



Finance Committee Meeting 2025

March 14, 2025



Finance Committee Meeting

Friday, March 14, 2025

8:30 AM

NATIVIDAD ROOM

1ST FLOOR, BUILDING 200

AGENDA

Participation in meetings

While the Natividad Finance Committee meeting room remains open, members of the public may participate in this Natividad Finance Committee meeting in 2 ways:

- 1. You may attend the meeting in person; or,**
- 2. You may participate through ZOOM. For ZOOM participation please join by phone call at any of these numbers below:**

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+1 720 928 9299 US (Denver)

Enter the Meeting ID number: 976 1224 4841 when prompted. You will then enter the Password: 021988 when prompted.

Or, to attend the Finance Committee meeting by Zoom computer audio at:

<https://natividad.zoom.us/j/97612244841?pwd=XeeZtAbGBZX8qjsZY8pHqxRPT8NQ7X.1>

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Or

- 2. You may make public comment by joining through ZOOM at one of the phone numbers or clicking the ZOOM link above. You will be placed in the meeting as an attendee; when you are ready to make a public comment if joined by computer audio, please select the "Raise your Hand" option on the Zoom screen; and by phone please push #9 on your keypad.**

- a. If members of the public want to present documents/Power Point presentations while speaking, they should submit the document by 2:00 p.m. on Thursday before the meeting at Natividadpubliccomments@natividad.com (If submitted after that deadline, staff will make best efforts, but cannot guarantee, to make it available to present at the Committee meeting.)

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DOCUMENT DISTRIBUTION: Documents related to agenda items that are distributed to the Committee less than 72 hours prior to the meeting shall be available for public inspection at the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA. Documents distributed to the Committee at the meeting by County staff will be available at the meeting; documents distributed to the Board by members of the public shall be made available after the meeting.

REASONABLE ACCOMMODATIONS; MODIFICATIONS: Individuals with disabilities who desire to request a reasonable accommodation or modification to observe or participate in the meeting may make such request by sending an email to Natividadpubliccomments@natividad.com. The request should be made no later than noon on the Wednesday prior to the Committee meeting in order to provide time for Natividad to address the request.

INTERPRETATION AND TRANSLATION SERVICE: The Natividad Finance Committee invites and encourages the participation of Monterey County residents at its meetings. If you require the assistance of an interpreter or the translation of a document in the agenda, please contact the Secretary of the Natividad Finance Committee Desk, Natividad Administration Office, 1441 Constitution Blvd., Salinas, CA – or by phone at (831) 755-4185. The Secretary will make every effort to accommodate requests for interpreter or document translation assistance. Requests should be made as soon as possible, and at a minimum no later than noon on the Wednesday prior to the Committee meeting.

The Chair and/or Secretary may set reasonable rules as needed to conduct the meeting in an orderly manner.

PLEASE NOTE: IF ALL PARTICIPATING COMMITTEE MEMBERS ARE PRESENT IN PERSON, PUBLIC PARTICIPATION BY ZOOM IS FOR CONVENIENCE ONLY AND IS NOT REQUIRED BY LAW. IF THE ZOOM FEED IS LOST FOR ANY REASON, THE MEETING MAY BE PAUSED WHILE A FIX IS ATTEMPTED BUT THE MEETING MAY CONTINUE AT THE DISCRETION OF THE CHAIRPERSON.



Reunión del Comité de Finanzas

Viernes, 14 de marzo de 2025

8:30 AM

Sala NATIVIDAD

1er Piso, Edificio 200

AGENDA

Podrá participar en la reunión

Mientras la sala de reuniones del Comité de Finanzas de Natividad permanezca abierta, los miembros del público podrán participar en esta reunión del Comité de Finanzas de Natividad de 2 maneras:

1.Podrá asistir a la reunión en persona; o,

2.Podrá participar a través de ZOOM. Para participar por ZOOM, únase por llamada telefónica a cualquiera de los siguientes números:

+1 971 247 1195 US (Portland)

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Ingrese el número de ID de la reunión: 976 1224 4841 cuando se le solicite. Luego, ingrese la contraseña: 021988 cuando se le solicite.

O, para asistir a la reunión del Comité de finanzas de Natividad mediante audio por Zoom en:

<https://natividad.zoom.us/j/97612244841?pwd=XeeZtAbGBZX8qjsZY8pHqxRPT8NQ7X.1>

Si decide no asistir en persona a la reunión del Comité de Finanzas de Natividad, pero desea hacer un comentario público general o comentar sobre un tema específico en la agenda, puede hacerlo de 2 maneras:

1. Envíe sus comentarios por escrito por correo electrónico al Comité de Finanzas de Natividad a Natividadpubliccomments@natividad.com antes de las 2:00 p.m. del jueves previo a la reunión del Comité. Para ayudar al personal de Natividad a identificar el tema de la agenda al que corresponde el comentario, por favor indique en la línea de asunto la fecha de la reunión del Comité y el número de la agenda. Los comentarios recibidos antes de la fecha límite de las 2:00 p.m. del jueves serán distribuidos al Comité y se incluirán en el registro de la reunión del Comité.

O

2. Puede hacer un comentario público uniéndose a través de ZOOM a uno de los números de teléfono o haciendo clic en el enlace de ZOOM arriba. Será colocado en la reunión como asistente; cuando esté listo para hacer un comentario público, si se ha unido por audio de computadora, seleccione la opción “Levantar la mano” en la pantalla de Zoom; y si está por teléfono, presione el #9 en su teclado.

- a. Si los miembros del público desean presentar documentos o presentaciones en PowerPoint mientras hablan, deben enviar el documento antes de las 2:00 p.m. del jueves previo a la reunión a Natividadpubliccomments@natividad.com (Si se envía las presentaciones después de la fecha límite, el personal hará su mejor esfuerzo, pero no puede garantizar que esté disponible para ser presentado en la reunión del Comité.)

PARA DIRIGIRSE AL COMITÉ DURANTE EL COMENTARIO PÚBLICO: Los miembros del público pueden dirigir sus comentarios al Comité con respecto a cada tema de la agenda y pueden comentar cuando el presidente solicite los comentarios públicos generales sobre los temas que no están en la agenda del día.

PARA DIRIGIRSE AL COMITÉ SOBRE UN ITEM ESPECÍFICO DE LA AGENDA: Cuando el presidente solicite comentarios públicos sobre un tema específico de la agenda, el secretario del Comité o su designado primero verificará quién desea testificar (entre aquellos que se encuentran en la reunión por teléfono) y luego llamará a los oradores uno por uno. Los oradores públicos serán transmitidos únicamente en formato de audio. Si los miembros del público desean presentar documentos o presentaciones en PowerPoint mientras hablan, deben enviar el documento antes de las 2:00 p.m. del jueves previo a la reunión a Natividadpubliccomments@natividad.com (Si se envía después de esa fecha límite, el personal hará todo lo posible, pero no puede garantizar que esté disponible para ser presentado en la reunión del Comité.)

DISTRIBUCIÓN DE DOCUMENTOS: Los documentos relacionados con los temas de la agenda que sean distribuidos al Comité con menos de 72 horas de antelación a la reunión estarán disponibles para su inspección pública en el Escritorio del secretario del Comité de Finanzas de Natividad, Oficina de Administración de Natividad, 1441 Constitution Blvd., Salinas, CA. Los documentos distribuidos al Comité durante la reunión por el personal del Condado estarán disponibles en la reunión; los documentos distribuidos al Comité por miembros del público estarán disponibles después de la reunión.

ACOMODACIONES RAZONABLES; MODIFICACIONES: Las personas con discapacidades que deseen solicitar una acomodación o modificación razonable para observar o participar en la reunión pueden hacer dicha solicitud enviando un correo electrónico a Natividadpubliccomments@natividad.com. La solicitud debe realizarse a más tardar al mediodía del miércoles previo a la reunión del Comité, para proporcionar tiempo suficiente a Natividad para atender la solicitud.

SERVICIO DE INTERPRETACIÓN Y TRADUCCIÓN: La reunión del Comité de Finanzas de Natividad invita y fomenta la participación de los residentes del Condado de Monterey en sus reuniones. Si necesita la asistencia de un intérprete o la traducción de un documento incluido en la agenda, comuníquese con el secretario de la reunión del Comité de Finanzas, en la Oficina de Administración de Natividad, ubicada en 1441 Constitution Blvd., Salinas, CA, o por teléfono al (831) 755-4185. El secretario hará todo lo posible para atender las solicitudes de asistencia con interpretación o traducción de documentos. Las solicitudes deben hacerse lo antes posible y, como mínimo, antes del mediodía del miércoles previo a la reunión de la Junta.

El Presidente y/o el Secretario pueden establecer reglas razonables según sea necesario para llevar a cabo la reunión de manera ordenada.

NOTA IMPORTANTE: SI TODOS LOS MIEMBROS DEL COMITÉ ESTÁN PRESENTES EN PERSONA, LA PARTICIPACIÓN PÚBLICA A TRAVÉS DE ZOOM ES SÓLO POR CONVENIENCIA Y NO ES REQUERIDA POR LEY. SI SE PIERDE LA TRANSMISIÓN DE ZOOM POR CUALQUIER RAZÓN, LA REUNIÓN PUEDE SER PAUSADA MIENTRAS SE INTENTA SOLUCIONAR EL PROBLEMA, PERO LA REUNIÓN PUEDE CONTINUAR A DISCRECIÓN DEL PRESIDENTE.

