	236	275	225	NICU	15	1,148	1,231	1,130	8.94%
2	1,698	1,687	1,672	1,864	Med/Surg	57	9,507	8,306	9,626	-13.71%
3	185	232	220	197	ICU	10	1,006	1,011	1,027	-1.56%
4	75	121	98	85	Peds	12	433	510	413	23.49%
5	781	800	754	745	Acute Rehab	28	3,799	3,919	3,813	2.78%
6	290	293	255	304	OB/Gyn	27	1,549	1,482	1,591	-6.85%
7	3,209	3,369	3,274	3,420	TOTAL ACUTE	149	17,442	16,459	17,600	-6.48%
8	477	420	372	438	Psychiatric	19	2,234	2,204	2,229	-1.12%
9	3,686	3,789	3,646	3,858	TOTAL DAYS	168	19,676	18,663	19,829	-5.88%
10	280	237	244	296	Nursery	18	1,508	1,372	1,557	-11.88%
					<b>AVERAGE DAILY CENSUS</b>					
11	80.9	82.9	84.0	89.2	Acute	121	89.2	82.0	90.1	-8.99%
12	26.0	25.8	25.1	24.8	Acute Rehab	28	24.8	25.6	24.9	2.81%
13	15.9	13.5	12.4	14.6	Psychiatric	19	14.6	14.4	14.6	-1.37%
14	122.9	122.2	121.5	128.6	TOTAL	168	128.6	122.0	129.6	-5.86%
15	9.3	7.6	8.1	9.9	Nursery	18	9.9	9.0	10.2	-11.76%
					<b>PERCENTAGE OF OCCUPANCY</b>					
16	66.9%	68.5%	69.4%	73.7%	Acute		73.7%	67.8%	74.5%	-9.0%
17	92.9%	92.1%	89.6%	88.6%	Acute Rehab		88.6%	91.4%	88.9%	2.8%
18	83.7%	71.1%	65.3%	76.8%	Psychiatric		76.8%	75.8%	76.8%	-1.4%
19	73.2%	72.7%	72.3%	76.5%	TOTAL		76.5%	72.6%	77.1%	-5.9%
20	51.7%	42.2%	45.0%	55.0%	Nursery		55.0%	50.0%	56.7%	-11.8%
					<b>ADMISSIONS</b>					
21	644	635	635	645	Acute		3,289	3,253	3,382	-3.81%
22	50	65	58	57	Acute Rehab		293	286	294	-2.72%
23	45	46	49	49	Psychiatric		248	232	254	-8.66%
24	739	746	742	751	TOTAL		3,830	3,771	3,930	-4.05%
25	169	155	155	182	Nursery		928	869	954	-8.91%
26	177	165	164	191	Deliveries		972	921	993	-7.25%
					<b>DISCHARGES</b>					
27	588	600	570	612	Acute		3,122	3,037	3,231	-6.00%
28	56	64	57	58	Acute Rehab		294	287	297	-3.37%
29	48	51	44	49	Psychiatric		252	234	254	-7.87%
30	692	715	671	719	TOTAL		3,667	3,558	3,782	-5.92%
31	149	136	140	167	Nursery		850	795	867	-8.30%
					<b>AVERAGE LENGTH OF STAY</b>					
32	5.0	5.1	4.9	5.1	Acute(Hospital wide no babies)		5.1	4.9	5.0	-2.00%
33	15.6	12.3	13.0	13.0	Acute Rehab		13.0	13.7	13.0	5.38%
34	2.7	2.5	2.5	2.6	OB/Gyn		2.6	2.5	2.6	-3.85%
35	10.6	9.1	7.6	9.0	Psychiatric		9.0	9.5	8.8	7.95%
36	1.7	1.5	1.6	1.6	Nursery		1.6	1.6	1.6	0.00%
					<b>OUTPATIENT VISITS</b>					
37	4,759	5,236	4,841	5,097	Emergency Room		25,993	24,900	25,564	-2.60%
38	396	393	400	406	ER Admits		2,071	1,981	2,109	-6.07%
39	53.6%	52.7%	53.9%	54.1%	ER Admits as a % of Admissions		54.1%	52.5%	53.7%	-2.11%
40	131	134	126	123	Trauma Cases		627	674	678	-0.59%
41	6,853	7,500	6,531	6,330	Clinic Visits		32,282	35,784	32,547	9.95%
					<b>ANCILLARY PROCEDURES BILLED</b>					
42	53,091	56,574	51,765	54,213	Lab Tests		276,486	272,146	277,972	-2.10%
43	4,410	5,136	4,674	4,370	Radiology Procedures		22,287	23,402	22,808	2.60%
44	248	273	234	234	MRI Procedures		1,194	1,278	1,219	4.84%
45	114	62	72	96	Nuclear Med Procedures		491	485	467	3.85%
46	1,302	1,415	1,261	1,265	Ultrasound Procedures		6,450	6,766	6,581	2.81%
47	2,611	3,000	2,816	2,487	CT Scans		12,684	14,224	11,156	27.50%
48	376	425	412	408	Surgeries		2,082	2,082	2,146	-2.98%
49	7.74	7.85	7.78	7.59	FTE'S PER AOB		7.59	7.82	7.34	6.54%
50	1,454.0	1,448.8	1,435.3	1,433.2	TOTAL PAID FTE'S		1,433.2	1,441.0	1,395.2	3.28%
51	5,632	5,723	5,535	5,661	ADJUSTED PATIENT DAYS		28,873	28,172	29,073	-3.10%

\*ER Admits do not include LDED beginning JUL23.

**NATIVIDAD**  
**STATEMENT OF REVENUES AND EXPENSES IN NET ASSETS-TREND-NORMALIZED**  
**FOR FY2025**

	JUL-24	AUG-24	SEP-24	OCT-24	NOV-24	DEC-24	JAN-25	FEB-25	MAR-25	APR-25	MAY-25	JUN-25	YTD
<b>R E V E N U E</b>													
<b>Patient Revenue:</b>													
1	82,094,747	74,798,102	70,490,020	81,279,287	74,341,473								383,003,630
2	5,988,046	5,984,959	5,124,160	5,805,050	4,259,055								27,161,272
3	43,980,366	39,862,209	39,920,578	44,456,890	40,722,816								206,972,660
4	132,073,161	120,685,270	115,534,756	131,541,228	119,323,244								619,137,761
5	97,901,711	93,101,614	88,215,883	101,094,003	90,481,957								470,785,169
6	6,654,066	1,230,033	3,350,022	1,477,542	2,472,285								15,193,947
7	51,412	39,812	104,588	176,136	133,645								507,595
8	104,607,189	94,371,459	91,670,493	102,749,683	93,087,887								486,486,710
9	27,465,972	26,293,812	23,864,265	28,791,545	26,235,457								132,651,051
10	20.80%	21.79%	20.66%	21.89%	21.99%		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	21.43%
11	7,867,497	8,367,497	8,767,497	7,867,497	7,867,497								40,737,485
<b>Total Government Funding</b>													
<b>Other Operating Revenue:</b>													
12	123,369	123,369	123,369	136,971	123,369								633,448
13	395,633	395,633	395,633	395,633	605,633								2,189,165
14	78,063	75,418	76,570	76,570	76,570								383,212
15	458,382	484,966	1,116,688	467,526	530,992								3,058,554
16	1,055,667	1,079,566	1,712,480	1,079,901	1,336,765								6,264,378
17	36,389,136	35,740,895	34,344,222	37,736,943	35,439,719								179,652,914
<b>TOTAL REVENUE</b>													
<b>EXPENSE</b>													
18	19,956,546	20,428,057	20,025,959	21,003,792	20,161,044								101,607,399
19	854,294	978,710	777,450	1,035,185	1,192,805								4,896,454
20	5,446,733	5,433,098	5,611,408	5,234,561	5,393,289								27,119,089
21	3,450,731	3,243,958	3,111,935	3,542,181	3,085,146								16,433,962
22	3,364,090	3,356,052	3,184,571	3,706,251	3,459,626								17,070,589
23	422,523	553,273	494,677	495,407	501,719								2,467,600
24	430,279	418,860	403,145	403,546	345,019								2,000,849
25	21,234	21,234	21,234	55,485	55,485								174,683
26	963,054	956,840	986,377	1,103,698	989,598								4,999,567
27	498,104	462,607	363,482	536,687	456,819								2,319,698
28	35,408,589	35,852,668	34,980,237	37,118,823	35,670,561								179,031,899
29	979,546	(111,794)	(636,015)	620,120	(230,842)								621,015
<b>NET INCOME(LOSS)</b>													
<b>Normalization for Extraordinary Items</b>													
30	-	-	-	-	-								-
31	-	-	-	-	-								-
32	-	-	-	-	-								-
33	-	-	-	-	-								-
<b>Total Extraordinary Items</b>													
34	\$ 979,546	\$ (111,794)	\$ (636,015)	\$ 620,120	\$ (230,842)	\$	\$	\$	\$	\$	\$	\$	\$ 621,015
<b>CAPITAL CONTRIBUTIONS</b>													
35													
36													
<b>CHANGE IN NET ASSETS</b>													
37	\$ 979,546	\$ (111,794)	\$ (636,015)	\$ 620,120	\$ (230,842)	\$	\$	\$	\$	\$	\$	\$	\$ 621,015