Call to Order

Mitch Winick, Chair

Roll Call

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of February 14, 2025 Finance Committee Meeting. *Pages 8-14*

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A. *Pages 15-22*

Scheduled Items/Discussion Items

1. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC for CV service line strategy coding and billing review services at NMC for an amount not to exceed \$115,000 with an agreement term May 1, 2025 through April 30, 2025.
 - b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard payment conditions, termination, insurance, royalties and inventions, miscellaneous provisions and limitations on liability provisions within the agreement. *Pages 23-24 (Dr. Charles Harris)*
2. Review and approve for consideration by the NMC Board of Trustees the following request which is in the final stages of negotiation:
 - a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Santa Cruz HIO, a California non-profit public benefit corporation, dba Serving Communities Health Information Organization (SCHIO) for electronic health information exchange services at NMC for an amount not to exceed \$200,000 with a term of five years from the date signed by CEO or his designee.
 - b. Approve the NMC's Chief Executive Officer's recommendation to accept the non-standard agreement in its entirety. *Pages 25-26 (Dr. Charles Harris)*
3. Receive and Approve January 2025 Financial Report. *Pages 27-39*

Daniel Leon, CFO

Adjournment

**NEXT FINANCE COMMITTEE MEETING
FRIDAY, April 11, 2025 AT 8:30 A.M.
NATIVIDAD ROOM
1ST Floor, Building 200**

NOTE: Any individual may request a copy of the agenda, or a copy of all the documents constituting the agenda packet of any meeting of the Natividad Medical Center Finance Committee as required by the Ralph M. Brown Act, Section 54954.1. Upon receipt of a written request, The clerk to the Natividad Medical Center Finance Committee shall cause the requested materials to be mailed at the time the agenda is posted pursuant to Section 54954.2 and 54956. Any request for mailed copies of agendas or agenda packets shall be valid for the calendar year in which it is filed and must be renewed following January 1 of each year. If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the American with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. Individuals requesting a disability-related modification or accommodation, including auxiliary aids or services, may contact Natividad Medical Center Hospital Administration at 831.755-4185. These requests may be made by a person with disability who requires a modification or accommodation in order to participate in the public meeting.



Finance Committee Meeting
Friday, March 14, 2025
Consent Items

Attachment A

<p>1. <i>Pages 15-16</i></p>	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-16067) with Raimi and Associates, Inc. for strategic planning services, extending the agreement an additional two (2) month period (November 1, 2025 through December 31, 2025) for a revised full agreement term of November 1, 2022 through December 31, 2025, and adding \$80,484 for a revised total agreement amount not to exceed \$305,750.</p>
<p>2. <i>Pages 17-18</i></p>	<ul style="list-style-type: none"> a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center of an agreement with ECMO PRN, LLC (“ECMO PRN”), dated March 4, 2024, for one-time only extracorporeal membrane oxygenation (“ECMO”) services and ECMO interfacility transportation services; and b. Ratify execution by the designee of the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated March 29, 2024, for one-time ECMO services and ECMO interfacility transportation services; and c. Ratify execution by the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated January 15, 2025, for one-time ECMO services and ECMO interfacility transportation services; and d. Approve CEO’s recommendation to accept non-standard insurance and limitation of liability provisions in the agreements; and e. Authorize the Auditor-Controller to process payment to ECMO for specified outstanding invoices in the amount of \$77,558.29, for ECMO services and ECMO interfacility transportation services.
<p>3. <i>Pages 19-20</i></p>	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-14571) with Press Ganey Associates LLC d/b/a Press Ganey Associates, Inc. for access and participation in the National Database of Nursing Quality Indicators database (“NDNQI Participation Agreement”), extending the agreement an additional twenty (20) month period (January 1, 2026 through August 31, 2027) for a revised full agreement term of January 1, 2020 through August 31, 2027, and adding \$94,408 for a revised total agreement amount not to exceed \$1,019,743.</p>
<p>4. <i>Pages 21-22</i></p>	<ul style="list-style-type: none"> a. Authorize the County Counsel to execute amendment No. 8 to the agreement (A-13923) with Best Best & Krieger, LLP for specialized attorney services, adding \$100,000, for a total revised agreement amount of \$995,000, with no change to the term of May 1, 2017 through April 30, 2026; and b. Authorize the County Counsel to execute up to one (1) future amendment that does not exceed 10% (\$8,000) of the original Agreement amount, does not significantly alter the scope of work, and does not exceed a revised maximum amount of \$1,103,000.



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1ST FLOOR, BUILDING 200
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Reunión del Comité de Finanzas

Viernes, 14 de febrero de 2025

8:30 AM

Sala NATIVIDAD

1er Piso, Edificio 200

Actas de la Reunión

Podrá participar en la reunión

Mientras la sala de reuniones del Comité de Finanzas de Natividad permanezca abierta, los miembros del público podrán participar en esta reunión del Comité de Finanzas de Natividad de 2 maneras:

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- O
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El Presidente y/o el Secretario pueden establecer reglas razonables según sea necesario para llevar a cabo la reunión de manera ordenada.

NOTA IMPORTANTE: SI TODOS LOS MIEMBROS DEL COMITÉ ESTÁN PRESENTES EN PERSONA, LA PARTICIPACIÓN PÚBLICA A TRAVÉS DE ZOOM ES SÓLO POR CONVENIENCIA Y NO ES REQUERIDA POR LEY. SI SE PIERDE LA TRANSMISIÓN DE ZOOM POR CUALQUIER RAZÓN, LA REUNIÓN PUEDE SER PAUSADA MIENTRAS SE INTENTA SOLUCIONAR EL PROBLEMA, PERO LA REUNIÓN PUEDE CONTINUAR A DISCRECIÓN DEL PRESIDENTE.

Board Members: Dr. Charles Harris, Dr. Valerie Vigil, Marcia Atkinson, Mitch Winick

Absent: None

NMC Staff/County: Stacy Saetta, Ari Entin, Daniel Leon, Cher Krause, Andrea Rosenberg, Dr. Craig Walls, Jeanne-Ann Balza, Victor Sosa, Libby Downey, and Manuel Osorio

Call to Order

Mitch Winick, Chair

Roll Call

Present

*Mitch Winick
Dr. Charles Harris
Marcia Atkinson*

Absent

Dr. Valerie Vigil

Agenda Additions/Corrections

Noemi Breig

- *None*

Public Comments (Limited 3 minutes per speaker)

This portion of the meeting is reserved for persons to address the Natividad Finance Committee on any matter not on this agenda but under the jurisdiction of the Committee. Committee members may respond briefly to statements made or questions posed. They may ask a question for clarification; make a referral to staff for factual information, or request staff to report back to the Committee at a future meeting.

Approval of Minutes

1. Approve the Minutes of January 10, 2025 Finance Committee Meeting.

MOTION: *Motion to approve the minutes of January 10, 2025, Finance Committee Meeting moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.*

Consent Items

2. Approve for consideration by the NMC Board of Trustees the Items in Attachment A.

MOTION: *Motion to approve Consent Item 2 for consideration by the NMC Board of Trustees, Attachment A, item 1 through 8, moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.*

Board Member Dr. Valerie Vigil joined the meeting.

Scheduled Items/Discussion Items

3. Receive and Approve December 2024 Financial Report.

Daniel Leon, CFO

MOTION: *Motion to accept the December 2024 Financial Report moved by Marcia Atkinson, seconded by Dr. Charles Harris, and approved unanimously.*

Adjournment at 9:00 AM

Recorded by Noemi Breig



**Finance Committee Meeting
Friday, February 14, 2025
Consent Items
MINUTES
Attachment A**

1.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Professional Services Agreement Bay Area Gynecology Oncology to provide gynecology oncology and urology gynecology services for an amount not to exceed \$800,000 for the period to April 1, 2025 to March 31, 2027; and b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments to this Agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$80,000) of the original contract amount and do not increase the total contract amount above \$880,000.
2.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Third Amendment to the Professional Services Agreement (A-15194) with The Regents of the University of California on behalf of the University of California, San Francisco, School of Medicine, Department of Pediatrics (UCSF) to provide neonatology services extending the term by twelve months (April 1, 2025 to March 31, 2026) for a revised full agreement term of April 1, 2021 to March 31, 2026, and adding \$468,000 for a revised total not to exceed amount of \$1,968,000 in the aggregate; and b. Authorize the CEO or his designee to sign up to three (3) future amendments to this agreement where the total amendments do not significantly change the scope of work, do not cause an increase of more than ten percent 10% (\$70,000) of the original contract amount and do not increase the total contract amount above \$2,038,000.
3.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer (CEO) for Natividad Medical Center (NMC) or his designee to execute the Professional and Call Coverage Services Agreement with Peyman R. Tabrizi, M.D., Incorporated, dba Pacific Coast Neurosurgical Institute, Inc. to provide neurosurgery services, extending the term by twenty-four months (April 1, 2025 to March 31, 2027) for a revised full agreement term of April 1, 2022 to March 31, 2027, and adding \$4,000,000 to a revised full not to exceed amount of \$10,000,000 in the aggregate; and b. Authorize the CEO for NMC or his designee to sign up to three (3) future amendments where the total amendments do not significantly change the scope of work; do not cause an increase of more than 10% (\$600,000) of the original contract amount and increase the total contract amount above \$10,600,000.
4.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with MGMA-ACMPE for access to its online physician practice management data platform and organizational membership services at NMC for an amount not to exceed \$52,819.00 with an agreement term April 1, 2025 through March 31, 2028. b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard indemnification provisions within the agreement.
5.	<p>Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 9 to the agreement (A-14393) with Total Renal Care, Inc. for acute dialysis services, with no change to the agreement term July 1, 2019 through March 31, 2025, and</p>

	adding \$400,000 for a revised total agreement amount not to exceed \$6,075,957.
6.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Smith & Enright Landscaping, Inc. for landscaping and maintenance services at NMC and Natividad Medical Group (NMG) outpatient clinic located in Prunedale, CA for an amount not to exceed \$400,000 with an agreement term April 1, 2025 through March 31, 2028. b. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$40,000) of the original cost of the agreement, for total contract liability of (\$440,000).
7.	<ul style="list-style-type: none"> a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Hologic Sales and Service, LLC for maintenance and repair services at NMC for an amount not to exceed \$280,868 with an agreement term retroactive from August 17, 2024 through August 16, 2028. b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard indemnification and insurance provisions within the agreement. c. Authorize the Chief Executive Officer for Natividad Medical Center or his designee to execute up to three (3) future amendments to the agreement which do not significantly alter the scope of work and do not cause an increase of more than 10% (\$28,086) of the original cost of the agreement, for total contract liability of (\$308,954).
8.	Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute renewal and amendment No. 5 to the agreement with Renovo Solutions LLC (A-14229) per Request for Proposals (RFP) 9600-70 for preventative maintenance plus repairs on biomedical equipment, increasing the total agreement amount by an additional \$2,808,833 for a revised total agreement amount not to exceed \$9,885,284 and extending the term of the Agreement for an additional two (2) year period (March 1, 2025 through February 28, 2027) with a revised full agreement term of March 1, 2019 through February 28, 2027.