**NATIVIDAD  
BALANCE SHEET  
AS OF NOVEMBER 30, 2024**

	CURRENT MONTH			YEAR - TO - DATE			
	BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 84,387,398	\$ 103,582,528	\$ 19,195,131	\$ 265,963,829	\$ 103,582,528	\$ (162,381,301)	(61.1) %
2	21,083,667	20,583,667	(500,000)	24,483,667	20,583,667	(3,900,000)	(15.9)
3	70,259,687	76,331,738	6,072,151	70,460,875	76,331,738	5,870,863	8.3
4	44,663,455	60,391,224	15,727,769	33,282,851	60,391,224	27,108,372	81.4
5	6,549,527	6,678,572	129,046	6,011,511	6,678,572	667,062	11.1
6	10,410,089	10,617,514	207,425	5,194,447	10,617,514	5,423,067	104.4
7	237,353,723	278,185,243	40,831,521	405,397,180	278,185,243	(127,211,936)	(31.4)
8	366,793,337	367,828,630	1,035,294	364,631,448	367,828,630	3,197,183	0.9
9	(250,508,745)	(251,498,344)	(989,598)	(246,586,952)	(251,498,344)	(4,909,391)	(2.0)
10	116,284,591	116,330,287	45,696	118,042,495	116,330,287	(1,712,208)	(1.5)
11	301,853,139	267,078,639	(34,774,500)	141,959,148	267,078,639	125,119,491	88.1
12	\$ 655,491,453	\$ 661,594,169	\$ 6,102,716	\$ 665,398,823	\$ 661,594,169	\$ (3,804,654)	(0.6) %
13	29,345,748	32,528,360	3,182,612	27,569,119	32,528,360	4,959,241	18.0
14	11,432,417	14,444,027	3,011,610	16,528,848	14,444,027	(2,084,821)	(12.6)
15	73,819,779	73,319,637	(500,141)	79,377,334	73,319,637	(6,057,697)	(7.6)
16	4,475,737	4,475,737	-	4,245,606	4,475,737	230,131	5.4
17	19,834,842	20,529,137	694,295	17,251,837	20,529,137	3,277,300	19.0
18	138,908,523	145,296,898	6,388,375	144,972,744	145,296,898	324,154	0.2
19	2,286,915	2,234,097	(54,817)	2,508,183	2,234,097	(274,086)	(10.9)
20	-	-	-	-	-	-	-
21	8,889,212	8,889,212	-	13,364,949	8,889,212	(4,475,737)	(33.5)
22	11,178,127	11,123,310	(54,817)	15,873,133	11,123,310	(4,749,823)	(29.9)
23	504,552,946	504,552,946	-	497,629,368	504,552,946	6,923,577	1
24	851,857	621,015	(230,842)	6,923,577	621,015	(6,302,562)	(91.0)
25	505,404,803	505,173,961	(230,842)	504,552,946	505,173,961	621,015	0.1
26	\$ 655,491,453	\$ 661,594,169	\$ 6,102,716	\$ 665,398,823	\$ 661,594,169	\$ (3,804,654)	(0.6) %
						(0)	