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Raimi and Associates, Inc. Amendment No. 3

Legistar Number: _____

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-16067) with Raimi and Associates, Inc. for strategic planning services, extending the agreement an additional two (2) month period (November 1, 2025 through December 31, 2025) for a revised full agreement term of November 1, 2022 through December 31, 2025, and adding \$80,484 for a revised total agreement amount not to exceed \$305,750.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 3 to the agreement (A-16067) with Raimi and Associates, Inc. for strategic planning services, extending the agreement an additional two (2) month period (November 1, 2025 through December 31, 2025) for a revised full agreement term of November 1, 2022 through December 31, 2025, and adding \$80,484 for a revised total agreement amount not to exceed \$305,750.

SUMMARY/DISCUSSION:

Natividad Medical Center has been working with Raimi and Associates since November 2022 on the development of its three-year strategic plan. The plan has been completed and presented to the Natividad Board of Trustees and the Monterey County Board of Supervisors in December 2024. Natividad Medical Center desires to continue its relationship with Raimi and Associates as we enter the implementation phase of the strategic plan. Amendment Number 3 will allow us to finalize and complete the strategic dashboards with on-going technical assistance from Raimi and Associates and will assist leadership with development of the implementation plan for the first year of the plan. Once priorities have been established, Raimi and Associates will create an implementation update template that staff will use to monitor activities and track progress. This will ensure continued success of the strategic plan.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 3 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 3 has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 14, 2025.

FINANCING:

The cost for this amendment No. 3 is \$80,484 which \$80,484 is included in the FY 2024-25 Adopted Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6613.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

The strategic plan will serve as a well thought roadmap for the hospital identifying many growth and service line expansion opportunities. Implementation of strategies in the strategic plan may result in improved access to much needed services for the residents of Monterey County.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Andrea Rosenberg, Assistant Administrator, 783-2562
Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

- Raimi and Associates, Inc. Amendment 3
- Raimi and Associates, Inc. Amendment 2
- Raimi and Associates, Inc. Amendment 1
- Raimi and Associates, Inc. Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

ECMO PRN LLC emergency short term Agreement

Legistar Number: _____

..Title

- a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center of an agreement with ECMO PRN, LLC (“ECMO PRN”), dated March 4, 2024, for one-time only extracorporeal membrane oxygenation (“ECMO”) services and ECMO interfacility transportation services; and
- b. Ratify execution by the designee of the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated March 29, 2024, for one-time ECMO services and ECMO interfacility transportation services; and
- c. Ratify execution by the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated January 15, 2025, for one-time ECMO services and ECMO interfacility transportation services; and
- d. Approve CEO’s recommendation to accept non-standard insurance and limitation of liability provisions in the agreements; and
- e. Authorize the Auditor-Controller to process payment to ECMO for specified outstanding invoices in the amount of \$77,558.29, for ECMO services and ECMO interfacility transportation services.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Ratify execution by the Chief Executive Officer (“CEO”) for Natividad Medical Center of an agreement with ECMO PRN, LLC (“ECMO PRN”), dated March 4, 2024, for one-time only extracorporeal membrane oxygenation (“ECMO”) services and ECMO interfacility transportation services; and
- b. Ratify execution by the designee of the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated March 29, 2024, for one-time ECMO services and ECMO interfacility transportation services; and
- c. Ratify execution by the CEO for Natividad Medical Center of a further agreement with ECMO PRN, dated January 15, 2025, for one-time ECMO services and ECMO interfacility transportation services; and
- d. Approve CEO’s recommendation to accept non-standard insurance and limitation of liability provisions in the agreements; and
- e. Authorize the Auditor-Controller to process payment to ECMO for specified outstanding invoices in the amount of \$77,558.29, for ECMO services and ECMO interfacility transportation services.

SUMMARY/DISCUSSION:

Natividad Medical Center (“NMC”) signed several one-time emergency agreements with ECMO PRN for the provision of extracorporeal membrane oxygenation (ECMO) services and ECMO interfacility transfer services. ECMO services are needed for critically ill patients with life-threatening heart or lung conditions. ECMO services are external life support permitting a patient’s blood to continue to be oxygenated externally while the patient’s heart or lung has time to heal or be readied for an organ transplant.

NMC does not provide ongoing ECMO care at its facility. AMR, the County-wide ambulance

provider, does not provide ECMO interfacility transportation services for Monterey County hospitals. As a result, NMC must contract for ECMO services before, during and after transport of the patient to an ECMO receiving hospital for ongoing ECMO care. Services provided under these one-time agreements allowed Natividad on an emergency basis to initiate ECMO at Natividad and transport the patient undergoing ECMO services on board to an ECMO receiving hospital.

NMC and ECMO PRN are in the process of negotiating a new long-term agreement. As none of the agreements had a total contract amount, this board request will enable NMC to pay outstanding invoices (minus late fees) for CY 2024 and January 2025.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved the as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. This Board request has been reviewed and approved by NMC’s Finance Committee and by its Board of Trustees on March 14, 2025.

FINANCING:

The cost for these agreements and related invoices is \$77,558.29 of which \$37,958.29 is included in the FY 2023-2024 Adopted Budget and \$39,600 is included in the FY 2024-2025 Adopted Budget. Funding will be provided from NMC’s Enterprise Fund 451-9600-6608.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This Board request meets one of the BOS Strategic Initiatives. ECMO services and ECMO transport services provide the Monterey County community with important services not available in the County. ECMO services support critically ill patients with life-threatening health conditions. ECMO interfacility transport services allow critically ill patients to be transferred to an acute facility that provides ECMO services.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Craig Walls, Chief Medical Officer, 755-4196
Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:
ECMO PRN LLC emergency short term Agreement, dated 3/4/2024
ECMO PRN LLC emergency short term Agreement, dated 3/29/2024
ECMO PRN LLC emergency short term Agreement, dated 1/15/2025
Invoices 1808, 1830, and 2065

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Press Ganey Associates LLC d/b/a Press Ganey Associates, Inc. Amendment No. 6

Legistar Number: _____

..Title

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-14571) with Press Ganey Associates LLC d/b/a Press Ganey Associates, Inc. for access and participation in the National Database of Nursing Quality Indicators database (“NDNQI Participation Agreement”), extending the agreement an additional twenty (20) month period (January 1, 2026 through August 31, 2027) for a revised full agreement term of January 1, 2020 through August 31, 2027, and adding \$94,408 for a revised total agreement amount not to exceed \$1,019,743.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute amendment No. 6 to the agreement (A-14571) with Press Ganey Associates LLC d/b/a Press Ganey Associates, Inc. for access and participation in the National Database of Nursing Quality Indicators database (“NDNQI Participation Agreement”), extending the agreement an additional twenty (20) month period (January 1, 2026 through August 31, 2027) for a revised full agreement term of January 1, 2020 through August 31, 2027, and adding \$94,408 for a revised total agreement amount not to exceed \$1,019,743.

SUMMARY/DISCUSSION:

Press Ganey Associates is an industry leader in the measurement of patient satisfaction and hospital transformation. The Press Ganey products below provide Natividad Medical Center (“NMC”) with an integrated solution that aligns patient, staff, and physicians with several products that help NMC improve patient experience, safety, quality, and workforce engagement.

- **Employee Engagement Survey:** This annual survey of employee engagement allows leaders to identify and remedy barriers that prevent our workforce from being aligned with hospital goals. An engaged workforce positively impacts the safety, quality, and experience of care.
- **Culture of Safety Survey:** This survey measures factors that can lead to adverse events and patient harm in the hospital. Natividad uses this survey to raise staff awareness about patient safety, provide an overview of the current patient safety culture, and allow trending of safety initiatives, interventions in alignment with BETA Heart initiatives.
- **National Database of Nursing Quality Indicators (NDNQI):** Used to improve nursing quality, empower nurses, turn gaps into opportunities and banish adverse events. This survey provides insights and reports on the organization that we can understand how to drive performance.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this amendment No. 6 as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The amendment No. 6 has

also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 14, 2025.

FINANCING:

The cost for this amendment No. 6 is \$94,408 of which \$60,084 is included in the FY 2025-26 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC's Enterprise Fund 451-9600-6408.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Press Ganey is an enterprise solution that supports Natividad Medical Center's journey toward clinical excellence and guide our transformation to a patient-centered, safety-focused, learning organization.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Janine Bouyea, Chief People Operations Officer, 783-2701

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

- Press Ganey Amendment No. 6
- Press Ganey Amendment No. 5
- Press Ganey Amendment No. 4
- Press Ganey Amendment No. 3
- Press Ganey Amendment No. 2
- Press Ganey Amendment No. 1
- Press Ganey Master Services Agreement

Attachments on file with the Clerk of the Board

..Title

- a. Authorize the County Counsel to execute amendment No. 8 to the agreement (A-13923) with Best Best & Krieger, LLP for specialized attorney services, adding \$100,000, for a total revised agreement amount of \$995,000, with no change to the term of May 1, 2017 through April 30, 2026; and
- b. Authorize the County Counsel to execute up to one (1) future amendment that does not exceed 10% (\$8,000) of the original Agreement amount, does not significantly alter the scope of work, and does not exceed a revised maximum amount of \$\$1,103,000.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the County Counsel to execute amendment No. 8 to the agreement (A-13923) with Best Best & Krieger, LLP for specialized attorney services, adding \$100,000, for a total revised agreement amount of \$995,000, with no change to the term of May 1, 2017 through April 30, 2026; and
- b. Authorize the County Counsel to execute up to one (1) future amendment that does not exceed 10% (\$8,000) of the original Agreement amount, does not significantly alter the scope of work, and does not exceed a revised maximum amount of \$\$1,103,000.

SUMMARY/DISCUSSION:

Best Best & Krieger, LLP provides advice and consultation with the Office of the County Counsel on a variety of healthcare-related issues to Natividad Medical Center. The firm performs specialized legal attorney services related to healthcare law, including, but not limited to, the Health Insurance Portability and Accountability Act (HIPAA), Stark and Anti-Kickback laws and laws pertaining to intellectual property law. They provide guidance on Business Associate Agreements, commercial law, and a variety of issues related to confidentiality of medical information.

OTHER AGENCY INVOLVEMENT:

County Counsel reviewed and approved this renewal and amendment No. 8 as to legal form, and the Auditor-Controller reviewed and approved as to payment provisions. The amendment No. 8 was reviewed and approved by NMC's Finance Committee and Board of Trustees on March 14, 2025.

FINANCING:

The cost for this amendment is \$100,000 of which \$100,000 is included in the Fiscal Year 2024-2025 Adopted Budget. Amounts for the remaining years of the agreement will be included in those budgets as appropriate. There is no impact to the General Fund.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement is for legal consulting services regarding healthcare related matters on an as needed basis, the outcome of which will contribute to assisting NMC run efficient business operations.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Daniel Leon, Chief Financial Officer, 783-2561

Approved by: Charles R. Harris, M.D., Chief Executive Officer, 783-2504

Attachments:

- Best Best & Krieger Amendment No. 8
- Best Best & Krieger Amendment No. 7
- Best Best & Krieger Amendment No. 6
- Best Best & Krieger Renewal and Amendment No. 5
- Best Best & Krieger Amendment No. 4
- Best Best & Krieger Amendment No. 3
- Best Best & Krieger Amendment No. 2
- Best Best & Krieger Amendment No. 1
- Best Best & Krieger Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS **BOARD REPORT**

Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC Agreement Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC for CV service line strategy coding and billing review services at NMC for an amount not to exceed \$115,000 with an agreement term May 1, 2025 through April 30, 2025.
- b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard payment conditions, termination, insurance, royalties and inventions, miscellaneous provisions and limitations on liability provisions within the agreement.

..Report

RECOMMENDATION:

It is recommended the Board of Supervisors:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC for CV service line strategy coding and billing review services at NMC for an amount not to exceed \$115,000 with an agreement term May 1, 2025 through April 30, 2025.
- b. Approve the NMC's Chief Executive Officer's recommendation to accept non-standard payment conditions, termination, insurance, royalties and inventions, miscellaneous provisions and limitations on liability provisions within the agreement.

SUMMARY/DISCUSSION:

The purpose of this agreement is to engage a national Cardiology Consulting company (ECG Management Consultants) to provide data, Cardiology statistics, and guidance for the appropriate growth of our Cardiology Service Line. Natividad Medical Center has enjoyed significant growth in all of our cardiovascular services over the last 5 years. This growth has been very beneficial financially for the County of Monterey and Natividad Medical Center.

The Cardiology Service line has been a great benefit to our community of patients. We now are able to keep the patients in our facilities rather than sending the patients to other providers. Our recent growth of cardiologists on site,(from 2 to 5.5) has increased the need to examine future appropriate clinical offerings for the patients in keeping with the standards of cardiology care continuum. The consultants will make recommendations for additional appropriate cardiology procedures and testing.

The ECG consultants will provide geographic data and demand for cardiology services in our Primary, Secondary, and Tertiary catchment areas. With this statistical data a more informed decision can be reached as to what type of clinical cardiology services would be needed for future considerations. An example might be in answering the question "Should Natividad Medical Center begin to provide Interventional Cardiology services?"

In addition to the above, ECG Consultants will also provide a financial analysis and review of Cardiology billing by examining 60 current patients. The review will examine all aspects of appropriate billing, making sure that maximal legal reimbursement is being achieved. The

consultants will also provide any necessary education to Cardiology physicians and staff based upon the findings from the audits of the 60 patients.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC’s Finance Committee and by its Board of Trustees on March 14, 2025.

FINANCING:

The cost for this agreement is \$115,000 of which \$110,000 is included in the FY 2025-26 Recommended Budget. Amounts for remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from NMC’s Enterprise Fund 451-9600-6613.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

Supporting and expanding our clinical cardiology service line also supports the County of Monterey’s economic development. New clinical cardiovascular offerings will keep Natividad Medical Center engaged in the latest Standards for local and regional cardiology care. In addition, it allows our patients to remain local in Salinas instead of being outsourced to other medical centers at much higher costs for the County. This potential for increased clinical offerings will strengthen our ability to further support Trauma Care and Medical Education at our local Medical Center.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: W. Mike Barber, Director of Cardiovascular Services 831-772- 7826

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

Executive Consulting Group, LLC, dba ECG Management Consultants, a Delaware LLC Agreement

Attachments on file with the Clerk of the Board

MONTEREY COUNTY BOARD OF SUPERVISORS BOARD REPORT

Santa Cruz HIO dba Serving Communities Health Information Organization (SCHIO)

Legistar Number: _____

..Title

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Santa Cruz HIO, a California non-profit public benefit corporation, dba Serving Communities Health Information Organization (SCHIO) for electronic health information exchange services at NMC for an amount not to exceed \$200,000 with a term of five years from the date signed by CEO or his designee.
- b. Approve the NMC's Chief Executive Officer's recommendation to accept the non-standard agreement in its entirety.

..Report

RECOMMENDATION:

- a. Authorize the Chief Executive Officer for Natividad Medical Center (NMC) or his designee to execute an agreement with Santa Cruz HIO, a California non-profit public benefit corporation, dba Serving Communities Health Information Organization (SCHIO) for electronic health information exchange services at NMC for an amount not to exceed \$200,000 with a term of five years from the date signed by CEO or his designee.
- b. Approve the NMC's Chief Executive Officer's recommendation to accept the non-standard agreement in its entirety.

SUMMARY/DISCUSSION:

Natividad Medical Center has a need to enhance its Meditech electronic health record system's (EHR) health information exchange capabilities for three reasons: 1) To comply with the State of California's legislative mandate (AB133) that all hospitals in the state are required to securely exchange patient information via a "Qualified Health Information Exchange (QHIO);" 2) Maintain a common health information exchange platform between Natividad Medical Center, the Monterey County Health Department and area hospitals to facilitate transitions of care; and 3) To meet the data exchange requirements of the Central California Alliance for Health (CCAH) to receive additional Medi-Cal incentive funds.

The hospital has collaborated with the Health Department on reviewing various health information exchange options and has selected the "Serving Healthy Communities Health Information Organizations (SCHIO)" exchange based on requirements, cost, and familiarity with central coast healthcare provider community. Based in Santa Cruz and established in 1996, SCHIO is one of the oldest and most advanced multi-stakeholder health information exchanges in the country.

OTHER AGENCY INVOLVEMENT:

The Office of County Counsel has reviewed and approved this agreement as to form, and the Auditor-Controller has reviewed and approved as to payment provisions. The agreement has also been reviewed and approved by NMC's Finance Committee and by its Board of Trustees on March 14, 2025.

FINANCING:

The cost for this agreement is \$200,000 of which \$50,000 is included in the FY 2025-26 Recommended Budget. Amounts for the remaining years of the agreement will be included in those budgets as appropriate. Funding will be provided from the NMC’s Enterprise Fund 451-9600-8481.

BOARD OF SUPERVISORS STRATEGIC INITIATIVES:

This agreement will enhance coordination of patient care between Natividad Medical Center, the Monterey County Health Department Health Department, and area hospitals. Leveraging SCHIO’s notification capabilities, Natividad will qualify for additional CCAH incentive funds while assisting with the transition of care from the inpatient to the outpatient care environment.

- Economic Development
- Administration
- Health and Human Services
- Infrastructure
- Public Safety

Prepared by: Ari Entin, Hospital Chief Information Officer, 783-2564

Approved by: Charles R. Harris, Chief Executive Officer, 783-2553

Attachments:

Santa Cruz HIO dba Serving Communities Health Information Organization (SCHIO) – Participation Agreement