**NATIVIDAD  
STATE AND COUNTY RECEIVABLES  
AS OF 11/30/24**

<b>BALANCE SHEET</b>	<u>Beg. Balance</u>	<u>Accruals</u>	<u>Prior Years</u>	<u>IGTs Transferred</u>	<u>Received</u>	<u>End. Balance</u>
			<u>Final Rec'n</u>	<u>Out</u>		
Medi-Cal Waiver (DSH + SNCP)	-	5,937,500		14,893,359	(22,537,633)	\$ (1,706,773)
Physician SPA	-	208,335			(505,970)	\$ (297,635)
Rate Range IGT-CCAH- AB 915	8,910,234 745,727	6,666,665 1,379,165		11,196,533		\$ 26,773,432 \$ 2,124,892
Medical GME	-	416,665		827,391	(1,090,260)	\$ 153,796
Medical HPE	-	104,165			(157,389)	\$ (53,224)
Family First-COVID 19	-				(24,795)	\$ (24,795)
SB1732	-	1,166,665			(244,565)	\$ 922,100
Hospital Fee	-	416,665			(1,033,014)	\$ (616,349)
MCMC EPP	9,269,945	6,666,665		7,904,703	(18,869,468)	\$ 4,971,845
MCMC QIP	13,024,643	13,750,000				\$ 26,774,643
<b>GOVERNMENT RECEIVABLES</b>	<b>31,950,549</b>	<b>36,712,490</b>	<b>-</b>	<b>34,821,986</b>	<b>(44,463,094)</b>	<b>\$ 59,021,931</b>
Accrued Donations	16,738	384,364			(356,004)	\$ 45,098
Office Buildings	(8,374)	633,448			(365,505)	\$ 259,568
Miscellaneous Receivable	135,539	582,174			(613,182)	\$ 104,531
Probation	-	514,763			(397,835)	\$ 116,928
UCSF & TOURO University	25,900	81,725			(82,225)	\$ 25,400
Interest Accrued	(1)	2,189,165			(3,023,037)	\$ (833,873)
Health Department	162,500	840,115			(350,976)	\$ 651,639
Watsonville	1,000,000					\$ 1,000,000
<b>OTHER RECEIVABLES</b>	<b>1,332,302</b>	<b>5,225,754</b>	<b>-</b>	<b>-</b>	<b>(5,188,764)</b>	<b>\$ 1,369,292</b>
<b>STATE/COUNTY RECEIVABLES</b>	<b>\$ 33,282,851</b>	<b>\$ 41,938,244</b>	<b>\$ -</b>	<b>\$ 34,821,986</b>	<b>\$ (49,651,857)</b>	<b>\$ 60,391,224</b>