Attachments on file with the Clerk of the Board



FINANCIAL STATEMENTS

JANUARY 31, 2025

02/24/25

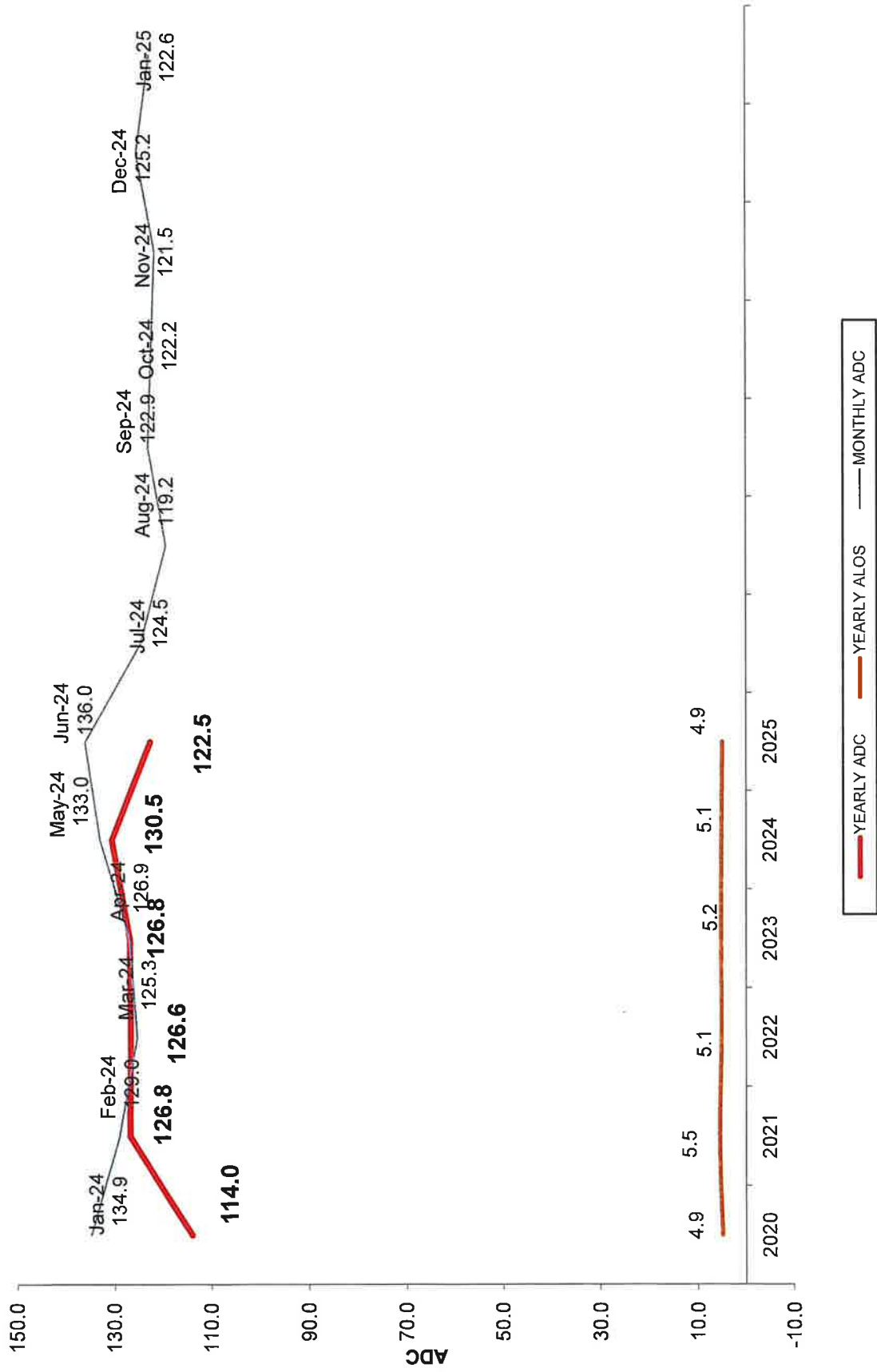


FINANCIAL STATEMENTS

JANUARY 31, 2025

I N D E X

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5	STATEMENT OF REVENUES & EXPENSES AND CHANGES IN NET ASSETS PER APD
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10	CASH FLOW PERFORMANCE F/Y 24-25 ACTUAL TO BUDGET
11	CASH SCHEDULE FOR F/Y 24-25



NATIVIDAD
STATISTICAL REPORT
January 31, 2025

Month-To-Date					Year-To-Date					
11-24	12-24	1-25	Budget		Budget	Current	Prior Yr	%		
					PT DAYS BY SERVICE STAFFED BEDS					
1	275	251	177	233	NICU	15	1,613	1,659	1,684	-1.48%
2	1,672	1,806	1,858	1,926	Med/Surg	57	13,360	11,937	13,723	-13.01%
3	220	180	213	204	ICU	10	1,414	1,404	1,439	-2.43%
4	98	85	58	88	Peds	12	608	654	601	8.82%
5	754	845	803	770	Acute Rehab	28	5,338	5,590	5,364	4.21%
6	255	284	271	314	OB/Gyn	27	2,177	2,036	2,181	-6.65%
7	3,274	3,451	3,380	3,534	TOTAL ACUTE	149	24,511	23,280	24,992	-6.85%
8	372	429	420	453	Psychiatric	19	3,139	3,053	3,166	-3.57%
9	3,646	3,880	3,800	3,987	TOTAL DAYS	168	27,650	26,333	28,158	-6.48%
10	244	250	278	305	Nursery	18	2,119	1,900	2,109	-9.91%
					AVERAGE DAILY CENSUS					
11	84.0	84.1	83.1	89.2	Acute	121	89.2	82.3	91.3	-9.86%
12	25.1	27.3	25.9	24.8	Acute Rehab	28	24.8	26.0	24.9	4.42%
13	12.4	13.8	13.5	14.6	Psychiatric	19	14.6	14.2	14.7	-3.40%
14	121.5	125.2	122.6	128.6	TOTAL	168	128.6	122.5	131.0	-6.49%
15	8.1	8.1	9.0	9.9	Nursery	18	9.9	8.8	9.8	-10.20%
					PERCENTAGE OF OCCUPANCY					
16	69.4%	69.5%	68.7%	73.7%	Acute		73.7%	68.0%	75.5%	-9.9%
17	89.6%	97.5%	92.5%	88.6%	Acute Rehab		88.6%	92.9%	88.9%	4.4%
18	65.3%	72.6%	71.1%	76.8%	Psychiatric		76.8%	74.7%	77.4%	-3.4%
19	72.3%	74.5%	73.0%	76.5%	TOTAL		76.5%	72.9%	78.0%	-6.5%
20	45.0%	45.0%	50.0%	55.0%	Nursery		55.0%	48.9%	54.4%	-10.2%
					ADMISSIONS					
21	635	679	683	666	Acute		4,622	4,604	4,672	-1.46%
22	58	63	59	59	Acute Rehab		411	409	406	0.74%
23	49	51	58	50	Psychiatric		349	341	359	-5.01%
24	742	793	800	776	TOTAL		5,382	5,354	5,437	-1.53%
25	155	158	179	188	Nursery		1,305	1,205	1,308	-7.87%
26	164	167	187	197	Deliveries		1,366	1,275	1,371	-7.00%
					DISCHARGES					
27	570	638	613	632	Acute		4,387	4,256	4,439	-4.12%
28	57	59	64	60	Acute Rehab		414	411	415	-0.96%
29	44	55	55	51	Psychiatric		353	344	356	-3.37%
30	671	752	732	743	TOTAL		5,154	5,011	5,210	-3.82%
31	140	145	163	172	Nursery		1,194	1,103	1,186	-7.00%
					AVERAGE LENGTH OF STAY					
32	4.9	4.9	4.8	5.1	Acute(Hospital wide no babies)		5.1	4.9	5.2	-5.77%
33	13.0	13.4	13.6	13.0	Acute Rehab		13.0	13.7	13.2	3.79%
34	2.5	2.6	2.5	2.6	OB/Gyn		2.6	2.5	2.6	-3.85%
35	7.6	8.4	7.2	9.0	Psychiatric		9.0	9.0	8.8	2.27%
36	1.6	1.6	1.6	1.6	Nursery		1.6	1.6	1.6	0.00%
					OUTPATIENT VISITS					
37	4,841	4,932	4,665	5,267	Emergency Room		36,526	35,121	35,399	-0.79%
38	400	439	420	420	ER Admits		2,910	2,881	2,908	-0.93%
39	53.9%	55.4%	52.5%	54.1%	ER Admits as a % of Admissions		54.1%	53.8%	53.5%	0.61%
40	126	134	107	127	Trauma Cases		881	916	889	3.04%
41	6,531	6,618	7,298	6,541	Clinic Visits		45,363	49,831	44,979	10.79%
					ANCILLARY PROCEDURES BILLED					
42	51,765	54,421	56,495	56,020	Lab Tests		388,526	383,062	391,059	-2.04%
43	4,674	4,558	5,123	4,516	Radiology Procedures		31,319	33,083	31,407	5.34%
44	234	235	269	242	MRI Procedures		1,678	1,782	1,680	6.07%
45	72	112	99	99	Nuclear Med Procedures		690	696	714	-2.52%
46	1,261	1,326	1,383	1,307	Ultrasound Procedures		9,064	9,475	9,180	3.21%
47	2,816	2,926	2,793	2,570	CT Scans		17,824	19,943	17,537	13.72%
48	412	395	401	422	Surgeries		2,926	2,878	2,950	-2.44%
49	7.78	7.65	7.82	7.59	FTE'S PER AOB		7.59	7.80	7.30	6.85%
50	1,435.3	1,432.5	1,417.4	1,433.2	TOTAL PAID FTE'S		1,433.2	1,436.7	1,394.4	3.04%
51	5,535	5,799	5,620	5,850	ADJUSTED PATIENT DAYS		40,573	39,576	41,038	-3.56%

*ER Admits do not include LDED beginning JUL23.

**NATIVITY AND
STATEMENT OF REVENUES AND EXPENSES AND CHANGES IN NET ASSETS-TREND-NORMALIZED
FOR FY2025**

	JUL-24	AUG-24	SEP-24	OCT-24	NOV-24	DEC-24	JAN-25	FEB-25	MAR-25	APR-25	MAY-25	JUN-25	YTD
R E V E N U E													
Patient Revenue:													
1	82,094,747	74,798,102	70,490,020	81,279,287	74,341,473	76,042,645	79,379,060						538,425,335
2	5,988,048	5,984,959	5,124,160	5,805,050	4,259,055	4,889,468	5,555,533						37,606,272
3	43,990,366	39,882,209	39,920,578	44,456,690	40,722,816	40,036,759	40,662,169						289,691,788
4	132,073,161	120,665,270	115,534,758	131,541,228	119,323,344	120,968,871	125,616,762						865,723,395
5	97,901,711	93,101,614	88,215,883	101,094,003	90,481,957	93,325,634	95,908,684						660,029,687
6	6,654,066	1,230,033	3,350,022	1,477,542	2,472,285	3,073,625	2,743,646						21,001,218
7	51,412	39,812	104,588	178,138	133,645	140,224	212,400						860,218
8	104,607,169	94,371,459	91,670,493	102,749,683	93,087,687	96,539,683	98,864,730						681,891,124
9	27,465,972	26,293,812	23,864,265	28,791,545	26,235,457	24,429,188	26,752,032						183,832,271
10	20.80%	21.79%	20.66%	21.89%	21.99%	20.19%	21.30%	0.00%	0.00%	0.00%	0.00%	0.00%	21.23%
11	7,867,497	8,367,497	8,767,497	7,867,497	7,867,497	7,867,497	7,867,497						56,472,479
Total Government Funding													
Other Operating Revenue:													
12	123,369	123,369	123,369	139,971	123,369	168,828	133,713						935,988
13	395,833	395,833	395,833	395,833	605,833	1,245,833	689,287						4,124,285
14	78,083	75,418	76,570	76,570	76,570	76,570	76,570						536,352
15	458,382	484,966	1,116,688	467,526	530,992	1,087,467	467,108						4,613,129
16	1,055,667	1,079,586	1,712,460	1,079,901	1,336,765	2,578,699	1,366,678						10,209,755
17	36,389,136	35,740,695	34,344,222	37,739,943	35,439,719	34,875,384	35,986,207						250,514,505
TOTAL REVENUE													
EXPENSE													
18	19,958,546	20,428,057	20,025,959	21,003,792	20,191,044	20,685,949	20,943,010						143,236,358
19	854,294	978,710	777,450	1,035,195	1,192,805	915,988	856,179						6,610,621
20	5,446,793	5,433,098	5,611,408	5,234,561	5,393,289	5,312,815	5,650,271						38,082,175
21	3,450,791	3,243,958	3,111,935	3,542,191	3,085,146	3,043,238	3,048,946						22,526,146
22	3,364,090	3,356,052	3,184,571	3,706,251	3,459,626	3,185,949	3,209,416						23,465,654
23	422,523	553,273	494,677	495,407	501,719	494,614	497,058						3,459,273
24	430,279	418,860	403,145	403,546	345,019	384,651	363,898						2,749,398
25	21,234	21,234	21,234	55,495	55,495	55,495	55,495						285,683
26	963,054	956,840	966,377	1,103,698	989,598	1,106,764	1,103,765						7,210,096
27	498,104	462,607	363,482	538,687	456,819	433,534	513,342						3,266,574
28	35,409,589	35,852,688	34,980,237	37,118,823	35,670,561	35,618,998	36,241,381						250,892,178
29	979,546	(111,794)	(636,015)	620,120	(230,942)	(743,514)	(255,174)						(377,672)
NET INCOME(LOSS)													
Normalization for Extraordinary Items													
30	-	-	-	-	-	-	-						-
31	-	-	-	-	-	-	-						-
32	-	-	-	-	-	-	-						-
33	-	-	-	-	-	-	-						-
Total Extraordinary Items													
34	\$ 979,546	\$ (111,794)	\$ (636,015)	\$ 620,120	\$ (230,942)	\$ (743,514)	\$ (255,174)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (377,672)
NET INCOME BEFORE Extraordinary Items													
CAPITAL CONTRIBUTIONS													
35													
36													
County Contribution													
37	\$ 979,546	\$ (111,794)	\$ (636,015)	\$ 620,120	\$ (230,942)	\$ (743,514)	\$ (255,174)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (377,672)
CHANGE IN NET ASSETS													

**NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS
AS OF JANUARY 31, 2025**

		CURRENT MONTH				YEAR -TO-DATE				
		Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Actual	Budget	Variance fav. (unfav) \$ VAR.	% VAR	Prior Yr
R E V E N U E										
1	\$	79,379,060	\$ 81,382,034	(2,002,974)	(2.5)	\$ 538,425,335	\$ 564,423,768	\$(25,998,433)	(4.6)	\$ 553,864,433
2		5,555,533	5,730,110	(174,577)	(3.0)	37,606,272	39,741,090	(2,134,818)	(5.4)	40,078,934
3		40,682,169	40,717,721	(35,552)	(0.1)	289,691,788	282,397,093	7,294,695	2.6	271,681,056
4		125,616,762	127,829,865	(2,213,103)	(1.7)	865,723,395	886,561,951	(20,838,556)	(2.4)	865,624,422
5		95,908,684	97,687,007	1,778,323	1.8	660,029,687	677,506,659	17,476,972	2.6	656,563,568
6		2,743,646	3,470,899	727,253	21.0	21,001,218	24,072,363	3,071,145	12.8	22,949,506
7		212,400	83,328	(129,072)	(154.9)	860,218	577,920	(282,298)	(48.8)	494,521
8		98,864,730	101,241,234	2,376,504	2.3	681,891,124	702,156,942	20,265,818	2.9	680,007,595
9		26,752,032	26,888,631	163,401	0.6	183,832,271	184,405,009	(572,738)	(0.3)	185,616,827
10		21.30%	20.80%			21.23%	20.80%			21.44%
11		7,867,497	7,867,497		-	56,472,479	55,072,479	1,400,000	2.54	52,769,150
Other Operating Revenue:										
12		133,713	127,601	6,112	4.8	935,988	893,207	42,781	4.8	858,786
13		689,287	395,833	293,454	74.1	4,124,285	2,770,831	1,353,454	48.8	3,961,117
14		76,570	78,083	(1,513)	(1.9)	536,352	546,581	(10,229)	(1.9)	741,037
15		467,108	458,118	8,990	2.0	4,613,129	3,206,626	1,406,303	43.9	3,092,345
16		1,366,678	1,059,635	307,043	29.0	10,209,755	7,417,445	2,792,310	37.6	8,653,286
17		35,986,207	35,515,763	470,444	1.3	250,514,505	246,894,933	3,619,572	1.5	247,039,262
TOTAL REVENUE										
18		20,943,010	20,879,629	(63,381)	(0.3)	143,236,358	145,218,377	1,982,019	1.4	135,353,410
19		855,179	574,137	(282,042)	(49.1)	6,610,621	3,981,917	(2,628,704)	(66.0)	6,396,136
20		5,650,271	5,489,033	(161,238)	(2.9)	38,082,175	38,268,685	186,510	0.5	36,927,083
21		3,048,946	3,127,127	78,181	2.5	22,526,146	21,738,019	(788,127)	(3.6)	24,013,513
22		3,209,416	2,865,153	(344,263)	(12.0)	23,465,854	19,871,213	(3,594,641)	(18.1)	22,873,262
23		497,058	442,418	(54,640)	(12.4)	3,459,273	3,096,926	(362,347)	(11.7)	2,996,616
24		363,898	361,920	(1,978)	(0.5)	2,749,398	2,510,094	(239,304)	(9.5)	2,676,899
25		55,495	37,225	(18,270)	(49.1)	285,683	258,175	(27,508)	(10.7)	198,679
26		1,103,765	1,094,729	(9,036)	(0.8)	7,210,096	7,592,469	382,373	5.0	7,191,904
27		513,342	491,444	(21,898)	(4.5)	3,266,574	3,408,400	141,826	4.2	3,704,545
28		35,241,381	35,362,815	(121,434)	(0.3)	250,892,178	245,944,275	(4,947,903)	(2.0)	242,332,048
TOTAL EXPENSE										
29		(255,174)	152,948	(408,122)	(266.8)	(377,672)	950,658	(1,328,330)	(139.7)	4,707,214
NET INCOME(LOSS)										
30										
CAPITAL CONTRIBUTIONS										
31										
32										
33										
34	\$	(255,174)	\$ 152,948	(408,122)	(266.8)	\$ (377,672)	\$ 950,658	\$(1,328,330)	(139.7)	\$ 4,707,214
CHANGE IN NET ASSETS										

County Contribution

NATIVIDAD
STATEMENT OF REVENUES AND EXPENSES & CHANGES IN NET ASSETS PER ADJUSTED PATIENT DAY
AS OF JANUARY 31, 2025

	CURRENT MONTH			YEAR - TO - DATE			Prior Yr
	Actual	Budget	% VAR	Actual	Budget	% VAR	
	5,620	5,850	-3.9%	39,576	40,574	(998)	41,038
1	\$ 14,124	\$ 13,911	1.5 %	\$ 13,605	\$ 13,911	(\$ 306)	\$ 13,496
2	989	979	0.9	950	979	(29)	977
3	7,239	6,960	4.0	7,320	6,960	360	6,820
4	22,351	21,851	2.3	21,875	21,850	24	21,093
5	17,065	16,698	(2.2)	16,677	16,698	21	15,999
6	488	593	17.7	531	593	63	559
7	38	14	(24)	22	14	(7)	12
8	17,591	17,306	(1.6)	17,230	17,306	76	16,570
9	4,760	4,545	4.7	4,645	4,545	100	4,523
10	21.30%	20.80%		21.23%	20.80%		21.44%
11	1,400	1,345	4.1	1,427	1,357	70	1,286
12	24	22	2	24	22	2	21
13	123	68	55	104	68	36	97
14	14	13	0	14	13	0	18
15	83	78	5	117	79	38	75
16	243	181	62	258	183	75	211
17	6,403	6,071	332	6,330	6,085	245	6,020
18	3,726	3,569	(157)	3,619	3,579	(40)	3,298
19	152	98	(54)	167	98	(69)	156
20	1,005	938	(67)	962	943	(19)	900
21	543	535	(8)	569	536	(33)	585
22	571	490	(81)	593	490	(103)	557
23	88	76	(13)	87	76	(11)	73
24	65	62	(3)	69	62	(8)	65
25	10	6	(4)	7	6	(1)	5
26	196	187	(9)	182	187	5	175
27	91	84	(7)	83	84	1	90
28	6,448	6,045	(404)	6,339	6,062	(278)	5,905
29	(45)	26	(72)	(10)	23	(33)	115
30							
31							
32							
33							
34	(45)	26	(72)	(10)	23	(33)	115
			(27.4) %			(140.7) %	