**P & L**

	<u>YTD</u>
	<u>NOV-24</u>
Medi-Cal DSH /SNCP	\$ 5,937,500
Physician SPA	\$ 208,335
AB915	\$ 1,379,165
SB 1732	\$ 1,166,665
HPE	\$ 104,165
Esperanza Care	\$ (208,335)
HD Residency Support	\$ (208,335)
MCMC EPP	\$ 6,666,665
MCMC QIP	\$ 13,750,000
Hospital Fee	\$ 416,665
Medi-Cal GME	\$ 416,665
CARES Act Fund Aid	\$ 3,900,000
Family First C-19 Response-FMAP Enhance-	\$ -
Rate Range IGT-CCAH-	\$ 6,666,665
Medicare Bi-Weekly Payment	\$ 541,665
<b>GOVERNMENT FUNDING INCOME</b>	<b>\$ 40,737,485</b>

**NATIVIDAD  
STATEMENT OF CASH FLOWS  
AS OF NOVEMBER 30, 2024**

	CURRENT MONTH		YEAR - TO - DATE
1	<b>\$ 84,387,398</b>	CASH AT BEGINNING OF PERIOD	<b>\$ 265,963,829</b>
2		FROM OPERATIONS:	
3	(230,842)	NET INCOME/(LOSS)	621,015
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	<u>989,598</u>	DEPRECIATION/AMORT	<u>\$ 4,909,391</u>
6	<b>758,756</b>	SUBTOTAL	<b>5,530,407</b>
7		CHANGES IN WORKING CAPITAL:	
8	(6,072,151)	ACCOUNTS RECEIVABLE	(5,870,863)
	500,000	FUND AID STIMULUS	3,900,000
9	(15,727,769)	STATE/COUNTY RECEIVABLE	(27,108,372)
10	(336,470)	PREPAID EXPENSE & INVENTORY	(6,090,129)
11	3,182,612	ACCRUED PAYROLL	4,959,241
12	3,011,610	ACCOUNTS PAYABLE	(2,084,821)
13	(500,141)	MCARE/MEDICAL LIABILITIES	(6,057,697)
15	-	SHORT TERM DEBT	230,131
16	<u>694,295</u>	ACCRUED LIABILITIES	<u>3,277,300</u>
17	<b>(15,248,015)</b>	NET (DECREASE)/INCREASE	<b>(34,845,210)</b>
18		CAPITAL ADDITIONS:	
19	(1,035,294)	PP&E ADDITIONS	(3,197,183)
20	<u>-</u>	NBV OF ASSETS DISPOSED	<u>-</u>
19	-		-
21	<b>(1,035,294)</b>	TOTAL CAPITAL (Use of Cash)	<b>(3,197,183)</b>
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(4,749,823)
24	<u>34,774,500</u>	OTHER ASSETS	(125,119,491)
25	<u>-</u>	INVESTMENTS	<u>-</u>
26	<b>34,719,683</b>	TOTAL FINANCING	<b>(129,869,314)</b>
27	<u>19,195,131</u>	INC./(DEC.) IN CASH BALANCE	<u>(162,381,301)</u>
28	<b><u>\$ 103,582,528</u></b>	CASH BALANCE - END OF PERIOD	<b><u>\$ 103,582,528</u></b>

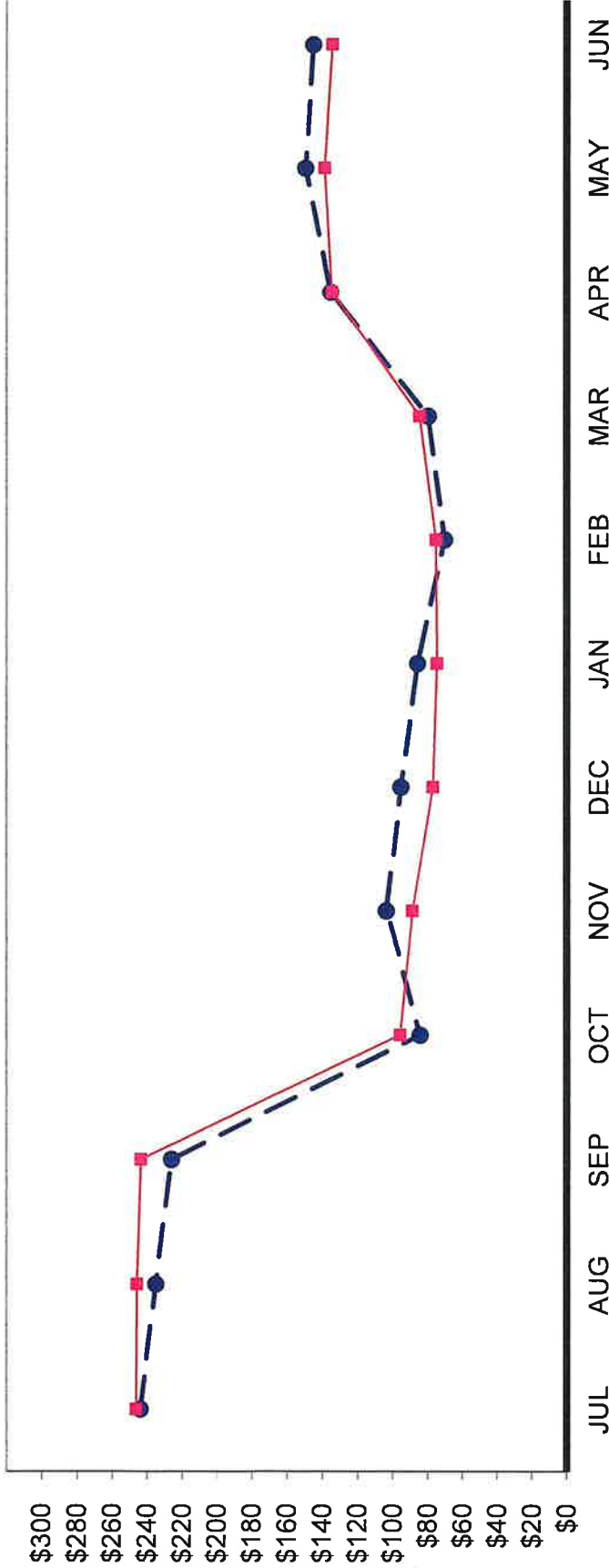
**NATIVIDAD  
RECONCILIATION OF GOVERNMENT FUNDING  
FISCAL YEAR 2025**

	<u>BDGT-25</u>	<u>ESTIMATE FY2025</u>	<u>Variance to Budget</u>
01 Medi-Cal DSH Waiver (GPP)	\$ 14,250,000	\$ 14,250,000	\$ -
02 Physician SPA	\$ 500,000	\$ 500,000	-
03 EPP	16,000,000	\$ 16,000,000	-
04 QIP	33,000,000	\$ 33,000,000	-
05 AB915	3,310,000	\$ 3,310,000	-
06 SB1732	2,800,000	\$ 2,800,000	-
07 CCAH Rate Range	16,000,000	\$ 16,000,000	-
08 HPE	250,000	\$ 250,000	-
09 Family First Corona Virus Response	-	\$ -	-
10 Esperanza Care Outside Purchased Service	(500,000)	\$ (500,000)	-
11 HD Residency Support	(500,000)	\$ (500,000)	-
12 Medi-Cal GME	1,000,000	\$ 1,000,000	-
13 CARES Act Fund Aid	6,000,000	\$ 7,400,000	1,400,000
14 Medicare Bi-Weekly Payments	1,300,000	\$ 1,300,000	-
15 Provider Fee	1,000,000	\$ 1,000,000	-
	<u>\$ 94,410,000</u>	<u>\$ 95,810,000</u>	<u>\$ 1,400,000</u>



## Cash Flow Performance Fiscal Year 2024 (in Millions)

—●— YTD Projections    
 —■— BUDGET 2024



Months	ACTUAL		ACTUAL		ACTUAL		ESTIMATE		ESTIMATE		ESTIMATE	
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YTD	243.9	235.1	226.2	84.4	103.6	95.4	85.7	70.4	79.8	135.2	149.5	145.2
BDGT	246.4	245.8	243.4	95.6	88.5	77.0	74.5	75.3	84.6	134.4	138.4	134.2
Variance	(2.5)	(10.7)	(17.2)	(11.2)	15.1	18.4	11.2	(4.8)	(4.8)	0.8	11.0	11.0