**NATIVIDAD
BALANCE SHEET
AS OF JANUARY 31, 2025**

	CURRENT MONTH			YEAR - TO - DATE			
	BEGINNING	ENDING	INC/(DEC)	BEGINNING	ENDING	INC/(DEC)	% CHG.
1	\$ 82,505,227	\$ 103,283,215	\$ 20,777,988	\$ 265,953,829	\$ 103,283,215	\$ (162,680,614)	(61.2)
2	20,083,667	19,583,667	(500,000)	24,483,667	19,583,667	(4,900,000)	(20.0)
3	70,874,333	71,577,159	702,827	70,480,875	71,577,159	1,116,285	1.6
4	57,408,664	48,233,122	(19,175,542)	33,282,851	48,233,122	14,950,271	44.9
5	5,748,910	5,710,916	(37,994)	6,011,511	5,710,916	(300,595)	(5.0)
6	20,294,958	17,964,384	(2,330,574)	5,194,447	17,964,384	12,769,937	245.8
7	266,915,758	266,352,463	(563,295)	405,397,180	266,352,463	(139,044,717)	(34.3)
8	369,863,078	369,896,642	33,564	364,631,448	369,896,642	5,265,194	1.4
9	(252,605,107)	(252,795,524)	(190,417)	(246,588,952)	(252,795,524)	(6,206,572)	(2.5)
10	117,257,970	117,101,118	(156,852)	118,042,495	117,101,118	(941,377)	(0.8)
11	266,341,468	262,550,841	(3,790,627)	141,959,148	262,550,841	120,591,693	84.9
12	<u>\$ 650,515,196</u>	<u>\$ 646,004,422</u>	<u>\$ (4,510,774)</u>	<u>\$ 665,398,823</u>	<u>\$ 646,004,422</u>	<u>\$ (19,394,401)</u>	<u>(2.9)</u>
CURRENT ASSETS							
13	20,307,369	21,512,498	1,205,129	27,569,119	21,512,498	(6,056,621)	(22.0)
14	19,356,142	14,402,006	(4,954,136)	16,528,848	14,402,006	(2,126,842)	(12.9)
15	72,819,637	72,319,637	(500,000)	79,377,334	72,319,637	(7,057,697)	(8.9)
16	4,475,737	4,475,737	-	4,245,606	4,475,737	230,131	5.4
17	18,057,370	18,105,594	48,224	17,251,837	18,105,594	853,757	4.9
18	135,016,256	130,815,473	(4,200,783)	144,972,744	130,815,473	(14,157,271)	(9.8)
CURRENT LIABILITIES							
19	2,179,280	2,124,463	(54,817)	2,508,183	2,124,463	(383,720)	(15.3)
20	-	-	-	-	-	-	-
21	8,885,212	8,889,212	4,000	13,364,949	8,889,212	(4,475,737)	(33.5)
22	11,068,493	11,013,675	(54,817)	15,873,133	11,013,675	(4,859,457)	(30.6)
LONG TERM LIABILITIES							
23	504,552,946	504,552,946	-	497,629,368	504,552,946	6,923,577	1
24	(122,498)	(377,672)	(255,174)	6,923,577	(377,672)	(7,301,250)	(105.5)
25	504,430,447	504,175,273	(255,174)	504,552,946	504,175,273	(377,673)	(0.1)
26	<u>\$ 650,515,196</u>	<u>\$ 646,004,422</u>	<u>\$ (4,510,774)</u>	<u>\$ 665,398,823</u>	<u>\$ 646,004,422</u>	<u>\$ (19,394,401)</u>	<u>(2.9)</u>
							(0)
TOTAL LIAB. & FUND BALANCES							

**NATIVIDAD
STATE AND COUNTY RECEIVABLES
AS OF 1/31/25**

BALANCE SHEET	<u>Req. Balance</u>	<u>Accruals</u>	<u>Prior Years</u>	<u>IGTs Transferred</u>	<u>Received</u>	<u>End. Balance</u>
			<u>Final Rec'n</u>	<u>Out</u>		
Medi-Cal Waiver (DSH + SNCP)	-	8,312,500		17,664,736	(22,537,633)	\$ 3,439,603
Physician SPA	-	291,676			(505,970)	\$ (214,294)
Rate Range IGT-CCAH-AB 915	8,910,234	9,333,330		11,196,533	(27,707,714)	\$ 1,732,384
Medical GME	745,727	1,930,830				\$ 2,676,557
Medical HPE	-	583,330		1,241,086	(1,878,251)	\$ (53,835)
Family First-COVID 19 SB1732	-	145,830			(368,087)	\$ (222,257)
Hospital Fee	-	1,633,330			(28,616)	\$ (28,616)
MCMC EPP	-	583,330			(244,565)	\$ 1,388,765
MCMC QIP	9,269,945	9,333,330		7,904,703	(1,514,104)	\$ (930,774)
GOVERNMENT RECEIVABLES	31,950,549	51,397,486	-	38,007,058	(73,654,408)	\$ 47,700,685
Accrued Donations	16,738	537,505			(509,497)	\$ 44,746
Office Buildings	(8,374)	939,305			(888,835)	\$ 42,095
Miscellaneous Receivable	135,539	769,408			(765,775)	\$ 139,173
Probation	-	749,573			(662,837)	\$ 86,736
UCSF & TOURO University	25,900	99,625			(101,725)	\$ 23,800
Interest Accrued	(1)	4,124,285			(5,090,896)	\$ (966,612)
Health Department	162,500	1,220,389			(1,220,389)	\$ 162,500
Watsonville	1,000,000					\$ 1,000,000
OTHER RECEIVABLES	1,332,302	8,440,090	-	-	(9,239,955)	\$ 532,437
STATE/COUNTY RECEIVABLES	\$ 33,282,851	\$ 59,837,576	\$ -	\$ 38,007,058	\$ (82,894,363)	\$ 48,233,122

P & L

	<u>YTD</u>
	<u>JAN-25</u>
Medi-Cal DSH /SNCP	\$ 8,312,500
Physician SPA	\$ 291,675
AB915	\$ 1,930,830
SB 1732	\$ 1,633,330
HPE	\$ 145,830
Esperanza Care	\$ (291,669)
HD Residency Support	\$ (291,669)
MCMC EPP	\$ 9,333,330
MCMC QIP	\$ 19,250,000
Hospital Fee	\$ 583,330
Medi-Cal GME	\$ 583,331
CARES Act Fund Aid	\$ 4,900,000
Family First C-19 Response-FMAP Enhance-	\$ -
Rate Range IGT-CCAH-	\$ 9,333,330
Medicare Bi-Weekly Payment	\$ 758,331
GOVERNMENT FUNDING INCOME	\$ 56,472,479

**NATIVIDAD
STATEMENT OF CASH FLOWS
AS OF JANUARY 31, 2025**

	CURRENT MONTH		YEAR - TO - DATE
1	\$ 82,505,227	CASH AT BEGINNING OF PERIOD	\$ 265,963,829
2		FROM OPERATIONS:	
3	(255,174)	NET INCOME/(LOSS)	(377,672)
4	-	NET INCOME ADJ - PRIOR YEAR	-
5	190,417	DEPRECIATION/AMORT	\$ 6,206,572
6	(64,757)	SUBTOTAL	5,828,899
7		CHANGES IN WORKING CAPITAL:	
8	(702,827)	ACCOUNTS RECEIVABLE	(1,116,285)
	500,000	FUND AID STIMULUS	4,900,000
9	19,175,542	STATE/COUNTY RECEIVABLE	(14,950,271)
10	2,368,568	PREPAID EXPENSE & INVENTORY	(12,469,342)
11	1,205,129	ACCRUED PAYROLL	(6,056,621)
12	(4,954,136)	ACCOUNTS PAYABLE	(2,126,842)
13	(500,000)	MCARE/MEDICAL LIABILITIES	(7,057,697)
15	-	SHORT TERM DEBT	230,131
16	48,224	ACCRUED LIABILITIES	853,757
17	17,140,500	NET (DECREASE)/INCREASE	(37,793,168)
18		CAPITAL ADDITIONS:	
19	(33,564)	PP&E ADDITIONS	(5,265,194)
20	-	NBV OF ASSETS DISPOSED	-
19	-		-
21	(33,564)	TOTAL CAPITAL (Use of Cash)	(5,265,194)
22		FINANCING ACTIVITY:	
23	(54,817)	LONG TERM BOND DEBT	(4,859,457)
24	3,790,627	OTHER ASSETS	(120,591,693)
25	-	INVESTMENTS	-
26	3,735,810	TOTAL FINANCING	(125,451,150)
27	20,777,988	INC./(DEC.) IN CASH BALANCE	(162,680,614)
28	\$ 103,283,215	CASH BALANCE - END OF PERIOD	\$ 103,283,215