NATIVIDAD  
CASH FORECAST  
FISCAL YEAR 2025

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ESTIMATE DEC	ESTIMATE JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	265,955,268	243,916,079	235,075,584	226,217,874	84,378,839	103,573,969	85,184,129	85,722,081	70,434,605	79,772,703	135,222,791	149,468,153	265,955,268

**CASH RECEIPTS**

Patient Revenues (incl pro fees and lab cop)	24,303,677	26,813,241	23,665,694	31,868,112	20,453,717	19,638,476	30,751,652	26,405,739	26,724,296	26,287,316	26,965,662	20,805,201	300,682,783
Provider Fee			551,925		481,090					16,000,000	666,666	333,334	2,033,014
RR IGT CCAH													16,000,000
Stimulus -Family First Response COVID19	21,797			600	2,398								24,795
SHORT DOYLE			1,798,420	510,432	207,545			457,447			457,447		3,431,291
HPE			157,389			41,667		41,667		41,667		41,667	324,055
Foundation Donations	15,019	196,929	7,388		135,515	60,000	60,000	60,000	60,000	60,000	60,000	60,000	774,851
MCal Waiver CY24/GPP	11,273,034			11,264,599			10,193,823				10,193,823		42,925,278
Fund Aid	500,000	1,000,000	1,400,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	7,400,000
SB1732	244,565							2,496,055					2,740,620
HEALTH DEPARTMENT REIMB			121,605	186,837			278,423		141,241		245,319		973,425
MCAL GME		787,991	151,716		150,552	250,000			250,000			250,000	1,840,260
AB915											3,310,000		3,310,000
Rent Income	16,820	16,820	227,874	87,171	16,820	122,184	123,184	115,684	122,684	116,184	115,184	116,159	1,196,768
Juvenile Hall													
QIP										49,073,698			49,073,698
EPP			18,869,468						8,665,229				27,534,697
Physician SPA			259,308	246,662								500,000	1,005,970
CCAH Hospital Quality Incentive Program (HQIP)			611,600					642,800			642,800		1,897,200
IGT Sub-Fund Transfer In/(Out)				34,821,986									34,821,986
Fund 404 Transfer		15,539	38,953	9,621		100,720	25,140	63,885	141,554	63,173	163,644	1,134,862	1,757,090
Interest Income					3,023,037	1,686,365			1,686,365				1,686,365
Miscellaneous Revenue	511,723	102,070	799,623	449,893	486,859	259,494	832,578	241,251	420,289	299,531	272,783	382,764	5,058,894
<b>Total Cash Receipts</b>	<b>36,886,635</b>	<b>28,932,590</b>	<b>29,791,495</b>	<b>63,993,395</b>	<b>60,279,519</b>	<b>18,658,905</b>	<b>42,764,801</b>	<b>31,024,528</b>	<b>38,711,653</b>	<b>92,441,568</b>	<b>43,593,328</b>	<b>25,810,352</b>	<b>512,888,768</b>