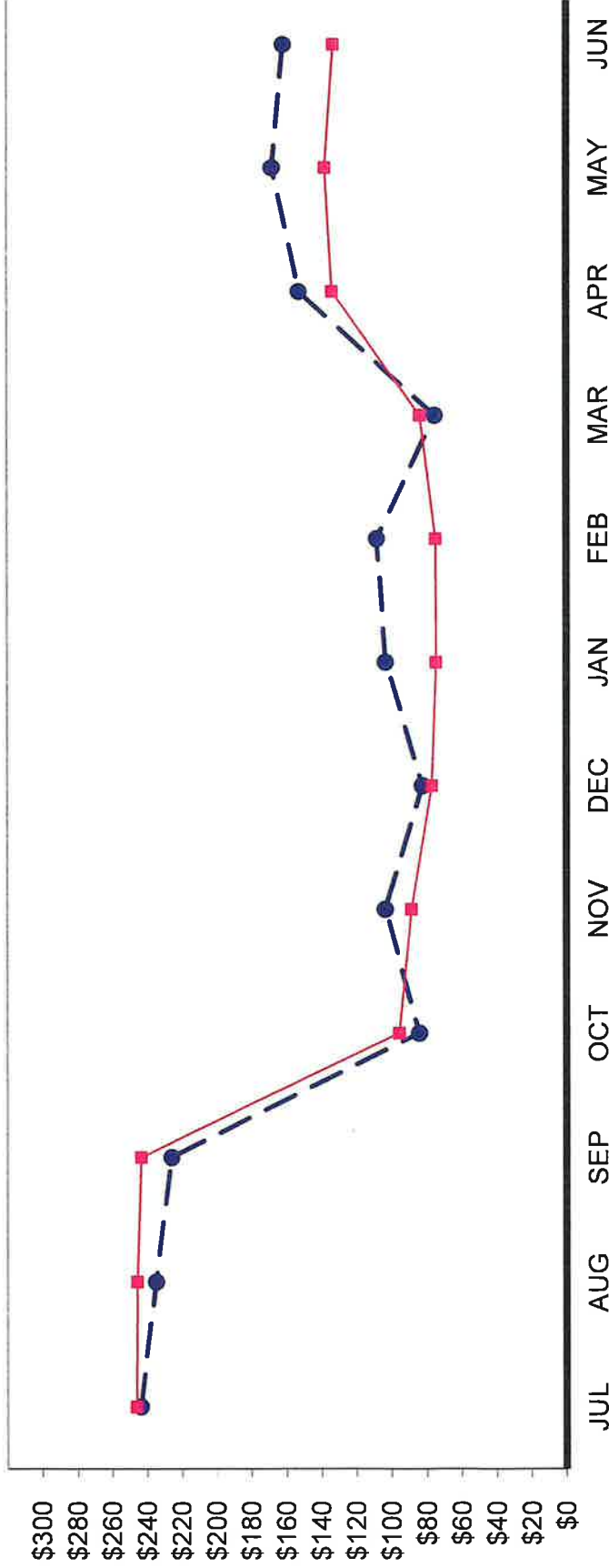
**NATIVIDAD
RECONCILIATION OF GOVERNMENT FUNDING
FISCAL YEAR 2025**

	<u>BDGT-25</u>	<u>ESTIMATE FY2025</u>	<u>Variance to Budget</u>
01 Medi-Cal DSH Waiver (GPP)	\$ 14,250,000	\$ 14,250,000	\$ -
02 Physician SPA	\$ 500,000	\$ 500,000	-
03 EPP	16,000,000	\$ 16,000,000	-
04 QIP	33,000,000	\$ 33,000,000	-
05 AB915	3,310,000	\$ 3,310,000	-
06 SB1732	2,800,000	\$ 2,800,000	-
07 CCAH Rate Range	16,000,000	\$ 16,000,000	-
08 HPE	250,000	\$ 250,000	-
09 Family First Corona Virus Response	-	\$ -	-
10 Esperanza Care Outside Purchased Service	(500,000)	\$ (500,000)	-
11 HD Residency Support	(500,000)	\$ (500,000)	-
12 Medi-Cal GME	1,000,000	\$ 1,000,000	-
13 CARES Act Fund Aid	6,000,000	\$ 7,400,000	1,400,000
14 Medicare Bi-Weekly Payments	1,300,000	\$ 1,300,000	-
15 Provider Fee	1,000,000	\$ 1,000,000	-
	<u>\$ 94,410,000</u>	<u>\$ 95,810,000</u>	<u>\$ 1,400,000</u>



Cash Flow Performance Fiscal Year 2025 (in Millions)

● - YTD Projections ■ - BUDGET 2024



Months	ACTUAL Jul	ACTUAL Aug	ACTUAL Sep	ACTUAL Oct	ACTUAL Nov	ACTUAL Dec	ACTUAL Jan	ESTIMATE Feb	ESTIMATE Mar	ESTIMATE Apr	ESTIMATE May	ESTIMATE Jun
YTD	243.9	235.1	226.2	84.4	103.6	82.5	103.3	108.3	75.5	152.8	168.1	161.8
BDGT	246.4	245.8	243.4	95.6	88.5	77.0	74.5	74.8	83.8	133.8	137.8	133.3
Variance	(2.5)	(10.7)	(17.2)	(11.2)	15.1	5.5	28.8	33.5	(8.3)	19.0	30.3	28.5

NATIVIDAD
CASH FORECAST
FISCAL YEAR 2025

	ACTUAL JUL	ACTUAL AUG	ACTUAL SEP	ACTUAL OCT	ACTUAL NOV	ACTUAL DEC	ACTUAL JAN	ESTIMATE FEB	ESTIMATE MAR	ESTIMATE APR	ESTIMATE MAY	ESTIMATE JUN	Total YTD
Beginning Balance	265,955,268	243,916,079	235,075,584	226,217,874	84,378,839	103,573,969	76,063,093	103,274,656	108,277,303	75,464,478	152,739,747	168,063,778	265,955,268
CASH RECEIPTS													
Patient Revenues (incl pro fees and lab cop)	24,303,677	26,813,241	23,665,694	31,868,112	20,453,717	23,405,737	31,390,605	26,405,739	26,724,296	26,287,316	26,965,662	20,805,201	309,088,997
Provider Fee			551,925		481,090		481,090		481,090		481,090		2,476,284
Rate-Range						27,707,714							27,707,714
Stimulus - Family First Response COVID19	21,797			600	2,398	2,495	1,327						28,616
SHORT DOYLE			1,798,420	510,432	207,545		1,602,158				457,447		4,576,002
Hospital Presumptive Eligibility			157,389			210,698			41,667	41,667		41,667	493,087
Foundation Donations	15,019	196,929	7,388		135,515	35,261	118,232	60,000	60,000	60,000	60,000	60,000	808,344
MCAL Waiver CY24/6PP	11,273,034			11,264,599				4,083,229			10,193,823		36,814,684
Fund Aid	500,000	1,000,000	1,400,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	7,400,000
SB1732	244,565							2,507,024					2,751,589
HEALTH DEPARTMENT REIMB			121,605	186,837		384,597	268,055		141,241		245,319		1,347,654
MCAL GME		787,991	151,716		150,552	787,991			787,991			250,000	2,916,242
AB915											3,310,000		3,310,000
Rent Income	16,820	16,820	227,874	87,171	16,820	393,511	126,503	115,684	122,684	116,184	115,184	116,159	1,471,414
Juvenile Hall													
QIP										65,680,000			65,680,000
EPP				18,869,468						19,734,205			38,603,673
Physician SPA			259,308	246,562								500,000	1,005,970
CCAH Hospital Quality Incentive Program (HQIP)			611,600			575,200			642,800		642,800		2,472,400
IGT Sub-Fund Transfer In/(Out)					34,821,986		3,185,072						38,007,058
Fund 404 Transfer		15,539	38,953	9,621		734,305	602,689	63,885	141,554	63,173	163,644	1,134,862	2,968,224
Interest Income					3,023,037		2,067,860		1,686,365				1,686,365
Miscellaneous Revenue	511,723	102,070	799,623	449,893	486,859	592,280	416,520	241,251	420,285	299,531	272,783	382,764	4,975,583
Total Cash Receipts	36,886,635	28,932,590	29,791,495	63,993,395	60,279,519	27,622,076	66,467,825	33,976,810	31,749,971	112,782,075	43,407,751	25,477,019	563,367,162
CASH DISBURSEMENTS													
Purchased Services and Supplies	14,612,300	13,520,206	11,521,666	11,830,991	8,415,727	8,016,728	17,031,567	8,987,651	8,987,651	8,987,651	8,987,651	8,987,651	129,887,440
Rate Range Assessment Fee CY23					1,705,723								1,705,723
Rate Range IGT CY23					9,443,451								9,443,451
Rate Range IGT CY22					47,359								47,359
HD Residency Support					125,000		125,000						250,000
IGT MEDICAL GME	413,695			413,695			413,695						827,391
6PP	7,449,467		7,443,893				2,771,377			6,890,960			24,555,696
MCAL FY17 FINAL SETTLEMENT	3,175,922	(3,150,196)											25,726
IGT EPP		7,904,703							11,350,391				19,255,094
IGT QIP									21,974,826				21,974,826
6PP Transfer to HD/BH (3 FYs)													
Building Lease / Rental Equipment								196,152	196,152	196,152	196,152	196,152	980,761
Unfunded Actuarial Liability (UAL) Annual Allocation						16,468,967							16,468,967
COP Principal & Interest Payments				4,673,795					441,454				5,115,248
Payroll and Benefits	27,743,145	19,064,719	19,481,857	19,596,426	19,511,971	28,466,349	20,614,110	18,495,430	18,495,430	18,495,430	18,495,430	18,495,430	246,955,727
Workers Comp Allocation				5,154,549									5,154,549
Property Insurance				2,316,580									2,316,580
General Liability Ins - Non Recoverable				583,566					1,688,569			1,688,569	3,960,704
General Liability Ins - Recoverable				1,009,091									1,009,091
Beta Ins - Liability & Malpractice					749,512				421,572			421,572	1,592,657
COWCAP	4,289,019												4,289,019
Data Processing						1,065,924	266,949		797,441				1,197,864
Pension Fund Transfer to County													
Transfer From 451 to 404				117,090,572	50,352								117,140,924
Transfer From 451 to IGT				34,378,995									34,378,995
Transfer From 451 to Strategic Funds				8,500,000									8,500,000
Capital Expenditures	1,242,276	433,654	201,790	284,170	1,035,294	1,114,984	33,564	1,294,930	209,310	936,614	404,487	775,281	7,966,352
Total Cash Disbursements	58,925,624	37,773,085	38,649,205	205,832,430	41,084,388	55,132,952	41,256,263	28,974,163	64,562,796	35,506,807	28,083,720	31,762,519	667,130,457
Increase/(Decrease)	(22,039,189)	(8,840,495)	(8,857,710)	(141,839,035)	19,195,131	(27,510,876)	27,211,563	5,002,647	(32,812,825)	77,275,269	15,324,031	(6,285,500)	(103,763,296)
Ending Cash Fund 451	243,916,079	235,075,584	226,217,874	84,378,839	103,573,969	76,063,093	103,274,656	108,277,303	75,464,478	152,739,747	168,063,778	161,778,277	162,191,973
(+) Cash In Transit						6,433,575							
(+) Petty Cash and CC	8,559	8,559	8,559	8,559	8,559	8,559	8,559	14,658	10,010	11,716	15,680	8,561	
Ending Cash as per 6/L	243,924,638	235,084,143	226,226,433	84,387,398	103,582,528	82,505,227	103,283,215	108,291,961	75,474,488	152,751,463	168,079,457	161,786,838	
Fund 404													
Beginning Balance	61,347,484	61,347,484	61,331,945	61,292,992	178,373,943	178,424,295	177,689,990	177,087,301	177,023,416	176,881,863	176,818,690	176,655,046	
Transfer In from fund 451				117,090,572	50,352								
Transfer Out fund 404		(15,539)	(38,953)	(9,621)		(734,305)	(602,689)	(63,885)	(141,554)	(63,173)	(163,644)	(1,134,862)	
Capital Expenditures													
Ending Cash Fund 404	61,347,484	61,331,945	61,292,992	178,373,943	178,424,295	177,689,990	177,087,301	177,023,416	176,881,863	176,818,690	176,655,046	175,520,184	
Ending Cash Fund 451 & 404	305,263,563	296,407,529	287,510,866	262,752,782	281,998,264	253,753,083	280,361,957	285,300,720	252,346,341	329,558,437	344,718,824	337,298,461	