**CASH DISBURSEMENTS**

Purchased Services and Supplies	14,612,300	13,520,206	11,521,666	11,830,991	8,415,727	8,987,651	8,987,651	8,987,651	8,987,651	8,987,651	8,987,651	8,987,651	122,814,446
Rate Range Assessment Fee CY23					1,705,723								1,705,723
Rate Range IGT CY23					9,443,451								9,443,451
Rate Range IGT CY22					47,359								47,359
HD Residency Support					125,000								125,000
IGT MEDICAL GME	413,695			413,695									413,695
GPP	7,449,467		7,443,893			6,890,960				6,890,960			28,675,278
MCAL FY17 FINAL SETTLEMENT	3,175,922	(3,150,196)											25,726
IGT EPP		7,904,703					3,629,994						11,534,697
IGT QIP								16,073,698					16,073,698
GPP Transfer to HD/BH (3 FYs)													
Building Lease / Rental Equipment						196,152	196,152	196,152	196,152	196,152	196,152	196,152	1,373,066
Unfunded Actuarial Liability (UAL) Annual Allocation													
COP Principal & Interest Payments				4,673,795					441,454				5,115,248
Payroll and Benefits	27,743,145	19,064,719	19,481,857	19,596,426	19,511,971	18,495,430	27,743,145	18,495,430	18,495,430	18,495,430	18,495,430	18,495,430	244,113,843
Workers Comp Allocation				5,154,549									5,154,549
Property Insurance				2,316,580		1,043,559	1,043,559	1,043,559	1,043,559	1,043,559	1,043,559	1,043,559	9,621,495
General Liability Ins - Non Recoverable				583,566									583,566
General Liability Ins - Recoverable				1,009,091									1,009,091
Beta Ins - Liability & Malpractice					749,512								749,512
COWCAP	4,289,019												4,289,019
Data Processing						1,103,120	220,583	220,583		441,114	220,686	608,086	2,814,170
Pension Fund Transfer to County													
Transfer From 451 to 404				117,090,572	50,352								117,140,924
Transfer From 451 to IGT				34,378,995									34,378,995
Transfer From 451 to Strategic Funds				8,500,000									8,500,000
Capital Expenditures	1,242,276	433,654	201,790	284,170	1,035,294	331,873	405,765	1,294,930	209,310	936,614	404,487	775,281	7,555,443
<b>Total Cash Disbursements</b>	<b>58,925,824</b>	<b>37,773,085</b>	<b>38,649,205</b>	<b>205,832,430</b>	<b>41,084,388</b>	<b>37,048,745</b>	<b>42,226,850</b>	<b>46,312,003</b>	<b>29,373,556</b>	<b>36,991,479</b>	<b>29,347,965</b>	<b>30,106,159</b>	<b>633,257,994</b>
Increase/(Decrease)	(22,039,189)	(8,840,495)	(8,857,710)	(141,839,035)	19,195,131	(18,389,840)	537,951	(15,287,475)	9,338,097	55,450,088	14,245,362	(4,295,806)	#####
Ending Cash Fund 451	243,916,079	235,075,584	226,217,874	84,378,839	103,573,969	85,184,129	85,722,081	70,434,605	79,772,703	135,222,791	149,468,153	145,172,347	145,586,043
(+) Cash In Transit							10,177,223						
(*) Petty Cash and CC	8,559	8,559	8,559	8,559	8,559	9,326	9,294	14,658	10,010	11,716	15,680	8,561	
Ending Cash as per G/L	243,924,638	235,084,143	226,226,433	84,387,398	103,582,528	95,370,678	85,731,374	70,449,263	79,782,712	135,234,507	149,483,833	145,180,908	

Fund 404													
Beginning Balance	61,347,484	61,347,484	61,331,945	61,292,992	178,373,943	178,373,943	178,273,224	178,248,083	178,184,199	178,042,645	177,979,472	177,815,828	
Transfer In from fund 451				117,090,572	50,352								
Transfer Out fund 404		(15,539)	(38,953)	(9,621)		(100,720)	(25,140)	(63,885)	(141,554)	(63,173)	(163,644)	(1,134,862)	
Capital Expenditures													
Ending Cash Fund 404	61,347,484	61,331,945	61,292,992	178,373,943	178,424,295	178,273,224	178,248,083	178,184,199	178,042,645	177,979,472	177,815,828	176,680,966	
Ending Cash Fund 451 & 404	305,263,563	296,407,529	287,510,866	262,752,782	281,998,264	263,457,353	263,970,164	248,618,804	257,815,348	313,202,263	327,283,982	321,853,313	